DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

November 2026 Monthly Report

Activities in October 2026

Delivering The Future: DCA At Work

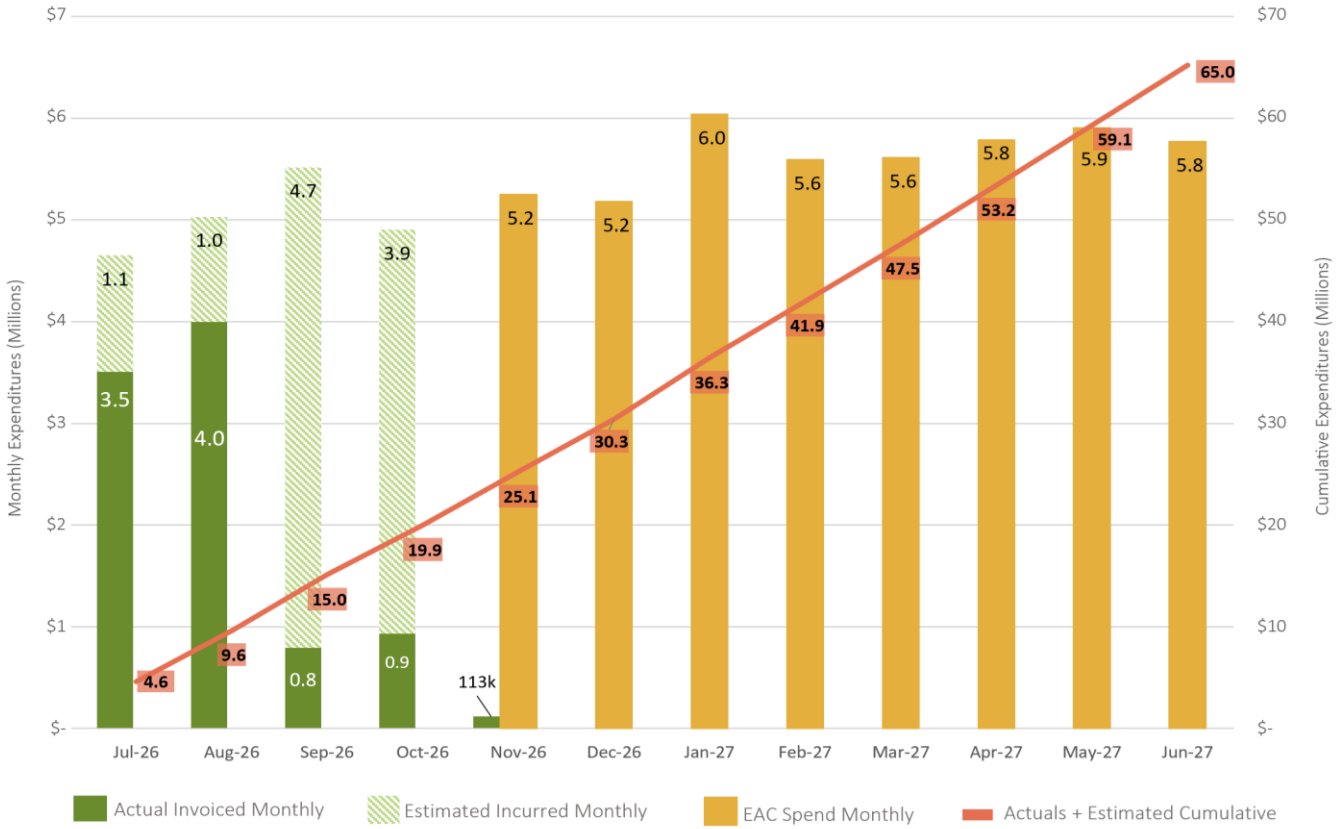
KEY UPDATES FROM ACROSS THE PROJECT

- Development of performance baseline (cost & schedule) to support program implementation
- Conduct field studies (surveys, geotechnical & geoenvironmental investigations) for further ground characterization along the project alignment
- Development of internal management plans, procedures, and governance updates for transitioning to delivery phase

DCA

Executive Summary

Actual/Forecasted Expenditures



Financials

- FY26/27 Budget = $65.0M
- Financial Performance: EAC = $65.0M; $54.3M committed; $9.3M incurred
- Work Progress 44% complete vs. 37% estimated spent
- SBE/DVBE Participation: 2.4% of committed contracts; 5% invoiced to date

Procurements

- There are no active procurements at this time

Outreach

- Shared project updates with industry at Construction Network and METWorks
- Supported multiple project tours
- Finalized new graphics for Intakes fact sheet
- Fall ACWA Conference preparation

Activities and Highlights

TECHNICAL SERVICES	LAND ACQUISTION	ENVIRONMENTAL
OCTOBER 2026 HIGHLIGHTS		
• Developing programmatic Performance Requirements and Design Guidelines & Standards • Issued Draft Construction and Soft Cost Estimates for internal review • Field Management team started planning the spring geotechnical explorations work and all activities through the remainder of FY26/27 • Property boundary surveys are ongoing and will continue through the remainder of FY26/27	• Coordinated property boundary surveys (Professional Land Survey Act) • Coordinated with the Technical Services team on upcoming Geotech explorations for next fiscal year (Batch 6) • Preparation of draft Preliminary Real Estate Plan	• Coordinated with DCO and Technical Services to complete Phase Authorization Package (CPAP) per the California Department of Fish and Wildlife Incidental Take Permit (ITP) for Field Investigations to be completed in 2027-2029 • Continued CPAP application process for subsequent DCA activities
ONGOING		
• Continue to advance the BODR and Baseline (Class 3 Cost Estimate and schedule) for release in 2027 • Continue to support permitting activities - CPOD and CEQA • Development of the project Performance Requirements and Design Guidelines and Standards Documents by end of FY26/27 • Continue with Field Activities (Geotech and survey) through end of FY26/27	• Continue to work with DCO on refinements to real estate process within the JEPA • Continue to coordinate with Technical Services team on proposed ROW needs • Continue to review/update ROW schedule and costs	• Continue coordination with Technical Services team to include environmental requirements in the BODR, the schedule and cost estimate • Continue to support DCO with Delta Plan Consistency Determination with the Delta Stewardship Council for the December 9, 2026, Hearing

Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
OCTOBER 2026 HIGHLIGHTS			
• Division & Departmental Updates of Integrated Master Schedule in Near-Term Window • Tiger Team Review of Near-term Schedule, Schedule Management Plan, and Trimble Cost Management System • Refinement of Financial Forecasting and Cash Flow Projections for FY 26/27 Budget	• Shared project updates with industry at Construction Network and MetWorks • Finalized new graphics for Intakes fact sheet • Engaged with water leaders at the WEF Water Summit	• Continued to support on-going DCA activities	• Continued participation in the JEPA negotiations and workgroup discussions with the PWAs and DWR • Continued close-out activities for FY25/26 Contracts and Task Orders, and compiled the draft preliminary annual report • Continued planning efforts for Accountability Action Plan activities • Planned for and participated in industry events
ONGOING			
• Coordination with Independent Advisory review initial draft cost estimate and schedule • Programmatic and project risk register development for Quantitative Risk Analysis and ongoing reviews with executive and technical teams • Integrated Master Schedule updates for Class 3 Baseline	• Finalize new project fact sheets on Intakes and Launch Sites • Work with Technical team to update animations for use in project videos • Fall ACWA Conference preparation	• Continue supporting legal needs for DCA and DWR • Assist Program Support and Executive Office with procurements and contract management efforts	• Continue working with PWAs and DWR to further JEPA negotiation items • Finalize FY25/26 Close-out activities to wrap up the financials and final acceptance of deliverables. Deliver the Final Annual Report for DWR • Plan and participate in industry events to provide DCP updates • Focus efforts on Organizational Readiness

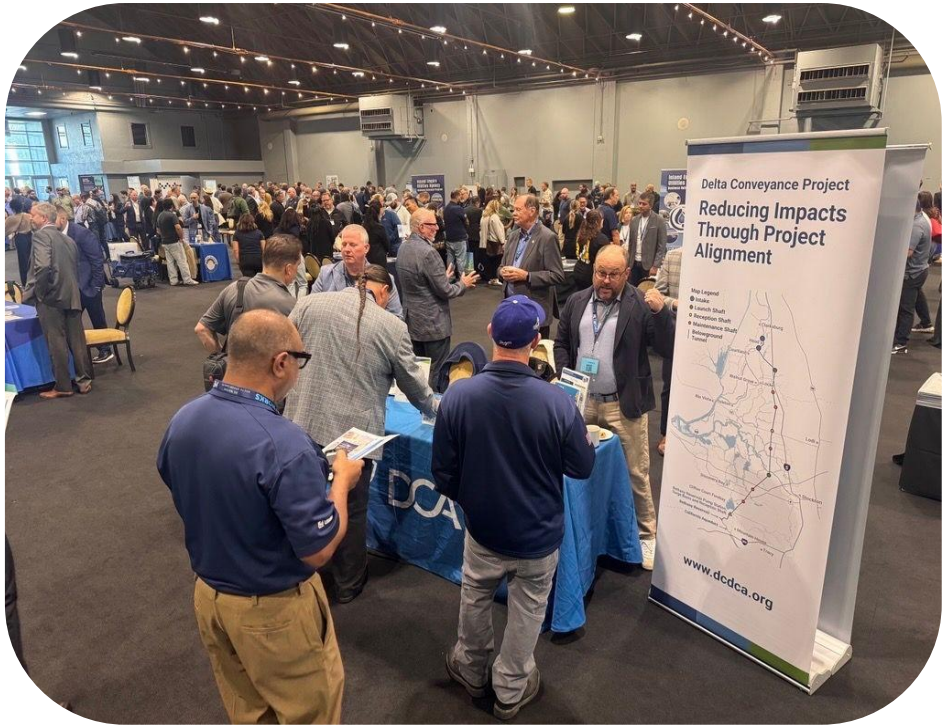
Communications Dashboard: October 2026

Upcoming

- Finalize Intakes and Launch Sites fact sheets
- Launch social media series highlighting new Intakes fact sheet and translate materials
- Work with the technical team to update animations for use in new project videos
- Fall ACWA Conference preparation

Activities

- Shared project updates with industry representatives at Construction Network and METWorks
- Supported and attended multiple project tours, developing presentation and handout materials for attendees
- Finalized graphics and approvals for Intakes fact sheet
- Engaged with water leaders at the Water Education Foundation Water Summit



Website & Social Media

Website Sessions	2,108
Pageviews	3,455
Posts	15
Followers	4,870
Post Impressions	21,983
Reactions	146

Materials

In Development: Intakes fact sheet and translations, Launch Sites fact sheet, Intakes and Launch Sites videos, Updated templates

Events

Attended: Project Tours, Construction Network Presentation, METWorks, Water Education Foundation Water Summit

Upcoming: Association of Women in Water, Energy & Environment Annual Conference, SoCal Water Coalition Annual Meeting, Association of California Water Agencies Fall Conference

DCA

Budget | SUMMARY

FY26/27 DCA budget has been approved at $65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of $65.0M (Table 1) The DCA has committed $54.3M (details in Tables 2 and 3) and has incurred $9.3M in expenditures since July 1, 2026 (details in Tables 2 and 3). Planned vs Actual cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 26/27)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 8,645,000	$ 8,645,000	$ 6,952,383	$ 1,345,315	$ 7,510,281	$ (1,134,719)
Community Engagement	1,581,400	1,581,400	1,332,317	528,828	1,629,383	47,983
Program Controls	9,863,000	9,863,000	9,883,270	949,414	10,239,651	376,651
Administration	6,510,000	6,510,000	6,210,055	1,315,303	6,823,655	313,655
Procurement and Contract Administration	1,119,900	1,119,900	1,119,840	2,547	1,119,900	-
Property	1,361,200	1,361,200	1,360,937	54,877	1,361,200	-
Permitting Management	3,030,600	3,030,600	2,604,866	467,353	3,030,600	-
Health and Safety	438,600	438,600	438,827	500	438,880	280
Quality Management	288,300	288,300	288,285	-	288,300	-
Sustainability	97,100	97,100	97,000	-	97,100	-
Engineering Management	-	2,870,561	2,890,551	95,010	2,890,851	20,290
Geotechnical Management	2,576,400	2,576,400	3,192,799	414,284	3,080,799	504,399
Survey and Mapping Management	683,800	683,800	683,701	66,189	684,701	901
Program Initiation						
Engineering	$ 8,975,200	$ 8,975,200	$ 8,743,594	$ 1,370,763	$ 8,975,200	$ -
Program Delivery						
Programmatic Geotech	$ 16,538,500	$ 14,667,939	$ 6,236,905	$ 2,296,144	$ 14,538,500	$ (129,439)
Survey Management	212,200	212,200	212,152	42,301	212,200	-
Survey Control Network	161,900	161,900	161,850	56,432	161,900	-
ROW Mapping	2,379,900	1,379,900	1,379,833	239,196	1,379,900	-
Aerial Mapping	537,000	537,000	536,902	5,970	537,000	-
	$ 65,000,000	**$ 65,000,000**	**$ 54,326,066**	**$ 9,250,425**	**$ 65,000,000**	**$ 0**

Budget | DETAIL

Table 2 | FY 26/27 Budget Detail, 1 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 65,000,000**	**$ 65,000,000**	**$ 54,326,066**	**$ -**	**$ 9,250,425**	**$ 55,749,575**	**17%**	**$ 65,000,000**	**$ 0**
Executive Office	**8,645,000**	**8,645,000**	**6,952,383**	**-**	**1,345,315**	**7,299,685**	**19%**	**7,510,281**	**(1,134,719)**
Executive Office	5,779,500	5,779,500	5,250,890	-	1,152,697	4,626,803	22%	6,137,148	357,648
Legal	812,700	812,700	811,286	-	-	812,700	0%	812,700	-
Treasury	389,100	389,100	377,948	-	93,452	295,648	25%	377,968	(11,132)
Human Resources	602,800	602,800	512,260	-	99,165	503,635	19%	602,800	-
Undefined Allowance	1,060,900	1,060,900	-	-	-	1,060,900	0%	(420,335)	(1,481,235)
Community Engagement	**1,581,400**	**1,581,400**	**1,332,317**	**-**	**528,828**	**1,052,572**	**40%**	**1,629,383**	**47,983**
Management	1,097,800	1,097,800	1,097,783	-	447,788	650,012	41%	1,142,783	44,983
Community Coordination	250,000	250,000	3,660	-	-	250,000	0%	250,000	-
Outreach	233,600	233,600	230,874	-	81,040	152,560	35%	236,600	3,000
Program Controls	**9,863,000**	**9,863,000**	**9,883,270**	**-**	**949,414**	**8,913,586**	**10%**	**10,239,651**	**376,651**
Management	503,700	503,700	503,662	-	746	502,954	0%	503,700	-
Risk Management	109,700	109,700	109,613	-	-	109,700	0%	357,613	247,913
Cost Management	1,458,100	1,458,100	1,458,078	-	-	1,458,100	0%	1,570,078	111,978
Schedule Management	1,726,300	1,726,300	1,726,275	-	137,101	1,589,199	8%	1,726,705	405
Document Management	435,800	435,800	435,758	-	-	435,800	0%	435,800	-
Cost Estimating	3,357,200	3,357,200	3,377,686	-	811,567	2,545,633	24%	3,373,556	16,356
Governance	2,272,200	2,272,200	2,272,199	-	-	2,272,200	0%	2,272,200	-
Administration	**6,510,000**	**6,510,000**	**6,210,055**	**-**	**1,315,303**	**5,194,697**	**21%**	**6,823,655**	**313,655**
Management	1,738,700	1,738,700	1,738,692	-	-	1,738,700	0%	1,738,700	-
Facilities	1,716,900	1,716,900	1,698,026	-	704,334	1,012,566	41%	1,811,009	94,109
Information Technology	3,054,400	3,054,400	2,773,337	-	610,969	2,443,431	22%	3,273,946	219,546
Procurement & Contract Administration	**1,119,900**	**1,119,900**	**1,119,840**	**-**	**2,547**	**1,117,353**	**0%**	**1,119,900**	**-**
Procurement Management	1,119,900	1,119,900	1,119,840	-	2,547	1,117,353	0%	1,119,900	-
Property	**1,361,200**	**1,361,200**	**1,360,937**	**-**	**54,877**	**1,306,323**	**4%**	**1,361,200**	**-**
Management	241,300	241,300	241,211	-	43,596	197,704	18%	241,300	-
Property Agents	196,000	196,000	195,879	-	2,625	193,375	1%	196,000	-
Temporary Entrance Permits	420,200	420,200	420,155	-	1,662	418,538	0%	420,200	-
Land Purchase	103,700	103,700	103,692	-	6,995	96,705	7%	103,700	-
Court Ordered Entry	400,000	400,000	400,000	-	-	400,000	0%	400,000	-

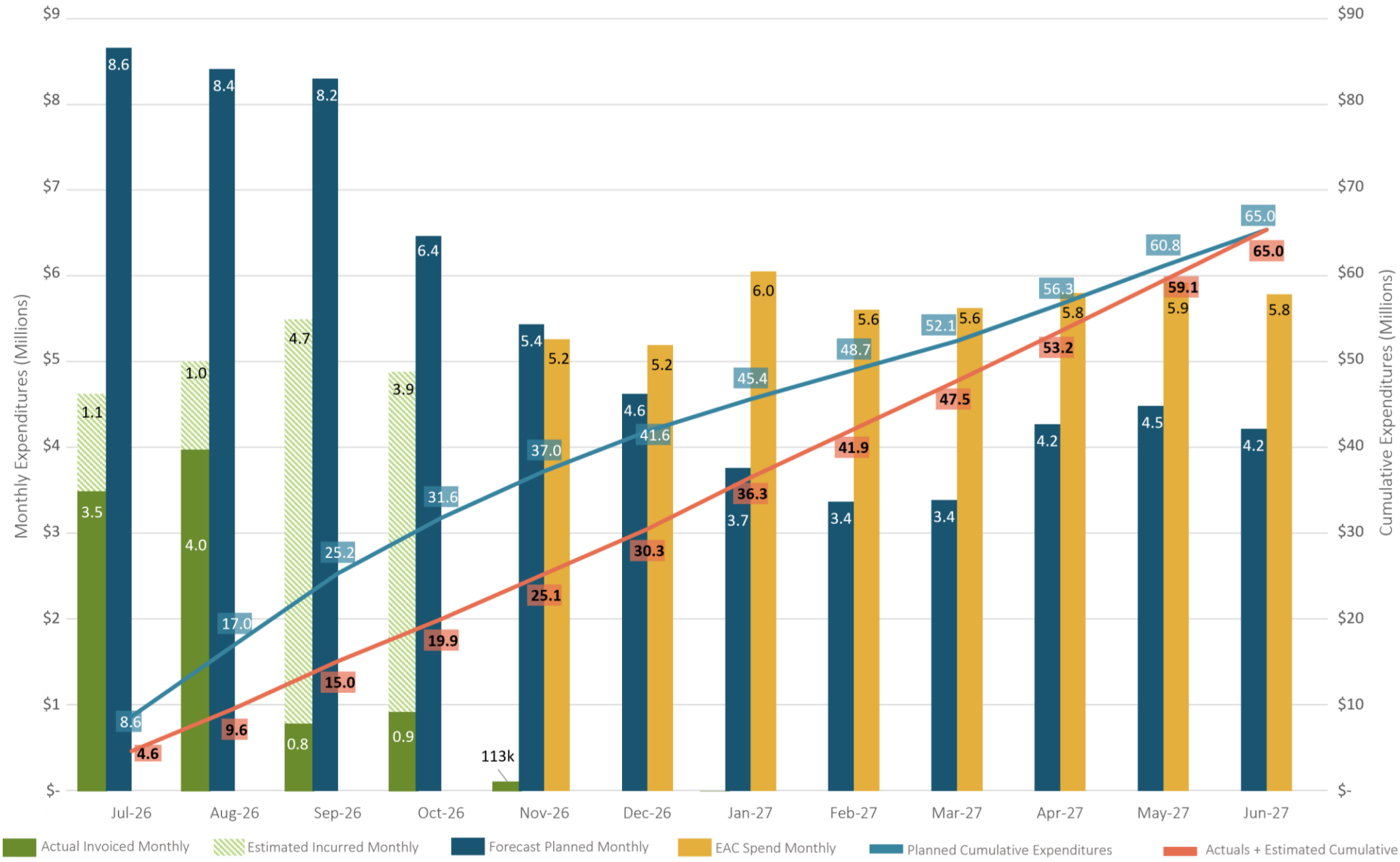
Budget | DETAIL

Table 2 | FY 26/27 Budget Detail, 2 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Permitting Management	**3,030,600**	**3,030,600**	**2,604,866**	**-**	**467,353**	**2,563,247**	**18%**	**3,030,600**	**-**
Management	1,710,100	1,710,100	1,538,898	-	313,518	1,396,582	20%	1,710,100	-
Permit Monitoring & Compliance	1,320,500	1,320,500	1,065,968	-	153,835	1,166,665	14%	1,320,500	-
Health & Safety	**438,600**	**438,600**	**438,827**	**-**	**500**	**438,100**	**0%**	**438,880**	**280**
Management	434,600	434,600	434,547	-	-	434,600	0%	434,600	-
Security Services	4,000	4,000	4,280	-	500	3,500	12%	4,280	280
Quality Management	**288,300**	**288,300**	**288,285**	**-**	**-**	**288,300**	**0%**	**288,300**	**-**
Management & Auditing	288,300	288,300	288,285	-	-	288,300	0%	288,300	-
Sustainability	**97,100**	**97,100**	**97,000**	**-**	**-**	**97,100**	**0%**	**97,100**	**-**
Management	97,100	97,100	97,000	-	-	97,100	0%	97,100	-
Engineering Management	**-**	**2,870,561**	**2,890,551**	**-**	**95,010**	**2,775,550**	**3%**	**2,890,851**	**20,290**
Program Delivery Planning	-	2,870,561	2,890,551	-	95,010	2,775,550	3%	2,890,851	20,290
Geotechnical Management	**2,576,400**	**2,576,400**	**3,192,799**	**-**	**414,284**	**2,162,116**	**13%**	**3,080,799**	**504,399**
Management	2,576,400	2,576,400	3,192,799	-	414,284	2,162,116	13%	3,080,799	504,399
Survey & Mapping Management	**683,800**	**683,800**	**683,701**	**-**	**66,189**	**617,611**	**10%**	**684,701**	**901**
Management	683,800	683,800	683,701	-	66,189	617,611	10%	684,701	901
Engineering	**8,975,200**	**8,975,200**	**8,743,594**	**-**	**1,370,763**	**7,604,437**	**16%**	**8,975,200**	**-**
Management & Administration	3,013,700	3,013,700	2,908,242	-	473,173	2,540,527	16%	3,013,700	-
Basis of Design Reports	3,745,700	3,745,700	3,743,386	-	846,386	2,899,314	23%	3,745,700	-
Program Delivery Planning	2,215,800	2,215,800	2,091,966	-	51,204	2,164,596	2%	2,215,800	-
Project Delivery	**16,538,500**	**14,667,939**	**6,236,905**	**-**	**2,296,144**	**12,371,795**	**37%**	**14,538,500**	**(129,439)**
Project Geotechnical	16,538,500	14,667,939	6,236,905	-	2,296,144	12,371,795	37%	14,538,500	(129,439)
Survey Management	**212,200**	**212,200**	**212,152**	**-**	**42,301**	**169,899**	**20%**	**212,200**	**-**
Survey Management	212,200	212,200	212,152	-	42,301	169,899	20%	212,200	-
Survey Control Network	**161,900**	**161,900**	**161,850**	**-**	**56,432**	**105,468**	**35%**	**161,900**	**-**
Field Survey Control Coordinates	161,900	161,900	161,850	-	56,432	105,468	35%	161,900	-
ROW Mapping	**2,379,900**	**1,379,900**	**1,379,833**	**-**	**239,196**	**1,140,704**	**17%**	**1,379,900**	**-**
Boundary Survey / ROW Survey Support	2,379,900	1,379,900	1,379,833	-	239,196	1,140,704	17%	1,379,900	-
Aerial Mapping	**537,000**	**537,000**	**536,902**	**-**	**5,970**	**531,030**	**1%**	**537,000**	**-**
Aerial Survey	537,000	537,000	536,902	-	5,970	531,030	1%	537,000	-

Budget | DETAIL

Figure 1 | FY 26/27 Cash Flow to Date



Contracts

Table 3 – FY 26/27 Contract Summary, 1 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 54,326,066	$ 9,250,425	17%
e-Builder, Inc.	$ 260,259	$ 229,529	88%
Jacobs Engineering Group Inc.	$ 21,236,540	$ 3,274,306	15%
Hamner, Jewell & Associates	$ 86,815	$ 1,807	2%
Bender Rosenthal, Inc.	$ 415,058	$ 52,252	13%
Associated Right of Way Services, Inc.	$ 109,064	$ 818	1%
Michael Baker International, Inc.	$ 598,095	$ 78,121	13%
Psomas	$ 1,692,642	$ 265,778	16%
Parsons	$ 12,447,311	$ -	0%
Prime US-Park Tower, LLC	$ 1,351,875	$ 553,003	41%
110 Holdings dba Launch Consulting, LLC	$ 967,494	$ 209,245	22%
JAMBO-Silvacom LTD	$ 41,579	$ 38,499	93%
Best Best & Krieger	$ 811,286	$ -	0%
Metropolitan Water District of S. California	$ 853,648	$ 135,224	16%
Dept of Water Resources	$ 750,000	$ -	0%
AECOM Technical Services	$ 6,236,905	$ 2,296,144	37%
Gwendolyn Buchholz, Permit Engineer Inc	$ 255,110	$ 87,960	34%
AVI-SPL LLC	$ 56,969	$ 17,761	31%
Bradner Consulting LLC	$ 648,495	$ 214,556	33%
D.R. McNatty & Associates, Inc.	$ 24,000	$ 24,000	100%
Alliant Insurance	$ 30,304	$ 27,549	91%
Lucas Public Affairs, LLC	$ 1,303,652	$ 524,071	40%
STV Incorporated	$ 1,974,591	$ 336,230	17%
National Constructors' Group, Inc.	$ 503,763	$ 310,280	62%
CohnReznick Advisory LLC	$ 636,915	$ 181,263	28%

Contracts

Table 3 – FY 26/27 Contract Summary, 2 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Schnabel Engineering West, Inc	$ 274,881	$ 421	0%
Project Neutral, Inc.	$ 120,600	$ 41,392	34%
FlexTG LLC	$ 83,216	$ 15,989	19%
Santiago Water Strategies	$ 78,747	$ 67,697	86%
Consolidated Communications, Inc.	$ 94,146	$ 11,129	12%
AT&T	$ 46,200	$ 6,379	14%
IT Devices Online Inc	$ 83,712	$ 74,541	89%
onPar Advisors LLC	$ 125,675	$ 125,675	100%
Agreements <$15k	$ 126,520	$ 48,807	39%

S/DVBE Status

FY 26/27

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$54,326,066	$9,250,425	$1,287,420	$0	$433,975	$0	2.4%	0%	5%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
Bender Rosenthal, Inc.		**SBE**	**$415,058**	**$52,252**	**$415,058**	**$52,252**	**100.0%**	**100.0%**
FlexTG LLC		**SBE**	**$83,216**	**$15,989**	**$83,216**	**$15,989**	**100.0%**	**100.0%**
Hamner, Jewell & Associates		**SBE**	**$86,815**	**$1,807**	**$86,815**	**$1,807**	**100.0%**	**100.0%**
Lucas Public Affairs, LLC			**$1,303,652**	**$524,071**	**$198,569**	**$53,648**	**15.2%**	**10.2%**
	Lunia Blue	SBE			$198,569	$53,648	15.2%	10.2%
National Constructors' Group, Inc.		**SBE**	**$503,763**	**$310,280**	**$503,763**	**$310,280**	**100.0%**	**100.0%**

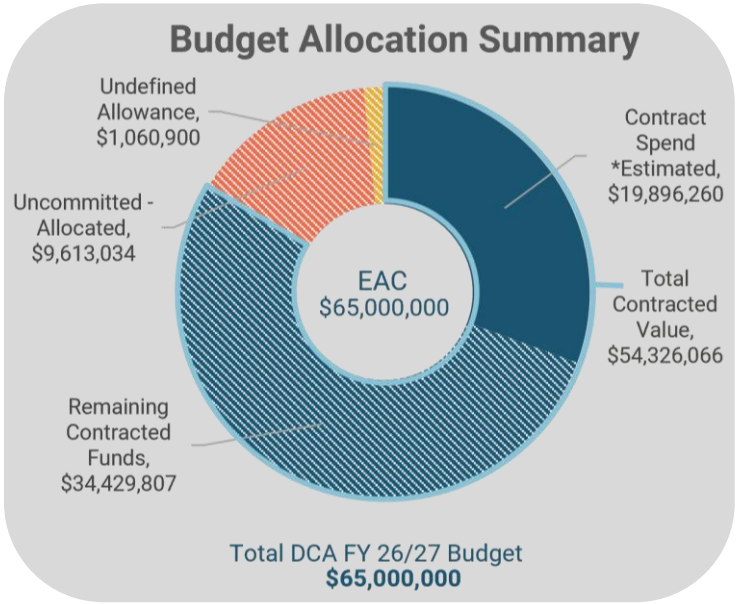
Contract Procurement

Active Procurement(s)

There are no active procurements at this time

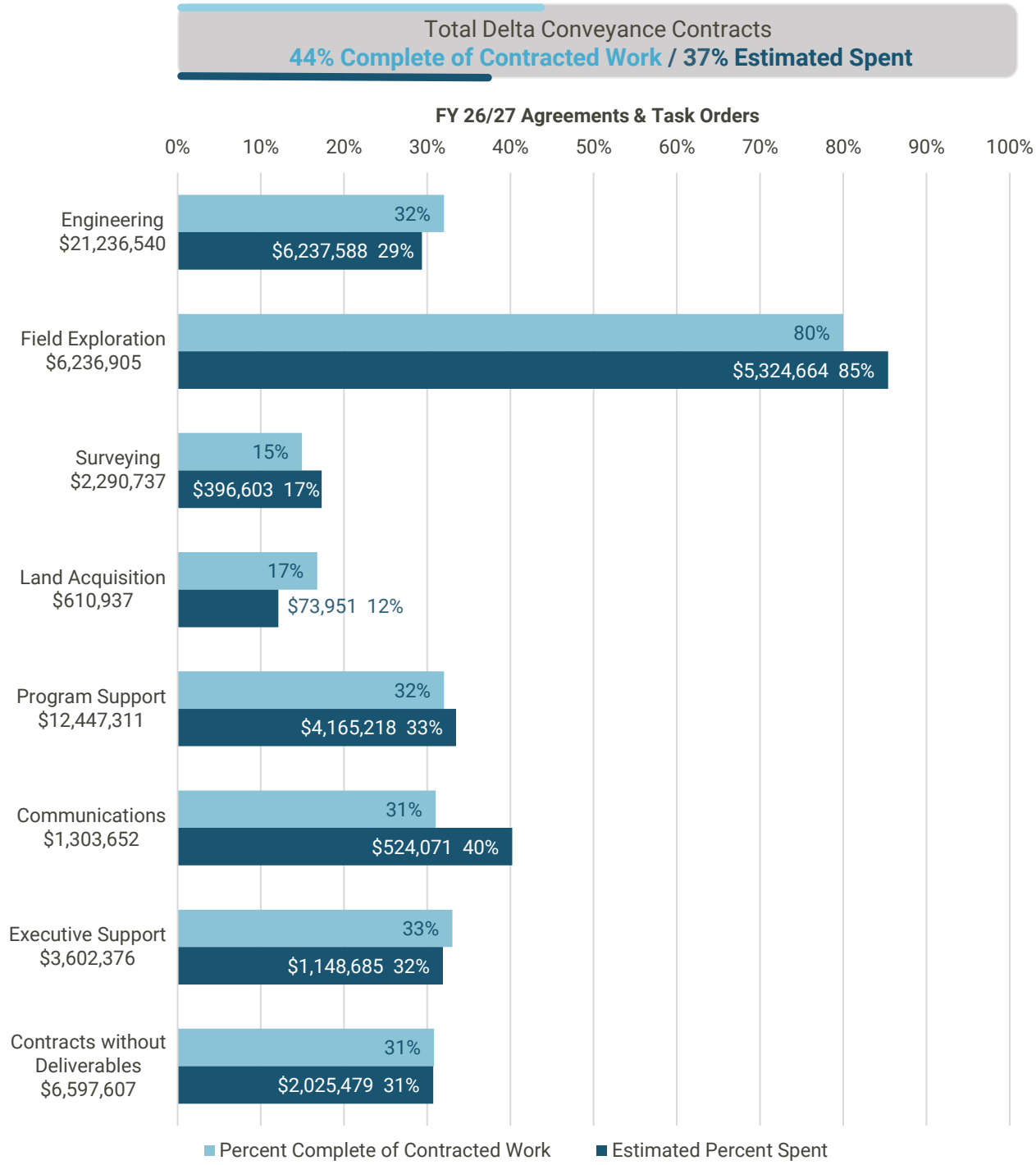
Progress Reporting

As of 10/30/2026



Progress Reporting Notes

- **'Percent Complete of Contracted Work'** represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated monthly.
- **'Estimate Percent Spent'** provides an approximation of fiscal year costs through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the contracted work for FY 26/27.



Fiscal Year 25/26 Financial Reports

Budget | SUMMARY

FY25/26 DCA budget was approved at $65.0M (Table 1A). We are currently forecasting an Estimate at Completion (EAC) budget of $54.7M (Table 1A), $10.3M below the approved budget. The DCA has committed $61.0M (details in Tables 2A and 3A) and has incurred $54.5M in expenditures since July 1, 2025 (details in Tables 2A and 3A). The underrun in the budget is due to multiple considerations including slower than planned expenditures on geotechnical and survey work, property access delays, and release of the remaining unallocated reserve. Planned vs. Actual cash flow curves are shown in Figure 1A.

Table 1A | FY 25/26 Monthly Budget Summary

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 5,002,300	$ 7,002,300	$ 6,273,432	$ 5,732,132	$ 5,919,729	$ (1,082,571)
Community Engagement	1,449,000	1,449,000	1,515,286	1,436,692	1,486,341	37,341
Program Controls	6,956,000	6,956,000	7,422,809	6,657,246	6,819,809	(136,191)
Administration	5,678,600	5,678,600	6,144,672	5,761,252	6,001,872	323,272
Procurement and Contract Administration	950,900	950,900	870,215	848,972	852,915	(97,985)
Property	1,269,600	1,269,600	1,268,695	595,060	595,060	(674,540)
Permitting Management	2,765,000	2,765,000	2,448,114	2,109,533	2,299,114	(465,886)
Health and Safety	400,100	400,100	402,008	387,720	387,208	(12,892)
Quality Management	541,200	541,200	491,190	467,229	476,990	(64,210)
Sustainability	424,600	424,600	304,543	287,689	286,043	(138,557)
Geotechnical Management	818,100	818,100	1,206,305	1,205,197	1,213,505	395,405
Survey and Mapping Management	265,900	265,900	290,468	288,759	298,468	32,568
Program Initiation						
Engineering	$ 27,260,600	$ 27,260,600	$ 26,381,844	$ 24,767,270	$ 24,057,386	$ (3,203,214)
Program Delivery						
Programmatic Geotech	$ 11,218,100	$ 7,399,421	$ 4,601,020	$ 2,778,517	$ 2,755,713	$ (4,643,708)
Survey Management	-	252,029	210,052	88,007	90,136	(161,893)
Survey Control Network	-	105,120	49,813	44,813	44,813	(60,307)
ROW Mapping	-	1,394,123	1,059,118	1,018,110	1,077,118	(317,005)
Aerial Mapping	-	67,407	15,413	12,398	12,413	(54,994)
Base Topographic Mapping	-	-	-	-	-	-
	$ 65,000,000	**$ 65,000,000**	**$ 60,954,995**	**$ 54,486,593**	**$ 54,674,631**	**$ (10,325,369)**

Budget | DETAIL

Table 2A | FY 25/26 Budget Detail, 1 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 65,000,000**	**$ 65,000,000**	**$ 60,954,995**	**$ -**	**$ 54,486,593**	**$ 10,513,407**	**89%**	**$ 54,674,631**	**$ (10,325,369)**
Executive Office	**5,002,300**	**7,002,300**	**6,273,432**	**-**	**5,732,132**	**1,270,168**	**91%**	**5,919,729**	**(1,082,571)**
Executive Office	3,276,700	5,276,700	4,750,411	-	4,562,624	714,076	96%	4,717,411	(559,289)
Legal	520,000	520,000	519,979	-	417,350	102,650	80%	419,979	(100,021)
Audit	18,000	18,000	18,000	-	17,168	833	95%	18,000	-
Treasury	355,300	355,300	347,613	-	201,299	154,001	58%	219,910	(135,390)
Human Resources	832,300	832,300	637,429	-	533,692	298,608	84%	544,429	(287,871)
Community Engagement	**1,449,000**	**1,449,000**	**1,515,286**	**-**	**1,436,692**	**12,308**	**95%**	**1,486,341**	**37,341**
Management	823,900	823,900	1,142,731	-	1,135,130	(311,230)	99%	1,140,251	316,351
Community Coordination	250,000	250,000	1,340	-	1,340	248,660	100%	1,340	(248,660)
Outreach	375,100	375,100	371,215	-	300,222	74,878	81%	344,750	(30,350)
Program Controls	**6,956,000**	**6,956,000**	**7,422,809**	**-**	**6,657,246**	**298,754**	**90%**	**6,819,809**	**(136,191)**
Management	477,100	477,100	595,020	-	563,639	(86,539)	95%	581,020	103,920
Risk Management	349,700	349,700	299,631	-	280,976	68,724	94%	283,431	(66,269)
Cost Management	1,952,200	1,952,200	1,427,115	-	1,394,822	557,378	98%	1,389,415	(562,785)
Schedule Management	1,448,500	1,448,500	1,685,473	-	1,651,737	(203,237)	98%	1,658,973	210,473
Document Management	695,800	695,800	645,770	-	606,394	89,406	94%	604,870	(90,931)
Cost Estimating	158,300	158,300	1,456,647	-	912,994	(754,694)	63%	1,282,447	1,124,147
Governance	1,688,300	1,688,300	1,313,154	-	1,246,684	441,616	95%	1,019,654	(668,646)
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
Administration	**5,678,600**	**5,678,600**	**6,144,672**	**-**	**5,761,252**	**(82,652)**	**94%**	**6,001,872**	**323,272**
Management	1,776,300	1,776,300	1,636,221	-	1,598,994	177,306	98%	1,616,621	(159,679)
Facilities	1,675,300	1,675,300	1,594,400	-	1,415,826	259,474	89%	1,490,400	(184,900)
Information Technology	2,227,000	2,227,000	2,914,051	-	2,746,433	(519,433)	94%	2,894,851	667,851
Procurement & Contract Administration	**950,900**	**950,900**	**870,215**	**-**	**848,972**	**101,928**	**98%**	**852,915**	**(97,985)**
Procurement Management	950,900	950,900	870,215	-	848,972	101,928	98%	852,915	(97,985)
Property	**1,269,600**	**1,269,600**	**1,268,695**	**-**	**595,060**	**674,540**	**47%**	**595,060**	**(674,540)**
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	49,702	69,198	42%	49,703	(69,198)
Temporary Entrance Permits	826,900	826,900	660,506	-	233,145	593,755	35%	205,236	(621,664)
Land Purchase	173,800	173,800	340,122	-	312,212	(138,412)	92%	340,122	166,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	-	(150,000)

Budget | DETAIL

Table 2A | FY 25/26 Budget Detail, 2 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Permitting Management	**2,765,000**	**2,765,000**	**2,448,114**	**-**	**2,109,533**	**655,468**	**86%**	**2,299,114**	**(465,886)**
Management	2,124,200	2,124,200	1,998,532	-	1,815,314	308,886	91%	1,975,532	(148,669)
Permit Monitoring & Compliance	640,800	640,800	449,582	-	294,218	346,582	65%	323,582	(317,218)
Health & Safety	**400,100**	**400,100**	**402,008**	**-**	**387,720**	**12,380**	**96%**	**387,208**	**(12,892)**
Management	400,100	400,100	400,008	-	386,220	13,880	97%	386,208	(13,892)
Security Services	-	-	2,000	-	1,500	(1,500)	75%	1,000	1,000
Quality Management	**541,200**	**541,200**	**491,190**	**-**	**467,229**	**73,971**	**95%**	**476,990**	**(64,210)**
Management & Auditing	541,200	541,200	491,190	-	467,229	73,971	95%	476,990	(64,210)
Sustainability	**424,600**	**424,600**	**304,543**	**-**	**287,689**	**136,911**	**94%**	**286,043**	**(138,557)**
Management	424,600	424,600	304,543	-	287,689	136,911	94%	286,043	(138,557)
Geotechnical Management	**818,100**	**818,100**	**1,206,305**	**-**	**1,205,197**	**(387,097)**	**100%**	**1,213,505**	**395,405**
Management	818,100	818,100	1,206,305	-	1,205,197	(387,097)	100%	1,213,505	395,405
Survey & Mapping Management	**265,900**	**265,900**	**290,468**	**-**	**288,759**	**(22,859)**	**99%**	**298,468**	**32,568**
Management	265,900	265,900	290,468	-	288,759	(22,859)	99%	298,468	32,568
Engineering	**27,260,600**	**27,260,600**	**26,381,844**	**-**	**24,767,270**	**2,493,330**	**94%**	**24,057,386**	**(3,203,214)**
Management & Administration	3,475,300	3,475,300	2,962,384	-	2,587,536	887,764	87%	3,022,384	(452,916)
Facility Studies	50,500	50,500	65,426	-	65,155	(14,655)	100%	65,426	14,926
Basis of Design Reports	21,091,900	21,091,900	21,305,653	-	20,373,032	718,868	96%	18,964,695	(2,127,205)
Program Delivery Planning	2,440,500	2,440,500	1,930,435	-	1,624,897	815,603	84%	1,927,935	(512,565)
Permit Engineering Support	202,400	202,400	117,946	-	116,650	85,750	99%	76,946	(125,454)
Project Delivery	**11,218,100**	**7,399,421**	**4,601,020**	**-**	**2,778,517**	**4,620,905**	**60%**	**2,755,713**	**(4,643,708)**
Project Geotechnical	5,189,900	5,189,900	4,601,020	-	2,778,517	2,411,383	60%	2,755,713	(2,434,187)
Project Surveying & Mapping	1,818,700	21	-	-	-	21	0%	-	(21)
Undefined Allowance	4,209,500	2,209,500	-	-	-	2,209,500	0%	-	(2,209,500)
Survey Management	**-**	**252,029**	**210,052**	**-**	**88,007**	**164,022**	**42%**	**90,136**	**(161,893)**
Survey Management	-	252,029	210,052	-	88,007	164,022	42%	90,136	(161,893)

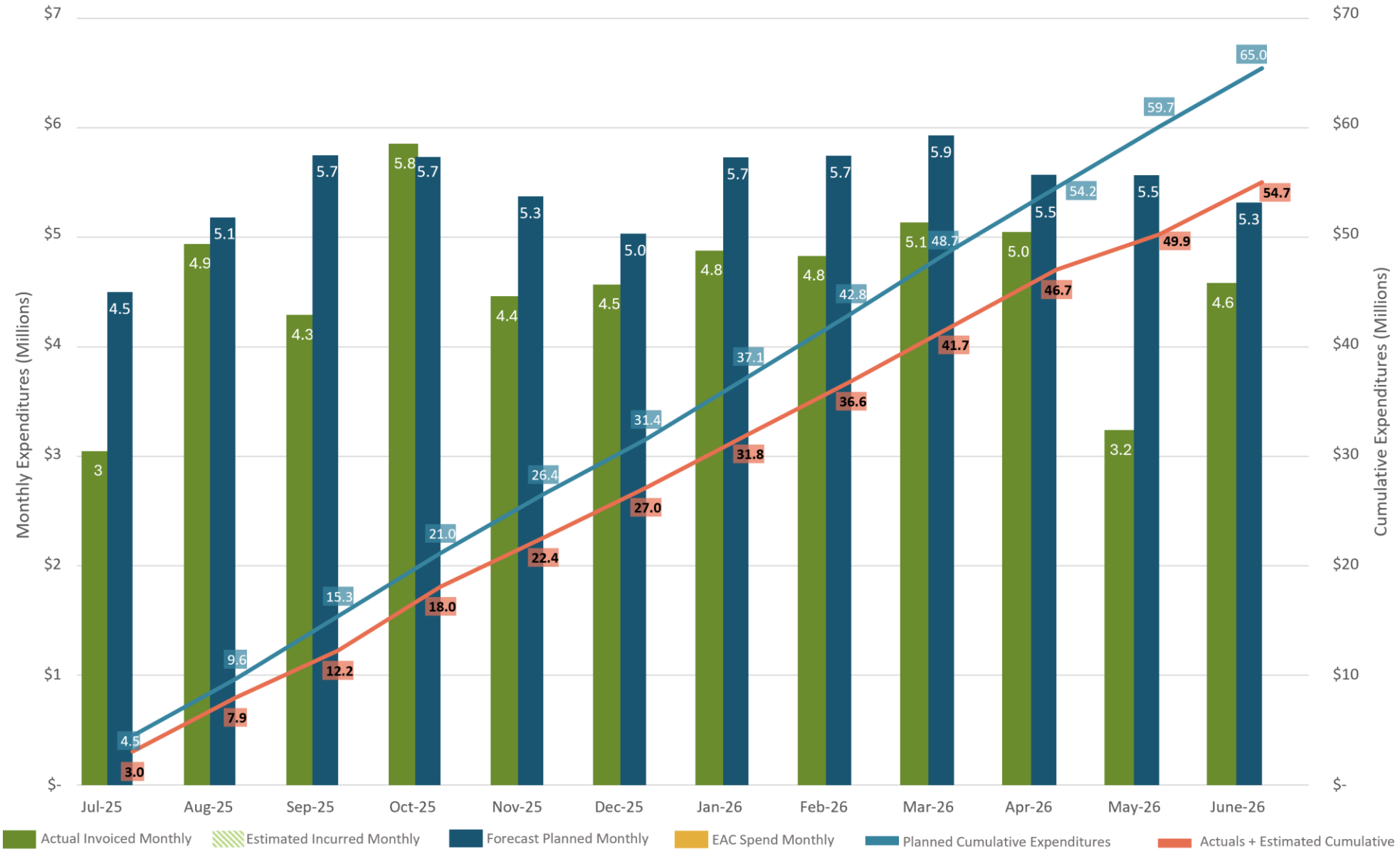
Budget | DETAIL

Table 2A | FY 25/26 Budget Detail, 3 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Survey Control Network	**-**	**105,120**	**49,813**	**-**	**44,813**	**60,307**	**90%**	**44,813**	**(60,307)**
Establish Survey Control Network Planning	-	105,120	49,813	-	44,813	60,307	90%	44,813	(60,307)
Survey Control Plan	-	-	-	-	-	-	0%	-	-
Field Survey Control Coordinates	-	-	-	-	-	-	0%	-	-
Survey Control Report	-	-	-	-	-	-	0%	-	-
ROW Mapping	**-**	**1,394,123**	**1,059,118**	**-**	**1,018,110**	**376,014**	**96%**	**1,077,118**	**(317,005)**
Boundary Survey / ROW Survey Support	-	1,394,123	1,059,118	-	1,018,110	376,014	96%	1,077,118	(317,005)
Aerial Mapping	**-**	**67,407**	**15,413**	**-**	**12,398**	**55,009**	**80%**	**12,413**	**(54,994)**
Aerial Survey	-	67,407	15,413	-	12,398	55,009	80%	12,413	(54,994)
Base Topographic Mapping	**-**	**-**	**-**	**-**	**-**	**-**	**0%**	**-**	**-**
Supplemental Topography	-	-	-	-	-	-	0%	-	-

Budget | DETAIL

Figure 1A | FY 25/26 Cash Flow to Date



Contracts

Table 3A - Contract Summary (FY 25/26), 1 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 60,954,995	$ 54,486,593	89%
e-Builder, Inc.	$ 236,599	$ 236,599	100%
Jacobs Engineering Group Inc.	$ 31,676,064	$ 29,188,088	92%
Hamner, Jewell & Associates	$ 63,995	$ 29,117	45%
Bender Rosenthal, Inc.	$ 650,628	$ 512,357	79%
Associated Right of Way Services, Inc.	$ 54,072	$ 20,585	38%
Michael Baker International, Inc.	$ 135,000	$ 25,643	19%
Psomas	$ 1,199,395	$ 1,137,684	95%
Parsons	$ 11,915,848	$ 11,498,978	97%
Prime US-Park Tower, LLC	$ 1,342,276	$ 1,167,230	87%
110 Holdings dba Launch Consulting, LLC	$ 921,619	$ 867,713	94%
JAMBO-Silvacom LTD	$ 39,598	$ 36,665	93%
Best Best & Krieger	$ 519,979	$ 417,350	80%
Metropolitan Water District of S. California	$ 623,750	$ 425,505	68%
Dept of Water Resources	$ 500,000	$ 33,000	7%
AECOM Technical Services	$ 4,601,020	$ 2,778,517	60%
Gwendolyn Buchholz, Permit Engineer Inc	$ 245,913	$ 245,874	100%
IRIS Intelligence, LLC	$ 66,900	$ 66,900	100%
AVI-SPL LLC	$ 47,617	$ 14,993	31%
Bradner Consulting LLC	$ 629,610	$ 629,610	100%
D.R. McNatty & Associates, Inc.	$ 22,289	$ 4,500	20%
Alliant Insurance	$ 30,040	$ 27,549	92%
Lucas Public Affairs, LLC	$ 1,444,170	$ 1,416,554	98%
STV Incorporated	$ 816,570	$ 733,187	90%

Contracts

Table 3A - Contract Summary (FY 25/26), 2 of 3

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
LuxBus America	$ 18,750	$ 7,668	41%
National Constructors' Group, Inc.	$ 531,825	$ 531,814	100%
CohnReznick Advisory LLC	$ 939,126	$ 934,680	100%
Schnabel Engineering West, Inc	$ 185,560	$ 122,298	66%
Project Neutral, Inc.	$ 482,782	$ 477,736	99%
FlexTG LLC	$ 27,787	$ 27,787	100%
Municipal Resource Group, LLC	$ 128,102	$ 78,848	62%
Miles Treaster & Associates	$ 18,000	$ 10,614	59%
Matthew Ian Keogh	$ 15,600	$ 3,835	25%
onPar Advisors LLC	$ 125,508	$ 125,508	100%
Carahsoft Technology Corporation (OpenGround)	$ 36,506	$ 26,901	74%
Santiago Water Strategies	$ 169,541	$ 169,541	100%
Carahsoft Technology Corporation (HootSuite)	$ 18,853	$ 18,853	100%
Consolidated Communications, Inc.	$ 19,110	$ 19,110	100%
Heavy Construction Systems Specialist, LLC	$ 77,220	$ 70,200	91%
Embrava USA, Inc.	$ 58,000	$ 57,186	99%
A2 Strategic Procurement Solutions, LLC	$ 73,990	$ 70,783	96%
Bentley Systems	$ 85,532	$ 77,720	91%
Agreements <$15k	$ 160,250	$ 141,314	88%

S/DVBE Status

FY 25/26

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$60,954,995	$54,486,593	$5,749,653	$0	$4,644,353	$0	9%	0%	9%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
Associated Right of Way Services, Inc.		**SBE**	**$54,072**	**$20,585**	**$54,072**	**$20,585**	**100.0%**	**100.0%**
Bender Rosenthal, Inc.		**SBE**	**$650,628**	**$512,357**	**$650,628**	**$512,357**	**100.0%**	**100.0%**
FlexTG LLC		**SBE**	**$27,787**	**$27,787**	**$27,787**	**$27,787**	**100.0%**	**100.0%**
Hamner, Jewell & Associates		**SBE**	**$63,995**	**$29,117**	**$63,995**	**$29,117**	**100.0%**	**100.0%**
Jacobs Engineering Group Inc.			**$31,676,064**	**$29,188,088**	**$1,346,470**	**$970,209**	**4.3%**	**3.3%**
	5RMK	SBE			$142,975	$24,762	0.5%	0.08%
	JMA	SBE			$720,039	$582,629	2.3%	2.0%
	LCI	SBE			$138,436	$116,557	0.4%	0.4%
	Peter Wiseman	SBE			$0	$0	0.0%	0.0%
	Robert Marshall	SBE			$0	$0	0.0%	0.0%
	REY Engineers	SBE			$275,020	$204,873	0.9%	0.7%
	One World GeoSolutions	SBE			$70,000	$41,389	0.2%	0.1%
Lucas Public Affairs, LLC			**$1,444,170**	**$1,416,554**	**$326,093**	**$285,540**	**22.6%**	**20.2%**
	Lunia Blue	SBE			$326,093	$285,540	22.6%	20.2%
Municipal Resource Group, LLC		**SBE**	**$128,102**	**$78,848**	**$128,102**	**$78,848**	**100.0%**	**100.0%**
National Constructors' Group, Inc.		**SBE**	**$531,825**	**$531,814**	**$531,825**	**$531,814**	**100.0%**	**100.0%**
Parsons			**$11,915,848**	**$11,498,978**	**$2,620,682**	**$2,188,094**	**22.0%**	**19.0%**
	Chaves	SBE			$2,620,682	$2,188,094	22.0%	19.0%