DCA
DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

September 2026 Monthly Report

Activities in August 2026

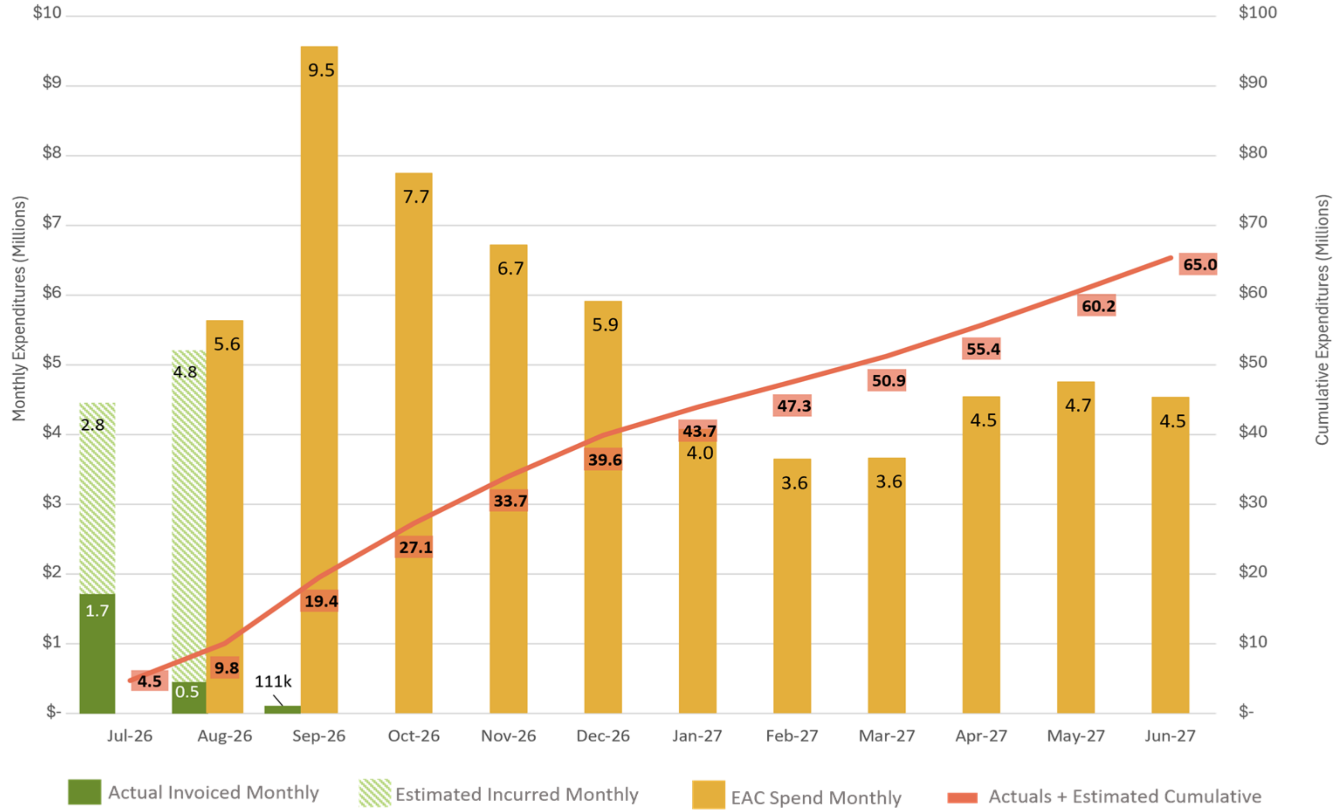
Delivering The Future: DCA At Work

KEY UPDATES FROM ACROSS THE PROJECT

- Development of performance baseline (cost & schedule) to support program implementation
- Conduct field studies (surveys, geotechnical & geoenvironmental investigations) for further advancement of ground characterization along the project alignment
- Development of internal management plans, procedures, and governance updates for transitioning to delivery phase

Executive Summary

Actual/Forecasted Expenditures



Financials

- FY 26/27 Budget = $65.0M
- Financial Performance: EAC = $65.0M; $58.7M committed; $2.4M incurred
- Work Progress 17% complete vs. 17% estimated spent
- SBE/DVBE Participation: 0.3% of committed contracts; 6% invoiced to date

Procurements

- There are no active procurements at this time

Outreach

- Engaged key water leaders through exhibits and attendance at SoCal BIA and Urban Water Institute conferences
- Finalized FY 26/27 industry and conference outreach plans
- Progressed Intakes and Launch Sites fact sheets and videos

Activities and Highlights

TECHNICAL SERVICES	LAND ACQUISTION	ENVIRONMENTAL
AUGUST 2026 HIGHLIGHTS		
• Continued development of Draft Basis of Design Report (BODR) • Continued preparation of the Class 3 Cost Estimate and construction schedule update • Workplan issued for preparing Performance Requirements and Design Guidelines and Standards. These documents will be completed before the end of FY 26/27	• Coordinated property boundary surveys (Professional Land Survey Act); first batch of property boundary surveys commenced in late August • Coordinated with the Technical Services team on upcoming Geotech explorations for next fiscal year • Drafted a preliminary Real Estate Plan	• Coordinated with DCO and Technical Services to complete Phase Authorization Package (PIPAP) per the California Department of Fish and Wildlife Incidental Take Permit (ITP) • Continued to support DCO with Delta Plan Consistency Determination with the Delta Stewardship Council
ONGOING		
• Continue to advance the BODR and Baseline (Class 3 Cost Estimate and schedule) • Geotechnical explorations planned to continue, some work will be delayed into the Spring. Anticipate all planned work to be completed within FY 26/27 • Continue to manage the delivery of Geotechnical field investigations and survey activities scheduled through end of 2026 • Continue to support permitting activities - CPOD and CEQA • Development of the project Performance Requirements and Design Guidelines and Standards Documents by end of FY 26/27	• Manage development for temporary access rights to support field explorations • Continue to receive title reports • Continue to work with DCO on refinements to real estate process within the JEPA • Continue to coordinate with Technical Services team on proposed ROW needs	• Continue coordination with Technical Services team to confirm interpretation of environmental commitments and ensure inclusion of environmental commitments in the BODR • Coordinate with DCO to prepare ITP Final PIPAP plans and initiate Construction Phase Authorization Package (CPAP) plans

Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
AUGUST 2026 HIGHLIGHTS			
• Rolled-out the updated Deliverables Review and Acceptance (DELA) Process • Completed draft Program Management Office (PMO) Cost Estimate (Soft Cost Estimate) • Completed contract negotiations for Geotechnical Services and final agreement for Board presentation	• Engaged key water leaders through exhibits and attendance at SoCal BIA and Urban Water Institute conferences • Finalized FY 26/27 industry and conference outreach plans • Progressed Intakes and Launch Sites fact sheets and videos to storyboarding	• Continued to support on-going DCA activities	• Continued participation in the JEPA update negotiations with the PWAs and DWR • Continued close-out activities for FY 25/26 Contracts and Task Orders, and began compiling the annual report • Initiated planning efforts for Accountability Action Plan activities • Planned for and participated in industry events
ONGOING			
• Coordination with Technical Services and Independent Reviewers on the BODR Class 3 Cost Estimate, Schedule, and Risk Analysis • Ongoing Risk Register Review Workshops with DWR • Continuation of FY 25/26 financial closeout	• Finalize new project fact sheets on Intakes and Launch Sites; continue development of corresponding videos • Distribute quarterly newsletter featuring key project updates • Refine DCA templates to meet technical needs • Ongoing communications support for fieldwork	• Continue supporting legal needs for DCA and DWR • Assist Program Support and Executive Office with procurements and contract management efforts	• Plan and participate in industry events to provide DCP updates • Continue furthering JEPA negotiation with PWAs and DWR • Continue FY 25/26 close-out activities to wrap up the financials and final acceptance of deliverables • Continue completion of the Annual Report for delivery to DWR

Communications Dashboard: September 2026

Upcoming

- Finalize new project fact sheets on Intakes and Launch Sites; continue development of corresponding videos
- Distribute quarterly newsletter with key project updates
- Refine DCA templates to meet technical needs
- Ongoing communications support for fieldwork

Activities

- Engaged key water leaders through exhibits and attendance at SoCal BIA and Urban Water Institute conferences
- Finalized FY 26/27 industry and conference outreach plans
- Progressed Intakes and Launch Sites fact sheets and videos to storyboarding

Website & Social Media

Website Sessions	2,017
Pageviews	3,426
Posts	15
Followers	4,812
Post Impressions	4,047
Reactions	169

Materials

In Development: Launch Sites Fact Sheet & Video, Intakes Fact Sheet & Video, Refined DCA Templates

Events

Attended: SoCal BIA Water Conference, Urban Water Institute Annual Conference

Upcoming: Orange County Water Summit, California Water Policy Conference, Construction Network Presentation, Met-WORKS, Association of Women in Water, Energy & Environment Annual Conference

Budget | SUMMARY

FY 26/27 DCA budget has been approved at $65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of $65.0M (Table 1) The DCA has committed $58.7M (details in Tables 2 and 3) and has incurred $2.4M in expenditures since July 1, 2026 (details in Tables 2 and 3). Planned vs Actual cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 26/27)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 8,645,000	$ 8,645,000	$ 6,872,777	$ 495,573	$ 9,510,901	$ 865,901
Community Engagement	1,581,400	1,581,400	1,328,657	267,142	1,581,400	-
Program Controls	9,863,000	9,863,000	9,883,270	496	9,945,556	82,556
Administration	6,510,000	6,510,000	5,677,282	475,275	6,676,332	166,332
Procurement and Contract Administration	1,119,900	1,119,900	1,119,840	-	1,119,900	-
Property	1,361,200	1,361,200	1,360,937	20,978	1,361,200	-
Permitting Management	3,030,600	3,030,600	2,504,866	42,518	3,030,600	-
Health and Safety	438,600	438,600	438,827	250	438,880	280
Quality Management	288,300	288,300	288,285	-	288,300	-
Sustainability	97,100	97,100	97,000	-	97,100	-
Geotechnical Management	2,576,400	2,576,400	3,192,799	-	3,174,799	598,399
Survey and Mapping Management	683,800	683,800	683,701	-	683,800	-
Program Initiation						
Engineering	$ 8,975,200	$ 8,975,200	$ 8,863,584	$ -	$ 9,132,294	$ 157,094
Program Delivery						
Programmatic Geotech	$ 16,538,500	$ 16,538,500	$ 14,066,526	$ 976,600	$ 14,667,939	$ (1,870,561)
Survey Management	212,200	212,200	212,152	22,982	212,200	-
Survey Control Network	161,900	161,900	161,850	13,591	161,900	-
ROW Mapping	2,379,900	2,379,900	1,379,833	70,819	2,379,900	-
Aerial Mapping	537,000	537,000	536,902	-	537,000	-
	$ 65,000,000	**$ 65,000,000**	**$ 58,669,088**	**$ 2,386,224**	**$ 65,000,000**	**$ -**

DCA

Budget | DETAIL

Table 2 | FY 26/27 Budget Detail, 1 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 65,000,000**	**$ 65,000,000**	**$ 58,669,088**	**$ -**	**$ 2,386,224**	**$ 62,613,776**	**4%**	**$ 65,000,000**	**$ -**
Executive Office	**8,645,000**	**8,645,000**	**6,872,777**	**-**	**495,573**	**8,149,427**	**7%**	**9,510,901**	**865,901**
Executive Office	5,779,500	5,779,500	5,171,283	-	445,232	5,334,268	9%	5,779,500	-
Legal	812,700	812,700	811,286	-	-	812,700	0%	812,700	-
Treasury	389,100	389,100	377,948	-	38,461	350,639	10%	377,968	(11,132)
Human Resources	602,800	602,800	512,260	-	11,880	590,920	2%	602,800	-
Undefined Allowance	1,060,900	1,060,900	-	-	-	1,060,900	0%	1,937,933	877,033
Community Engagement	**1,581,400**	**1,581,400**	**1,328,657**	**-**	**267,142**	**1,314,258**	**20%**	**1,581,400**	**-**
Management	1,097,800	1,097,800	1,097,783	-	212,997	884,803	19%	1,097,800	-
Community Coordination	250,000	250,000	-	-	-	250,000	0%	250,000	-
Outreach	233,600	233,600	230,874	-	54,145	179,455	23%	233,600	-
Program Controls	**9,863,000**	**9,863,000**	**9,883,270**	**-**	**496**	**9,862,504**	**0%**	**9,945,556**	**82,556**
Management	503,700	503,700	503,662	-	496	503,204	0%	503,700	-
Risk Management	109,700	109,700	109,613	-	-	109,700	0%	109,700	-
Cost Management	1,458,100	1,458,100	1,458,078	-	-	1,458,100	0%	1,458,100	-
Schedule Management	1,726,300	1,726,300	1,726,275	-	-	1,726,300	0%	1,726,300	-
Document Management	435,800	435,800	435,758	-	-	435,800	0%	435,800	-
Cost Estimating	3,357,200	3,357,200	3,377,686	-	-	3,357,200	0%	3,439,756	82,556
Governance	2,272,200	2,272,200	2,272,199	-	-	2,272,200	0%	2,272,200	-
Administration	**6,510,000**	**6,510,000**	**5,677,282**	**-**	**475,275**	**6,034,725**	**8%**	**6,676,332**	**166,332**
Management	1,738,700	1,738,700	1,738,692	-	-	1,738,700	0%	1,738,700	-
Facilities	1,716,900	1,716,900	1,566,193	-	340,662	1,376,238	22%	1,808,303	91,403
Information Technology	3,054,400	3,054,400	2,372,398	-	134,613	2,919,787	6%	3,129,328	74,928
Procurement & Contract Administration	**1,119,900**	**1,119,900**	**1,119,840**	**-**	**-**	**1,119,900**	**0%**	**1,119,900**	**-**
Procurement Management	1,119,900	1,119,900	1,119,840	-	-	1,119,900	0%	1,119,900	-

Budget | DETAIL

Table 2 | FY 26/27 Budget Detail, 2 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Property	**1,361,200**	**1,361,200**	**1,360,937**	**-**	**20,978**	**1,340,222**	**2%**	**1,361,200**	**-**
Management	241,300	241,300	241,211	-	18,049	223,251	7%	241,300	-
Property Agents	196,000	196,000	195,879	-	1,069	194,931	1%	196,000	-
Temporary Entrance Permits	420,200	420,200	420,155	-	-	420,200	0%	420,200	-
Land Purchase	103,700	103,700	103,692	-	1,860	101,840	2%	103,700	-
Court Ordered Entry	400,000	400,000	400,000	-	-	400,000	0%	400,000	-
Permitting Management	**3,030,600**	**3,030,600**	**2,504,866**	**-**	**42,518**	**2,988,082**	**2%**	**3,030,600**	**-**
Management	1,710,100	1,710,100	1,538,898	-	42,518	1,667,582	3%	1,710,100	-
Permit Monitoring & Compliance	1,320,500	1,320,500	965,968	-	-	1,320,500	0%	1,320,500	-
Health & Safety	**438,600**	**438,600**	**438,827**	**-**	**250**	**438,350**	**0%**	**438,880**	**280**
Management	434,600	434,600	434,547	-	-	434,600	0%	434,600	-
Security Services	4,000	4,000	4,280	-	250	3,750	6%	4,280	280
Quality Management	**288,300**	**288,300**	**288,285**	**-**	**-**	**288,300**	**0%**	**288,300**	**-**
Management & Auditing	288,300	288,300	288,285	-	-	288,300	0%	288,300	-
Sustainability	**97,100**	**97,100**	**97,000**	**-**	**-**	**97,100**	**0%**	**97,100**	**-**
Management	97,100	97,100	97,000	-	-	97,100	0%	97,100	-
Geotechnical Management	**2,576,400**	**2,576,400**	**3,192,799**	**-**	**-**	**2,576,400**	**0%**	**3,174,799**	**598,399**
Management	2,576,400	2,576,400	3,192,799	-	-	2,576,400	0%	3,174,799	598,399
Survey & Mapping Management	**683,800**	**683,800**	**683,701**	**-**	**-**	**683,800**	**0%**	**683,800**	**-**
Management	683,800	683,800	683,701	-	-	683,800	0%	683,800	-
Engineering	**8,975,200**	**8,975,200**	**8,863,584**	**-**	**-**	**8,975,200**	**0%**	**9,132,294**	**157,094**
Management & Administration	3,013,700	3,013,700	2,899,990	-	-	3,013,700	0%	3,013,700	-
Basis of Design Reports	3,745,700	3,745,700	3,743,386	-	-	3,745,700	0%	3,862,386	116,686
Program Delivery Planning	2,215,800	2,215,800	2,220,207	-	-	2,215,800	0%	2,256,207	40,407

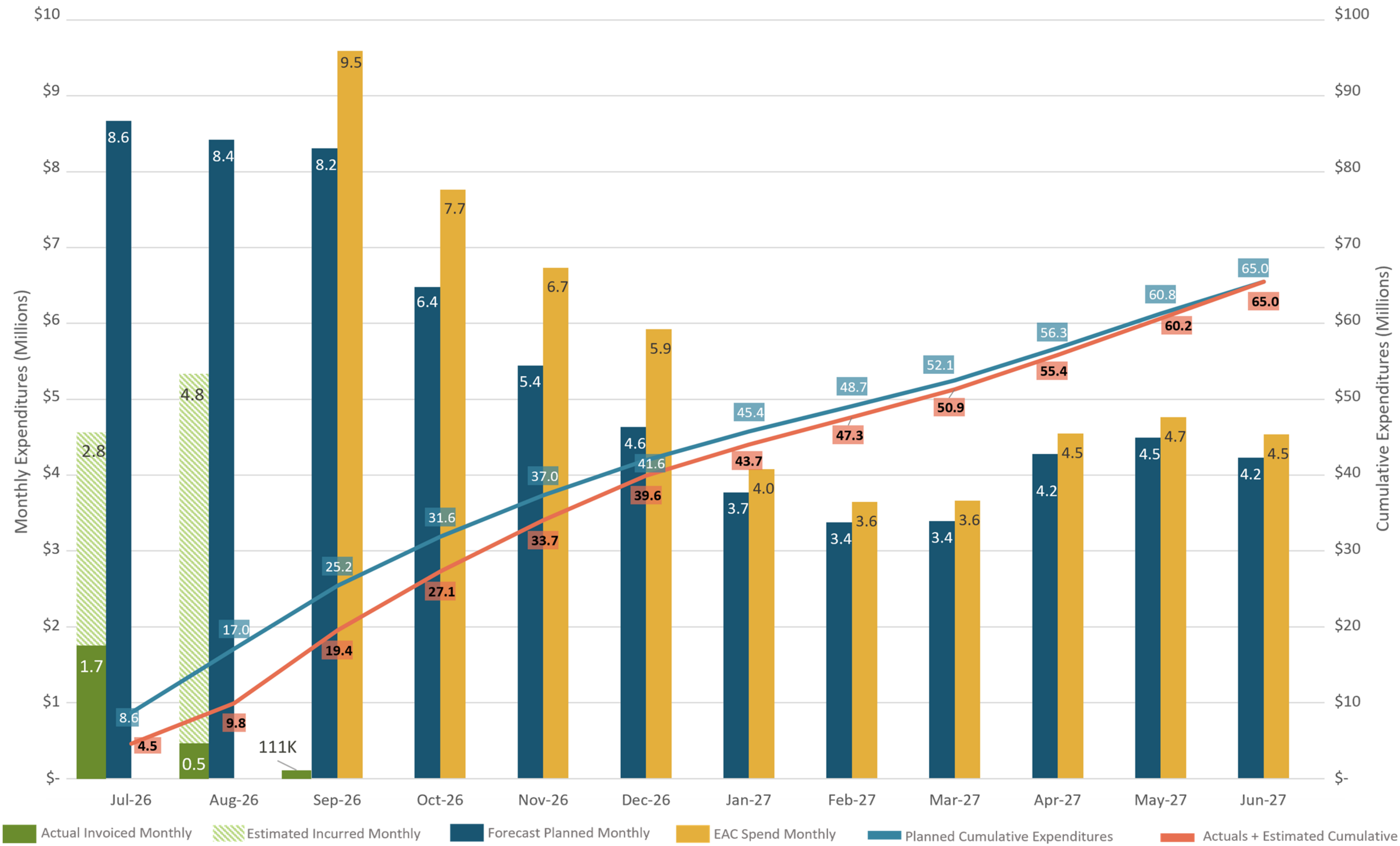
Budget | DETAIL

Table 2 | FY 26/27 Budget Detail, 3 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Project Delivery	**16,538,500**	**16,538,500**	**14,066,526**	**-**	**976,600**	**15,561,900**	**7%**	**14,667,939**	**(1,870,561)**
Project Geotechnical	16,538,500	16,538,500	14,066,526	-	976,600	15,561,900	7%	14,667,939	(1,870,561)
Survey Management	**212,200**	**212,200**	**212,152**	**-**	**22,982**	**189,218**	**11%**	**212,200**	**-**
Survey Management	212,200	212,200	212,152	-	22,982	189,218	11%	212,200	-
Survey Control Network	**161,900**	**161,900**	**161,850**	**-**	**13,591**	**148,309**	**8%**	**161,900**	**-**
Field Survey Control Coordinates	161,900	161,900	161,850	-	13,591	148,309	8%	161,900	-
ROW Mapping	**2,379,900**	**2,379,900**	**1,379,833**	**-**	**70,819**	**2,309,082**	**5%**	**2,379,900**	**-**
Boundary Survey / ROW Survey Support	2,379,900	2,379,900	1,379,833	-	70,819	2,309,082	5%	2,379,900	-
Aerial Mapping	**537,000**	**537,000**	**536,902**	**-**	**-**	**537,000**	**0%**	**537,000**	**-**
Aerial Survey	537,000	537,000	536,902	-	-	537,000	0%	537,000	-

Budget | DETAIL

Figure 1| FY 26/27 Cash Flow to Date



Contracts

Table 3 – FY 26/27 Contract Summary

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 58,669,088	$ 2,386,224	4%
Jacobs Engineering Group Inc.	$ 18,365,980	$ -	0%
Hamner, Jewell & Associates	$ 86,815	$ 1,069	1%
Bender Rosenthal, Inc.	$ 415,058	$ 19,909	5%
Associated Right of Way Services, Inc.	$ 109,064	$ -	0%
Michael Baker International, Inc.	$ 598,095	$ 6,537	1%
Psomas	$ 1,692,642	$ 100,855	6%
Parsons	$ 12,447,311	$ -	0%
Prime US-Park Tower, LLC	$ 1,351,875	$ 331,802	25%
110 Holdings dba Launch Consulting, LLC	$ 967,494	$ 61,970	6%
JAMBO-Silvacom LTD	$ 41,579	$ 38,499	93%
Best Best & Krieger	$ 811,286	$ -	0%
Metropolitan Water District of S. California	$ 853,648	$ -	0%
Dept of Water Resources	$ 750,000	$ -	0%
AECOM Technical Services	$ 14,066,526	$ 976,600	7%
Gwendolyn Buchholz, Permit Engineer Inc	$ 255,110	$ 42,518	17%
Bradner Consulting LLC	$ 648,495	$ 107,278	17%
D.R. McNatty & Associates, Inc.	$ 24,000	$ 24,000	100%
Alliant Insurance	$ 30,304	$ 27,549	91%
Lucas Public Affairs, LLC	$ 1,303,652	$ 265,162	20%
STV Incorporated	$ 1,974,591	$ 88,413	4%
National Constructors' Group, Inc.	$ 503,763	$ 116,234	23%
CohnReznick Advisory LLC	$ 636,915	$ 115,703	18%
Schnabel Engineering West, Inc	$ 274,881	$ 421	0%
Project Neutral, Inc.	$ 120,600	$ 17,184	14%
FlexTG LLC	$ 83,216	$ 9,442	11%
Consolidated Communications, Inc.	$ 94,146	$ 2,854	3%
AT&T	$ 46,200	$ 3,190	7%
Agreements <$15k	$ 115,842	$ 29,037	25%

S/DVBE Status

FY 26/27

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$58,669,088	$2,386,224	$198,569	$0	$154,194	$0	0.3%	0%	6%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
Bender Rosenthal, Inc.		**SBE**	**$415,058**	**$19,909**	**$0**	**$19,909**	**100.0%**	**100.0%**
FlexTG LLC		**SBE**	**$83,216**	**$9,442**	**$0**	**$9,442**	**100.0%**	**100.0%**
Lucas Public Affairs, LLC			**$1,303,652**	**$265,162**	**$198,569**	**$8,610**	**15.2%**	**3.2%**
	Lunia Blue	SBE			$198,569	$8,610	15.2%	3.2%
National Constructors' Group, Inc.		**SBE**	**$503,763**	**$116,234**	**$0**	**$116,234**	**100.0%**	**100.0%**

Contract Procurement

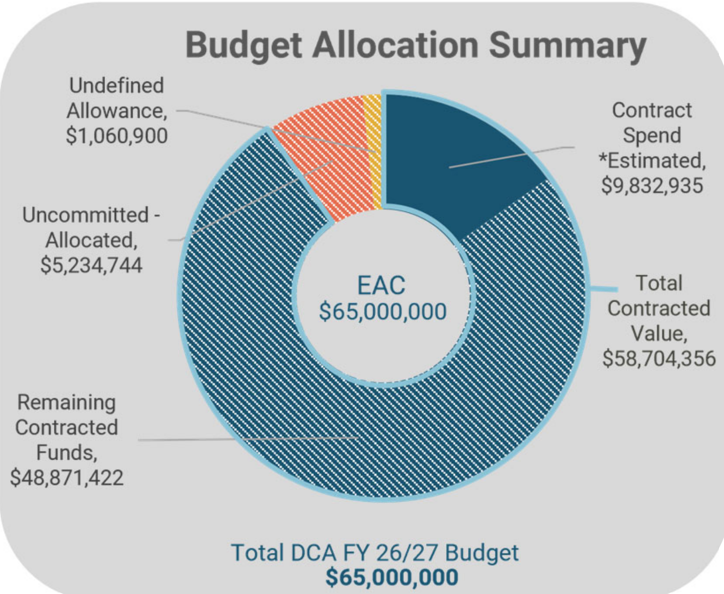
Active Procurement(s)

There are no active procurements at this time

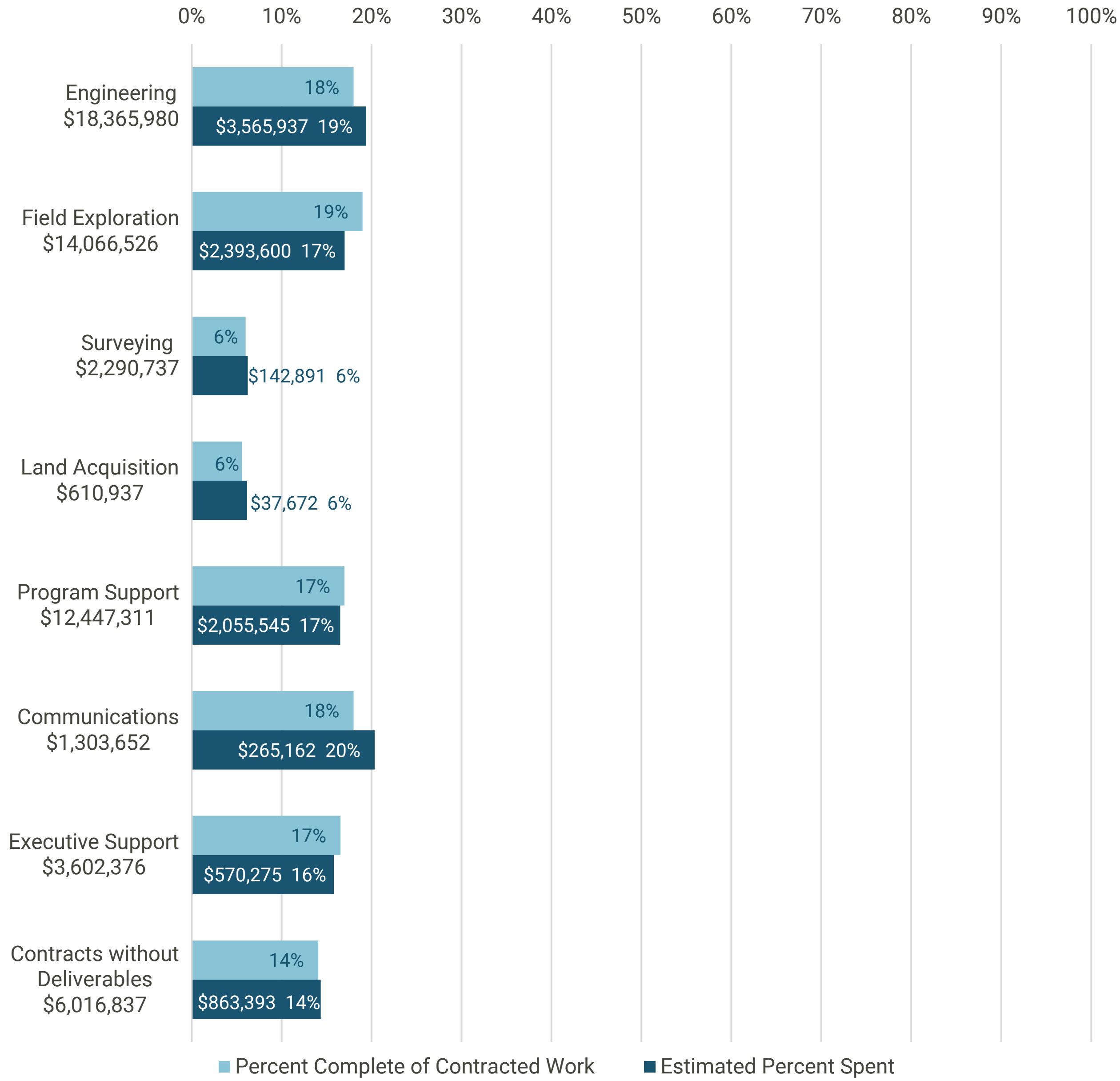
Progress Reporting

As of 8/31/2026

Total Delta Conveyance Contracts
17% Complete of Contracted Work / 17% Estimated Spent



FY 26/27 Agreements & Task Orders



Progress Reporting Notes

- **'Percent Complete of Contracted Work'** represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated monthly.
- **'Estimate Percent Spent'** provides an approximation of fiscal year costs through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the contracted work for FY 26/27.

DCA

Fiscal Year 25/26 Financial Reports

Budget | SUMMARY

FY 25/26 DCA budget was approved at $65.0M (Table 1A). We are currently forecasting an Estimate at Completion (EAC) budget of $54.5M (Table 1A), $10.5M below the approved budget. The DCA committed $61.2M (details in Tables 2A and 3A) and has incurred $52.3M in expenditures since July 1, 2025 (details in Tables 2A and 3A). The underrun in the budget is due to multiple considerations including slower than planned expenditures on geotechnical and survey work, property access delays, and release of the remaining unallocated reserve. Planned vs. Actual cash flow curves are shown in Figure 1A.

Table 1A | FY 25/26 Monthly Budget Summary

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 5,002,300	$ 7,002,300	$ 6,264,253	$ 5,549,789	$ 5,928,253	$ (1,074,047)
Community Engagement	1,449,000	1,449,000	1,513,946	1,431,799	1,486,166	37,166
Program Controls	6,956,000	6,956,000	7,452,809	6,161,656	6,849,809	(106,191)
Administration	5,678,600	5,678,600	6,228,383	5,761,112	6,084,583	405,983
Procurement and Contract Administration	950,900	950,900	870,215	848,029	852,915	(97,985)
Property	1,269,600	1,269,600	1,268,695	595,060	745,060	(524,540)
Permitting Management	2,765,000	2,765,000	2,603,114	1,817,354	2,454,114	(310,886)
Health and Safety	400,100	400,100	402,008	387,720	387,208	(12,892)
Quality Management	541,200	541,200	491,190	467,229	476,990	(64,210)
Sustainability	424,600	424,600	304,543	287,689	286,043	(138,557)
Geotechnical Management	818,100	818,100	1,218,305	903,799	1,225,505	407,405
Survey and Mapping Management	265,900	265,900	278,468	215,544	286,468	20,568
Program Initiation						
Engineering	$ 27,260,600	$ 27,260,600	$ 26,346,844	$ 24,016,511	$ 24,022,386	$ (3,238,214)
Program Delivery						
Programmatic Geotech	11,218,100	7,399,421	4,601,020	2,665,863	2,150,157	(5,249,264)
Survey Management	$ -	$ 252,029	$ 210,052	$ 88,007	$ 90,136	$ (161,893)
Survey Control Network	-	105,120	49,813	44,813	44,813	(60,307)
ROW Mapping	-	1,394,123	1,059,118	1,018,110	1,077,118	(317,005)
Aerial Mapping	-	67,407	15,413	12,398	12,413	(54,994)
Base Topographic Mapping	-	-	-	-	-	-
	$ 65,000,000	**$ 65,000,000**	**$ 61,178,188**	**$ 52,272,480**	**$ 54,460,135**	**$ (10,539,865)**

DCA

Budget | DETAIL

Table 2A | FY 25/26 Budget Detail, 1 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 65,000,000**	**$ 65,000,000**	**$ 61,178,188**	**$ -**	**$ 52,272,480**	**$ 12,727,520**	**85%**	**$ 54,460,135**	**$ (10,539,865)**
Executive Office	**5,002,300**	**7,002,300**	**6,264,253**	**-**	**5,549,789**	**1,452,511**	**89%**	**5,928,253**	**(1,074,047)**
Executive Office	3,276,700	5,276,700	4,741,232	-	4,532,991	743,709	96%	4,723,232	(553,468)
Legal	520,000	520,000	519,979	-	265,727	254,273	51%	419,979	(100,021)
Audit	18,000	18,000	18,000	-	16,080	1,920	89%	18,000	-
Treasury	355,300	355,300	347,613	-	201,299	154,001	58%	222,613	(132,687)
Human Resources	832,300	832,300	637,429	-	533,692	298,608	84%	544,429	(287,871)
Community Engagement	**1,449,000**	**1,449,000**	**1,513,946**	**-**	**1,431,799**	**17,201**	**95%**	**1,486,166**	**37,166**
Management	823,900	823,900	1,142,731	-	1,131,576	(307,676)	99%	1,140,251	316,351
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	375,100	375,100	371,215	-	300,222	74,878	81%	345,915	(29,185)
Program Controls	**6,956,000**	**6,956,000**	**7,452,809**	**-**	**6,161,656**	**794,344**	**83%**	**6,849,809**	**(106,191)**
Management	477,100	477,100	595,020	-	563,639	(86,539)	95%	581,020	103,920
Risk Management	349,700	349,700	299,631	-	280,976	68,724	94%	283,431	(66,269)
Cost Management	1,952,200	1,952,200	1,427,115	-	1,394,822	557,378	98%	1,389,415	(562,785)
Schedule Management	1,448,500	1,448,500	1,685,473	-	1,546,085	(97,585)	92%	1,658,973	210,473
Document Management	695,800	695,800	645,770	-	606,394	89,406	94%	604,870	(90,931)
Cost Estimating	158,300	158,300	1,486,647	-	558,918	(400,618)	38%	1,312,447	1,154,147
Governance	1,688,300	1,688,300	1,313,154	-	1,210,823	477,477	92%	1,019,654	(668,646)
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
Administration	**5,678,600**	**5,678,600**	**6,228,383**	**-**	**5,761,112**	**(82,512)**	**92%**	**6,084,583**	**405,983**
Management	1,776,300	1,776,300	1,636,221	-	1,598,994	177,306	98%	1,616,621	(159,679)
Facilities	1,675,300	1,675,300	1,594,400	-	1,415,826	259,474	89%	1,489,400	(185,900)
Information Technology	2,227,000	2,227,000	2,997,762	-	2,746,293	(519,293)	92%	2,978,562	751,562
Procurement & Contract Administration	**950,900**	**950,900**	**870,215**	**-**	**848,029**	**102,871**	**97%**	**852,915**	**(97,985)**
Procurement Management	950,900	950,900	870,215	-	848,029	102,871	97%	852,915	(97,985)

Budget | DETAIL

Table 2A | FY 25/26 Budget Detail, 2 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Property	**1,269,600**	**1,269,600**	**1,268,695**	**-**	**595,060**	**674,540**	**47%**	**745,060**	**(524,540)**
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	49,702	69,198	42%	49,703	(69,198)
Temporary Entrance Permits	826,900	826,900	660,506	-	233,145	593,755	35%	205,236	(621,664)
Land Purchase	173,800	173,800	340,122	-	312,212	(138,412)	92%	340,122	166,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	150,000	-
Permitting Management	**2,765,000**	**2,765,000**	**2,603,114**	**-**	**1,817,354**	**947,646**	**70%**	**2,454,114**	**(310,886)**
Management	2,124,200	2,124,200	2,053,532	-	1,692,548	431,652	82%	2,030,532	(93,669)
Permit Monitoring & Compliance	640,800	640,800	549,582	-	124,805	515,995	23%	423,582	(217,218)
Health & Safety	**400,100**	**400,100**	**402,008**	**-**	**387,720**	**12,380**	**96%**	**387,208**	**(12,892)**
Management	400,100	400,100	400,008	-	386,220	13,880	97%	386,208	(13,892)
Security Services	-	-	2,000	-	1,500	(1,500)	75%	1,000	1,000
Quality Management	**541,200**	**541,200**	**491,190**	**-**	**467,229**	**73,971**	**95%**	**476,990**	**(64,210)**
Management & Auditing	541,200	541,200	491,190	-	467,229	73,971	95%	476,990	(64,210)
Sustainability	**424,600**	**424,600**	**304,543**	**-**	**287,689**	**136,911**	**94%**	**286,043**	**(138,557)**
Management	424,600	424,600	304,543	-	287,689	136,911	94%	286,043	(138,557)
Geotechnical Management	**818,100**	**818,100**	**1,218,305**	**-**	**903,799**	**(85,699)**	**74%**	**1,225,505**	**407,405**
Management	818,100	818,100	1,218,305	-	903,799	(85,699)	74%	1,225,505	407,405
Survey & Mapping Management	**265,900**	**265,900**	**278,468**	**-**	**215,544**	**50,356**	**77%**	**286,468**	**20,568**
Management	265,900	265,900	278,468	-	215,544	50,356	77%	286,468	20,568
Engineering	**27,260,600**	**27,260,600**	**26,346,844**	**-**	**24,016,511**	**3,244,089**	**91%**	**24,022,386**	**(3,238,214)**
Management & Administration	3,475,300	3,475,300	2,957,384	-	2,323,605	1,151,695	79%	3,017,384	(457,916)
Facility Studies	50,500	50,500	65,426	-	65,155	(14,655)	100%	65,426	14,926
Basis of Design Reports	21,091,900	21,091,900	21,075,653	-	19,958,656	1,133,244	95%	18,734,695	(2,357,205)
Program Delivery Planning	2,440,500	2,440,500	1,980,435	-	1,574,884	865,616	80%	1,977,935	(462,565)
Permit Engineering Support	202,400	202,400	267,946	-	94,212	108,188	35%	226,946	24,546

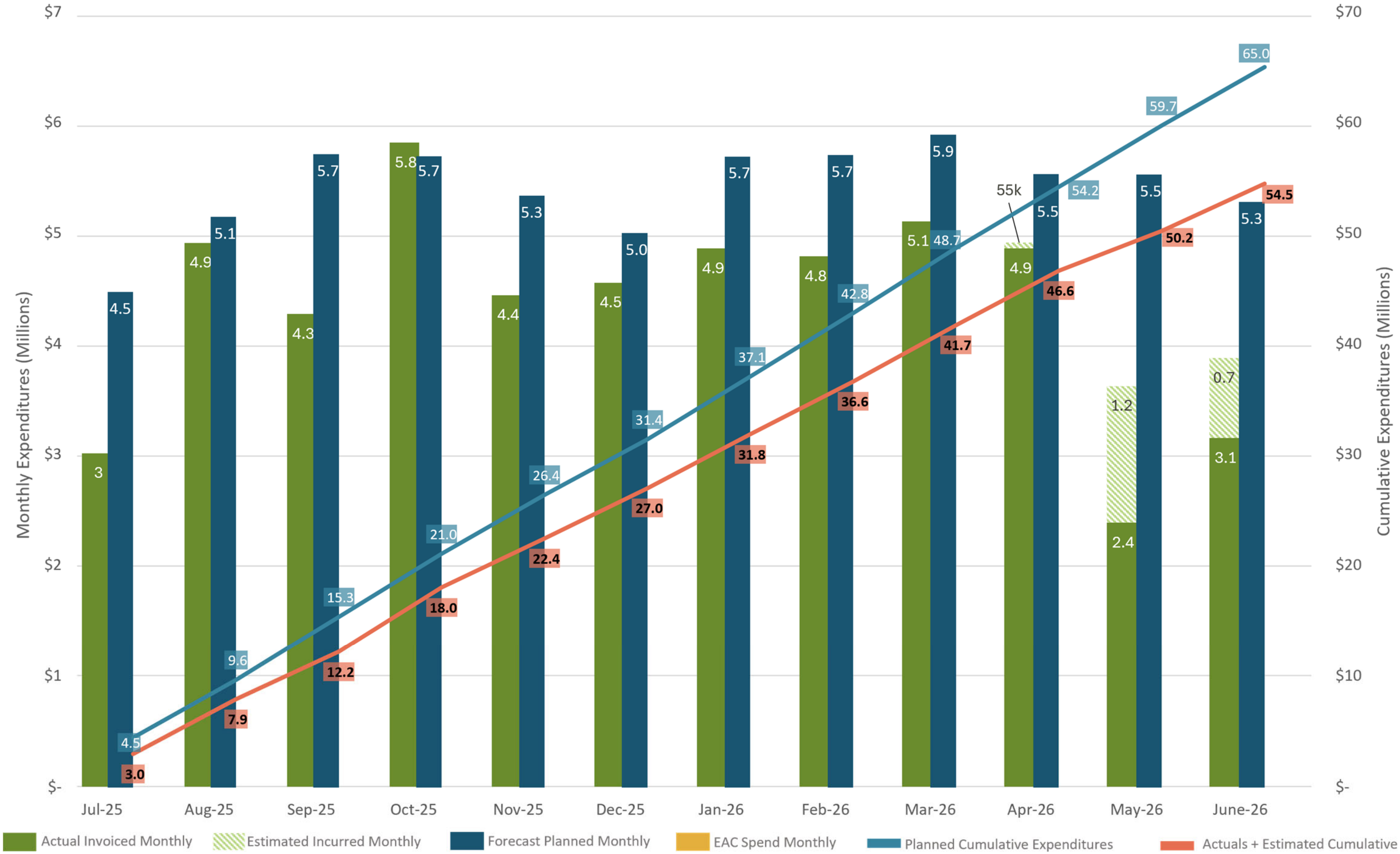
Budget | DETAIL

Table 2A | FY 25/26 Budget Detail, 3 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Project Delivery	**11,218,100**	**7,399,421**	**4,601,020**	**-**	**2,665,863**	**4,733,558**	**58%**	**2,150,157**	**(5,249,264)**
Project Geotechnical	5,189,900	5,189,900	4,601,020	-	2,665,863	2,524,037	58%	2,150,157	(3,039,743)
Project Surveying & Mapping	1,818,700	21	-	-	-	21	0%	-	(21)
Undefined Allowance	4,209,500	2,209,500	-	-	-	2,209,500	0%	-	(2,209,500)
Survey Management	**-**	**252,029**	**210,052**	**-**	**88,007**	**164,022**	**42%**	**90,136**	**(161,893)**
Survey Management	-	252,029	210,052	-	88,007	164,022	42%	90,136	(161,893)
Survey Control Network	**-**	**105,120**	**49,813**	**-**	**44,813**	**60,307**	**90%**	**44,813**	**(60,307)**
Establish Survey Control Network Planning	-	105,120	49,813	-	44,813	60,307	90%	44,813	(60,307)
Survey Control Plan	-	-	-	-	-	-	0%	-	-
Field Survey Control Coordinates	-	-	-	-	-	-	0%	-	-
Survey Control Report	-	-	-	-	-	-	0%	-	-
ROW Mapping	**-**	**1,394,123**	**1,059,118**	**-**	**1,018,110**	**376,014**	**96%**	**1,077,118**	**(317,005)**
Boundary Survey / ROW Survey Support	-	1,394,123	1,059,118	-	1,018,110	376,014	96%	1,077,118	(317,005)
Aerial Mapping	**-**	**67,407**	**15,413**	**-**	**12,398**	**55,009**	**80%**	**12,413**	**(54,994)**
Aerial Survey	-	67,407	15,413	-	12,398	55,009	80%	12,413	(54,994)
Base Topographic Mapping	**-**	**-**	**-**	**-**	**-**	**-**	**0%**	**-**	**-**
Supplemental Topography	-	-	-	-	-	-	0%	-	-

Budget | DETAIL

Figure 1A | FY 25/26 Cash Flow to Date



Contracts

Table 3A - Contract Summary (FY 25/26), 1 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 61,178,188	$ 52,272,480	85%
e-Builder, Inc.	$ 236,599	$ 236,599	100%
Jacobs Engineering Group Inc.	$ 31,826,064	$ 27,307,256	86%
Hamner, Jewell & Associates	$ 63,995	$ 29,117	45%
Bender Rosenthal, Inc.	$ 650,628	$ 512,357	79%
Associated Right of Way Services, Inc.	$ 54,072	$ 20,585	38%
Michael Baker International, Inc.	$ 135,000	$ 25,643	19%
Psomas	$ 1,199,395	$ 1,137,684	95%
Parsons	$ 11,915,848	$ 11,462,173	96%
Prime US-Park Tower, LLC	$ 1,342,276	$ 1,167,230	87%
110 Holdings dba Launch Consulting, LLC	$ 921,619	$ 867,713	94%
JAMBO-Silvacom LTD	$ 39,598	$ 36,665	93%
Best Best & Krieger	$ 519,979	$ 265,727	51%
Metropolitan Water District of S. California	$ 623,750	$ 424,417	68%
Dept of Water Resources	$ 500,000	$ 33,000	7%
AECOM Technical Services	$ 4,601,020	$ 2,665,863	58%
Gwendolyn Buchholz, Permit Engineer Inc	$ 245,913	$ 245,874	100%
IRIS Intelligence, LLC	$ 66,900	$ 66,900	100%
AVI-SPL LLC	$ 47,617	$ 14,993	31%
Bradner Consulting LLC	$ 629,610	$ 629,610	100%
D.R. McNatty & Associates, Inc.	$ 22,289	$ 4,500	20%
Alliant Insurance	$ 30,040	$ 27,549	92%
Lucas Public Affairs, LLC	$ 1,444,170	$ 1,416,554	98%
STV Incorporated	$ 816,570	$ 738,775	90%
LuxBus America	$ 18,750	$ 7,668	41%
National Constructors' Group, Inc.	$ 498,575	$ 498,575	100%
CohnReznick Advisory LLC	$ 939,126	$ 934,680	100%

Contracts

Table 3A - Contract Summary (FY 25/26), 2 of 3

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Schnabel Engineering West, Inc	$ 185,560	$ 120,298	65%
Project Neutral, Inc.	$ 482,782	$ 477,736	99%
FlexTG LLC	$ 27,787	$ 27,787	100%
Municipal Resource Group, LLC	$ 128,102	$ 78,848	62%
Miles Treaster & Associates	$ 18,000	$ 10,614	59%
Matthew Ian Keogh	$ 15,600	$ 3,835	25%
onPar Advisors LLC	$ 125,508	$ 125,508	100%
Carahsoft Technology Corporation (OpenGround)	$ 36,506	$ 26,901	74%
Santiago Water Strategies	$ 193,613	$ 169,560	88%
Carahsoft Technology Corporation (HootSuite)	$ 18,853	$ 18,853	100%
Consolidated Communications, Inc.	$ 19,110	$ 19,110	100%
Heavy Construction Systems Specialist, LLC	$ 77,220	$ 70,200	91%
Embrava USA, Inc.	$ 58,000	$ 57,186	99%
A2 Strategic Procurement Solutions, LLC	$ 73,990	$ 70,783	96%
IT Devices Online Inc	$ 83,712	$ -	0%
Bentley Systems	$ 85,532	$ 77,720	91%
Agreements <$15k	$ 158,910	$ 139,834	88%

S/DVBE Status

FY 25/26

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$61,178,188	$52,272,480	$5,716,403	$0	$4,431,599	$0	9%	0%	8%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
Associated Right of Way Services, Inc.		**SBE**	**$54,072**	**$20,585**	**$54,072**	**$20,585**	**100.0%**	**100.0%**
Bender Rosenthal, Inc.		**SBE**	**$650,628**	**$512,357**	**$650,628**	**$512,357**	**100.0%**	**100.0%**
FlexTG LLC		**SBE**	**$27,787**	**$27,787**	**$27,787**	**$27,787**	**100.0%**	**100.0%**
Hamner, Jewell & Associates		**SBE**	**$63,995**	**$29,117**	**$63,995**	**$29,117**	**100.0%**	**100.0%**
Jacobs Engineering Group Inc.			**$31,826,064**	**$27,307,256**	**$1,346,470**	**$970,209**	**4.2%**	**3.6%**
	5RMK	SBE			$142,975	$24,762	0.4%	0.09%
	JMA	SBE			$720,039	$582,629	2.3%	2.1%
	LCI	SBE			$138,436	$116,557	0.4%	0.4%
	Peter Wiseman	SBE			$0	$0	0.0%	0.0%
	Robert Marshall	SBE			$0	$0	0.0%	0.0%
	REY Engineers	SBE			$275,020	$204,873	0.9%	0.8%
	One World GeoSolutions	SBE			$70,000	$41,389	0.2%	0.2%
Lucas Public Affairs, LLC			**$1,444,170**	**$1,416,554**	**$326,093**	**$285,540**	**22.6%**	**20.2%**
	Lunia Blue	SBE			$326,093	$285,540	22.6%	20.2%
Municipal Resource Group, LLC		**SBE**	**$128,102**	**$78,848**	**$128,102**	**$78,848**	**100.0%**	**100.0%**
National Constructors' Group, Inc.		**SBE**	**$498,575**	**$498,575**	**$498,575**	**$498,575**	**100.0%**	**100.0%**
Parsons			**$11,915,848**	**$11,462,173**	**$2,620,682**	**$2,008,580**	**22.0%**	**17.5%**
	Chaves	SBE			$2,620,682	$2,008,580	22.0%	17.5%