DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

June 2026 Monthly Report

Activities in May 2026

Agenda Item 8a

Delivering The Future: DCA At Work

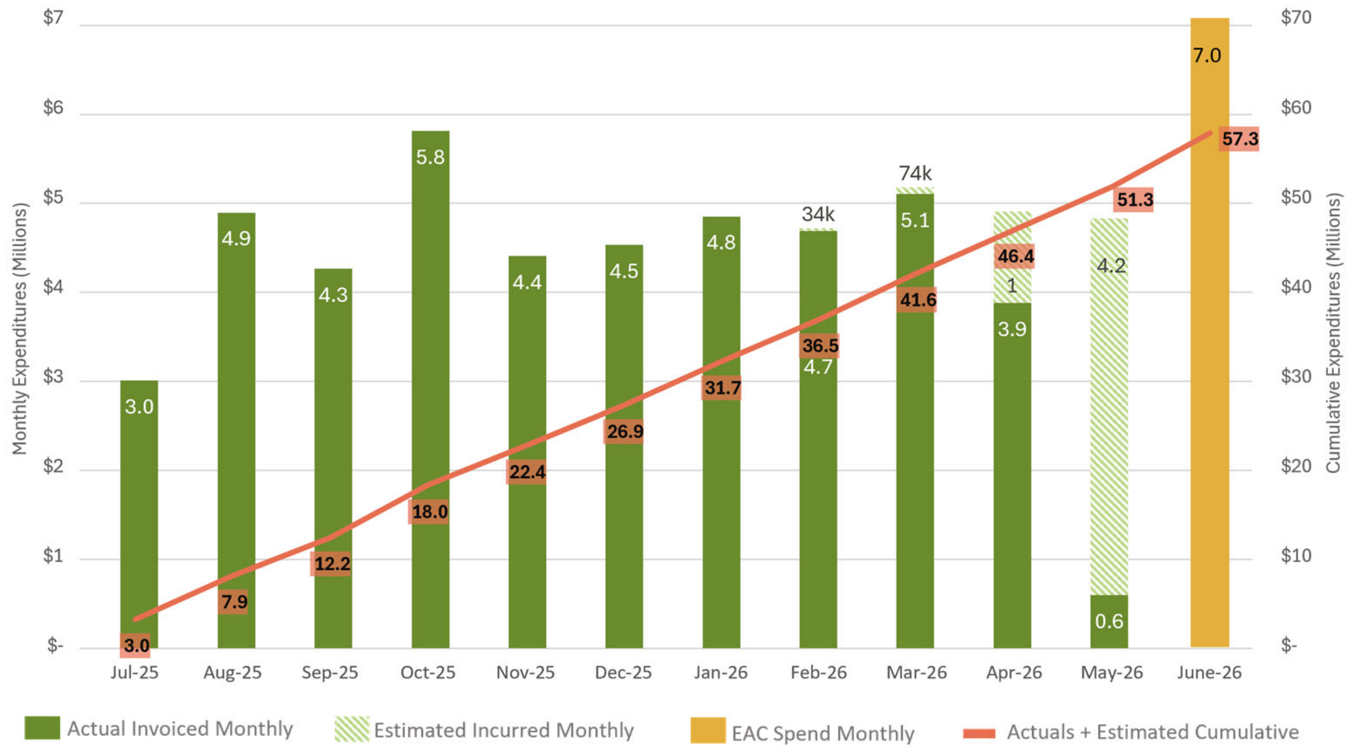
KEY UPDATES FROM ACROSS THE PROJECT

- Support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential refinements; updated cost estimate and Basis of Design Report (BODR) planned for early 2027
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase

DCA

Executive Summary

Actual/Forecasted Expenditures



Financials

- FY25/26 Budget = $65.0M
- Financial Performance: EAC = $57.3M; $62.2M committed; $46.1M incurred
- Work Progress: 85% complete vs. 82% estimated spent
- SBE/DVBE Participation: 9% of committed contracts; 8% of invoiced to date

Procurements

- Programmatic Geotechnical Services – proposals due June 29, 2026

Outreach

- Exhibited and participated in ACWA Spring Conference
- Refreshed DCP Tour MapBook and posters
- Finalizing new fact sheets and translations

Activities and Highlights

TECHNICAL SERVICES	LAND ACQUISTION	ENVIRONMENTAL
MAY 2026 HIGHLIGHTS		
• Draft Basis of Design Report (BODR) was issued for DCO and PWA review on May 18, reviews are scheduled to be completed by end of June • Preparation of the Class 3 Cost Estimate in progress • Fieldwork planning underway and managing toward June 1 start of on-site exploration work	• Coordinated on Temporary Entry Permit/Court Order Entries (TEPs/COES) with the Geotechnical team and DCO for pre-investigation field clearances • Coordinated with DCO and DCA Survey Manager on boundary surveys • Coordinated with Technical Services team on upcoming Geotech explorations for next fiscal year • Developed the Real Estate Acquisition Workplan Outline	• Coordinated with DCO and Technical Services to provide input to the Pre-implementation Phase Authorization studies related to field investigations under the California Department of Fish and Wildlife ITP • Supported ongoing CPOD hearings at the State Water Resources Control Board and Delta Plan Consistency Determination with the Delta Stewardship Council
ONGOING		
• Continue to advance the BODR and Baseline (Class 3 Cost Estimate, schedule, and risk) for release in Q2/2027 • Continue to manage the delivery of Geotechnical field investigations and survey activities scheduled through end of 2026 • Continue to support permitting activities – CPOD and CEQA	• Manage development for temporary access rights to support field explorations and surveying • Continue to receive title reports • Continue to work with DCO on refinements to real estate process • Review the updated parcel list with the new prioritization of projects based on updates to the program schedule	• Continue coordination with the Technical Services team to update the Environmental Commitment Tracking and Reporting program, including use of BEACON and BODR preparation items • Continue coordination with Technical Services team to confirm interpretation of environmental commitments and ensure include of environmental compliance with the environmental commitments in the BODR sections

Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
MAY 2026 HIGHLIGHTS			
• Drafted Schedule Management Plan Update to include Delivery Phase • Worked with Technical Services to develop draft Delivery Phase Organization • Held Programmatic Risk Workshops internally and with DCO • Presented updated Contract Management Plan for review	• Exhibited and participated in ACWA Spring Conference • Refreshed DCP Tour MapBook and posters • Finalized Bethany Complex Fact Sheet	• Continued to support on-going DCA activities	• Continued participation in the JEPA negotiations with the PWAs and DWR • Continued to work with the Finance Committee for FY26/27 Budget Review, Refinements and Recommendation • Planned for and participated in industry events
ONGOING			
• Continue to develop Delivery Phase Schedule and PMO Cost Estimate • Preparing for Cost Estimating Workshop #5 Process and Approach for Program Management Office and Soft Costs • Continue to develop and refine Programmatic Risks	• Finalizing new fact sheets and translations • Preparation for North American Tunneling Conference • Developing of new DCA Outreach Folders • Developing PowerPoint template for team presentations; updating templates with new visuals	• Continue supporting legal needs for DCA and DWR • Assist Program Support and Executive Office with procurement and contract management efforts.	• Plan and participate in industry events and PWA Board Meetings to provide DCP updates • Plan and coordinate the June DCA Finance Committee Meeting for FY26/27 Final Budget Review and Recommendation • Continue JEPA negotiation workshops with PWAs and DWR

Communications Dashboard: May 2026

Upcoming

- Distribute DCA Quarterly Newsletter
- Attend and exhibit at North American Tunneling Conference
- Finalize new fact sheets and translations

Activities

- Exhibited and participated in ACWA Spring Conference
- Refreshed DCP Tour MapBook and posters
- Supported communications coordination for geotechnical field activities restarting in June
- Finalized Bethany Complex Fact Sheet

Website & Social Media

Website Sessions	1,907
Pageviews	4,418
Posts	8
Followers	4,823
Post Impressions	2,234
Reactions	86

Events

- ACWA Spring Conference
- Palmdale DCP Tour
- Construction Network Water Panel

Upcoming: North American Tunneling Conference, DCA All Staff Tour, SoCal Water Coalition Quarterly Meeting, SoCal BIA Water Conference

Materials

New Materials:

- Bethany Complex Fact Sheet
- DCP Tour MapBook
- DCP Tour Posters

In Development

- DCA Outreach Folder
- Internal PowerPoint Template
- Why DCP is Different Fact Sheet
- Palmdale Water District and Kern County Water Agency Fact Sheets

Budget | SUMMARY

FY25/26 DCA budget has been approved at $65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of $57.3 (Table 1), $7.7M below the approved budget. Planned Geotechnical work has been reinstated and is now included in the EAC. The DCA has committed $62.1M (details in Tables 2 and 3) and has incurred $46.1M in expenditures since July 1, 2025 (details in Tables 2 and 3). The increased underrun in the budget is due to multiple considerations including slower less than planned expenditures on geotechnical and survey work, property access delays, and release of the remaining unallocated reserve. Planned vs. Actual cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 25/26)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 5,002,300	$ 7,002,300	$ 6,844,289	$ 4,779,198	$ 5,932,089	$ (1,070,211)
Community Engagement	1,449,000	1,449,000	1,555,946	1,310,723	1,528,546	79,546
Program Controls	6,956,000	6,956,000	7,075,809	4,333,551	6,942,609	(13,391)
Administration	5,678,600	5,678,600	5,892,801	4,563,052	5,604,801	(73,799)
Procurement and Contract Administration	950,900	950,900	900,215	649,378	883,815	(67,085)
Property	1,269,600	1,269,600	1,268,695	480,975	614,695	(654,905)
Permitting Management	2,765,000	2,765,000	2,567,114	1,798,520	2,443,114	(321,886)
Health and Safety	400,100	400,100	402,258	290,460	383,658	(16,442)
Quality Management	541,200	541,200	541,190	341,837	478,390	(62,810)
Sustainability	424,600	424,600	424,543	189,120	357,243	(67,357)
Geotechnical Management	818,100	818,100	818,305	894,845	762,305	(55,795)
Survey and Mapping Management	265,900	265,900	303,468	215,544	303,468	37,568
Program Initiation						
Engineering	$ 27,260,600	$ 27,260,600	$ 26,982,820	$ 23,862,193	$ 27,118,820	$ (141,780)
Program Delivery						
Project Delivery	11,218,100	7,399,421	4,626,020	1,335,375	2,563,613	(4,835,808)
Program Survey						
Survey Management	$ -	$ 252,029	$ 387,029	$ 53,067	$ 211,029	$ (41,000)
Survey Control Network	-	105,120	105,120	44,813	50,120	(55,000)
ROW Mapping	-	1,394,123	1,394,123	959,118	1,059,123	(335,000)
Aerial Mapping	-	67,407	67,407	12,398	15,407	(52,000)
Base Topographic Mapping	-	-	-	-	-	-
	$ 65,000,000	**$ 65,000,000**	**$ 62,157,152**	**$ 46,114,165**	**$ 57,252,844**	**$ (7,747,156)**

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 1 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 65,000,000**	**$ 65,000,000**	**$ 62,157,152**	**$ -**	**$ 46,114,165**	**$ 18,885,835**	**74%**	**$ 57,252,844**	**$ (7,747,156)**
Executive Office	**5,002,300**	**7,002,300**	**6,844,289**	**-**	**4,779,198**	**2,223,102**	**70%**	**5,932,089**	**(1,070,211)**
Executive Office	3,276,700	5,276,700	5,255,268	-	3,890,448	1,386,252	74%	4,748,068	(528,632)
Legal	520,000	520,000	519,979	-	197,234	322,766	38%	419,979	(100,021)
Audit	18,000	18,000	18,000	-	13,220	4,780	73%	18,000	-
Treasury	355,300	355,300	347,613	-	186,932	168,369	54%	197,613	(157,687)
Human Resources	832,300	832,300	703,429	-	491,365	340,935	70%	548,429	(283,871)
Community Engagement	**1,449,000**	**1,449,000**	**1,555,946**	**-**	**1,310,723**	**138,277**	**84%**	**1,528,546**	**79,546**
Management	823,900	823,900	1,184,731	-	1,031,042	(207,142)	87%	1,182,731	358,831
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	375,100	375,100	371,215	-	279,681	95,419	75%	345,815	(29,285)
Program Controls	**6,956,000**	**6,956,000**	**7,075,809**	**-**	**4,333,551**	**2,622,449**	**61%**	**6,942,609**	**(13,391)**
Management	477,100	477,100	480,020	-	347,446	129,654	72%	461,120	(15,980)
Risk Management	349,700	349,700	349,631	-	188,015	161,685	54%	340,031	(9,669)
Cost Management	1,952,200	1,952,200	1,952,115	-	1,024,269	927,931	52%	1,933,715	(18,485)
Schedule Management	1,448,500	1,448,500	1,448,473	-	1,251,883	196,617	86%	1,421,673	(26,827)
Document Management	695,800	695,800	695,770	-	423,561	272,239	61%	679,870	(15,931)
Cost Estimating	158,300	158,300	461,647	-	406,947	(248,647)	88%	429,647	271,347
Governance	1,688,300	1,688,300	1,688,154	-	691,429	996,871	41%	1,676,554	(11,746)
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
Administration	**5,678,600**	**5,678,600**	**5,892,801**	**-**	**4,563,052**	**1,115,548**	**77%**	**5,604,801**	**(73,799)**
Management	1,776,300	1,776,300	1,776,221	-	1,198,615	577,685	67%	1,744,421	(31,879)
Facilities	1,675,300	1,675,300	1,627,048	-	1,331,571	343,729	82%	1,326,048	(349,252)
Information Technology	2,227,000	2,227,000	2,489,532	-	2,032,866	194,134	82%	2,534,332	307,332
Procurement & Contract Administration	**950,900**	**950,900**	**900,215**	**-**	**649,378**	**301,522**	**72%**	**883,815**	**(67,085)**
Procurement Management	950,900	950,900	900,215	-	649,378	301,522	72%	883,815	(67,085)

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 2 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Property	**1,269,600**	**1,269,600**	**1,268,695**	**-**	**480,975**	**788,625**	**38%**	**614,695**	**(654,905)**
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	46,606	72,294	39%	51,067	(67,833)
Temporary Entrance Permits	826,900	826,900	660,506	-	182,661	644,239	28%	223,506	(603,394)
Land Purchase	173,800	173,800	340,122	-	251,708	(77,908)	74%	340,122	166,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	-	(150,000)
Permitting Management	**2,765,000**	**2,765,000**	**2,567,114**	**-**	**1,798,520**	**966,480**	**70%**	**2,443,114**	**(321,886)**
Management	2,124,200	2,124,200	1,943,532	-	1,673,714	450,486	86%	1,964,532	(159,669)
Permit Monitoring & Compliance	640,800	640,800	623,582	-	124,805	515,995	20%	478,582	(162,218)
Health & Safety	**400,100**	**400,100**	**402,258**	**-**	**290,460**	**109,640**	**72%**	**383,658**	**(16,442)**
Management	400,100	400,100	400,008	-	289,460	110,640	72%	382,908	(17,192)
Security Services	-	-	2,250	-	1,000	(1,000)	44%	750	750
Quality Management	**541,200**	**541,200**	**541,190**	**-**	**341,837**	**199,363**	**63%**	**478,390**	**(62,810)**
Management & Auditing	541,200	541,200	541,190	-	341,837	199,363	63%	478,390	(62,810)
Sustainability	**424,600**	**424,600**	**424,543**	**-**	**189,120**	**235,481**	**45%**	**357,243**	**(67,357)**
Management	424,600	424,600	424,543	-	189,120	235,481	45%	357,243	(67,357)
Geotechnical Management	**818,100**	**818,100**	**818,305**	**-**	**894,845**	**(76,745)**	**109%**	**762,305**	**(55,795)**
Management	818,100	818,100	818,305	-	894,845	(76,745)	109%	762,305	(55,795)
Survey & Mapping Management	**265,900**	**265,900**	**303,468**	**-**	**215,544**	**50,356**	**71%**	**303,468**	**37,568**
Management	265,900	265,900	303,468	-	215,544	50,356	71%	303,468	37,568
Engineering	**27,260,600**	**27,260,600**	**26,982,820**	**-**	**23,862,193**	**3,398,407**	**88%**	**27,118,820**	**(141,780)**
Management & Administration	3,475,300	3,475,300	3,103,360	-	2,228,440	1,246,860	72%	3,201,360	(273,940)
Facility Studies	50,500	50,500	65,426	-	65,155	(14,655)	100%	65,426	14,926
Basis of Design Reports	21,091,900	21,091,900	21,005,653	-	19,899,503	1,192,397	95%	21,094,653	2,753
Program Delivery Planning	2,440,500	2,440,500	2,440,435	-	1,574,884	865,616	65%	2,436,435	(4,065)
Permit Engineering Support	202,400	202,400	367,946	-	94,212	108,188	26%	320,946	118,546

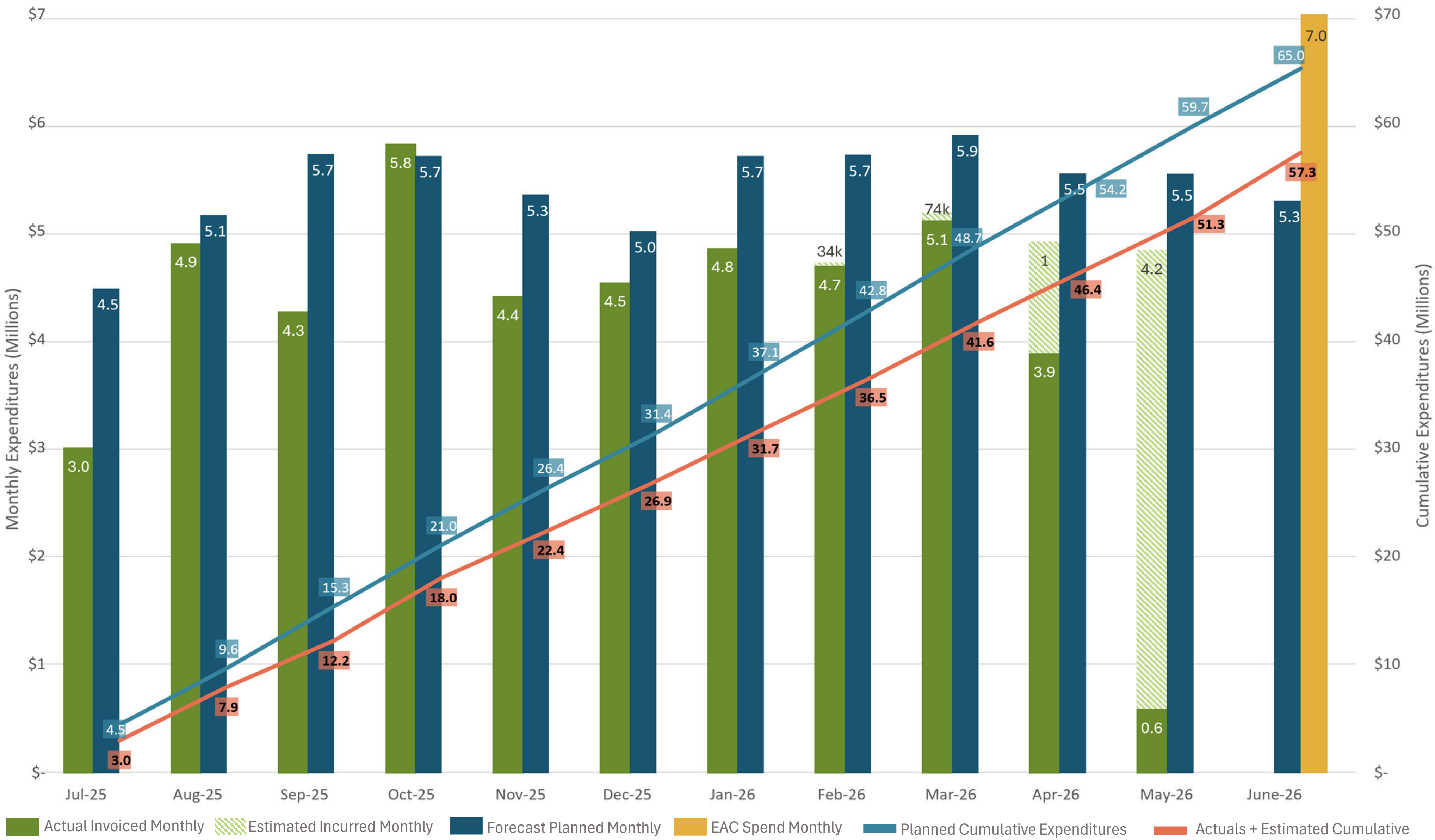
Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 3 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Project Delivery	**11,218,100**	**7,399,421**	**4,626,020**	**-**	**1,335,375**	**6,064,047**	**29%**	**2,563,613**	**(4,835,808)**
Project Geotechnical	5,189,900	5,189,900	4,626,020	-	1,335,375	3,854,525	29%	4,382,292	(807,608)
Project Surveying & Mapping	1,818,700	21	-	-	-	21	0%	(1,818,679)	(1,818,700)
Undefined Allowance	4,209,500	2,209,500	-	-	-	2,209,500	0%	-	(2,209,500)
Survey Management	**-**	**252,029**	**387,029**	**-**	**53,067**	**198,962**	**14%**	**211,029**	**(41,000)**
Survey Management	-	252,029	387,029	-	53,067	198,962	14%	211,029	(41,000)
Survey Control Network	**-**	**105,120**	**105,120**	**-**	**44,813**	**60,307**	**43%**	**50,120**	**(55,000)**
Establish Survey Control Network Planning	-	105,120	105,120	-	44,813	60,307	43%	50,120	(55,000)
Survey Control Plan	-	-	-	-	-	-	0%	-	-
Field Survey Control Coordinates	-	-	-	-	-	-	0%	-	-
Survey Control Report	-	-	-	-	-	-	0%	-	-
ROW Mapping	**-**	**1,394,123**	**1,394,123**	**-**	**959,118**	**435,005**	**69%**	**1,059,123**	**(335,000)**
Boundary Survey / ROW Survey Support	-	1,394,123	1,394,123	-	959,118	435,005	69%	1,059,123	(335,000)
Aerial Mapping	**-**	**67,407**	**67,407**	**-**	**12,398**	**55,009**	**18%**	**15,407**	**(52,000)**
Aerial Survey	-	67,407	67,407	-	12,398	55,009	18%	15,407	(52,000)
Base Topographic Mapping	**-**	**-**	**-**	**-**	**-**	**-**	**0%**	**-**	**-**
Supplemental Topography	-	-	-	-	-	-	0%	-	-

Budget | DETAIL

Figure 1| FY 25/26 Cash Flow to Date



DCA

Contracts

Table 3 - Contract Summary (FY 25/26), 1 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 62,157,152	$ 46,114,165	74%
e-Builder, Inc.	$ 236,599	$ 236,599	100%
Jacobs Engineering Group Inc.	$ 31,531,040	$ 27,143,984	86%
Hamner, Jewell & Associates	$ 63,995	$ 27,686	43%
Bender Rosenthal, Inc.	$ 650,628	$ 401,369	62%
Associated Right of Way Services, Inc.	$ 54,072	$ 18,920	35%
Michael Baker International, Inc.	$ 135,000	$ -	0%
Psomas	$ 1,818,679	$ 1,069,395	59%
Parsons	$ 12,180,848	$ 7,941,697	65%
Prime US-Park Tower, LLC	$ 1,342,276	$ 1,111,929	83%
110 Holdings dba Launch Consulting, LLC	$ 921,619	$ 809,971	88%
JAMBO-Silvacom LTD	$ 39,598	$ 36,665	93%
Best Best & Krieger	$ 519,979	$ 197,234	38%
Metropolitan Water District of S. California	$ 623,750	$ 364,308	58%
Dept of Water Resources	$ 500,000	$ 33,000	7%
AECOM Technical Services	$ 4,626,020	$ 1,335,375	29%
Gwendolyn Buchholz, Permit Engineer Inc	$ 245,913	$ 227,040	92%
AVI-SPL LLC	$ 47,617	$ 14,993	31%
Bradner Consulting LLC	$ 629,610	$ 575,971	91%
D.R. McNatty & Associates, Inc.	$ 22,289	$ 4,500	20%
Alliant Insurance	$ 30,040	$ 27,549	92%
Lucas Public Affairs, LLC	$ 1,444,170	$ 1,297,157	90%
STV Incorporated	$ 976,570	$ 584,105	60%
LuxBus America	$ 18,750	$ 7,668	41%
National Constructors' Group, Inc.	$ 498,575	$ 466,095	93%
CohnReznick Advisory LLC	$ 939,126	$ 893,045	95%
Schnabel Engineering West, Inc	$ 519,596	$ 107,772	21%

DCA

Contracts

Table 3 - Contract Summary (FY 25/26), 2 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Project Neutral, Inc.	$ 482,782	$ 443,388	92%
FlexTG LLC	$ 34,989	$ 27,592	79%
Municipal Resource Group, LLC	$ 154,102	$ 77,061	50%
Miles Treaster & Associates	$ 18,000	$ 10,614	59%
Matthew Ian Keogh	$ 15,600	$ 2,974	19%
onPar Advisors LLC	$ 125,508	$ 125,508	100%
Santiago Water Strategies	$ 193,613	$ 141,075	73%
Carahsoft Technology Corporation (HootSuite)	$ 18,853	$ 18,853	100%
Consolidated Communications, Inc.	$ 24,492	$ 17,112	70%
Heavy Construction Systems Specialist, LLC	$ 77,220	$ 70,200	91%
Embrava USA, Inc.	$ 58,000	$ 57,186	99%
A2 Strategic Procurement Solutions, LLC	$ 73,990	$ 59,233	80%
IT Devices Online Inc	$ 83,712	$ -	0%
Agreements <$15k	$ 179,932	$ 129,343	72%

S/DVBE Status

FY 25/26

DCP Overview									
Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$62,157,152	$46,114,165	$5,749,605	$0	$3,574,940	$0	9%	0%	8%	0%

SBE/DVBE Vendor Detail								
Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
AECOM Technical Services			**$4,626,020**	**$1,335,375**	**$0**	**$0**	**0.0%**	**0.0%**
	Inspection Services, Inc.	SBE			$0	$0	0.0%	0.0%
Associated Right of Way Services, Inc.		**SBE**	**$54,072**	**$18,920**	**$54,072**	**$18,920**	**100.0%**	**100.0%**
Bender Rosenthal, Inc.		**SBE**	**$650,628**	**$401,369**	**$650,628**	**$401,369**	**100.0%**	**100.0%**
FlexTG LLC		**SBE**	**$34,989**	**$27,592**	**$34,989**	**$27,592**	**100.0%**	**100.0%**
Hamner, Jewell & Associates		**SBE**	**$63,995**	**$27,686**	**$63,995**	**$27,686**	**100.0%**	**100.0%**
Jacobs Engineering Group Inc.			**$31,531,040**	**$27,143,984**	**$1,346,470**	**$846,018**	**4.3%**	**3.1%**
	5RMK	SBE			$142,975	$24,762	0.5%	0.09%
	JMA	SBE			$720,039	$500,520	2.3%	1.8%
	LCI	SBE			$138,436	$107,445	0.4%	0.4%
	Peter Wiseman	SBE			$0	$0	0.0%	0.0%
	Robert Marshall	SBE			$0	$0	0.0%	0.0%
	REY Engineers	SBE			$275,020	$172,486	0.9%	0.6%
	One World GeoSolutions	SBE			$70,000	$40,806	0.2%	0.2%
Lucas Public Affairs, LLC			**$1,444,170**	**$1,297,157**	**$326,093**	**$270,258**	**22.6%**	**20.8%**
	Lunia Blue	SBE			$326,093	$270,258	22.6%	20.8%
Municipal Resource Group, LLC		**SBE**	**$154,102**	**$77,061**	**$154,102**	**$77,061**	**100.0%**	**100.0%**
National Constructors' Group, Inc.		**SBE**	**$498,575**	**$466,095**	**$498,575**	**$466,095**	**100.0%**	**100.0%**
Parsons			**$12,180,848**	**$7,941,697**	**$2,620,682**	**$1,439,942**	**21.5%**	**18.1%**
	Chaves	SBE			$2,620,682	$1,439,942	21.5%	18.1%

Contract Procurement

Active Procurement

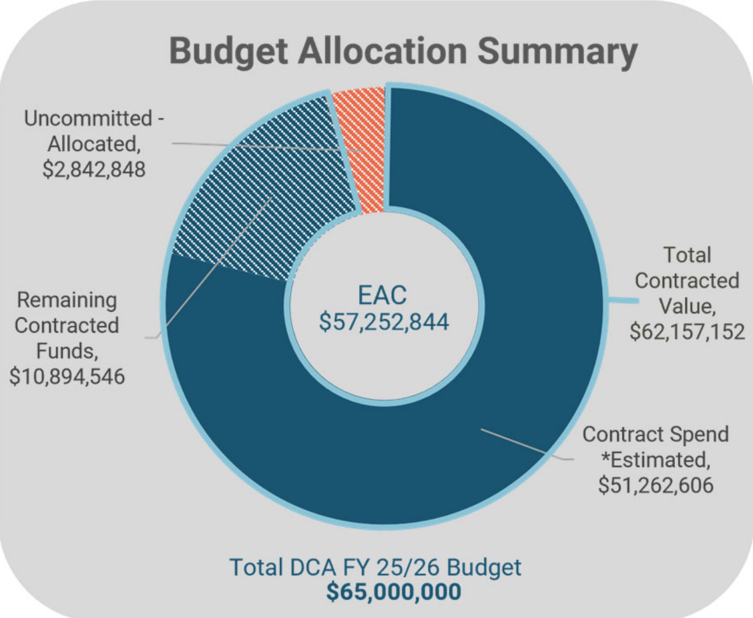
Programmatic Geotechnical Exploration & Reporting

Geotechnical investigation, testing, data derivation, and reporting services during the completion of planning and for the implementation phase of the DCP

- Proposals due June 29, 2026, by 11:00 am
- Pre-proposal Conference was held on May 11, 2026

Progress Reporting

As of 5/31/2026

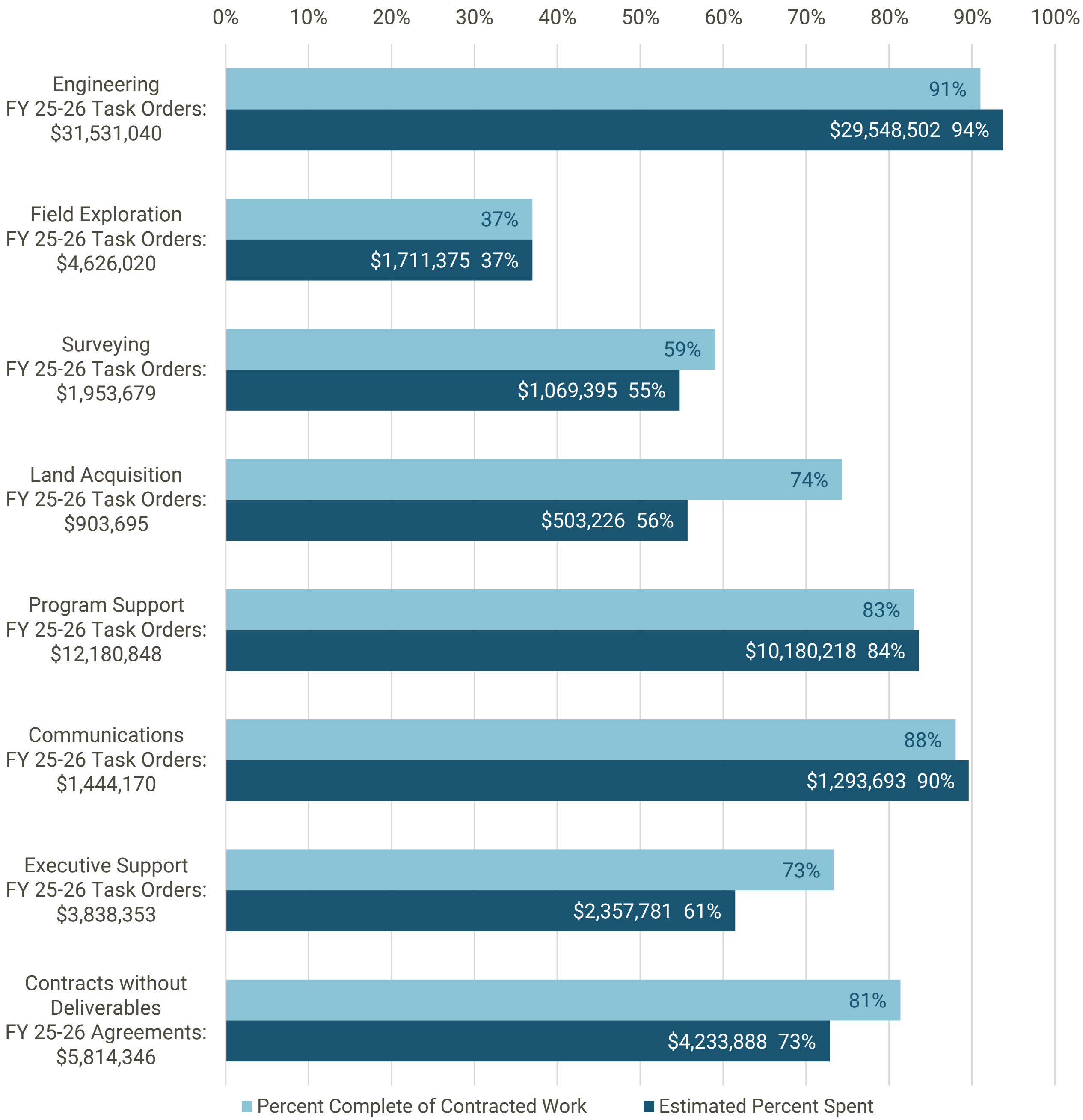


Progress Reporting Notes

- **'Percent Complete of Contracted Work'** represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated monthly.
- **'Estimate Percent Spent'** provides an approximation of fiscal year costs through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the contracted work for FY 25/26.

Total Delta Conveyance Contracts

85% Complete of Contracted Work / 82% Estimated Spent



DCA