DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

October 2026 Monthly Report

Activities in September 2026

Agenda Item 7a

Delivering The Future: DCA At Work

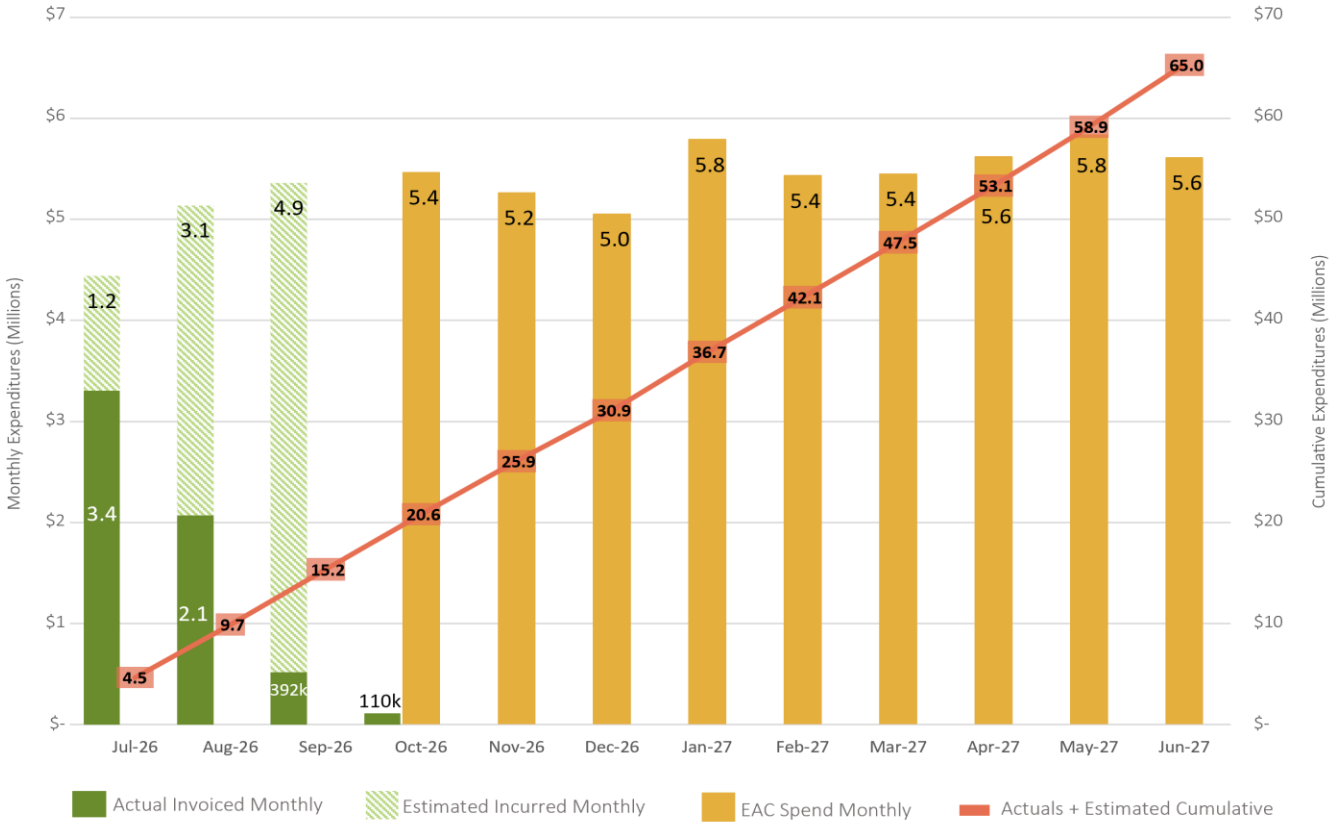
KEY UPDATES FROM ACROSS THE PROJECT

- Development of performance baseline (cost & schedule) to support program implementation
- Conduct field studies (surveys, geotechnical & geoenvironmental investigations) for further ground characterization along the project alignment
- Development of internal management plans, procedures, and governance updates for transitioning to delivery phase

DCA

Executive Summary

Actual/Forecasted Expenditures



Financials

- FY26/27 Budget = $65.0M
- Financial Performance: EAC = $65.0M; $61.7M committed; $6.1M incurred
- Work Progress 32% complete vs. 25% estimated spent
- SBE/DVBE Participation: 2.1% of committed contracts; 5% invoiced to date

Procurements

- There are no active procurements at this time

Outreach

- Distributed DCA Quarterly Newsletter
- Published Spanish and Chinese translations of A Different Approach to Infrastructure fact sheet
- Engaged with water leaders at the OC Water Summit and the CA Water Policy Conference
- Collected video and photo assets to support development of DCA materials and visuals

Activities and Highlights

SEPTEMBER 2026 HIGHLIGHTS

TECHNICAL SERVICES

- Finalized workplan for developing the Design Guidelines & Standards and the Performance Requirement Documents, held DCA/DCO chartering session
- Issued Draft Construction and Soft Cost Estimates for internal review
- 2026 field campaign completed by end of September. Batch 4 COE work delayed and expected to be rescheduled for the 2027 spring campaign.
- Property boundary surveys are ongoing and will continue through the remainder of FY26/27

LAND ACQUISTION

- Coordinated property boundary surveys (Professional Land Survey Act)
- Coordinated with the Technical Services team on upcoming Geotech explorations for next fiscal year
- Preparing draft Preliminary Real Estate Plan

ENVIRONMENTAL

- Coordinated with DCO and Technical Services to complete Phase Authorization Package (PIPAP) per the California Department of Fish and Wildlife Incidental Take Permit (ITP) for Field Investigations to be completed in 2027-2029
- Continued to support DCO with Delta Plan Consistency Determination with the Delta Stewardship Council

ONGOING

TECHNICAL SERVICES

- Continue to advance the BODR and Baseline (Class 3 Cost Estimate and schedule) for release in 2027
- Laboratory analysis and data reporting for 2026 field campaign to continue. Survey activities are scheduled through end of 2026
- Continue to support permitting activities - CPOD and CEQA
- Development of the project Performance Requirements and Design Guidelines and Standards Documents by end of FY26/27

LAND ACQUISTION

- Continue to receive title reports
- Continue to work with DCO on refinements to real estate process within the JEPA
- Continue to coordinate with Technical Services team on proposed ROW needs
- Continue to review/update ROW schedule and costs

ENVIRONMENTAL

- Continue coordination with Technical Services team to confirm interpretation of environmental commitments and ensure inclusion of environmental commitments in the BODR, schedule and cost estimate
- Coordinate with DCO to provide environmental clearances for field investigations

Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
SEPTEMBER 2026 HIGHLIGHTS			
• Draft Soft Cost Estimate distributed to Independent Reviewers • Draft Basis of Cost Estimate was developed and under DCA review • Coordinated project risk register workshops to support Quantitative Risk Analysis for cost estimate	• Distributed DCA Quarterly Newsletter • Published Spanish and Chinese translations of A Different Approach to Infrastructure fact sheet • Engaged with water leaders at the OC Water Summit and the CA Water Policy Conference • Collected video and photo assets to support development of DCA materials and visuals	• Continued to support on-going DCA activities	• Continued participation in the JEPA update negotiations with the PWAs and DWR • Continued close-out activities for FY25/26 Contracts and Task Orders, and compiled the draft preliminary annual report • Continued planning efforts for Accountability Action Plan activities • Planned for and participated in industry events
ONGOING			
• Coordination with Technical Services and Independent Reviewers on the BODR, Class 3 Cost Estimate, Schedule, and Risk Analysis • Near-term schedule updates with DWR and DCA Divisions	• Finalize new project fact sheets on Intakes and Launch Sites; advance production on corresponding videos • Present project updates to industry representatives at Construction Network and MET Works • Ongoing support for project tours	• Continue supporting legal needs for DCA and DWR • Assist Program Support and Executive Office with procurements and contract management efforts	• Continue furthering JEPA negotiation with PWAs and DWR • Continue FY25/26 close-out activities to wrap up the financials and final acceptance of deliverables • Continue completion of Annual Report for delivery to DWR • Plan and participate in industry events to provide DCP updates

Communications Dashboard: October 2026

Upcoming

- Finalize project fact sheets on Intakes and Launch Sites
- Advance production on Intakes and Launch Sites videos
- Present project updates to industry representatives at Construction Network and MET Works events
- Ongoing support of project tours

Activities

- Distributed DCA Quarterly Newsletter
- Published Spanish and Simplified Chinese translations of *A Different Approach to Infrastructure* fact sheet
- Engaged with water leaders at the OC Water Summit and the CA Water Policy Conference
- Collected video and photo assets to support development of DCA materials and visuals



Website & Social Media

Website Sessions	2,023
Pageviews	3,336
Posts	8
Followers	4,839
Post Impressions	4,067
Reactions	143

Materials

- DCA Quarterly Newsletter
- *A Different Approach to Infrastructure* Translations

Events

Attended: Orange County Water Summit, California Water Policy Conference

Upcoming: Construction Network Presentation, Met-WORKS, Association of Women in Water, Energy & Environment Annual Conference, Association of California Water Agencies Fall Conferences

Budget | SUMMARY

FY26/27 DCA budget has been approved at $65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of $65.0M (Table 1) The DCA has committed $61.7M (details in Tables 2 and 3) and has incurred $6.1M in expenditures since July 1, 2026 (details in Tables 2 and 3). Planned vs Actual cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 26/27)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 8,645,000	$ 8,645,000	$ 6,872,777	$ 887,479	$ 7,428,565	$ (1,216,435)
Community Engagement	1,581,400	1,581,400	1,328,657	398,532	1,656,383	74,983
Program Controls	9,863,000	9,863,000	9,883,270	500,507	10,229,931	366,931
Administration	6,510,000	6,510,000	5,817,963	685,695	6,705,299	195,299
Procurement and Contract Administration	1,119,900	1,119,900	1,119,840	431	1,129,852	9,952
Property	1,361,200	1,361,200	1,360,937	37,672	1,361,200	-
Permitting Management	3,030,600	3,030,600	2,604,866	199,509	3,030,600	-
Health and Safety	438,600	438,600	438,827	250	438,880	280
Quality Management	288,300	288,300	288,285	-	288,300	-
Sustainability	97,100	97,100	97,000	-	97,400	300
Engineering Management	-	2,870,561	2,890,551	12,720	2,889,551	18,990
Geotechnical Management	2,576,400	2,576,400	3,192,799	192,527	3,121,799	545,399
Survey and Mapping Management	683,800	683,800	683,701	40,507	688,101	4,301
Program Initiation						
Engineering	8,975,200	8,975,200	8,743,594	640,297	8,975,200	-
Program Delivery						
Programmatic Geotech	16,538,500	14,667,939	14,066,526	2,296,398	14,667,939	-
Survey Management	212,200	212,200	212,152	58,496	212,200	-
Survey Control Network	161,900	161,900	161,850	18,327	161,900	-
ROW Mapping	2,379,900	1,379,900	1,379,833	135,574	1,379,900	-
Aerial Mapping	537,000	537,000	536,902	-	537,000	-
	$ 65,000,000	**$ 65,000,000**	**$ 61,680,329**	**$ 6,104,922**	**$ 65,000,000**	**$ 0**

Budget | DETAIL

Table 2 | FY 26/27 Budget Detail, 1 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 65,000,000**	**$ 65,000,000**	**$ 60,977,726**	**$ -**	**$ 54,506,371**	**$ 10,493,629**	**89%**	**$ 54,697,362**	**$ (10,302,638)**
Executive Office	**5,002,300**	**7,002,300**	**6,297,503**	**-**	**5,737,498**	**1,264,802**	**91%**	**5,943,801**	**(1,058,499)**
Executive Office	3,276,700	5,276,700	4,774,482	-	4,566,695	710,005	96%	4,741,482	(535,218)
Legal	520,000	520,000	519,979	-	418,644	101,356	81%	419,979	(100,021)
Audit	18,000	18,000	18,000	-	17,168	833	95%	18,000	-
Treasury	355,300	355,300	347,613	-	201,299	154,001	58%	219,910	(135,390)
Human Resources	832,300	832,300	637,429	-	533,692	298,608	84%	544,429	(287,871)
Community Engagement	**1,449,000**	**1,449,000**	**1,513,946**	**-**	**1,435,352**	**13,648**	**95%**	**1,485,001**	**36,001**
Management	823,900	823,900	1,142,731	-	1,135,130	(311,230)	99%	1,140,251	316,351
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	375,100	375,100	371,215	-	300,222	74,878	81%	344,750	(30,350)
Program Controls	**6,956,000**	**6,956,000**	**7,422,809**	**-**	**6,668,337**	**287,663**	**90%**	**6,819,809**	**(136,191)**
Management	477,100	477,100	595,020	-	563,639	(86,539)	95%	581,020	103,920
Risk Management	349,700	349,700	299,631	-	280,976	68,724	94%	283,431	(66,269)
Cost Management	1,952,200	1,952,200	1,427,115	-	1,394,822	557,378	98%	1,389,415	(562,785)
Schedule Management	1,448,500	1,448,500	1,685,473	-	1,651,737	(203,237)	98%	1,658,973	210,473
Document Management	695,800	695,800	645,770	-	606,394	89,406	94%	604,870	(90,931)
Cost Estimating	158,300	158,300	1,456,647	-	915,172	(756,872)	63%	1,282,447	1,124,147
Governance	1,688,300	1,688,300	1,313,154	-	1,255,598	432,702	96%	1,019,654	(668,646)
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
Administration	**5,678,600**	**5,678,600**	**6,144,672**	**-**	**5,761,252**	**(82,652)**	**94%**	**6,001,872**	**323,272**
Management	1,776,300	1,776,300	1,636,221	-	1,598,994	177,306	98%	1,616,621	(159,679)
Facilities	1,675,300	1,675,300	1,594,400	-	1,415,826	259,474	89%	1,490,400	(184,900)
Information Technology	2,227,000	2,227,000	2,914,051	-	2,746,433	(519,433)	94%	2,894,851	667,851
Procurement & Contract Administration	**950,900**	**950,900**	**870,215**	**-**	**848,972**	**101,928**	**98%**	**852,915**	**(97,985)**
Procurement Management	950,900	950,900	870,215	-	848,972	101,928	98%	852,915	(97,985)
Property	**1,269,600**	**1,269,600**	**1,268,695**	**-**	**595,060**	**674,540**	**47%**	**595,060**	**(674,540)**
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	49,702	69,198	42%	49,703	(69,198)
Temporary Entrance Permits	826,900	826,900	660,506	-	233,145	593,755	35%	205,236	(621,664)
Land Purchase	173,800	173,800	340,122	-	312,212	(138,412)	92%	340,122	166,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	-	(150,000)

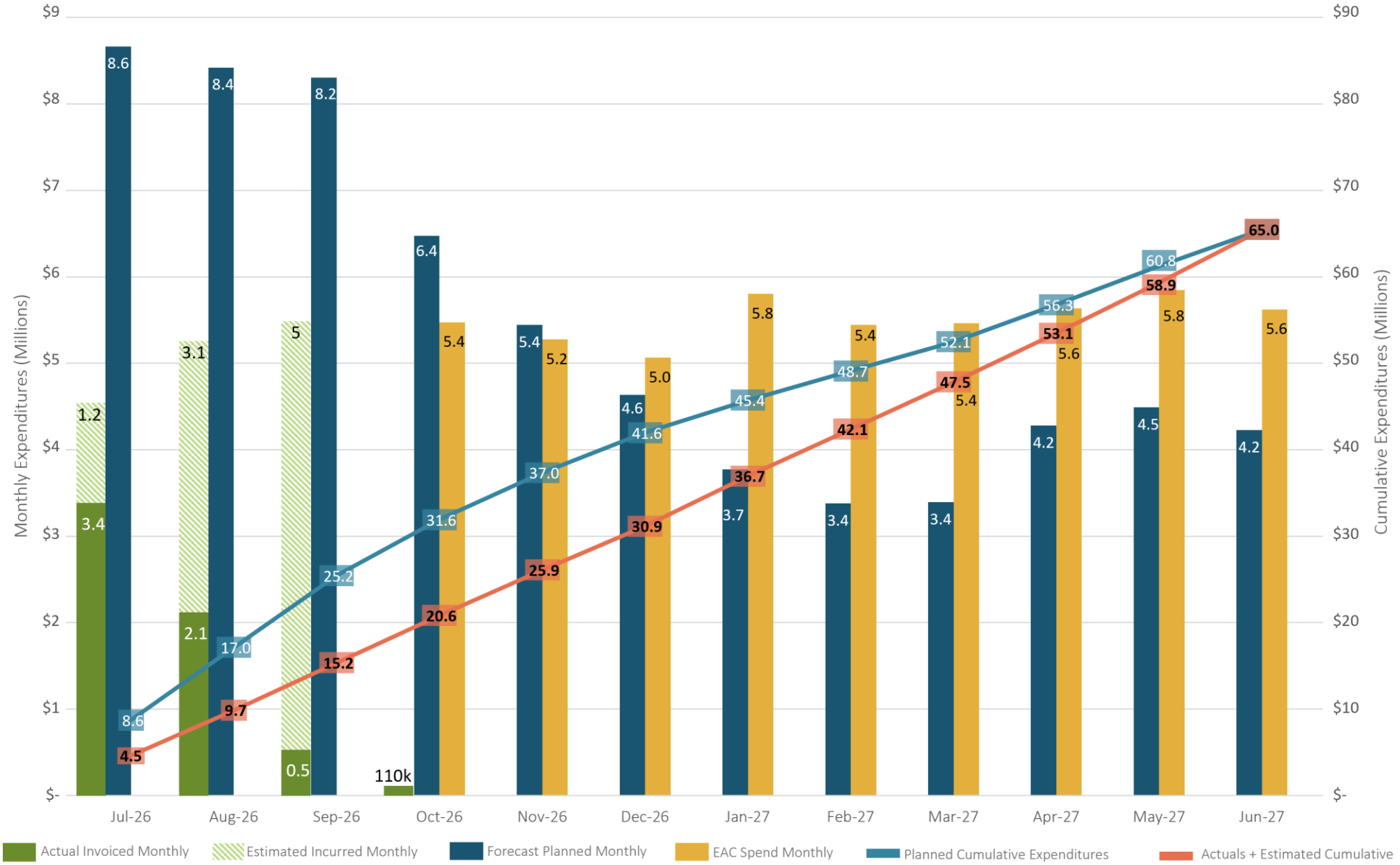
Budget | DETAIL

Table 2 | FY 26/27 Budget Detail, 2 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Permitting Management	**3,030,600**	**3,030,600**	**2,604,866**	**-**	**199,509**	**2,831,091**	**8%**	**3,030,600**	**-**
Management	1,710,100	1,710,100	1,538,898	-	199,509	1,510,591	13%	1,710,100	-
Permit Monitoring & Compliance	1,320,500	1,320,500	1,065,968	-	-	1,320,500	0%	1,320,500	-
Health & Safety	**438,600**	**438,600**	**438,827**	**-**	**250**	**438,350**	**0%**	**438,880**	**280**
Management	434,600	434,600	434,547	-	-	434,600	0%	434,600	-
Security Services	4,000	4,000	4,280	-	250	3,750	6%	4,280	280
Quality Management	**288,300**	**288,300**	**288,285**	**-**	**-**	**288,300**	**0%**	**288,300**	**-**
Management & Auditing	288,300	288,300	288,285	-	-	288,300	0%	288,300	-
Sustainability	**97,100**	**97,100**	**97,000**	**-**	**-**	**97,100**	**0%**	**97,400**	**300**
Management	97,100	97,100	97,000	-	-	97,100	0%	97,400	300
Engineering Management	**-**	**2,870,561**	**2,890,551**	**-**	**12,720**	**2,857,840**	**0%**	**2,889,551**	**18,990**
Program Delivery Planning	-	2,870,561	2,890,551	-	12,720	2,857,840	0%	2,889,551	18,990
Geotechnical Management	**2,576,400**	**2,576,400**	**3,192,799**	**-**	**192,527**	**2,383,873**	**6%**	**3,121,799**	**545,399**
Management	2,576,400	2,576,400	3,192,799	-	192,527	2,383,873	6%	3,121,799	545,399
Survey & Mapping Management	**683,800**	**683,800**	**683,701**	**-**	**40,507**	**643,293**	**6%**	**688,101**	**4,301**
Management	683,800	683,800	683,701	-	40,507	643,293	6%	688,101	4,301
Engineering	**8,975,200**	**8,975,200**	**8,743,594**	**-**	**640,297**	**8,334,903**	**7%**	**8,975,200**	**-**
Management & Administration	3,013,700	3,013,700	2,908,242	-	236,819	2,776,881	8%	3,013,700	-
Basis of Design Reports	3,745,700	3,745,700	3,743,386	-	381,698	3,364,002	10%	3,745,700	-
Program Delivery Planning	2,215,800	2,215,800	2,091,966	-	21,780	2,194,020	1%	2,215,800	-
Project Delivery	**16,538,500**	**14,667,939**	**14,066,526**	**-**	**2,296,398**	**12,371,541**	**16%**	**14,667,939**	**-**
Project Geotechnical	16,538,500	14,667,939	14,066,526	-	2,296,398	12,371,541	16%	14,667,939	-
Survey Management	**212,200**	**212,200**	**212,152**	**-**	**58,496**	**153,704**	**28%**	**212,200**	**-**
Survey Management	212,200	212,200	212,152	-	58,496	153,704	28%	212,200	-
Survey Control Network	**161,900**	**161,900**	**161,850**	**-**	**18,327**	**143,573**	**11%**	**161,900**	**-**
Field Survey Control Coordinates	161,900	161,900	161,850	-	18,327	143,573	11%	161,900	-
ROW Mapping	**2,379,900**	**1,379,900**	**1,379,833**	**-**	**135,574**	**1,244,326**	**10%**	**1,379,900**	**-**
Boundary Survey / ROW Survey Support	2,379,900	1,379,900	1,379,833	-	135,574	1,244,326	10%	1,379,900	-
Aerial Mapping	**537,000**	**537,000**	**536,902**	**-**	**-**	**537,000**	**0%**	**537,000**	**-**
Aerial Survey	537,000	537,000	536,902	-	-	537,000	0%	537,000	-

Budget | DETAIL

Figure 1| FY 26/27 Cash Flow to Date



Contracts

Table 3 – FY 26/27 Contract Summary

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 61,680,329	$ 6,104,922	10%
Jacobs Engineering Group Inc.	$ 21,236,540	$ 1,517,917	7%
Hamner, Jewell & Associates	$ 86,815	$ 1,069	1%
Bender Rosenthal, Inc.	$ 415,058	$ 36,602	9%
Associated Right of Way Services, Inc.	$ 109,064	$ -	0%
Michael Baker International, Inc.	$ 598,095	$ 40,152	7%
Psomas	$ 1,692,642	$ 172,245	10%
Parsons	$ 12,447,311	$ -	0%
Prime US-Park Tower, LLC	$ 1,351,875	$ 442,403	33%
110 Holdings dba Launch Consulting, LLC	$ 967,494	$ 134,860	14%
JAMBO-Silvacom LTD	$ 41,579	$ 38,499	93%
Best Best & Krieger	$ 811,286	$ -	0%
Metropolitan Water District of S. California	$ 853,648	$ 47,664	6%
Dept of Water Resources	$ 750,000	$ -	0%
AECOM Technical Services	$ 14,066,526	$ 2,296,398	16%
Gwendolyn Buchholz, Permit Engineer Inc	$ 255,110	$ 67,498	26%
AVI-SPL LLC	$ 56,969	$ 17,761	31%
Bradner Consulting LLC	$ 648,495	$ 160,917	25%
D.R. McNatty & Associates, Inc.	$ 24,000	$ 24,000	100%
Alliant Insurance	$ 30,304	$ 27,549	91%
Lucas Public Affairs, LLC	$ 1,303,652	$ 395,756	30%
STV Incorporated	$ 1,974,591	$ 228,454	12%
National Constructors' Group, Inc.	$ 503,763	$ 197,478	39%
CohnReznick Advisory LLC	$ 636,915	$ 153,098	24%
Schnabel Engineering West, Inc	$ 274,881	$ 421	0%
Project Neutral, Inc.	$ 120,600	$ 40,749	34%
FlexTG LLC	$ 83,216	$ 12,740	15%
Consolidated Communications, Inc.	$ 94,146	$ 5,422	6%
AT&T	$ 46,200	$ 4,784	10%
IT Devices Online Inc	$ 83,712	$ -	0%
Agreements <$15k	$ 115,842	$ 40,485	35%

S/DVBE Status

FY 26/27

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$61,680,329	$6,104,922	$1,287,420	$0	$283,907	$0	2.1%	0%	5%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
Bender Rosenthal, Inc.		**SBE**	**$415,058**	**$36,602**	**$415,058**	**$36,602**	**100.0%**	**100.0%**
FlexTG LLC		**SBE**	**$83,216**	**$12,740**	**$83,216**	**$12,740**	**100.0%**	**100.0%**
Hamner, Jewell & Associates		**SBE**	**$86,815**	**$1,069**	**$86,815**	**$1,069**	**100.0%**	**100.0%**
Lucas Public Affairs, LLC			**$1,303,652**	**$395,756**	**$198,569**	**$36,018**	**15.2%**	**9.1%**
	Lunia Blue	SBE			$198,569	$36,018	15.2%	9.1%
National Constructors' Group, Inc.		**SBE**	**$503,763**	**$197,478**	**$503,763**	**$197,478**	**100.0%**	**100.0%**

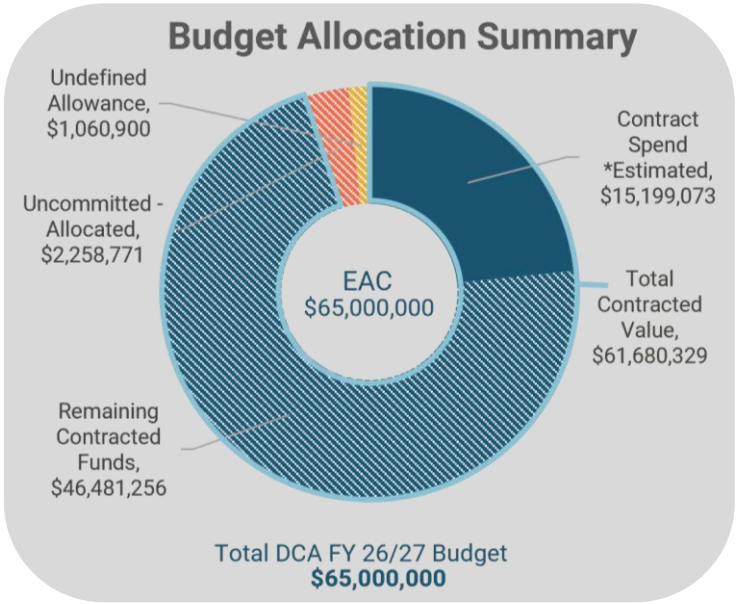
Contract Procurement

Active Procurement(s)

There are no active procurements at this time

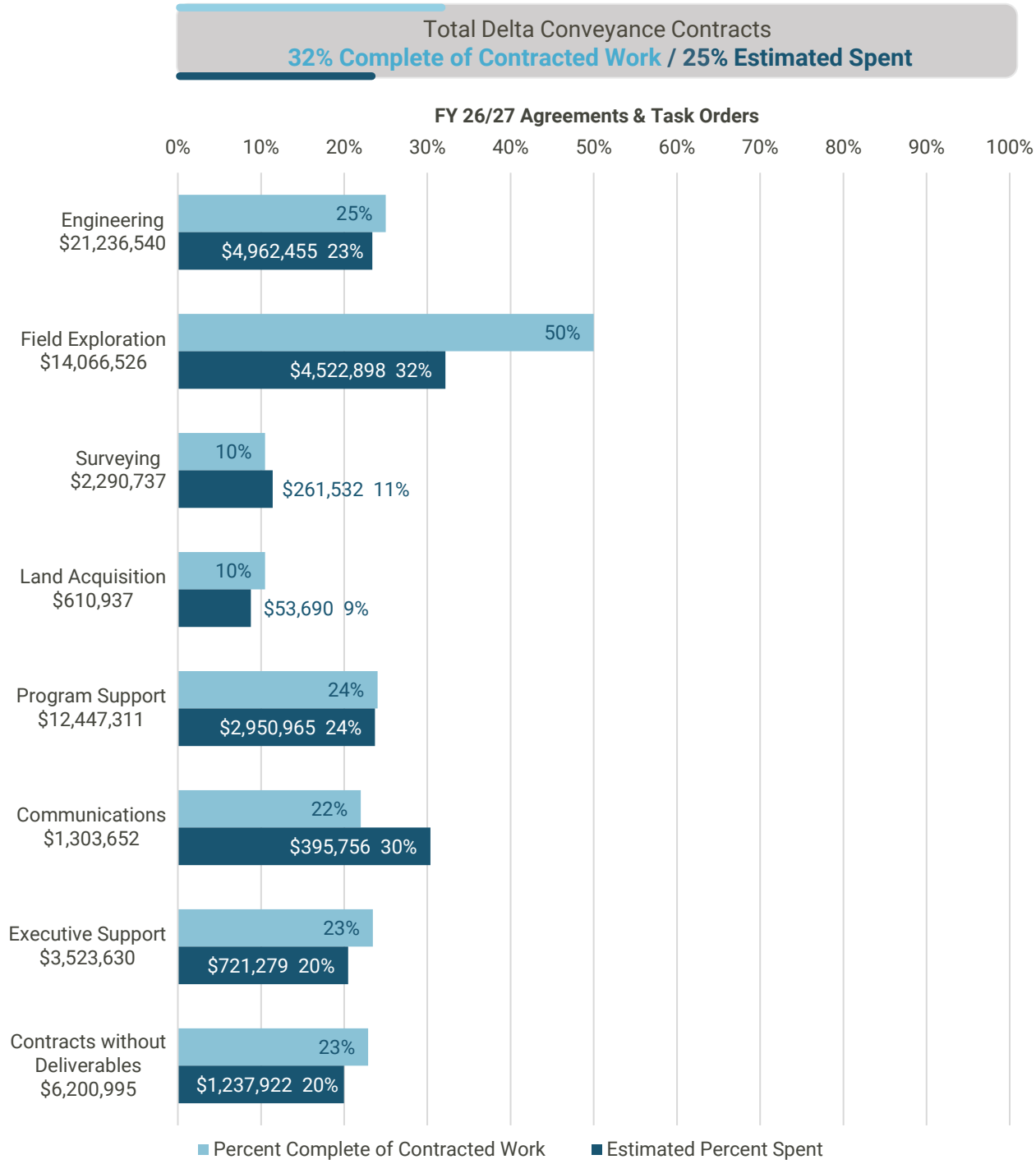
Progress Reporting

As of 9/30/2026



Progress Reporting Notes

- **'Percent Complete of Contracted Work'** represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated monthly.
- **'Estimate Percent Spent'** provides an approximation of fiscal year costs through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the contracted work for FY 26/27.



Fiscal Year 25/26 Financial Reports

Budget | SUMMARY

FY25/26 DCA budget was approved at $65.0M (Table 1A). We are currently forecasting an Estimate at Completion (EAC) budget of $54.7M (Table 1A), $10.M below the approved budget. The DCA has committed $61.0M (details in Tables 2A and 3A) and has incurred $54.5M in expenditures since July 1, 2025 (details in Tables 2A and 3A). The underrun in the budget is due to multiple considerations including slower than planned expenditures on geotechnical and survey work, property access delays, and release of the remaining unallocated reserve. Planned vs. Actual cash flow curves are shown in Figure 1A.

Table 1A | FY 25/26 Monthly Budget Summary

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 5,002,300	$ 7,002,300	$ 6,297,503	$ 5,737,498	$ 5,943,801	$ (1,058,499)
Community Engagement	1,449,000	1,449,000	1,513,946	1,435,352	1,485,001	36,001
Program Controls	6,956,000	6,956,000	7,422,809	6,668,337	6,819,809	(136,191)
Administration	5,678,600	5,678,600	6,144,672	5,761,252	6,001,872	323,272
Procurement and Contract Administration	950,900	950,900	870,215	848,972	852,915	(97,985)
Property	1,269,600	1,269,600	1,268,695	595,060	595,060	(674,540)
Permitting Management	2,765,000	2,765,000	2,448,114	2,109,533	2,299,114	(465,886)
Health and Safety	400,100	400,100	402,008	387,720	387,208	(12,892)
Quality Management	541,200	541,200	491,190	467,229	476,990	(64,210)
Sustainability	424,600	424,600	304,543	287,689	286,043	(138,557)
Geotechnical Management	818,100	818,100	1,206,305	1,205,197	1,213,505	395,405
Survey and Mapping Management	265,900	265,900	290,468	288,759	298,468	32,568
Program Initiation						
Engineering	$ 27,260,600	$ 27,260,600	$ 26,381,844	$ 24,771,776	$ 24,057,386	$ (3,203,214)
Program Delivery						
Programmatic Geotech	11,218,100	7,399,421	4,601,020	2,778,671	2,755,713	(4,643,708)
Survey Management	$ -	$ 252,029	$ 210,052	$ 88,007	$ 90,136	$ (161,893)
Survey Control Network	-	105,120	49,813	44,813	44,813	(60,307)
ROW Mapping	-	1,394,123	1,059,118	1,018,110	1,077,118	(317,005)
Aerial Mapping	-	67,407	15,413	12,398	12,413	(54,994)
Base Topographic Mapping	-	-	-	-	-	-
	$ 65,000,000	**$ 65,000,000**	**$ 60,977,726**	**$ 54,506,371**	**$ 54,697,362**	**$ (10,302,638)**

Budget | DETAIL

Table 2A | FY 25/26 Budget Detail, 1 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 65,000,000**	**$ 65,000,000**	**$ 60,977,726**	**$ -**	**$ 54,506,371**	**$ 10,493,629**	**89%**	**$ 54,697,362**	**$ (10,302,638)**
Executive Office	**5,002,300**	**7,002,300**	**6,297,503**	**-**	**5,737,498**	**1,264,802**	**91%**	**5,943,801**	**(1,058,499)**
Executive Office	3,276,700	5,276,700	4,774,482	-	4,566,695	710,005	96%	4,741,482	(535,218)
Legal	520,000	520,000	519,979	-	418,644	101,356	81%	419,979	(100,021)
Audit	18,000	18,000	18,000	-	17,168	833	95%	18,000	-
Treasury	355,300	355,300	347,613	-	201,299	154,001	58%	219,910	(135,390)
Human Resources	832,300	832,300	637,429	-	533,692	298,608	84%	544,429	(287,871)
Community Engagement	**1,449,000**	**1,449,000**	**1,513,946**	**-**	**1,435,352**	**13,648**	**95%**	**1,485,001**	**36,001**
Management	823,900	823,900	1,142,731	-	1,135,130	(311,230)	99%	1,140,251	316,351
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	375,100	375,100	371,215	-	300,222	74,878	81%	344,750	(30,350)
Program Controls	**6,956,000**	**6,956,000**	**7,422,809**	**-**	**6,668,337**	**287,663**	**90%**	**6,819,809**	**(136,191)**
Management	477,100	477,100	595,020	-	563,639	(86,539)	95%	581,020	103,920
Risk Management	349,700	349,700	299,631	-	280,976	68,724	94%	283,431	(66,269)
Cost Management	1,952,200	1,952,200	1,427,115	-	1,394,822	557,378	98%	1,389,415	(562,785)
Schedule Management	1,448,500	1,448,500	1,685,473	-	1,651,737	(203,237)	98%	1,658,973	210,473
Document Management	695,800	695,800	645,770	-	606,394	89,406	94%	604,870	(90,931)
Cost Estimating	158,300	158,300	1,456,647	-	915,172	(756,872)	63%	1,282,447	1,124,147
Governance	1,688,300	1,688,300	1,313,154	-	1,255,598	432,702	96%	1,019,654	(668,646)
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
Administration	**5,678,600**	**5,678,600**	**6,144,672**	**-**	**5,761,252**	**(82,652)**	**94%**	**6,001,872**	**323,272**
Management	1,776,300	1,776,300	1,636,221	-	1,598,994	177,306	98%	1,616,621	(159,679)
Facilities	1,675,300	1,675,300	1,594,400	-	1,415,826	259,474	89%	1,490,400	(184,900)
Information Technology	2,227,000	2,227,000	2,914,051	-	2,746,433	(519,433)	94%	2,894,851	667,851
Procurement & Contract Administration	**950,900**	**950,900**	**870,215**	**-**	**848,972**	**101,928**	**98%**	**852,915**	**(97,985)**
Procurement Management	950,900	950,900	870,215	-	848,972	101,928	98%	852,915	(97,985)
Property	**1,269,600**	**1,269,600**	**1,268,695**	**-**	**595,060**	**674,540**	**47%**	**595,060**	**(674,540)**
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	49,702	69,198	42%	49,703	(69,198)
Temporary Entrance Permits	826,900	826,900	660,506	-	233,145	593,755	35%	205,236	(621,664)
Land Purchase	173,800	173,800	340,122	-	312,212	(138,412)	92%	340,122	166,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	-	(150,000)

Budget | DETAIL

Table 2A | FY 25/26 Budget Detail, 2 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Permitting Management	**2,765,000**	**2,765,000**	**2,448,114**	**-**	**2,109,533**	**655,468**	**86%**	**2,299,114**	**(465,886)**
Management	2,124,200	2,124,200	1,998,532	-	1,815,314	308,886	91%	1,975,532	(148,669)
Permit Monitoring & Compliance	640,800	640,800	449,582	-	294,218	346,582	65%	323,582	(317,218)
Health & Safety	**400,100**	**400,100**	**402,008**	**-**	**387,720**	**12,380**	**96%**	**387,208**	**(12,892)**
Management	400,100	400,100	400,008	-	386,220	13,880	97%	386,208	(13,892)
Security Services	-	-	2,000	-	1,500	(1,500)	75%	1,000	1,000
Quality Management	**541,200**	**541,200**	**491,190**	**-**	**467,229**	**73,971**	**95%**	**476,990**	**(64,210)**
Management & Auditing	541,200	541,200	491,190	-	467,229	73,971	95%	476,990	(64,210)
Sustainability	**424,600**	**424,600**	**304,543**	**-**	**287,689**	**136,911**	**94%**	**286,043**	**(138,557)**
Management	424,600	424,600	304,543	-	287,689	136,911	94%	286,043	(138,557)
Geotechnical Management	**818,100**	**818,100**	**1,206,305**	**-**	**1,205,197**	**(387,097)**	**100%**	**1,213,505**	**395,405**
Management	818,100	818,100	1,206,305	-	1,205,197	(387,097)	100%	1,213,505	395,405
Survey & Mapping Management	**265,900**	**265,900**	**290,468**	**-**	**288,759**	**(22,859)**	**99%**	**298,468**	**32,568**
Management	265,900	265,900	290,468	-	288,759	(22,859)	99%	298,468	32,568
Engineering	**27,260,600**	**27,260,600**	**26,381,844**	**-**	**24,771,776**	**2,488,824**	**94%**	**24,057,386**	**(3,203,214)**
Management & Administration	3,475,300	3,475,300	2,962,384	-	2,592,042	883,258	87%	3,022,384	(452,916)
Facility Studies	50,500	50,500	65,426	-	65,155	(14,655)	100%	65,426	14,926
Basis of Design Reports	21,091,900	21,091,900	21,305,653	-	20,373,032	718,868	96%	18,964,695	(2,127,205)
Program Delivery Planning	2,440,500	2,440,500	1,930,435	-	1,624,897	815,603	84%	1,927,935	(512,565)
Permit Engineering Support	202,400	202,400	117,946	-	116,650	85,750	99%	76,946	(125,454)
Project Delivery	**11,218,100**	**7,399,421**	**4,601,020**	**-**	**2,778,671**	**4,620,750**	**60%**	**2,755,713**	**(4,643,708)**
Project Geotechnical	5,189,900	5,189,900	4,601,020	-	2,778,671	2,411,229	60%	2,755,713	(2,434,187)
Project Surveying & Mapping	1,818,700	21	-	-	-	21	0%	-	(21)
Undefined Allowance	4,209,500	2,209,500	-	-	-	2,209,500	0%	-	(2,209,500)
Survey Management	**-**	**252,029**	**210,052**	**-**	**88,007**	**164,022**	**42%**	**90,136**	**(161,893)**
Survey Management	-	252,029	210,052	-	88,007	164,022	42%	90,136	(161,893)

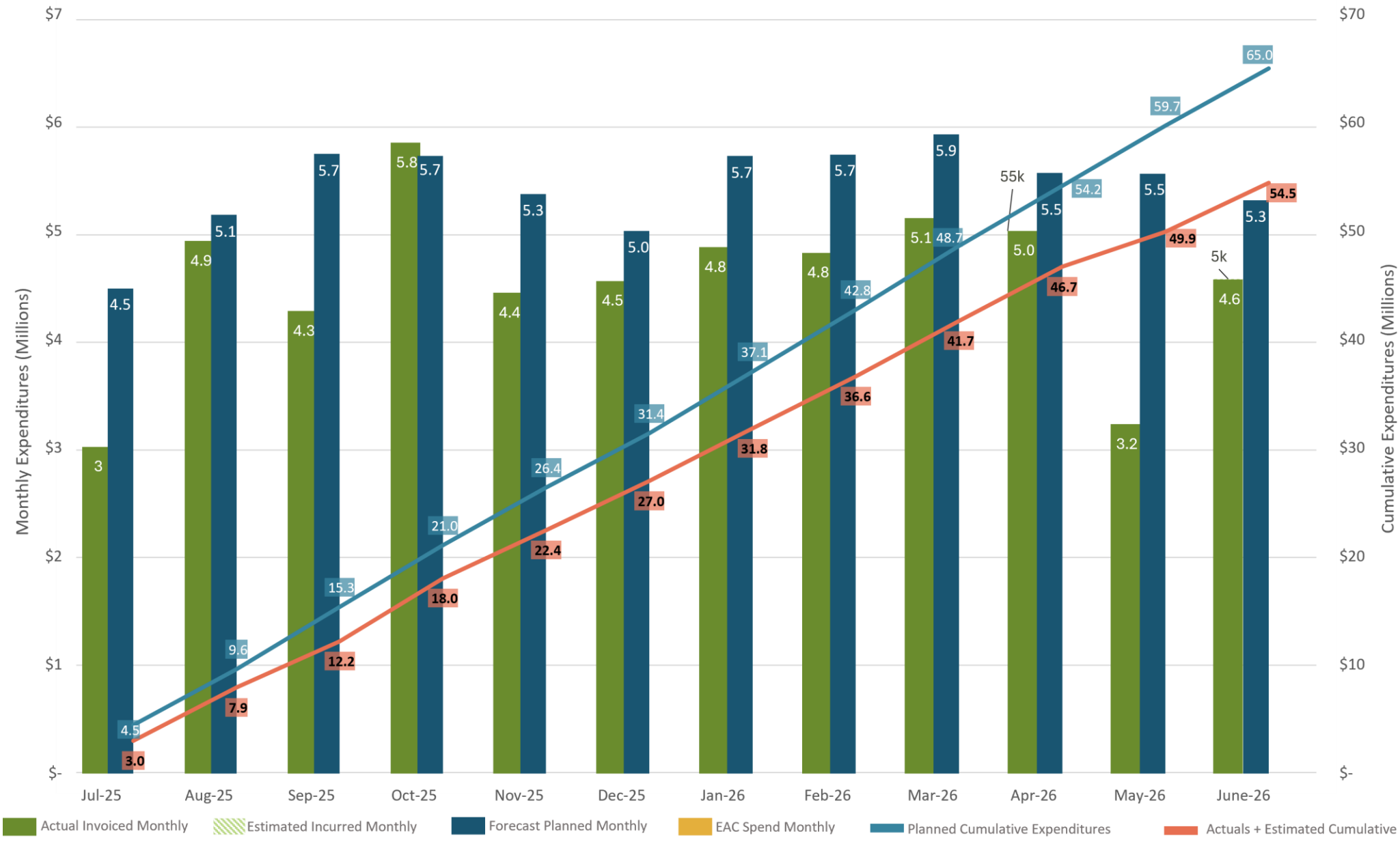
Budget | DETAIL

Table 2A | FY 25/26 Budget Detail, 3 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Survey Control Network	**-**	**105,120**	**49,813**	**-**	**44,813**	**60,307**	**90%**	**44,813**	**(60,307)**
Establish Survey Control Network Planning	-	105,120	49,813	-	44,813	60,307	90%	44,813	(60,307)
Survey Control Plan	-	-	-	-	-	-	0%	-	-
Field Survey Control Coordinates	-	-	-	-	-	-	0%	-	-
Survey Control Report	-	-	-	-	-	-	0%	-	-
ROW Mapping	**-**	**1,394,123**	**1,059,118**	**-**	**1,018,110**	**376,014**	**96%**	**1,077,118**	**(317,005)**
Boundary Survey / ROW Survey Support	-	1,394,123	1,059,118	-	1,018,110	376,014	96%	1,077,118	(317,005)
Aerial Mapping	**-**	**67,407**	**15,413**	**-**	**12,398**	**55,009**	**80%**	**12,413**	**(54,994)**
Aerial Survey	-	67,407	15,413	-	12,398	55,009	80%	12,413	(54,994)
Base Topographic Mapping	**-**	**-**	**-**	**-**	**-**	**-**	**0%**	**-**	**-**
Supplemental Topography	-	-	-	-	-	-	0%	-	-

Budget | DETAIL

Figure 1A | FY 25/26 Cash Flow to Date



Contracts

Table 3A - Contract Summary (FY 25/26), 1 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 60,977,726	$ 54,506,511	89%
e-Builder, Inc.	$ 236,599	$ 236,599	100%
Jacobs Engineering Group Inc.	$ 31,676,064	$ 29,194,772	92%
Hamner, Jewell & Associates	$ 63,995	$ 29,117	45%
Bender Rosenthal, Inc.	$ 650,628	$ 512,357	79%
Associated Right of Way Services, Inc.	$ 54,072	$ 20,585	38%
Michael Baker International, Inc.	$ 135,000	$ 25,643	19%
Psomas	$ 1,199,395	$ 1,137,684	95%
Parsons	$ 11,915,848	$ 11,508,031	97%
Prime US-Park Tower, LLC	$ 1,342,276	$ 1,167,230	87%
110 Holdings dba Launch Consulting, LLC	$ 921,619	$ 867,713	94%
JAMBO-Silvacom LTD	$ 39,598	$ 36,665	93%
Best Best & Krieger	$ 519,979	$ 418,644	81%
Metropolitan Water District of S. California	$ 623,750	$ 425,505	68%
Dept of Water Resources	$ 500,000	$ 33,000	7%
AECOM Technical Services	$ 4,601,020	$ 2,778,671	60%
Gwendolyn Buchholz, Permit Engineer Inc	$ 245,913	$ 245,874	100%
IRIS Intelligence, LLC	$ 66,900	$ 66,900	100%
AVI-SPL LLC	$ 47,617	$ 14,993	31%
Bradner Consulting LLC	$ 629,610	$ 629,610	100%
D.R. McNatty & Associates, Inc.	$ 22,289	$ 4,500	20%
Alliant Insurance	$ 30,040	$ 27,549	92%
Lucas Public Affairs, LLC	$ 1,444,170	$ 1,416,554	98%
STV Incorporated	$ 816,570	$ 739,258	91%
LuxBus America	$ 18,750	$ 7,668	41%
National Constructors' Group, Inc.	$ 531,825	$ 531,814	100%
CohnReznick Advisory LLC	$ 939,126	$ 934,680	100%

Contracts

Table 3A - Contract Summary (FY 25/26), 2 of 3

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Schnabel Engineering West, Inc	$ 185,560	$ 120,298	65%
Project Neutral, Inc.	$ 482,782	$ 477,736	99%
FlexTG LLC	$ 27,787	$ 27,787	100%
Municipal Resource Group, LLC	$ 128,102	$ 78,848	62%
Miles Treaster & Associates	$ 18,000	$ 10,614	59%
Matthew Ian Keogh	$ 15,600	$ 3,835	25%
onPar Advisors LLC	$ 125,508	$ 125,508	100%
Carahsoft Technology Corporation (OpenGround)	$ 36,506	$ 26,901	74%
Santiago Water Strategies	$ 193,613	$ 169,541	88%
Carahsoft Technology Corporation (HootSuite)	$ 18,853	$ 18,853	100%
Consolidated Communications, Inc.	$ 19,110	$ 19,110	100%
Heavy Construction Systems Specialist, LLC	$ 77,220	$ 70,200	91%
Embrava USA, Inc.	$ 58,000	$ 57,186	99%
A2 Strategic Procurement Solutions, LLC	$ 73,990	$ 70,783	96%
Bentley Systems	$ 85,532	$ 77,720	91%
Agreements <$15k	$ 158,910	$ 139,974	88%

S/DVBE Status

FY 25/26

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$60,977,726	$54,506,511	$5,749,653	$0	$4,464,839	$0	9%	0%	8%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
Associated Right of Way Services, Inc.		**SBE**	**$54,072**	**$20,585**	**$54,072**	**$20,585**	**100.0%**	**100.0%**
Bender Rosenthal, Inc.		**SBE**	**$650,628**	**$512,357**	**$650,628**	**$512,357**	**100.0%**	**100.0%**
FlexTG LLC		**SBE**	**$27,787**	**$27,787**	**$27,787**	**$27,787**	**100.0%**	**100.0%**
Hamner, Jewell & Associates		**SBE**	**$63,995**	**$29,117**	**$63,995**	**$29,117**	**100.0%**	**100.0%**
Jacobs Engineering Group Inc.			**$31,676,064**	**$29,194,772**	**$1,346,470**	**$970,209**	**4.3%**	**3.3%**
	5RMK	SBE			$142,975	$24,762	0.5%	0.08%
	JMA	SBE			$720,039	$582,629	2.3%	2.0%
	LCI	SBE			$138,436	$116,557	0.4%	0.4%
	Peter Wiseman	SBE			$0	$0	0.0%	0.0%
	Robert Marshall	SBE			$0	$0	0.0%	0.0%
	REY Engineers	SBE			$275,020	$204,873	0.9%	0.7%
	One World GeoSolutions	SBE			$70,000	$41,389	0.2%	0.1%
Lucas Public Affairs, LLC			**$1,444,170**	**$1,416,554**	**$326,093**	**$285,540**	**22.6%**	**20.2%**
	Lunia Blue	SBE			$326,093	$285,540	22.6%	20.2%
Municipal Resource Group, LLC		**SBE**	**$128,102**	**$78,848**	**$128,102**	**$78,848**	**100.0%**	**100.0%**
National Constructors' Group, Inc.		**SBE**	**$531,825**	**$531,814**	**$531,825**	**$531,814**	**100.0%**	**100.0%**
Parsons			**$11,915,848**	**$11,508,031**	**$2,620,682**	**$2,008,580**	**22.0%**	**17.5%**
	Chaves	SBE			$2,620,682	$2,008,580	22.0%	17.5%