



July 2026 Monthly Report

Activities in June 2026

Delivering The Future: DCA At Work

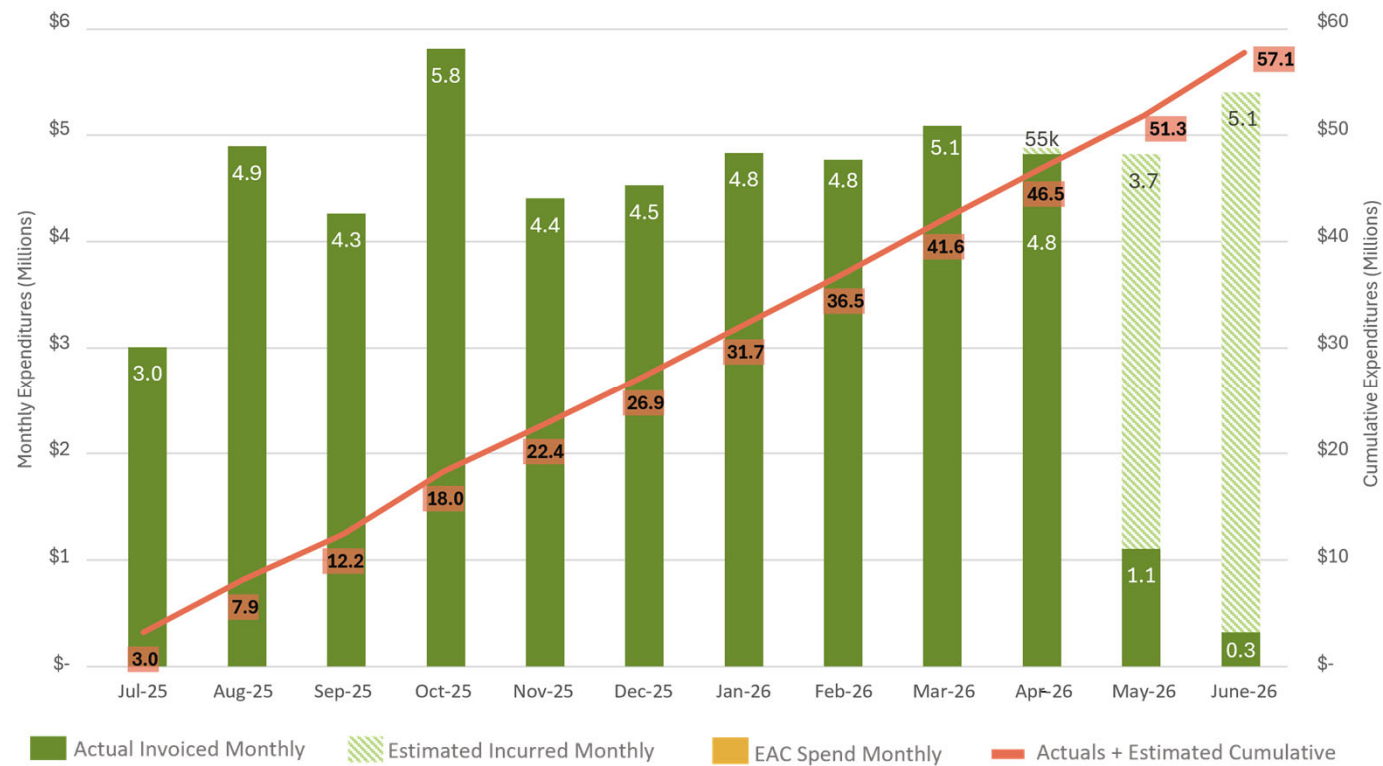
KEY UPDATES FROM ACROSS THE PROJECT

- Support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential refinements; updated cost estimate and Basis of Design Report (BODR) planned for early 2027
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase



Executive Summary

Actual/Forecasted Expenditures



Financials

- FY25/26 Budget = \$65.0M
- Financial Performance: EAC = \$57.1M; \$62.4M committed; \$48.0M incurred
- Work Progress: 94% complete vs. 91% estimated spent
- SBE/DVBE Participation: 9% of committed contracts; 8% of invoiced to date

Procurements

- Programmatic Geotechnical Services procurement underway

Outreach

- Distributed DCA Quarterly Newsletter
- Exhibited at the North American Tunneling Conference
- Provided ongoing Geotechnical fieldwork communications coordination and support

Activities and Highlights

TECHNICAL SERVICES	LAND ACQUISITION	ENVIRONMENTAL
JUNE 2026 HIGHLIGHTS		
- Draft Basis of Design Report (BODR) review in progress by DWR and PWAs - Preparation of the Class 3 Cost Estimate in progress - Geotechnical exploration activities resumed on June 1st, with 10 borings completed by end of June; explorations planned to continue through early November	- Coordinated Temporary Entry Permit/Court Order Entries (TEPs/COES) with the Geotechnical team and DCO for pre-investigation field clearances activities that began in May - Coordinated property boundary surveys - Coordinated with Technical Services team on upcoming geotechnical explorations for next fiscal year	- Coordinated with DCO and Technical Services to provide input to the Pre-implementation Phase Authorization (PIPAP) studies in accordance with the California Department of Fish and Wildlife Incidental Take Permit and U.S. Fish and Wildlife Service Biological Opinion - Continued to support DCO with Change of Point of Diversion hearings at the State Water Resources Control Board and Delta Plan Consistency Determination with the Delta Stewardship Council
ONGOING		
- Continue to advance the BODR and Baseline (Class 3 Cost Estimate and schedule) for release in Q2/2027 - Continue to manage the delivery of Geotechnical field investigations and survey activities scheduled through end of 2026 - Continue to support permitting activities - CPOD and CEQA	- Manage development for temporary access rights to support field explorations - Continue to receive title reports - Continue to work with DCO on refinements to real estate process with the JEPA - Review parcels with proposed acquisition areas with GIS Layer	Continue coordination with Technical Services team to confirm interpretation of environmental commitments and ensure inclusion of environmental compliance with the environmental commitments in the BODR sections

Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
JUNE 2026 HIGHLIGHTS			
- Conducted integrated workshop with Independent Advisors to review soft costs - DCA Safety management of fieldwork clearances; safety management oversight and coordination among stakeholder groups - Close of Bidding Period for Programmatic Geotechnical Services RFQ	- Distributed DCA Quarterly Newsletter - Finalized Delta Conveyance Project: A Different Approach to Infrastructure fact sheet - Exhibited at the North American Tunneling Conference	Continued to support on-going DCA activities	- Continued participation in the JEPA negotiations with the PWAs and DWR - Continued to work with the Finance Committee for FY26/27 Budget Review, Refinements and Recommendation for Board Adoption - Managed the Issuance/Execution of new Task Orders for FY26/27 budget
ONGOING			
- Finalizing FY 26/27 Budget and Task Orders for DCA vendor contracts - Cost Loading Near-Term Schedule with FY 26/27 Vendor Task Order Budgets - Continued refinement of PMO Delivery Phase Organizational Planning	- Continue supporting Geotechnical fieldwork communications coordination - Refreshing DCA fact sheets and videos on key project design elements - Preparation for remaining 2026 industry/stakeholder events	- Continue supporting legal needs for DCA and DWR - Assist Program Support and Executive Office with procurement and contract management efforts	- Plan and participate in industry events and PWA Board Meetings to provide DCP updates - Continue furthering JEPA negotiation workshops with PWAs and DWR for resolution of key issues and priorities - Finalize Execution process of new Task Orders for FY26/27 and onboard new resources

Communications Dashboard: June 2026

Upcoming

- Ongoing coordination and support for Geotechnical fieldwork
- Refreshing DCA fact sheets and videos on key project design elements
- Preparing for remaining 2026 industry/stakeholder events

Activities

- Exhibited at the North American Tunneling Conference
- Produced new DCA Outreach Folders
- Finalized Delta Conveyance Project: A Different Approach to Infrastructure fact sheet
- Distributed DCA Quarterly Newsletter

Website & Social Media

Website Sessions	1,848
Pageviews	3,236
Posts	15
Followers	4,818
Post Impressions	1,310
Reactions	42

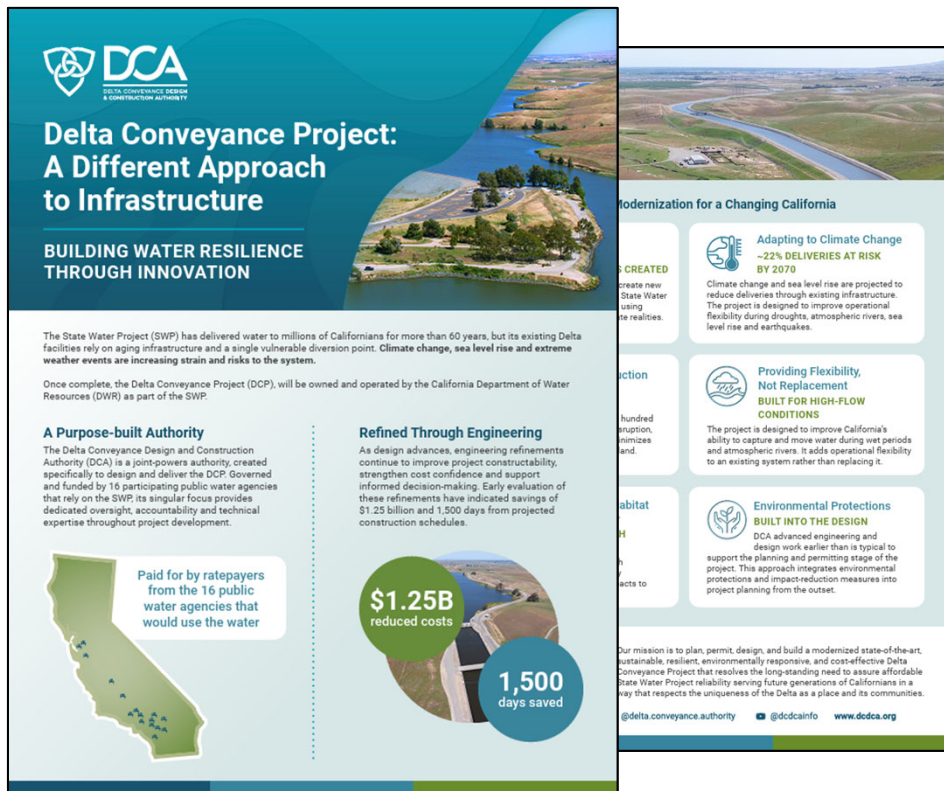
Materials

New Materials:

- Delta Conveyance Project: A Different Approach to Infrastructure Fact Sheet
- Internal PowerPoint Template
- Santa Clarita Valley Water Agency, Palmdale Water District and Kern County Water Agency Fact Sheets
- DCA Outreach Folder

Events

- North American Tunneling Conference
- Upcoming: SoCal Water Coalition Quarterly Meeting, SoCal BIA Water Conference, Urban Water Institute (UWI) Annual Conference



Budget | SUMMARY

FY25/26 DCA budget has been approved at \$65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of \$57.1M (Table 1), \$7.9M below the approved budget. Planned Geotechnical work has been reinstated and is now included in the EAC. The DCA has committed \$62.4M (details in Tables 2 and 3) and has incurred \$48.0M in expenditures since July 1, 2025 (details in Tables 2 and 3). The increased underrun in the budget is due to multiple considerations including slower than planned expenditures on Geotechnical and Survey work, Property Access delays, and release of the remaining unallocated reserve. Planned vs. Actual cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 25/26)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	\$ 5,002,300	\$ 7,002,300	\$ 6,658,289	\$ 5,124,782	\$ 5,939,136	\$ (1,063,164)
Community Engagement	1,449,000	1,449,000	1,513,946	1,421,072	1,486,166	37,166
Program Controls	6,956,000	6,956,000	7,637,809	4,645,398	7,034,809	78,809
Administration	5,678,600	5,678,600	6,069,483	4,949,733	5,944,433	265,833
Procurement and Contract Administration	950,900	950,900	900,215	697,026	882,915	(67,985)
Property	1,269,600	1,269,600	1,268,695	551,174	595,060	(674,540)
Permitting Management	2,765,000	2,765,000	2,603,114	1,817,354	2,454,114	(310,886)
Health and Safety	400,100	400,100	402,258	322,120	387,458	(12,642)
Quality Management	541,200	541,200	541,190	379,373	526,990	(14,210)
Sustainability	424,600	424,600	424,543	200,314	406,043	(18,557)
Geotechnical Management	818,100	818,100	1,218,305	903,799	1,225,505	407,405
Survey and Mapping Management	265,900	265,900	278,468	215,544	286,468	20,568
Program Initiation						
Engineering	\$ 27,260,600	\$ 27,260,600	\$ 26,346,844	\$ 23,973,442	\$ 26,452,344	\$ (808,256)
Program Delivery						
Project Delivery	11,218,100	7,399,421	4,626,020	1,693,782	2,329,342	(5,070,080)
Program Survey						
Survey Management	\$ -	\$ 252,029	\$ 387,029	\$ 61,200	\$ 97,306	\$ (154,723)
Survey Control Network	-	105,120	105,120	44,813	44,813	(60,307)
ROW Mapping	-	1,394,123	1,394,123	1,011,757	1,011,757	(382,366)
Aerial Mapping	-	67,407	67,407	12,398	5,413	(61,994)
Base Topographic Mapping	-	-	-	-	-	-
	\$ 65,000,000	\$ 65,000,000	\$ 62,442,858	\$ 48,025,081	\$ 57,110,071	\$ (7,889,929)

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 1 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	\$ 65,000,000	\$ 65,000,000	\$ 62,442,858	\$ -	\$ 48,025,081	\$ 16,974,919	77%	\$ 57,110,071	\$ (7,889,929)
Executive Office	5,002,300	7,002,300	6,658,289	-	5,124,782	1,877,518	77%	5,939,136	(1,063,164)
Executive Office	3,276,700	5,276,700	5,095,268	-	4,154,798	1,121,902	82%	4,743,268	(533,432)
Legal	520,000	520,000	519,979	-	265,769	254,231	51%	419,979	(100,021)
Audit	18,000	18,000	18,000	-	13,220	4,780	73%	18,000	-
Treasury	355,300	355,300	347,613	-	187,682	167,618	54%	222,613	(132,687)
Human Resources	832,300	832,300	677,429	-	503,313	328,987	74%	535,275	(297,025)
Community Engagement	1,449,000	1,449,000	1,513,946	-	1,421,072	27,928	94%	1,486,166	37,166
Management	823,900	823,900	1,142,731	-	1,122,528	(298,628)	98%	1,140,251	316,351
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	375,100	375,100	371,215	-	298,544	76,556	80%	345,915	(29,185)
Program Controls	6,956,000	6,956,000	7,637,809	-	4,645,398	2,310,602	61%	7,034,809	78,809
Management	477,100	477,100	480,020	-	409,471	67,629	85%	466,020	(11,080)
Risk Management	349,700	349,700	349,631	-	218,063	131,637	62%	333,431	(16,269)
Cost Management	1,952,200	1,952,200	1,952,115	-	1,104,978	847,222	57%	1,914,415	(37,785)
Schedule Management	1,448,500	1,448,500	1,335,473	-	1,232,644	215,856	92%	1,308,973	(139,527)
Document Management	695,800	695,800	695,770	-	495,681	200,119	71%	654,870	(40,931)
Cost Estimating	158,300	158,300	1,136,647	-	446,032	(287,732)	39%	962,447	804,147
Governance	1,688,300	1,688,300	1,688,154	-	738,529	949,771	44%	1,394,654	(293,646)
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
Administration	5,678,600	5,678,600	6,069,483	-	4,949,733	728,867	82%	5,944,433	265,833
Management	1,776,300	1,776,300	1,776,221	-	1,327,842	448,458	75%	1,756,621	(19,679)
Facilities	1,675,300	1,675,300	1,627,048	-	1,389,836	285,464	85%	1,522,048	(153,252)
Information Technology	2,227,000	2,227,000	2,666,214	-	2,232,056	(5,056)	84%	2,665,764	438,764
Procurement & Contract Administration	950,900	950,900	900,215	-	697,026	253,874	77%	882,915	(67,985)
Procurement Management	950,900	950,900	900,215	-	697,026	253,874	77%	882,915	(67,985)

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 2 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Property	1,269,600	1,269,600	1,268,695	-	551,174	718,426	43%	595,060	(674,540)
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	48,272	70,628	41%	49,703	(69,198)
Temporary Entrance Permits	826,900	826,900	660,506	-	209,372	617,528	32%	205,236	(621,664)
Land Purchase	173,800	173,800	340,122	-	293,530	(119,730)	86%	340,122	166,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	-	(150,000)
Permitting Management	2,765,000	2,765,000	2,603,114	-	1,817,354	947,646	70%	2,454,114	(310,886)
Management	2,124,200	2,124,200	2,053,532	-	1,692,548	431,652	82%	2,030,532	(93,669)
Permit Monitoring & Compliance	640,800	640,800	549,582	-	124,805	515,995	23%	423,582	(217,218)
Health & Safety	400,100	400,100	402,258	-	322,120	77,980	80%	387,458	(12,642)
Management	400,100	400,100	400,008	-	320,620	79,480	80%	386,208	(13,892)
Security Services	-	-	2,250	-	1,500	(1,500)	67%	1,250	1,250
Quality Management	541,200	541,200	541,190	-	379,373	161,827	70%	526,990	(14,210)
Management & Auditing	541,200	541,200	541,190	-	379,373	161,827	70%	526,990	(14,210)
Sustainability	424,600	424,600	424,543	-	200,314	224,286	47%	406,043	(18,557)
Management	424,600	424,600	424,543	-	200,314	224,286	47%	406,043	(18,557)
Geotechnical Management	818,100	818,100	1,218,305	-	903,799	(85,699)	74%	1,225,505	407,405
Management	818,100	818,100	1,218,305	-	903,799	(85,699)	74%	1,225,505	407,405
Survey & Mapping Management	265,900	265,900	278,468	-	215,544	50,356	77%	286,468	20,568
Management	265,900	265,900	278,468	-	215,544	50,356	77%	286,468	20,568
Engineering	27,260,600	27,260,600	26,346,844	-	23,973,442	3,287,158	91%	26,452,344	(808,256)
Management & Administration	3,475,300	3,475,300	2,957,384	-	2,280,536	1,194,764	77%	3,017,384	(457,916)
Facility Studies	50,500	50,500	65,426	-	65,155	(14,655)	100%	65,426	14,926
Basis of Design Reports	21,091,900	21,091,900	21,075,653	-	19,958,656	1,133,244	95%	21,164,653	72,753
Program Delivery Planning	2,440,500	2,440,500	1,980,435	-	1,574,884	865,616	80%	1,977,935	(462,565)
Permit Engineering Support	202,400	202,400	267,946	-	94,212	108,188	35%	226,946	24,546

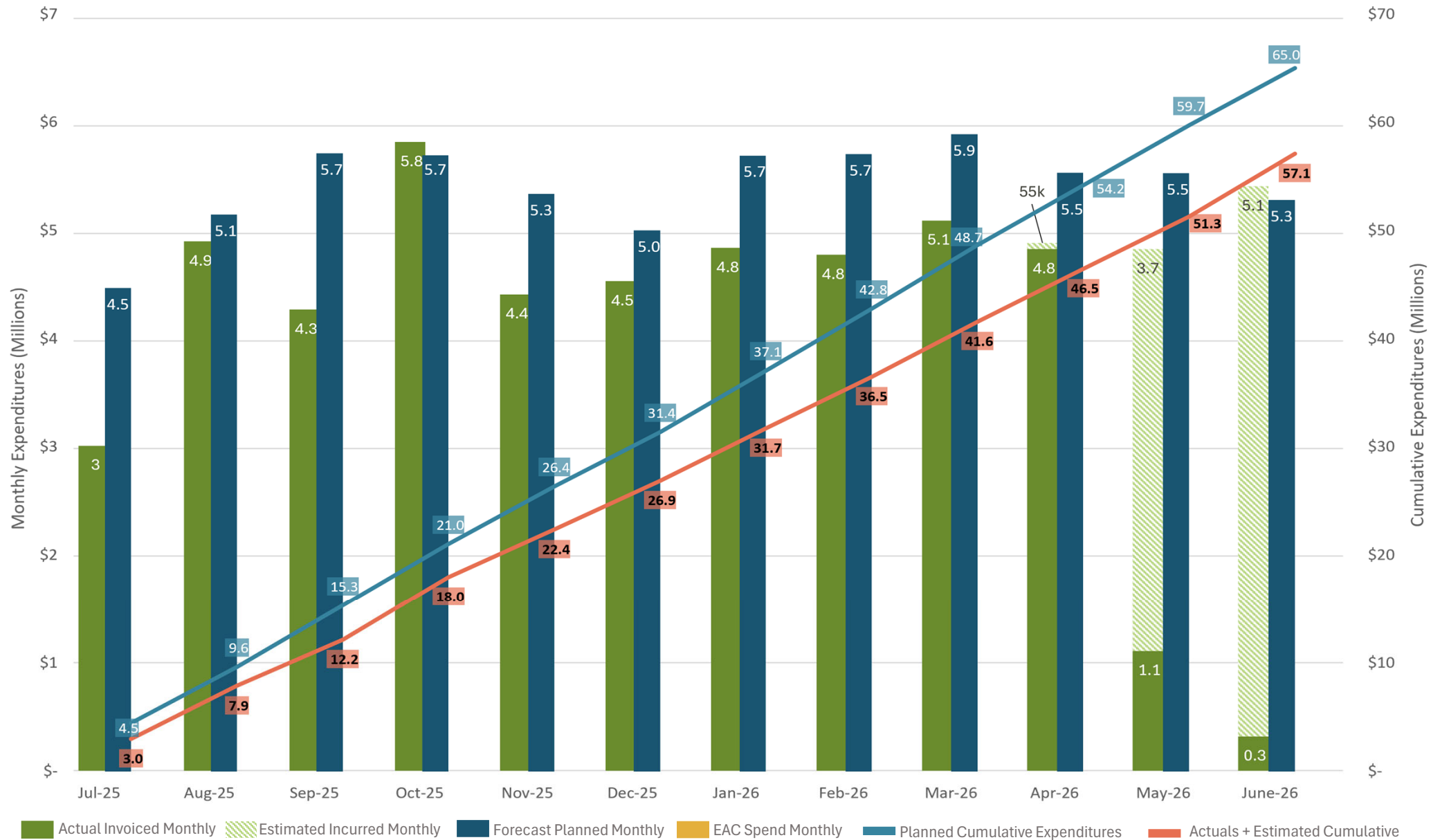
Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 3 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Project Delivery	11,218,100	7,399,421	4,626,020	-	1,693,782	5,705,639	37%	2,329,342	(5,070,080)
Project Geotechnical	5,189,900	5,189,900	4,626,020	-	1,693,782	3,496,118	37%	4,148,020	(1,041,880)
Project Surveying & Mapping	1,818,700	21	-	-	-	21	0%	(1,818,679)	(1,818,700)
Undefined Allowance	4,209,500	2,209,500	-	-	-	2,209,500	0%	-	(2,209,500)
Survey Management	-	252,029	387,029	-	61,200	190,829	16%	97,306	(154,723)
Survey Management	-	252,029	387,029	-	61,200	190,829	16%	97,306	(154,723)
Survey Control Network	-	105,120	105,120	-	44,813	60,307	43%	44,813	(60,307)
Establish Survey Control Network Planning	-	105,120	105,120	-	44,813	60,307	43%	44,813	(60,307)
Survey Control Plan	-	-	-	-	-	-	0%	-	-
Field Survey Control Coordinates	-	-	-	-	-	-	0%	-	-
Survey Control Report	-	-	-	-	-	-	0%	-	-
ROW Mapping	-	1,394,123	1,394,123	-	1,011,757	382,366	73%	1,011,757	(382,366)
Boundary Survey / ROW Survey Support	-	1,394,123	1,394,123	-	1,011,757	382,366	73%	1,011,757	(382,366)
Aerial Mapping	-	67,407	67,407	-	12,398	55,009	18%	5,413	(61,994)
Aerial Survey	-	67,407	67,407	-	12,398	55,009	18%	5,413	(61,994)
Base Topographic Mapping	-	-	-	-	-	-	0%	-	-
Supplemental Topography	-	-	-	-	-	-	0%	-	-

Budget

Figure 1| FY 25/26 Cash Flow to Date



Contracts

Table 3 - Contract Summary (FY 25/26), 1 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	\$ 62,442,858	\$ 48,025,081	77%
e-Builder, Inc.	\$ 236,599	\$ 236,599	100%
Jacobs Engineering Group Inc.	\$ 31,826,064	\$ 27,264,187	86%
Hamner, Jewell & Associates	\$ 63,995	\$ 27,686	43%
Bender Rosenthal, Inc.	\$ 650,628	\$ 469,902	72%
Associated Right of Way Services, Inc.	\$ 54,072	\$ 20,585	38%
Michael Baker International, Inc.	\$ 135,000	\$ -	0%
Psomas	\$ 1,818,679	\$ 1,130,167	62%
Parsons	\$ 12,180,848	\$ 8,730,482	72%
Prime US-Park Tower, LLC	\$ 1,342,276	\$ 1,167,230	87%
110 Holdings dba Launch Consulting, LLC	\$ 921,619	\$ 867,713	94%
JAMBO-Silvacom LTD	\$ 39,598	\$ 36,665	93%
Best Best & Krieger	\$ 519,979	\$ 265,769	51%
Metropolitan Water District of S. California	\$ 623,750	\$ 375,544	60%
Dept of Water Resources	\$ 500,000	\$ 33,000	7%
AECOM Technical Services	\$ 4,626,020	\$ 1,693,782	37%
Gwendolyn Buchholz, Permit Engineer Inc	\$ 245,913	\$ 245,874	100%
IRIS Intelligence, LLC	\$ 48,150	\$ -	0%
AVI-SPL LLC	\$ 47,617	\$ 14,993	31%
Bradner Consulting LLC	\$ 629,610	\$ 629,610	100%
D.R. McNatty & Associates, Inc.	\$ 22,289	\$ 4,500	20%
Alliant Insurance	\$ 30,040	\$ 27,549	92%
Lucas Public Affairs, LLC	\$ 1,444,170	\$ 1,407,506	97%
STV Incorporated	\$ 816,570	\$ 645,915	79%
LuxBus America	\$ 18,750	\$ 7,668	41%

Contracts

Table 3 - Contract Summary (FY 25/26), 2 of 2

Description	Commitment Amount		Invoiced to Date		Percent Invoiced
National Constructors' Group, Inc.	\$	498,575	\$	466,044	93%
CohnReznick Advisory LLC	\$	939,126	\$	934,680	100%
Schnabel Engineering West, Inc	\$	519,596	\$	118,243	23%
Project Neutral, Inc.	\$	482,782	\$	443,354	92%
FlexTG LLC	\$	34,989	\$	27,592	79%
Municipal Resource Group, LLC	\$	128,102	\$	78,523	61%
Miles Treaster & Associates	\$	18,000	\$	10,614	59%
Matthew Ian Keogh	\$	15,600	\$	2,974	19%
onPar Advisors LLC	\$	125,508	\$	125,508	100%
Carahsoft Technology Corporation (OpenGro	\$	36,506	\$	-	0%
Santiago Water Strategies	\$	193,613	\$	141,075	73%
Carahsoft Technology Corporation (HootSuit	\$	18,853	\$	18,853	100%
Consolidated Communications, Inc.	\$	24,492	\$	17,112	70%
Heavy Construction Systems Specialist, LLC	\$	77,220	\$	70,200	91%
Embrava USA, Inc.	\$	58,000	\$	57,186	99%
A2 Strategic Procurement Solutions, LLC	\$	73,990	\$	70,783	96%
IT Devices Online Inc	\$	83,712	\$	-	0%
Bentley Systems	\$	85,532	\$	-	0%
Agreements <\$15k	\$	186,426	\$	139,413	75%

S/DVBE Status

FY 25/26

DCP Overview									
Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
\$62,442,858	\$48,025,081	\$5,723,605	\$0	\$3,786,024	\$0	9%	0%	8%	0%

SBE/DVBE Vendor Detail								
Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
AECOM Technical Services			\$4,626,020	\$1,693,782	\$0	\$0	0.0%	0.0%
	Inspection Services, Inc.	SBE			\$0	\$0	0.0%	0.0%
Associated Right of Way Services, Inc.			\$54,072	\$20,585	\$54,072	\$20,585	100.0%	100.0%
Bender Rosenthal, Inc.			\$650,628	\$469,902	\$650,628	\$469,902	100.0%	100.0%
FlexTG LLC			\$34,989	\$27,592	\$34,989	\$27,592	100.0%	100.0%
Hamner, Jewell & Associates			\$63,995	\$27,686	\$63,995	\$27,686	100.0%	100.0%
Jacobs Engineering Group Inc.			\$31,826,064	\$27,264,187	\$1,346,470	\$970,209	4.2%	3.6%
	5RMK	SBE			\$142,975	\$24,762	0.4%	0.09%
	JMA	SBE			\$720,039	\$582,629	2.3%	2.1%
	LCI	SBE			\$138,436	\$116,557	0.4%	0.4%
	Peter Wiseman	SBE			\$0	\$0	0.0%	0.0%
	Robert Marshall	SBE			\$0	\$0	0.0%	0.0%
	REY Engineers	SBE			\$275,020	\$204,873	0.9%	0.8%
	One World GeoSolutions	SBE			\$70,000	\$41,389	0.2%	0.2%
Lucas Public Affairs, LLC			\$1,444,170	\$1,407,506	\$326,093	\$285,540	22.6%	20.3%
	Lunia Blue	SBE			\$326,093	\$285,540	22.6%	20.3%
Municipal Resource Group, LLC			\$128,102	\$78,523	\$128,102	\$78,523	100.0%	100.0%
National Constructors' Group, Inc.			\$498,575	\$466,044	\$498,575	\$466,044	100.0%	100.0%
Parsons			\$12,180,848	\$8,730,482	\$2,620,682	\$1,439,942	21.5%	16.5%
	Chaves	SBE			\$2,620,682	\$1,439,942	21.5%	16.5%

Contract Procurement

Active Procurement

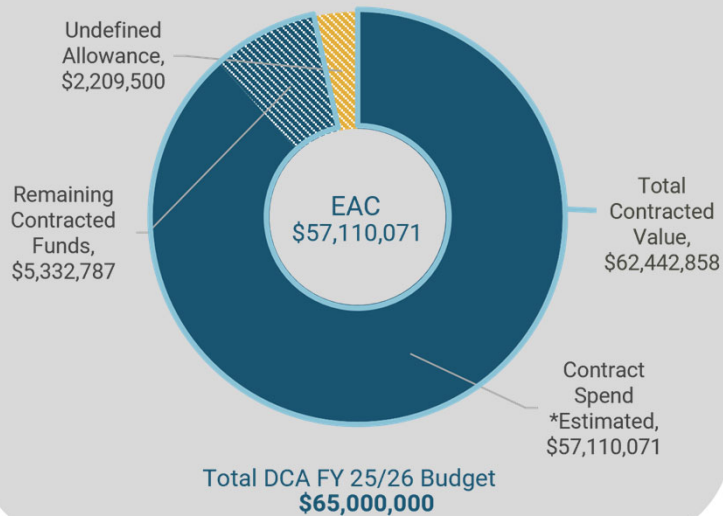
Programmatic Geotechnical Exploration & Reporting

Geotechnical investigation, testing, data derivation, and reporting services during the completion of planning and for the implementation phase of the DCP is ongoing.

Progress Reporting

As of 6/30/2026

Budget Allocation Summary



Progress Reporting Notes

- **'Percent Complete of Contracted Work'** represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated monthly.
- **'Estimate Percent Spent'** provides an approximation of fiscal year costs through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the contracted work for FY 25/26.

