



(888) 853-8486  
info@dcdca.org  
dcdca.org

June 8, 2026

Attn: ***Delta Conveyance Design and Construction Authority Board of Directors***

Subject: ***Materials for the June 11, 2026, Finance Committee Meeting***

Members of the DCA Finance Committee:

The Delta Conveyance Design and Construction Authority (DCA) Board of Directors will have a Finance Committee Meeting, scheduled for **Thursday, June 11, 2026 at 1:30 p.m.** and will be a **hybrid** meeting. Members of the public may attend the meeting in person from one of the remote locations listed on the agenda or virtually. Please note that the meeting will **not** be held at the DCDCA Boardroom due to the building being closed. The call-in and video information, as well as meeting location is provided in the attached agenda. Meeting information will also be posted on the dcdca.org website.

Enclosed are agenda and materials for the Finance Committee meeting in a PDF file, which has been bookmarked for your convenience.

Regards,

Graham Bradner

DCA Executive Director



**DELTA CONVEYANCE DESIGN AND CONSTRUCTION AUTHORITY  
FINANCE COMMITTEE MEETING**

**REGULAR MEETING**

Thursday, June 11<sup>th</sup>, 2026

1:30 p.m.

Hybrid (Teleconference) Meeting

BMO TOWER CONFERENCE CENTER

500 Capitol Mall, 5<sup>th</sup> Floor, Sacramento, Ca 95814

**Please note that the meeting will not be held at the DCDCA Boardroom as the Park Tower Building remains closed.**

TELECONFERENCE LOCATIONS:

1. Santa Clarita Valley Water Agency, 27234 Bouquet Canyon Road, Santa Clarita, CA 91350
2. Kern County Water Agency, 3200 Rio Mirada Drive, Bakersfield, CA 93308
3. Zone 7 Water Agency, 100 N. Canyons Pkwy., Board Room, Livermore, CA 94551

CONFERENCE ACCESS INFORMATION:

Phone Number: (669) 444-9171 Access Code: 84612705376#

**Virtual Meeting Link:** <https://dcdca-org.zoom.us/j/84612705376?from=addon>

Please join the meeting from your computer, tablet, or smartphone

Additional information about participating by telephone or via the remote meeting solution is available here: <https://www.dcdca.org>

AGENDA

Except as permitted by Government Code section 54953(f), Directors will attend the meeting from the DCDCA Boardroom or any of the teleconference locations. Members of the public may attend in person at these locations or remotely through the virtual meeting link above. Assistance to those wishing to participate in the meeting in person or remotely will be provided to those requiring accommodations for disabilities in compliance with the Americans with Disabilities Act of 1990. Interested person must request the accommodation as soon as possible in advance of the meeting by contacting the DCA support staff at (888) 853-8486 or [info@dcdca.org](mailto:info@dcdca.org). Members of the public may speak regarding items on the agenda during those items and when recognized by the Chair. Speakers are limited to three minutes each; however, the Chair may limit this time when reasonable based on the circumstances. Persons wishing to provide public comment remotely on Agenda Items are encouraged to complete a public comment request form at: <https://tinyurl.com/dcafinancepubliccomment> by 1:15 pm or through the QR code below. In addition, members of the public may use the “raise hand” function (\*9 if participating by telephone only) during the meeting to request the opportunity to speak. Additional information will be provided at the commencement of the meeting.

1. **CALL TO ORDER**

2. **ROLL CALL & PLEDGE OF ALLEGIANCE** – Any private remote meeting attendance will be noticed or approved at this time.

3. **PUBLIC COMMENT**

*Members of the public may address the Committee on matters that are within the Committee’s jurisdiction but not on the agenda at this time. Speakers are generally limited to three minutes each; however, the Chair may further limit this time when reasonable based on the circumstances. Persons wishing to speak may do so remotely through the electronic meeting link, by scanning the QR Code, or teleconference number when recognized by the Chair. The DCA encourages public comments and requests that speakers present their remarks in a respectful manner, within established time limits, and focus on issues which directly affect the DCA or are within its jurisdiction.*



4. **APPROVAL OF MINUTES**

(a) May 21, 2026, Finance Committee Meeting Minutes

5. **DISCUSSION ITEMS**

(a) Review of Final Draft FY2026/27 Budget

Recommended Action: The Finance Committee recommend by motion that the Board of Directors adopt the proposed budget for FY 2026/27.

6. **REPORTS AND ANNOUNCEMENTS**

(a) Verbal Reports, if any

7. **ADJOURNMENT**

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*The DCA Finance Committee proposed next scheduled meeting(s):*

TBD

FINANCE COMMITTEE MEETING

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# MINUTES

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REGULAR MEETING

Thursday, May 21, 2026

3:30 p.m.

(Paragraph numbers coincide with agenda item numbers)

**1. CALL TO ORDER**

The regular meeting of the Delta Conveyance Design and Construction Authority (DCA) Finance Committee was called to order in person, by teleconference, and remotely - Conference Access Information: Phone Number: (669) 444-9171, Code: 81125432632#, <https://dcdca-org.zoom.us/j/86833412362?from=addon> at 3:30 p.m.

**2. ROLL CALL**

Committee members in attendance remotely were Gary Martin and Sarah Palmer.

DCA staff members in attendance in-person were Graham Bradner and Josh Nelson.

**3. PUBLIC COMMENT**

There were no public comment requests received.

**4. APPROVAL OF MINUTES: April 16, 2026, Finance Committee Meeting**

Recommendation: Approve the April 16, 2026, Finance Committee Meeting

Motion to Approve Minutes from April 16, 2026, as

Noted:	Palmer
Second:	Martin
Yeas:	Martin, Palmer
Nays:	None
Abstains:	None
Recusals:	None
Absent:	Milobar
Summary:	2 Yeas; 0 Nays; 0 Abstain; 1 Absent. (Motion passed as MO 25-05-01)

**5. DISCUSSION ITEMS:**

a) **Review Fiscal Year 26/27 Budget Summary and Detail**

*Informational Item*

DCA Executive Director, Graham Bradner, presented the proposed FY 26/27 budget of \$65M, which includes \$992,000 in unallocated reserves and an additional \$3M in contingency embedded within Fieldwork, Geotechnical, and Boundary Surveying budget line items. He explained that these contingency funds will be released as needed to address potential scope or budget adjustments. He noted that the final budget will be presented to the Board for approval at the June 18 meeting, accompanied by a recommendation from the Finance Committee.

Mr. Bradner outlined the primary areas of focus for the upcoming fiscal year, including completion of the system-wide Basis of Design Report (BODR) and development of a Class 3 (three) cost estimate, with independent external reviews of cost, contingency, and schedule. Additional priorities include completion of significant portions of the 30 percent geotechnical and survey program in preparation for transition to Engineer of Record (EOR) design teams, advancement of DCA systems and program requirements, initially focused on compensatory mitigation and final design evaluation of contract packaging and procurement strategies, and development of contract templates and insurance programs.

He also noted continued progress on long-lead efforts such as property acquisition and power supply coordination, as well as ongoing industry outreach and engagement with vendors, consultants, and contractors.

Mr. Bradner opened the presentation by noting that it would include an overview of the DCA roadmap, updates to that roadmap, the proposed scope and budget for FY 26/27, and time for questions and discussion. He clarified the distinction between the budget planning schedule and the broader program roadmap.

He reviewed the budget-planning timeline, stating that the May 21st Finance Committee meeting serves to review the draft budget. A follow-up Finance Committee meeting is scheduled for June 11th to consider any revisions prior to presentation of the final budget to the Board for adoption at its June 18th meeting. He reported that the draft budget and supporting materials have been submitted to the Delta Conveyance Office (DCO) for review, and while feedback to date has been limited to minor clarifications, staff anticipate potential refinement and will highlight any changes at the June 11th meeting.

Mr. Bradner then reviewed the DCA roadmap, which was originally developed in 2024 to guide activities through 2027. He noted that key milestones include completion of the updated Class 3 (three) cost estimate in early 2027, preparation of the Joint Exercise of Powers Agreement (JEPA) amendment for implementation by the end of the calendar year, and the Public Water Agency (PWA) approval process to proceed with the program. He emphasized that this approval milestone represents a multi-step process and is a prerequisite for initiating property acquisition.

He explained that the roadmap has been updated to extend the planning horizon through 2028, reflecting a more comprehensive understanding of program sequencing and critical-path activities. These updates incorporate refinement to scheduling priorities and provide greater clarity on the phasing of work over the next several years, particularly as reflected in the proposed FY 26/27 budget.

Committee member Palmer asked for clarification regarding the terminology used for “program delivery” and “program implementation”.

Mr. Bradner confirmed that the terms are used interchangeably in this context.

Mr. Bradner reported that the BODR remains on track for completion by the end of the calendar year. He noted that preparation of the updates Class 3 (three) cost estimate is underway and that, due to the inclusion of expanded internal and external review processes, including coordination with DWR and participating PWA’s, the timeline has been extended, with publication now anticipated in mid-2027. He emphasized that completion of the cost estimate remains a key prerequisite to initiating the PWA approval process.

Mr. Bradner clarified that the PWA approval process is now reflected in the schedule as a multi-year activity extending from mid-2027 through mid-2028, rather than as a single milestone, to more accurately represent its duration and complexity.

He further reported refinements to program delivery planning, with an increased focus on prioritizing compensatory mitigation projects (CMPs) as critical path activities. Final design efforts have been reorganized to prioritize CMPs which, while smaller in scale than the main project components, must be completed in advance of major construction activities. As a result, program planning efforts including development of management plans, standards, contract packaging strategies and design requirements have been phased to distinguish between near-term needs for CMP delivery and longer-term requirements for full program implementation.

Mr. Bradner noted that this phased approach allows the DCA to align resources with immediate priorities while deferring more complex systems and processes to later stages. He also indicated that, based on coordination with DWR and PWA staff, the program schedule has been adjusted to extend current funding through 2028 to support the full PWA approval process. Under this approach, existing funding levels are expected to be sufficient through that period, assuming no significant changes in program scope or acceleration.

Mr. Bradner reviewed key accomplishments for FY25/26, noting substantial progress in permitting efforts and the DCA’s support to the DWR. He highlighted the initiation and advancement of the BODR, which represents a significant step in progressing the system wide design from approximately 10 percent conceptual design following California

Environmental Quality Act (CEQA) completion to approximately 20 percent design maturity.

Mr. Bradner reported continued refinement of the overall program schedule, emphasizing its importance in supporting development of a reliable, time phased cost estimate for a project of this scale and complexity. He noted that this work has enabled clearer identification of critical path activities over the next several years.

He further reported that preparations have been completed to resume geotechnical and survey activities with field mobilization anticipated to begin June 1st. In addition, staff has made significant progress in developing the environmental compliance plan to address permit requirements and commitments, which will support the restart of field activities.

Mr. Bradner noted ongoing development of standards, procedures, and program requirements to support current operations and facilitate an efficient transition into the program delivery phase.

Chair Martin expressed appreciation for the compiled documentation, noting that it provides helpful context for understanding upcoming activities.

Mr. Bradner acknowledged the comment.

Mr. Bradner noted the introduction of new Program Delivery (PD) activities reflected in the budget, primarily related to survey and mapping efforts, including survey control, right-of-way mapping, and aerial mapping. He explained that these activities are now aligned under the PD phase, as they directly support the selected project and future construction, rather than Program Initiation (PI).

Ms. Palmer asked for clarification regarding the distinction between survey and mapping activities.

Mr. Bradner confirmed that the activities serve different functions. He explained that costs reflected under the Program Management Office (PMO) represent management and oversight responsibilities, including coordination, quality assurance, and data management, whereas survey and mapping activities under PD represent field execution tasks supporting the project.

He further noted that the PMO is responsible for overseeing and managing the work performed by EOR teams and construction contractors within the PD phase. He highlighted that the increased budget for geotechnical management reflects enhanced systems and processes, including data quality reviews and database management, to support current activities and prepare for future program delivery needs.

Mr. Bradner reviewed the proposed FY 26/27 budget by major category, noting a slight increase in the PMO budget, primarily reflecting expanded oversight and management responsibilities related to geotechnical data, surveying, and mapping activities. He explained that most other areas remain generally consistent with prior levels, while certain categories reflect increased resources or specifically defined additional scope to support evolving program needs.

Ms. Palmer asked when the Program Initiation (PI) phase is expected to conclude.

Mr. Bradner explained that the phase is currently winding down, with remaining activities primarily consisting of completion of the BODR, reflected in the current budget. He stated that PI will fully close once system-wide engineering and planning activities are complete and the program transitions to project-specific design efforts under EOR contracts within the PD phase. He also noted that, based on current projections, it is possible that no PI budget will be required in FY 27/28, though this will be confirmed as the program progresses.

Mr. Bradner reviewed the summary of the budget by vendor, noting that updates were made to improve completeness and transparency. He explained that the revised presentation now includes vendors with contracts under \$250,000, as well as the unallocated reserve, ensuring that the total aligns with the overall proposed budget of \$65M.

Mr. Bradner highlighted that vendor budgets vary based on scope and program needs. He noted that Jacobs' budget reflects its ongoing role in completing the BODR and advancing the cost estimate, as well as preparation for compensatory mitigation efforts. In contrast, AECOM's budget has increased significantly compared to the current fiscal year, reflecting the planned resumption and expansion of fieldwork activities following prior restrictions.

Ms. Palmer inquired about the increase in the budget for Best, Best & Krieger, asking whether it was related to anticipated Public Records Act requests.

DCA Legal Counsel, Josh Nelson, responded that while such requests contribute to the increase, it more broadly reflects expected growth in legal support needs as the program continues to scale and advance.

Mr. Bradner highlighted changes associated with the STV contract, noting that it includes Deputy Director Services and currently supports the engagement of Jim Morrison. He explained that the budget increase reflects plans to add an additional senior-level professional through this contract to support general agreement administration across DCA contracts. These expanded services will provide additional support to the executive team beyond the existing Deputy Director role.

Ms. Palmer asked for clarification regarding the role of services provided under the STV contract.

Mr. Bradner explained that STV supports agreement administration across the DCA's portfolio of contracts. He noted that while task-order management is delegated across the program, the intent is to establish a centralized, independent resource responsible for overall contract administration to ensure consistency, oversight, and separation from other contract functions.

Mr. Bradner reviewed the purpose and structure of the Work Breakdown Structure (WBS), noting that it serves as the framework for organizing and tracking all budgeted program activities and is designed to evolve while maintaining consistency in cost allocation. He explained that the PMO is now well established and will continue to support functions across all phases of the program, including planning, design, construction, and commissioning.

He noted that the PI phase has historically included engineering and permitting-related activities, such as evaluation of alternatives and development of design criteria and interfaces. This phase will conclude once major permits are obtained and the program transitions to implementation and delivery.

Mr. Bradner stated that the PD phase is currently focused on pre-design activities, including data collection and field investigations for the preferred project, and will ultimately encompass all final design and construction activities managed by the PMO.

Chair Martin requested additional clarification on how budget figures relate to underlying task orders and expressed interest in understanding the details behind key line items. He noted that while the Committee does not validate individual calculations, visibility into supporting work and task orders is helpful for context.

Mr. Bradner clarified that task order numbers are sequential identifiers assigned by fiscal year and do not correspond to the Work Breakdown Structure (WBS). Each contract is assigned a consistent contract ID, while task order numbers increase annually. He explained that this numbering structure is used solely for tracking purposes and does not indicate relationships across vendors or scopes of work.

Mr. Bradner further noted that the Board materials include summary tables, referred to as Level 2 detail, that provide a consolidated view of contract and task-order information. He added that vendor level budget totals can be found within individual task-order attachments included in the packet.

Ms. Palmer confirmed her understanding of the numbering system and how task orders evolve annually.

Chair Martin reiterated the value of reviewing representative examples of work associated with task orders to better understand how budgeted amounts translate into program activities.

Mr. Bradner introduced a detailed review of the budget by major functional area, beginning with the Executive Office (EO). He noted that the EO section has expanded due to the addition of several new vendors engaged over the past year through competitive procurement processes to support executive-level functions. These firms provide specialized services across a range of administrative, technical, and advisory areas.

He outlined key priorities for the upcoming fiscal year, including continued organizational transition in preparation for the anticipated 2027 program ramp-up. This includes governance support, staffing of key positions, and further development of systems and procedures. He also noted that EO resources will play a significant role in overseeing preparation and independent review of the Class 3 (three) cost estimate.

Mr. Bradner added that the EO will continue to support engagement with PWAs as the program advances toward implementation decision points anticipated to begin in mid-2027.

Chair Martin sought clarification on how the detailed task-order information presented in the supporting materials relates to the summarized budget figures, noting that the packet includes descriptive excerpts that provide additional context.

Mr. Bradner explained that each vendor's scope of work and associated budget are first developed at the task-order level and then mapped into the program-wide WBS. He noted that this translation is necessary because individual WBS elements may include contributions from multiple vendors performing discrete activities. The summary spreadsheet provided in the packet reflects this cross-reference by showing how vendor-level budgets align with WBS categories, with totals reconciling to the amounts included in each task order.

Chair Martin observed that the materials provided appear sufficiently detailed to address most questions regarding budget composition. Mr. Bradner confirmed that the packet is intended to provide comprehensive transparency and offered to assist with any additional clarification as needed.

Ms. Palmer suggested minor formatting improvements to enhance readability of the budget materials, specifically recommending clearer visual separation between summarized line items.

Mr. Bradner acknowledged the feedback and noted it relates to formatting of roll-up sections within the presentation materials.

Mr. Bradner continued the detailed budget review by functional area, turning to Community Engagement (CE) under WBS Code 110. He referenced the summary structure of the WBS and noted that this category reflects a proposed FY 26/27 budget of \$1.581M.

He outlined the primary objectives for CE, including providing PWAs with clear and consistent information to support informed decision-making, maintaining engagement with stakeholders and industry audiences to build awareness and momentum, and continuing to strengthen digital communications through website enhancements and social-media outreach.

Mr. Bradner explained that, consistent with other functional areas, Community Engagement activities involve multiple vendors contributing to shared objectives. He emphasized that while task orders are organized by vendor, the WBS groups activities by function, requiring a translation between vendor-level work and program-level reporting. He noted that this structure reflects the cross-functional and collaborative nature of the work.

Mr. Bradner then reviewed the Program Controls (PCTRL) function. He outlined key responsibilities for this area, including processing invoices, expenses, and other costs for DCA vendors and contractors; performing independent analyses of program cost, schedule, and risk; and supporting the Executive Office with analyses related to delivery-phase planning. He reported that the proposed FY 26/27 budget for PCTRL is \$9.863M and noted that, while multiple vendors contribute to this function, the scope of work is primarily supported by Parsons.

Mr. Bradner completed the detailed review of budgeted activities across functional areas, including Administration, Procurement and Contract Administration, Property, Permitting Management, Health and Safety/Quality/Sustainability, Geotechnical and Survey Management, Engineering, and PD. He outlined key priorities within each area and noted that several functions reflect increased activity to support the resumption of fieldwork, expansion of data management systems, and preparation for transition into the delivery phase. He also highlighted that sustainability efforts will decrease in the near-term following completion of the Programmatic Sustainability Plan, with future efforts shifting to project-specific implementation.

Mr. Bradner emphasized that the PD phase includes the primary fieldwork activities for FY 26/27, including geotechnical investigations, survey control, right-of-way mapping, and aerial mapping, with contingency funding embedded to address potential uncertainties.

In response to a question from Ms. Palmer regarding aerial mapping, Mr. Bradner confirmed that the DCA coordinates closely with DWR to leverage existing data where feasible, while noting that some specialized mapping efforts are still required to meet project-specific needs.

Mr. Bradner outlined next steps, noting that the Committee's feedback on the draft budget will be incorporated ahead of the June 11th Finance Committee meeting, at which time a refined budget will be presented for recommendation to the Board for adoption at its June 18th meeting.

Chair Martin encouraged Committee members to provide comments to staff in advance of the June 11th meeting.

Ms. Palmer noted that the materials were generally clear and understandable, with minor suggestions for formatting improvements.

Mr. Bradner acknowledged the complexity of the material and emphasized that understanding the relationship between task orders and the WBS is key to navigating the budget documentation.

No further comments or questions were received from the committee, nor were any public comment requests received.

**6. REPORTS AND ANNOUNCEMENTS:**

**a. Verbal Reports**

No reports.

**7. PUBLIC COMMENT:**

During public comment, Martin Milobar commended staff on the clear organization and presentation of the budget materials and acknowledged the complexity of the program. He noted that while the Committee cannot reasonably review every individual data point, the level of detail provided reflects the depth of effort and supports confidence in staff's analysis.

Mr. Bradner provided a brief response. No further public comments were received.

**8. ADJOURNMENT:**

Chair Martin adjourned the meeting at 4:37 p.m., in person, by teleconference, and remotely - Conference Access Information: Phone Number: (669) 444-9171, Code: 81125432632#, <https://dcdca-org.zoom.us/j/86833412362?from=addon>.



## Board Memo

**Contacts:** Graham Bradner, Executive Director

**Date:** June 11, 2026 Finance Committee Meeting

**Item No. 5a**

**Subject:** Proposed Final Budget for Fiscal Year 2026/27

### Summary:

Attached to this memo is the DCA draft budget for Fiscal Year (FY) 2026/27, including summary tables and detailed backup information. The proposed budget is \$65.0M, including \$1.06M in unallocated reserve. There is an additional \$3.5M in contingency built into the Fieldwork, Geotechnical and Boundary Surveying, and Executive Support budget lines that will be released to the vendor should scope/budget changes arise. We will present the proposed final budget for Board approval at the June 18<sup>th</sup> meeting with the recommendation of the Finance Committee.

Planned work in the upcoming year will largely be focused on the following tasks:

- Complete the systemwide Basis of Design Report and Class 3 cost estimate including independent external reviews of base estimate, contingency, and schedule
- Complete significant portion of 30% geotechnical and survey program in preparation for transition to Engineer of Record teams to takeover designs
- Advance necessary DCA systems and requirements (phased to focus on compensatory mitigation projects (CMP) final design followed by full program needs)
- Evaluate contract packaging alternatives, procurement/contract templates, and insurance program development
- Continue advancing long-lead items, such as property acquisition and power supply
- Industry outreach and engagement with vendors, consultants, and contractors

Attachments 1 and 2 include refined totals with any changes noted for the budget line items from the version presented at the May 21, 2026 Finance Committee meeting.

### Recommended Action:

The Finance Committee recommend by motion that the Board of Directors adopt the proposed budget for FY 2026/27.

### Attachments:

Attachment 1 – Proposed Final FY 2026/27 DRAFT Budget Summary and Detail

Attachment 2 – Proposed Final FY 2026/27 DRAFT Budget Detail by Vendor

Attachment 3 – Proposed Final FY 2026/27 Budget Presentation

CODE	Description	Proposed FY26/27 Budget	Revised Proposed Final FY26/27 Budget \$
		\$ 65,000,000	\$ 65,000,000
<b>10</b>	<b>PROGRAM MANAGEMENT OFFICE</b>	\$ 36,127,200	\$ 36,193,615
100	PMO-Executive Office	\$ 8,576,900	\$ 8,643,315
110	PMO-Community Engagement	\$ 1,581,400	\$ 1,581,400
120	PMO-Program Controls	\$ 9,863,000	\$ 9,863,000
130	PMO-Administration	\$ 6,510,000	\$ 6,510,000
140	PMO-Procurement and Contract Administration	\$ 1,119,900	\$ 1,119,900
150	PMO-Property	\$ 1,361,200	\$ 1,361,200
160	PMO-Permitting Management	\$ 3,030,600	\$ 3,030,600
170	PMO-Health and Safety	\$ 438,600	\$ 438,600
180	PMO-Quality Management	\$ 288,300	\$ 288,300
190	PMO-Sustainability	\$ 97,100	\$ 97,100
210	PMO-Geotechnical Management	\$ 2,576,400	\$ 2,576,400
220	PMO- Survey & Mapping	\$ 683,800	\$ 683,800
<b>30</b>	<b>PROGRAM INITIATION</b>	\$ 8,975,200	\$ 8,975,200
300	PI-Engineering	\$ 8,975,200	\$ 8,975,200
310	PI-Fieldwork	\$ -	\$ -
<b>40</b>	<b>PROGRAM DELIVERY</b>	\$ 19,897,600	\$ 19,831,185
410	PD-Project Geotechnical	\$ 16,538,500	\$ 16,538,500
800	PD-Survey Mapping	\$ 213,600	\$ 213,600
805	PD-Survey Control Network	\$ 152,300	\$ 161,850
810	PD-ROW Mapping	\$ 2,455,800	\$ 2,379,835
815	PD-Aerial Mapping	\$ 537,400	\$ 537,400

CODE	Description	Draft Proposed FY26/27 Budget \$	Revised Proposed Final FY26/27 Budget \$
		\$ 65,000,000	\$ 65,000,000
<b>10</b>	<b>PROGRAM MANAGEMENT OFFICE</b>	\$ 36,127,200	\$ 36,193,615
<b>100</b>	<b>PMO-Executive Office</b>	\$ 8,576,900	\$ 8,643,315
<b>1000</b>	<b>EO-Management</b>		
10001	EO-Executive Office	\$ 1,189,600	\$ 1,189,600
230035-0004	Bradner Task Order 4 - FY26/27		
	Executive Office	\$ 648,500	\$ 648,500
190009-0009	Parsons Task Order 9 - FY26/27		
	Chief of Staff	\$ 541,100	\$ 541,100
10002	EO-Chief Engineer	\$ 441,000	\$ 441,000
190009-0009	Parsons Task Order 9 - FY26/27		
	Chief Engineer	\$ 441,000	\$ 441,000
10003	EO-DCA Board Meetings	\$ -	\$ -
260000-0000	Audio Visual FY 26/27		
	Board Meeting Support	\$ -	\$ -
190009-0009	Parsons Task Order 9 - FY26/27		
	Board Meeting Supplies	\$ -	\$ -
10004	EO-Executive Office Support	\$ 4,113,900	\$ 4,113,900
240032-0003	STV Task Order 3 - FY26/27		
	Deputy Director Services	\$ 1,974,600	\$ 1,974,600
250008-0003	Project Neutral Task Order 3 - FY26/27		
	Facilitation Services	\$ 144,500	\$ 144,500
250004-0002	National Constructors Task Order 2 - FY26/27		
	Executive Strategic Support Services	\$ 504,000	\$ 504,000
250005-0003	CohnReznick Advisory Task Order 3 - FY26/27		
	Executive Strategic Support Services	\$ 637,000	\$ 637,000
250007-0002	Schnabel Engineering Task Order 2 - FY26/27		
	Executive Strategic Support Services	\$ 275,000	\$ 275,000
250029-0002	Santiago Water Strategies Task Order 2 - FY26/27		
	Executive Strategic Support Services	\$ 78,800	\$ 78,800
260000-0000	Strategic Support - Allowance FY26/27		
	Executive Strategic Support Services	\$ 500,000	\$ 500,000
10005	EO-Conference Related Fees	\$ 35,000	\$ 35,000
190009-0009	Parsons Task Order 9 - FY26/27		
	Conference Fees	\$ 30,000	\$ 30,000
260000-0000	Conference and Event Registration Fees		
	Conference Fees	\$ -	\$ -
260000-0000	Association Memberships		
	Annual Subscription	\$ 5,000	\$ 5,000
<b>1005</b>	<b>EO-General Counsel</b>		
10050	EO-General Counsel	\$ 812,700	\$ 812,700
200003-0008	Best Best & Krieger Task Order 8 - FY26/27		
	Legal Services	\$ 812,700	\$ 812,700
<b>1015</b>	<b>EO-Audit</b>		
10150	EO-Audit	\$ 25,000	\$ 25,000
200013-0015	Metropolitan Water Dist of S. Cal Task Order 15 - FY26/27		
	Annual Audit Services	\$ 25,000	\$ 25,000
<b>1020</b>	<b>EO-Treasury</b>		
10200	EO-Treasury	\$ 364,100	\$ 364,100
200013-0015	Metropolitan Water Dist of S. Cal Task Order 15 - FY26/27	\$ 301,700	\$ 301,700
	Treasury Services	\$ 283,100	\$ 283,100
	ODC/Travel Expenses	\$ 6,600	\$ 6,600
	BOFA Fees	\$ 12,000	\$ 12,000
230018-0004	Bank of America - FY26/27		
	LOC Fees	\$ 9,000	\$ 9,000
240014-0002	Alliant Insurance Task Order 2 - FY26/27		
	General Liability/Additional Insurance	\$ 53,400	\$ 53,400
<b>1025</b>	<b>EO-Human Resources</b>		
10250	EO-Human Resources	\$ 602,800	\$ 602,800
200013-0016	Metropolitan Water Dist of S. Cal Task Order 16 - FY26/27		

CODE	Description	Draft Proposed FY26/27 Budget \$	Revised Proposed Final FY26/27 Budget \$
	Human Resources Manager	\$ 497,300	\$ 497,300
260000-0000	Human Resources Support - Allowance FY26/27		
	Human Resources Support - Allowance FY26/27	\$ 100,000	\$ 100,000
190009-0009	Parsons Task Order 9 - FY26/27		
	Internship Program	\$ -	\$ -
250002-0002	Concern EAP Task Order 2 - FY26/27		
	Employee Assistance Program (EAP)	\$ 5,500	\$ 5,500
<b>1090</b>	<b>EO-Undefined Allowance</b>		
10900	EO-Undefined Allowance	\$ 992,800	\$ 1,059,215
UDA-10000	EO-Undefined Allowance	\$ 992,800	\$ 1,059,215
<b>110</b>	<b>PMO-Community Engagement</b>	\$ 1,581,400	\$ 1,581,400
<b>1100</b>	<b>CE-Management</b>		
11000	CE-Management	\$ 1,097,800	\$ 1,097,800
180006-0009	Jacobs Task Order 9 - FY26/27		
	Community Engagement	\$ -	\$ -
240015-0003	Lucas Public Affairs Task Order 3 - FY 26/27	\$ 1,097,800	\$ 1,097,800
	Administrative and Project Management	\$ 95,500	\$ 95,500
	Communications Management	\$ 405,600	\$ 405,600
	Informational Materials and Content Development	\$ 536,700	\$ 536,700
	ODC	\$ 10,000	\$ 10,000
	ODC Travel	\$ 50,000	\$ 50,000
<b>1110</b>	<b>CE-Community Coordination</b>		
11001	CE-Community Liaison	\$ 250,000	\$ 250,000
TBD	TBD		
	Community Liaison	\$ 250,000	\$ 250,000
<b>1115</b>	<b>CE-Outreach</b>		
11002	CE-Stakeholder Engagement	\$ 102,300	\$ 102,300
190009-0009	Parsons Task Order 9 - FY26/27		
	Outreach Supplies	\$ 5,000	\$ 5,000
240015-0003	Lucas Public Affairs Task Order 2 - FY 26/27		
	Event Management	\$ 79,800	\$ 79,800
TBD	New Procurement - Audio Visual Services		
	TBD	\$ 2,500	\$ 2,500
260000-0000	Venue Rentals		
	TBD	\$ 15,000	\$ 15,000
11003	CE-Social Media	\$ 131,300	\$ 131,300
240015-0003	Lucas Public Affairs Task Order 3 - FY 26/27		
	DCA Website and Social Media Management	\$ 126,200	\$ 126,200
260009-0000	Matthew Ian Keogh FY26/27		
	Website Support Services	\$ 5,100	\$ 5,100
<b>120</b>	<b>PMO-Program Controls</b>	\$ 9,863,000	\$ 9,863,000
<b>1200</b>	<b>PCTRL-Management</b>		
12000	PCTRL-Management	\$ 503,700	\$ 503,700
190009-0009	Parsons Task Order 9 - FY26/27		
	Program Controls Management Staff	\$ 500,700	\$ 500,700
200014-0016	Dept of Water Resources FY26/27		
	Invoice Processing Fees	\$ -	\$ -
260007-0000	FedEx FY26/27		
	Shipping and Mailing	\$ 3,000	\$ 3,000
<b>1205</b>	<b>PCTRL-Risk Mgt</b>		
12001	PCTRL-Risk Mgt	\$ 109,700	\$ 109,700
190009-0009	Parsons Task Order 9 - FY26/27		
	Risk Manager	\$ 109,700	\$ 109,700
<b>1210</b>	<b>PCTRL-Cost Mgt</b>		
12002	PCTRL-Cost Mgt	\$ 1,458,100	\$ 1,458,100
190009-0009	Parsons Task Order 9 - FY26/27		
	Cost Manager and Support Staff	\$ 1,458,100	\$ 1,458,100
<b>1215</b>	<b>PCTRL-Schedule Mgt</b>		
12003	PCTRL-Schedule Mgt	\$ 3,452,600	\$ 1,726,300
190009-0009	Parsons Task Order 9 - FY26/27		

CODE	Description	Draft Proposed FY26/27 Budget \$	Revised Proposed Final FY26/27 Budget \$
	Scheduler	\$ 858,000	\$ 858,000
180006-0009	Jacobs Task Order 9 - FY26/27		
	Schedule Management	\$ 868,300	\$ 868,300
<b>1220</b>	<b>PCTRL-Document Mgt</b>		
12004	PCTRL-Document Mgt	\$ 435,800	\$ 435,800
190009-0009	Parsons Task Order 9 - FY26/27		
	Document Control Manager	\$ 435,800	\$ 435,800
<b>1226</b>	<b>PCTRL-Cost Estimating</b>		
12006	PCTRL-Cost Estimating	\$ 3,357,200	\$ 3,357,200
190009-0009	Parsons Task Order 9 - FY26/27		
	Cost Estimating Staff	\$ 869,900	\$ 869,900
180006-0009	Jacobs Task Order 9 - FY26/27		
	Cost Estimating Staff	\$ 2,487,300	\$ 2,487,300
<b>1230</b>	<b>PCTRL-Program Governance</b>		
12006	PCTRL-Program Governance	\$ 2,272,200	\$ 2,272,200
190009-0009	Parsons Task Order 9 - FY26/27		
	Program Management Support and Administration	\$ 1,997,200	\$ 1,997,200
	ODC	\$ -	\$ -
	ODC Travel	\$ 275,000	\$ 275,000
<b>1240</b>	<b>PCTRL-Asset Management</b>		
12008	PCTRL-Asset Management	\$ -	\$ -
190009-0009	Parsons Task Order 9 - FY26/27		
	Asset Management	\$ -	\$ -
<b>130</b>	<b>PMO-Administration</b>	\$ 6,510,000	\$ 6,510,000
<b>1300</b>	<b>AD-Management</b>		
13000	AD-Management	\$ 1,738,700	\$ 1,738,700
190009-0009	Parsons Task Order 9 - FY26/27		
	Administrative Manager and Proj Admin	\$ 1,738,700	\$ 1,738,700
<b>1305</b>	<b>AD-Facilities</b>		
13001	AD-Office Rent	\$ 1,449,700	\$ 1,449,700
190011-0008	GV/Hi Park Tower Owner, LLC - FY 26/27		
	Lease	\$ 1,449,700	\$ 1,449,700
13002	AD-Office Furniture	\$ 10,000	\$ 10,000
260000-0000	Furniture, Fixtures & Equipment (FFE) Allowance FY 26/27		
	TBD	\$ 10,000	\$ 10,000
	AIRCO FY26/27		
	TBD	\$ 6,200	\$ 6,200
13003	AD-Office Supplies	\$ 51,000	\$ 51,000
190009-0009	Parsons Task Order 9 - FY26/27		
	General Office Supplies	\$ 25,000	\$ 25,000
260000-0000	General Office Supplies		
	Office Supplies Allowance FY26/27	\$ 26,000	\$ 26,000
260000-0000	DCA Supplies and Collateral		
	TBD	\$ -	\$ -
13005	AD-Office Utilities	\$ 200,000	\$ 200,000
250031-0002	Consolidated Communications, Inc. - FY 26/27		
	Primary Internet Service	\$ 36,000	\$ 36,000
250034-0002	AT&T - FY 26/27		
	Secondary Internet Service	\$ 20,000	\$ 20,000
260018-0000	OnPar Advisors (Zoom) FY 26/27		
	Videoconferencing Platform	\$ 140,400	\$ 140,400
220011-0005	Verizon Wireless FY 26/27		
	Monthly Service - Mobile Hot-Spots	\$ 3,600	\$ 3,600
<b>1310</b>	<b>AD-Information Technology</b>		
13006	AD-IT Services	\$ 1,974,200	\$ 1,974,200
190009-0009	Parsons Task Order 9 - FY26/27		
	Systems and IT Staff	\$ 1,252,500	\$ 1,252,500
190014-0008	Launch Consulting Task Order 8 - FY 26/27		
	IT Services	\$ 664,700	\$ 664,700
230015-0004	AVI - SPL LLC Task Order 4 - FY26/27		
	Audio Visual Services	\$ 57,000	\$ 57,000
13007	AD-IT Software	\$ 930,100	\$ 930,100
180005-0009	e-Builder, Inc Task Order 9 - FY26/27		

CODE	Description	Draft Proposed FY26/27 Budget \$	Revised Proposed Final FY26/27 Budget \$
	PMIS	\$ 260,300	\$ 260,300
190014-0008	Launch Consulting Task Order 8 - FY 26/27		
	Software Subscriptions	\$ 190,900	\$ 190,900
190023-0008	JAMBO-Silvacom LTD - FY 26/27		
	Customer Realties Tool	\$ 41,600	\$ 41,600
260012-0000	Convergent FY 26/27		
	Brivo Badging	\$ 3,700	\$ 3,700
260006-0000	Carahsoft FY2627	\$ 58,400	\$ 58,400
	DocuSign Subscription	\$ -	\$ -
	HootSuite	\$ 21,800	\$ 21,800
	OpenGround	\$ 36,600	\$ 36,600
220008-0005	IRIS - Task Order 5 - FY 26/27		
	Risk Management Software	\$ 89,700	\$ 89,700
260019-0000	i-Spring FY26/27		
	Learning Management Software	\$ 14,300	\$ 14,300
240008-0002	D.R. McNatty FY26/27		
	Cloud Hosting	\$ 26,100	\$ 26,100
260017-0000	Mythics FY26/27		
	Licensing	\$ 7,200	\$ 7,200
	IT Devices Online FY26/27		
	Geotech Software	\$ 92,100	\$ 92,100
250035-0002	HCSS Heavybid FY26/27		
	Cost Estimating Software	\$ 60,300	\$ 60,300
250045-0000	Sequent FY26/27		
	LeapFrog Geotech Modeling Software	\$ 85,500	\$ 85,500
13008	AD-IT Hardware	\$ 150,100	\$ 150,100
190014-0008	Launch Consulting Task Order 8 - FY 26/27	\$ 88,000	\$ 88,000
	Hardware	\$ 54,000	\$ 54,000
	Data Warehouse	\$ 34,000	\$ 34,000
250010-0002	FlexTG Task Order 2 - FY26/27		
	Office Copiers/Printers	\$ 47,900	\$ 47,900
250036-0000	Embrava FY26/27		
	Digital Signage	\$ 14,200	\$ 14,200
<b>140</b>	<b>PMO-Procurement and Contract Administration</b>	<b>\$ 1,119,900</b>	<b>\$ 1,119,900</b>
<b>1405</b>	<b>PCA-Management</b>		
14000	PCA-Management	\$ 1,119,900	\$ 1,119,900
190009-0009	Parsons Task Order 9 - FY26/27		
	Procurement Manager	\$ 1,090,200	\$ 1,090,200
200013-0016	Metropolitan Water Dist of S. Cal Task Order 16 - FY26/27		
	Contract Administrator	\$ 29,700	\$ 29,700
<b>150</b>	<b>PMO-Property</b>	<b>\$ 1,361,200</b>	<b>\$ 1,361,200</b>
<b>1500</b>	<b>PY-Management</b>		
15000	PY-Management	\$ 241,300	\$ 241,300
180006-0009	Jacobs Task Order 9 - FY26/27		
	Planner	\$ -	\$ -
180009-0009	Bender Rosenthal, Inc Task Order 9 - FY26/27	\$ 241,300	\$ 241,300
	Property Manager	\$ 241,300	\$ 241,300
	Title Searches	\$ -	\$ -
<b>1505</b>	<b>PY-Property Agents</b>		
15001	PY-Property Agents	\$ 196,000	\$ 196,000
180009-0009	Bender Rosenthal, Inc Task Order 9 - FY26/27		
	ROW Services	\$ -	\$ -
180008-0008	Hamner, Jewell & Associates Task Order 8 - FY26/27	\$ 86,900	\$ 86,900
	ROW Services	\$ 85,900	\$ 85,900
	ODC Travel	\$ 1,000	\$ 1,000
180010-0008	Associated Right of Way Serv, Inc Task Order 8 - FY26/27	\$ 109,100	\$ 109,100
	ROW Services	\$ 108,100	\$ 108,100
	ODC Travel	\$ 1,000	\$ 1,000
<b>1510</b>	<b>PY-Temporary Entrance Permits</b>		
15002	PY-Temporary Entrance Permits	\$ 420,200	\$ 420,200
200014-0015	Dept of Water Resources FY 26/27		
	TEPs	\$ 350,000	\$ 350,000
180006-0009	Jacobs Task Order 9 - FY26/27		

CODE	Description	Draft Proposed FY26/27 Budget \$	Revised Proposed Final FY26/27 Budget \$
	Temporary Entrance Permits	\$ -	\$ -
180009-0009	Bender Rosenthal, Inc Task Order 9 - FY26/27		
	Property Acquisition Management	\$ 70,200	\$ 70,200
<b>1515</b>	<b>PY-Land Purchases</b>		
15004	PY-Land Purchases	\$ 103,700	\$ 103,700
180009-0009	Bender Rosenthal, Inc Task Order 9 - FY26/27		
	Property Acquisition Title Searches	\$ 103,700	\$ 103,700
<b>1525</b>	<b>PY-Court Ordered Entry Deposit</b>		
15006	PY-Court Ordered Entry Deposits	\$ 400,000	\$ 400,000
200014-0017	Dept of Water Resources FY 26/27		
	COE Deposits	\$ 400,000	\$ 400,000
15007	PY-Court Ordered Entry Credits	\$ -	\$ -
200014-0017	Dept of Water Resources FY 26/27		
	COE Credits	\$ -	\$ -
<b>160</b>	<b>PMO-Permitting Management</b>	\$ 3,030,600	\$ 3,030,600
<b>1600</b>	<b>PM-Management</b>		
16000	PM-Management	\$ 1,710,100	\$ 1,710,100
180006-0009	Jacobs Task Order 9 - FY26/27		
	Environmental Permitting Staff	\$ 1,454,900	\$ 1,454,900
220002-0005	GB Permit Engineer Inc Task Order 5 - FY26/27		
	Environmental Permitting Staff	\$ 255,200	\$ 255,200
<b>1615</b>	<b>PM-Permit Monitoring &amp; Compliance</b>		
16003	PM-Permit Monitoring & Compliance	\$ 1,320,500	\$ 1,320,500
180006-0009	Jacobs Task Order 9 - FY26/27		
	Environmental Permitting Staff	\$ 1,320,500	\$ 1,320,500
<b>170</b>	<b>PMO-Health and Safety</b>	\$ 438,600	\$ 438,600
<b>1700</b>	<b>HS-Management</b>		
17000	HS-Management	\$ 438,600	\$ 438,600
190009-0009	Parsons Task Order 9 - FY26/27		
	Health and Safety Staff	\$ 434,600	\$ 434,600
250044-0002	Capital Protection Group FY26/27		
	Security Services	\$ 4,000	\$ 4,000
<b>180</b>	<b>PMO-Quality Management</b>	\$ 288,300	\$ 288,300
<b>1800</b>	<b>QM-Management &amp; Auditing</b>		
18000	QM-Management & Auditing	\$ 288,300	\$ 288,300
190009-0009	Parsons Task Order 9 - FY26/27		
	Quality Management Staff	\$ 288,300	\$ 288,300
<b>190</b>	<b>PMO-Sustainability</b>	\$ 97,100	\$ 97,100
<b>1900</b>	<b>ST-Management</b>		
19000	ST-Management	\$ 97,100	\$ 97,100
190009-0009	Parsons Task Order 9 - FY26/27		
	Sustainability Management Staff	\$ 97,100	\$ 97,100
<b>210</b>	<b>PMO-Geotechnical Management</b>	\$ 2,576,400	\$ 2,576,400
<b>2100</b>	<b>GT-Management</b>		
21000	GT-Management	\$ 2,576,400	\$ 2,576,400
180006-0009	Jacobs Task Order 9 - FY26/27		
	Fieldwork Management	\$ 1,427,800	\$ 1,427,800
	Geotechnical Data Management	\$ 1,148,600	\$ 1,148,600
<b>220</b>	<b>PMO-Survey and Mapping Management</b>	\$ 683,800	\$ 683,800
<b>2200</b>	<b>SM-Management</b>		
22000	SM-Management	\$ 683,800	\$ 683,800
180006-0009	Jacobs Task Order 9 - FY26/27		
	Survey Management	\$ 683,800	\$ 683,800
<b>30</b>	<b>PROGRAM INITIATION</b>	\$ 8,975,200	\$ 8,975,200
<b>300</b>	<b>PI-Engineering</b>	\$ 8,975,200	\$ 8,975,200
<b>3000</b>	<b>PIE-Management &amp; Administration</b>		
30000	PIE-Management & Administration	\$ 3,013,700	\$ 3,013,700
180006-0009	Jacobs Task Order 9 - FY26/27		
	Management and Administrative Staff	\$ 2,363,200	\$ 2,363,200
	ODC	\$ 52,500	\$ 52,500

CODE	Description	Draft Proposed FY26/27 Budget \$	Revised Proposed Final FY26/27 Budget \$
	ODC Travel	\$ 442,600	\$ 442,600
	Temporary Duty Assignments (TDA)	\$ 155,400	\$ 155,400
<b>3005</b>	<b>PIE-CEQA Engineering Support</b>		
30001	PIE-CEQA Engineering Support	\$ -	\$ -
180006-0009	Jacobs Task Order 9 - FY26/27		
	CEQA Support Staff	\$ -	\$ -
<b>3010</b>	<b>PIE-Facility Studies</b>		
30002	PIE-Facility Studies	\$ -	\$ -
180006-0009	Jacobs Task Order 9 - FY26/27		
	Facility Studies Staff	\$ -	\$ -
	Facility Studies Resources	\$ -	\$ -
<b>3011</b>	<b>PIE-Project Definition Reports</b>		
30006	PIE-Project Definition Reports	\$ -	\$ -
180006-0009	Jacobs Task Order 9 - FY26/27		
	Project Definition Staff	\$ -	\$ -
	Project Definition Resources	\$ -	\$ -
<b>3012</b>	<b>PIE-Basis of Design Reports</b>		
30009	PIE-Basis of Design Reports	\$ 3,745,700	\$ 3,745,700
180006-0009	Jacobs Task Order 9 - FY26/27		
	Basis of Design Reports Staff	\$ 3,745,700	\$ 3,745,700
<b>3020</b>	<b>PIE-Program Delivery Planning</b>		
30007	PIE-Program Delivery Planning	\$ 2,215,800	\$ 2,215,800
180006-0009	Jacobs Task Order 9 - FY26/27		
	Engineering & Project Delivery	\$ 2,215,800	\$ 2,215,800
<b>3025</b>	<b>PIE-Permit Engineering Support</b>		
30008	PIE-Permit Engineering Support Services	\$ -	\$ -
180006-0009	Jacobs Task Order 9 - FY26/27		
	Permit Engineering Support Services	\$ -	\$ -
<b>40</b>	<b>PROGRAM DELIVERY</b>	<b>\$ 19,897,600</b>	<b>\$ 19,831,185</b>
<b>410</b>	<b>PD-Project Delivery</b>	<b>\$ 16,538,500</b>	<b>\$ 16,538,500</b>
<b>4100</b>	<b>PD-Project Geotechnical</b>	<b>\$ 16,538,500</b>	<b>\$ 16,538,500</b>
41001	PD-Geotechnical	\$ 14,623,700	\$ 14,623,700
210018-0012	AECOM Task Order 12 - FY26/27	\$ 12,320,600	\$ 12,320,600
	Field Work Geotechnical	\$ 12,173,600	\$ 12,173,600
	ODC	\$ 12,000	\$ 12,000
	ODC Travel	\$ 135,000	\$ 135,000
TBD	TBD - Geotech		
	Field Work Geotechnical	\$ 2,303,100	\$ 2,303,100
41011	PD-Geotechnical Management	\$ 1,914,800	\$ 1,914,800
210018-0012	AECOM Task Order 12 - FY26/27		
	Field Work Management	\$ 1,746,000	\$ 1,746,000
TBD	TBD - Geotech		
	Field Work Management	\$ 168,800	\$ 168,800
<b>4115</b>	<b>PD-Project Surveying and Mapping</b>		
41150	PD-Property Access & Acquisition	\$ -	\$ -
180013-0006	Psomas Task Order 6 - FY26/27		
	Survey & Mapping	\$ -	\$ -
	ODC	\$ -	\$ -
	ODC Travel		
<b>4190</b>	<b>PD-Undefined Allowance</b>		
41900	PD-Undefined Allowance	\$ -	\$ -
	Undefined Allowance	\$ -	\$ -
<b>800</b>	<b>PD-Survey Management</b>	<b>\$ 213,600</b>	<b>\$ 213,600</b>
<b>8000</b>	<b>PD-Survey Management</b>		
80000	PD-Survey Management	\$ 213,600	\$ 213,600
180013-0006	Psomas Task Order 6 - FY26/27		
	Survey Management	\$ 213,600	\$ 146,600
180011-0003	Michael Baker Task Order 3 - FY26/27		
	Survey Management	\$ -	\$ 67,000
<b>805</b>	<b>PD-Survey Control Network</b>	<b>\$ 152,300</b>	<b>\$ 161,850</b>

CODE	Description	Draft Proposed FY26/27 Budget \$	Revised Proposed Final FY26/27 Budget \$
<b>8007</b>	<b>PD-Field Survey Control Coordinates</b>		
80070	PD-Control Survey Work	\$ 152,300	\$ 161,850
180013-0006	Psomas Task Order 6 - FY26/27		
	Control Survey Work	\$ 152,300	\$ 161,850
<b>810</b>	<b>PD-ROW Mapping</b>	\$ 2,455,800	\$ 2,379,835
<b>8010</b>	<b>PD-Field Survey Control Coordinates</b>		
80100	PD-Boundary Survey / ROW Survey Support	\$ 2,455,800	\$ 2,379,835
180013-0006	Psomas Task Order 6 - FY26/27		
	Boundary Survey / ROW Survey Support	\$ 2,455,800	\$ 1,848,740
180011-0003	Michael Baker Task Order 3 - FY26/27		
	Boundary Survey / ROW Survey Support	\$ -	\$ 531,095
<b>815</b>	<b>PD-Aerial Mapping</b>	\$ 537,400	\$ 537,400
<b>8016</b>	<b>PD-Aerial Survey</b>		
80160	PD-Aerial Survey	\$ 537,400	\$ 537,400
180013-0006	Psomas Task Order 6 - FY26/27		
	Topographic Surveying & Mapping	\$ 537,400	\$ 537,400
	<i>Note: Numbers are rounded up to the nearest hundred.</i>		









**DCA**  
DELTA CONVEYANCE DESIGN  
& CONSTRUCTION AUTHORITY

# FY 26/27 Budget – Review Proposed Budget

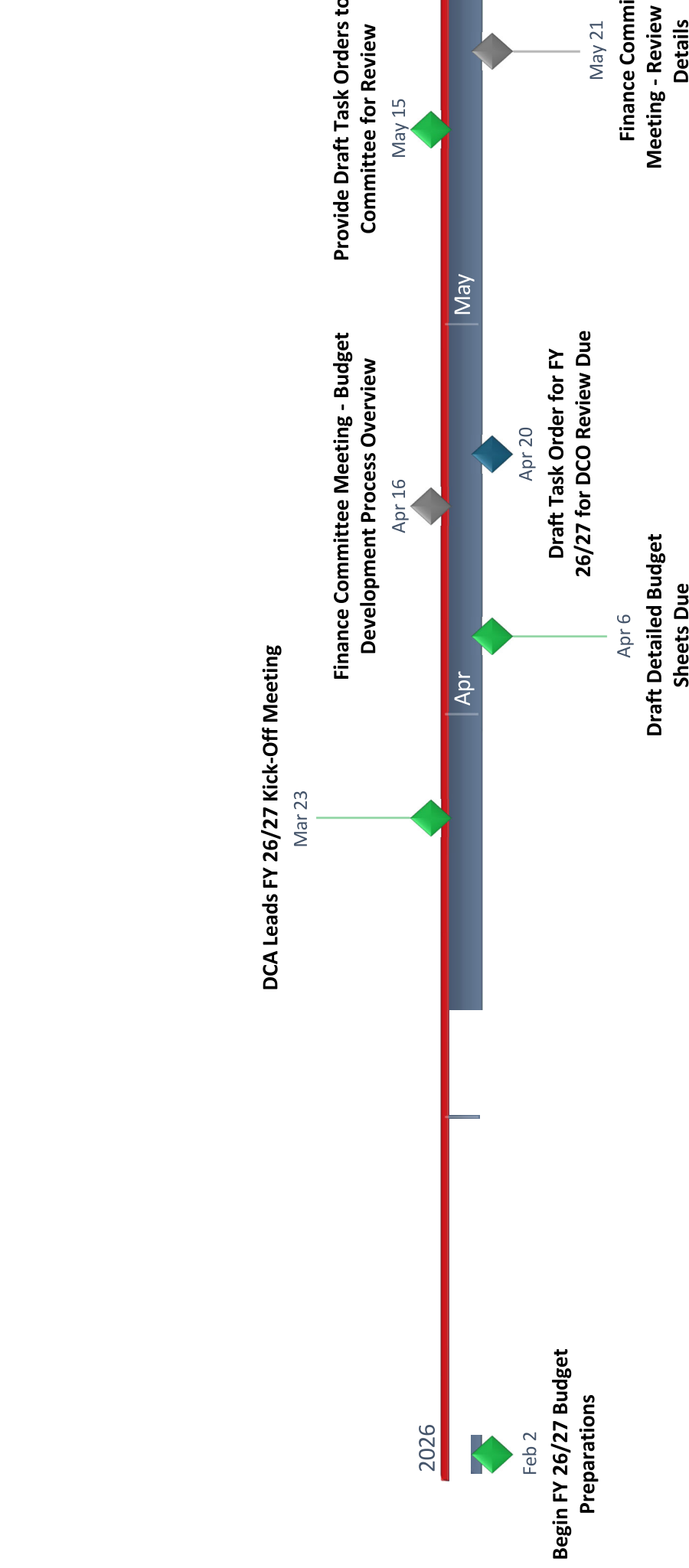
**DCA Finance Committee Meeting**

**June 11, 2026 | Agenda Item 5a**

# Agenda

- 1 DCA Roadmap Timeline**
- 2 Proposed Final FY26/27 Scope and Budget**
- 3 Q & A**
- 4 Committee Recommendation Request**

# FY 26/27 Budget Planning Schedule



# DCA Roadmap Through 2028



# Proposed Final FY 2026/27 Budget Summary

- \$65M proposed FY2026/27 budget
- New ‘Program Delivery’ tasks being introduced for FY2026/27
- Total Reserve/Contingency of \$4.6M
- Red line items indicate changes

CODE	Description
10	PROGRAM MANAGEMENT OFFICE
100	PMO-Executive Office
110	PMO-Community Engagement
120	PMO-Program Controls
130	PMO-Administration
140	PMO-Procurement and Contract Admin
150	PMO-Property
160	PMO-Permitting Management
170	PMO-Health and Safety
180	PMO-Quality Management
190	PMO-Sustainability
210	PMO-Geotechnical Management
220	PMO- Survey & Mapping
30	PROGRAM INITIATION
300	PI-Engineering
310	PI-Fieldwork
40	PROGRAM DELIVERY
410	PD-Project Geotechnical
800	PD-Survey Mapping
805	PD-Survey Control Network
810	PD-ROW Mapping
815	PD-Aerial Mapping

# Proposed Budget Line-Item Changes

Modifications to the draft budget presented at the May 21, 2026 Committee Meeting:

- Michael Baker being assigned a portion of the original s scoped out for PSOMAS
- Provides an opportunity for an additional surveying ven onboarded and utilized for DCP
- Creates cost savings for surveying costs reflected in un

# Budget by Vendor

Consultant / Vendor	Proposed FY 26/27 Budget	Revised Proposed Final FY26/27 Budget	Services
Jacobs	\$ 18,366,400	\$ 18,366,400	Engineering
AECOM	\$ 14,066,600	\$ 14,066,600	Geotechnical Exploration
Parsons	\$ 12,447,900	\$ 12,447,900	Program Management
PSOMAS	\$ 3,359,100	\$ 2,694,590	Surveying Services
Anticipated Awards	\$ 2,471,900	\$ 2,471,900	Geotechnical Exploration
STV, inc	\$ 1,974,600	\$ 1,974,600	Deputy Director Services
GV/Hi Park Tower	\$ 1,449,700	\$ 1,449,700	Office Lease
Lucas Public Affairs	\$ 1,303,800	\$ 1,303,800	Communication/Outreach Services, Communication
Launch	\$ 943,600	\$ 943,600	Information Technology and Equipment
Metropolitan Water District	\$ 853,700	\$ 853,700	Treasury and Administrative
Best, Best & Krieger	\$ 812,700	\$ 812,700	General Counsel
DWR	\$ 750,000	\$ 750,000	Temporary and Court Ordered Entry Permits
Bradher Consulting	\$ 648,500	\$ 648,500	Executive Director
CohnReznick Advisory	\$ 637,000	\$ 637,000	Executive Strategic Support Services
Michael Baker	\$ -	\$ 598,095	Surveying Services
National Constructors	\$ 504,000	\$ 504,000	Executive Strategic Support Services
Anticipated Awards	\$ 500,000	\$ 500,000	Executive Strategic Support Services
Bender Rosenthal	\$ 415,200	\$ 415,200	Right of Way Services
Schnabel Engineering	\$ 275,000	\$ 275,000	Executive Strategic Support Services
e-Builder	\$ 260,300	\$ 260,300	Enterprise Software
Gwendolyn Buchholz, Permit Engineer	\$ 255,200	\$ 255,200	Permit Engineering
Anticipated Awards	\$ 250,000	\$ 250,000	Community Liaison
Project Neutral	\$ 144,500	\$ 144,500	Facilitation Services
Municipal Resource Group	\$ -	\$ -	Human Resource Support
Vendors Under \$250K	\$ 1,317,500	\$ 1,317,500	Vendors under \$250K
Unallocated Reserve	\$ 992,800	\$ 1,059,215	Reserves for Potential Future Budget Changes
<b>Totals</b>	<b>\$ 65,000,000</b>	<b>\$ 65,000,000</b>	

Note: Final FY 26/27 Proposed Budget Values Rounded up to the Nearest \$100

# Discussion or Questions?

## Available Materials:

1. Proposed Final FY 2026/27 Budget Summary and D
2. FY2026/27 Budget Detail by Vendor

# Recommendation Request

- Staff requests that the DCA Finance Committee recommend a motion that the Board of Directors adopt the proposed FY 2026/27

# Questions?



**DCA**

DELTA CONVEYANCE DESIGN  
& CONSTRUCTION AUTHORITY