DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

May 2026 Monthly Report

Activities in April 2026

Agenda Item 7a

Delivering The Future: DCA At Work

KEY UPDATES FROM ACROSS THE PROJECT

- Support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential refinements; updated cost estimate and Basis of Design Report (BODR) planned for early 2027
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase

Executive Summary

Actual/Forecasted Expenditures

Financials

- FY25/26 Budget = $65.0M
- Financial Performance: EAC = $59.5M; $62.0M committed; $41.1M incurred
- Work Progress: 76% complete vs. 66% estimated spent
- SBE/DVBE Participation: 9% of committed contracts; 7% of invoiced to date

Procurements

- Programmatic Geotechnical Services – proposals due June 29, 2026

Outreach

- Advanced planning and coordination efforts for the ACWA Spring Conference
- Supported preparation and presented at DCP 2026 Annual Fieldwork Training
- Launched updated website document library
- Updating DCP Tour Materials

Activities and Highlights

TECHNICAL SERVICES	LAND ACQUISTION	ENVIRONMENTAL
APRIL 2026 HIGHLIGHTS		
• Draft Basis of Design Report (BODR) will be issued for DCO and PWA review on May 18 • Class 3 Construction Cost Estimate effort initiated including re-evaluation of risks and schedule • Fieldwork planning underway and managing toward June 1 start of on-site exploration work	• Coordinated on Temporary Entry Permit/Court Order Entries (TEPs/COES) with the Geotechnical team and DCO for pre-investigation field clearances beginning in May • Coordinated with DCO and DCA Survey Manager on boundary surveys • Coordinated with Technical Services team on upcoming Geotech explorations for next fiscal year • Finalized the ROW estimate for all impacted parcels	• Coordinated with DCO and Technical Services to provide input to the Pre-implementation Phase Authorization studies related to field investigations under the California Department of Fish and Wildlife ITP • Coordinated with Technical Services to prepare pre-Field Investigation Environmental Monitoring program, tracking documentation, and training program documentation
ONGOING		
• Continue to advance the BODR and Baseline (Class 3 Cost Estimate, schedule, and risk) for release in Q2/2027 • Mobilizing and delivery of Geotechnical field investigations starting June 1, 2026 • Continue to support permitting activities – CPOD and CEQA	• Manage development for temporary access rights to support field explorations and surveying • Continue to receive title reports • Develop the Real Estate Workplan Road Map • Continue to work with DCO on real estate process (streamline) • Review the updated parcel list with the new prioritization of projects based on updates to the program schedule	• Continue coordination with the Technical Services team to update the Environmental Commitment Tracking and Reporting program, including use of BEACON • Continue supporting ongoing CPOD hearings at the State Water Resources Control Board and other ongoing permitting processes being completed by DCO • Continue to participate in review of the BODR for consistency with environmental commitments

Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
APRIL 2026 HIGHLIGHTS			
• Completed two estimating workshops with DCA Team and independent advisors on 1) Review of Estimate Format, and 2) Construction Methods • Completed review of procurement strategy with independent advisors • Prepared draft FY 26/27 budget for submittal to DCO	• Advanced planning and coordination efforts for the ACWA Spring Conference • Supported preparation and presented at DCP 2026 Annual Fieldwork Training • Launched updated website document library	• Continued to support on-going DCA activities	• Continued participation in the JEPA negotiations with the PWAs and DWR • Kicked off the Finance Committee Series for FY26/27 Budget Review and Approval • Planned for and participated in industry events
ONGOING			
• Completed cost loading of schedule with 3-year DCA Budget • Preparing final revisions of Programmatic Plans & Deliverables and Scheduling Reviews with Executive Office	• Updating DCP Tour Materials • Developing next DCA Quarterly Newsletter • Refreshing Bethany Complex Fact Sheet	• Continue supporting legal needs for DCA and DWR • Assist Program Support and Executive Office with procurement and contract management efforts.	• Plan and participate in industry events and provide DCP updates • Refine the Proposed Draft FY26/27 Budget for Finalization in June • Continue JEPA negotiation workshops with PWAs and DWR

Communications Dashboard: April 2026

Upcoming

- Staff booth and participate in ACWA Spring Conference
- Develop and distribute next DCA Quarterly Newsletter
- Refresh Bethany Complex Fact Sheet

Activities

- Supported preparation and presented at DCP Annual Fieldwork Training on April 13
- Refreshed DCP Tour Materials
- Launched updated website document library

Website & Social Media

Website Sessions	2,104
Pageviews	3,825
Posts	14
Followers	4,814
Post Impressions	1,119
Reactions	34

Events

- Geotech Field Training
- ASCE Annual Symposium

Upcoming: ACWA Spring Conference, Construction Network Water Panel, North American Tunneling Conference

Materials

New Materials:

- DCP Tour Itinerary & Route Map

In Development

- DCP MapBook
- DCA Folder
- Internal PowerPoint Template
- Bethany Complex Fact Sheet
- Quarterly Newsletter #2

Budget | SUMMARY

The FY25/26 DCA budget has been approved at $65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of $59.5M (Table 1), $5.5M below the approved budget. Planned Geotechnical work has been reinstated and is now included in the EAC. The DCA has committed $62.0M (details in Tables 2 and 3) and has incurred $41.1M in expenditures since July 1, 2025 (details in Tables 2 and 3). The increased underrun in the budget has multiple causes including rate reconciliation credits, postponement of some geotechnical and survey work, property access delays, and release of the remaining unallocated reserve. Planned vs. Actual cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 25/26)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 5,002,300	$ 7,002,300	$ 6,789,904	$ 4,094,434	$ 6,699,077	$ (303,223)
Community Engagement	1,449,000	1,449,000	1,555,946	1,194,826	1,527,596	78,596
Program Controls	6,956,000	6,956,000	7,075,809	3,633,807	7,728,809	772,809
Administration	5,678,600	5,678,600	5,892,801	4,252,811	6,317,861	639,261
Procurement and Contract Administration	950,900	950,900	900,215	595,501	900,215	(50,685)
Property	1,269,600	1,269,600	1,268,695	432,181	831,695	(437,905)
Permitting Management	2,765,000	2,765,000	2,567,114	1,597,961	2,494,614	(270,386)
Health and Safety	400,100	400,100	402,258	257,410	400,758	658
Quality Management	541,200	541,200	541,190	299,269	541,190	(10)
Sustainability	424,600	424,600	424,543	133,898	424,543	(57)
Geotechnical Management	818,100	818,100	818,305	766,798	1,112,305	294,205
Survey and Mapping Management	265,900	265,900	303,468	181,538	272,468	6,568
Program Initiation						
Engineering	$ 27,260,600	$ 27,260,600	$ 26,982,820	$ 21,557,422	$ 26,154,820	$ (1,105,780)
Program Delivery						
Project Delivery	$ 11,218,100	$ 7,399,421	$ 4,626,020	$ 1,092,871	$ 2,756,117	$ (4,643,304)
Program Survey						
Survey Management	$ -	$ 252,029	$ 252,029	$ 43,123	$ 80,029	$ (172,000)
Survey Control Network	-	105,120	105,120	44,813	105,120	-
ROW Mapping	-	1,394,123	1,394,123	889,804	1,140,123	(254,000)
Aerial Mapping	-	67,407	67,407	12,398	25,407	(42,000)
Base Topographic Mapping	-	-	-	-	-	-
	$ 65,000,000	**$ 65,000,000**	**$ 61,967,767**	**$ 41,080,864**	**$ 59,512,747**	**$ (5,487,253)**

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 1 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 65,000,000**	**$ 65,000,000**	**$ 61,967,767**	**$ -**	**$ 41,080,864**	**$ 23,919,136**	**66%**	**$ 59,512,747**	**$ (5,487,253)**
Executive Office	**5,002,300**	**7,002,300**	**6,789,904**	**-**	**4,094,434**	**2,907,866**	**60%**	**6,699,077**	**(303,223)**
Executive Office	3,276,700	5,276,700	5,200,883	-	3,337,039	1,939,661	64%	5,081,283	(195,417)
Legal	520,000	520,000	519,979	-	197,234	322,766	38%	369,979	(150,021)
Audit	18,000	18,000	18,000	-	13,220	4,780	73%	18,000	-
Treasury	355,300	355,300	347,613	-	133,582	221,718	38%	347,613	(7,687)
Human Resources	832,300	832,300	703,429	-	413,359	418,941	59%	882,202	49,902
Community Engagement	**1,449,000**	**1,449,000**	**1,555,946**	**-**	**1,194,826**	**254,174**	**77%**	**1,527,596**	**78,596**
Management	823,900	823,900	1,184,731	-	944,850	(120,950)	80%	1,140,731	316,831
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	375,100	375,100	371,215	-	249,976	125,124	67%	386,865	11,765
Program Controls	**6,956,000**	**6,956,000**	**7,075,809**	**-**	**3,633,807**	**3,322,193**	**51%**	**7,728,809**	**772,809**
Management	477,100	477,100	480,020	-	295,293	181,807	62%	480,020	2,920
Risk Management	349,700	349,700	349,631	-	149,516	200,184	43%	349,631	(69)
Cost Management	1,952,200	1,952,200	1,952,115	-	873,869	1,078,331	45%	1,452,115	(500,085)
Schedule Management	1,448,500	1,448,500	1,448,473	-	1,000,218	448,282	69%	1,331,473	(117,027)
Document Management	695,800	695,800	695,770	-	350,735	345,065	50%	695,770	(31)
Cost Estimating	158,300	158,300	461,647	-	317,235	(158,935)	69%	1,861,647	1,703,347
Governance	1,688,300	1,688,300	1,688,154	-	646,941	1,041,359	38%	1,558,154	(130,146)
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
Administration	**5,678,600**	**5,678,600**	**5,892,801**	**-**	**4,252,811**	**1,425,789**	**72%**	**6,317,861**	**639,261**
Management	1,776,300	1,776,300	1,776,221	-	1,075,132	701,168	61%	1,776,221	(79)
Facilities	1,675,300	1,675,300	1,627,048	-	1,329,482	345,818	82%	1,661,692	(13,608)
Information Technology	2,227,000	2,227,000	2,489,532	-	1,848,198	378,802	74%	2,879,948	652,948
Procurement & Contract Administration	**950,900**	**950,900**	**900,215**	**-**	**595,501**	**355,399**	**66%**	**900,215**	**(50,685)**
Procurement Management	950,900	950,900	900,215	-	595,501	355,399	66%	900,215	(50,685)

DCA

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 2 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Property	**1,269,600**	**1,269,600**	**1,268,695**	**-**	**432,181**	**837,419**	**34%**	**831,695**	**(437,905)**
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	43,901	74,999	37%	81,067	(37,833)
Temporary Entrance Permits	826,900	826,900	660,506	-	150,764	676,136	23%	410,506	(416,394)
Land Purchase	173,800	173,800	340,122	-	237,516	(63,716)	70%	340,122	166,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	-	(150,000)
Permitting Management	**2,765,000**	**2,765,000**	**2,567,114**	**-**	**1,597,961**	**1,167,039**	**62%**	**2,494,614**	**(270,386)**
Management	2,124,200	2,124,200	1,943,532	-	1,497,471	626,729	77%	1,950,032	(174,169)
Permit Monitoring & Compliance	640,800	640,800	623,582	-	100,490	540,310	16%	544,582	(96,218)
Health & Safety	**400,100**	**400,100**	**402,258**	**-**	**257,410**	**142,690**	**64%**	**400,758**	**658**
Management	400,100	400,100	400,008	-	256,660	143,440	64%	400,008	(92)
Security Services	-	-	2,250	-	750	(750)	33%	750	750
Quality Management	**541,200**	**541,200**	**541,190**	**-**	**299,269**	**241,931**	**55%**	**541,190**	**(10)**
Management & Auditing	541,200	541,200	541,190	-	299,269	241,931	55%	541,190	(10)
Sustainability	**424,600**	**424,600**	**424,543**	**-**	**133,898**	**290,702**	**32%**	**424,543**	**(57)**
Management	424,600	424,600	424,543	-	133,898	290,702	32%	424,543	(57)
Geotechnical Management	**818,100**	**818,100**	**818,305**	**-**	**766,798**	**51,302**	**94%**	**1,112,305**	**294,205**
Management	818,100	818,100	818,305	-	766,798	51,302	94%	1,112,305	294,205
Survey & Mapping Management	**265,900**	**265,900**	**303,468**	**-**	**181,538**	**84,362**	**60%**	**272,468**	**6,568**
Management	265,900	265,900	303,468	-	181,538	84,362	60%	272,468	6,568
Engineering	**27,260,600**	**27,260,600**	**26,982,820**	**-**	**21,557,422**	**5,703,178**	**80%**	**26,154,820**	**(1,105,780)**
Management & Administration	3,475,300	3,475,300	3,103,360	-	2,049,416	1,425,884	66%	2,922,360	(552,940)
Facility Studies	50,500	50,500	65,426	-	65,155	(14,655)	100%	65,426	14,926
Basis of Design Reports	21,091,900	21,091,900	21,005,653	-	17,939,513	3,152,387	85%	21,001,653	(90,247)
Program Delivery Planning	2,440,500	2,440,500	2,440,435	-	1,411,290	1,029,210	58%	1,917,435	(523,065)
Permit Engineering Support	202,400	202,400	367,946	-	92,048	110,352	25%	247,946	45,546

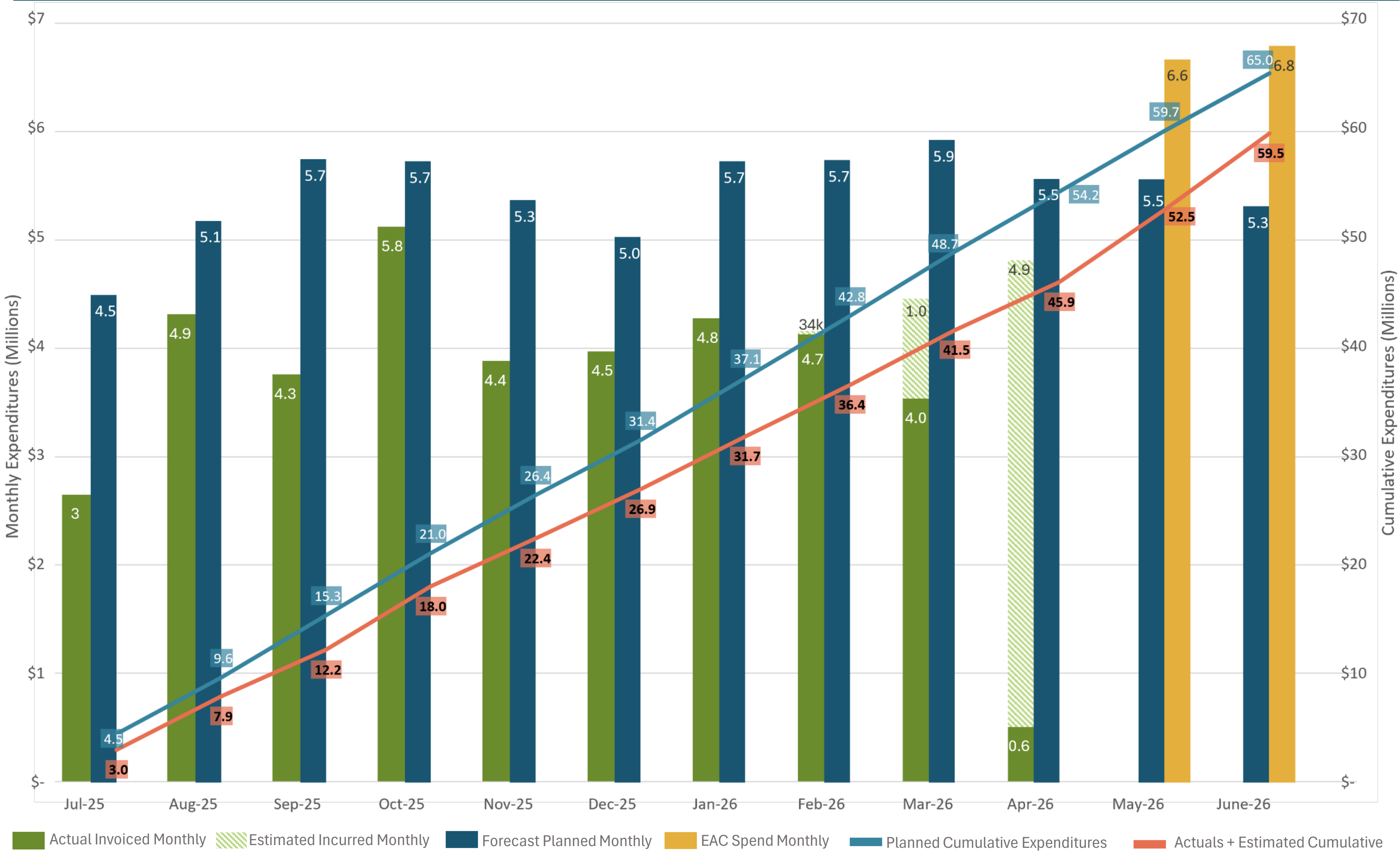
Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 3 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Project Delivery	**11,218,100**	**7,399,421**	**4,626,020**	**-**	**1,092,871**	**6,306,551**	**24%**	**2,756,117**	**(4,643,304)**
Project Geotechnical	5,189,900	5,189,900	4,626,020	-	1,092,871	4,097,029	24%	4,407,632	(782,268)
Project Surveying & Mapping	1,818,700	21	-	-	-	21	0%	(1,818,679)	(1,818,700)
Undefined Allowance	4,209,500	2,209,500	-	-	-	2,209,500	0%	167,163	(2,042,337)
Survey Management	**-**	**252,029**	**252,029**	**-**	**43,123**	**208,906**	**17%**	**80,029**	**(172,000)**
Survey Management	-	252,029	252,029	-	43,123	208,906	17%	80,029	(172,000)
Survey Control Network	**-**	**105,120**	**105,120**	**-**	**44,813**	**60,307**	**43%**	**105,120**	**-**
Establish Survey Control Network Planning	-	105,120	105,120	-	44,813	60,307	43%	105,120	-
Survey Control Plan	-	-	-	-	-	-	0%	-	-
Field Survey Control Coordinates	-	-	-	-	-	-	0%	-	-
Survey Control Report	-	-	-	-	-	-	0%	-	-
ROW Mapping	**-**	**1,394,123**	**1,394,123**	**-**	**889,804**	**504,320**	**64%**	**1,140,123**	**(254,000)**
Boundary Survey / ROW Survey Support	-	1,394,123	1,394,123	-	889,804	504,320	64%	1,140,123	(254,000)
Aerial Mapping	**-**	**67,407**	**67,407**	**-**	**12,398**	**55,009**	**18%**	**25,407**	**(42,000)**
Aerial Survey	-	67,407	67,407	-	12,398	55,009	18%	25,407	(42,000)
Base Topographic Mapping	**-**	**-**	**-**	**-**	**-**	**-**	**0%**	**-**	**-**
Supplemental Topography	-	-	-	-	-	-	0%	-	-

Budget | DETAIL

Figure 1| FY 25/26 Cash Flow to Date



Contracts

Table 3 - Contract Summary (FY 25/26), 1 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 61,967,767	$ 41,080,864	66%
e-Builder, Inc.	$ 236,599	$ 236,599	100%
Jacobs Engineering Group Inc.	$ 31,531,040	$ 24,398,519	77%
Hamner, Jewell & Associates	$ 63,995	$ 26,644	42%
Bender Rosenthal, Inc.	$ 650,628	$ 369,781	57%
Associated Right of Way Services, Inc.	$ 54,072	$ 17,256	32%
Psomas	$ 1,818,679	$ 990,137	54%
Parsons	$ 12,180,848	$ 6,852,929	56%
Prime US-Park Tower, LLC	$ 1,342,276	$ 1,111,929	83%
110 Holdings dba Launch Consulting, LLC	$ 921,619	$ 736,243	80%
JAMBO-Silvacom LTD	$ 39,598	$ 36,665	93%
Best Best & Krieger	$ 519,979	$ 197,234	38%
Metropolitan Water District of S. California	$ 623,750	$ 230,798	37%
Dept of Water Resources	$ 500,000	$ 18,500	4%
AECOM Technical Services	$ 4,626,020	$ 1,092,871	24%
Gwendolyn Buchholz, Permit Engineer Inc	$ 245,913	$ 205,110	83%
AVI-SPL LLC	$ 47,617	$ 14,993	31%
Bradner Consulting LLC	$ 629,610	$ 522,332	83%
D.R. McNatty & Associates, Inc.	$ 22,289	$ 4,500	20%
Alliant Insurance	$ 30,040	$ 27,549	92%
Lucas Public Affairs, LLC	$ 1,444,170	$ 1,183,973	82%
STV Incorporated	$ 976,570	$ 514,271	53%
LuxBus America	$ 18,750	$ 5,843	31%
National Constructors' Group, Inc.	$ 498,575	$ 318,822	64%
CohnReznick Advisory LLC	$ 894,396	$ 809,682	91%
Schnabel Engineering West, Inc	$ 519,596	$ 98,896	19%

Contracts

Table 3 - Contract Summary (FY 25/26), 2 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Project Neutral, Inc.	$ 482,782	$ 375,697	78%
FlexTG LLC	$ 34,989	$ 25,472	73%
Municipal Resource Group, LLC	$ 154,102	$ 77,061	50%
Miles Treaster & Associates	$ 18,000	$ 10,614	59%
Matthew Ian Keogh	$ 15,600	$ 2,974	19%
onPar Advisors LLC	$ 125,508	$ 125,508	100%
Santiago Water Strategies	$ 193,613	$ 124,575	64%
Carahsoft Technology Corporation (HootSuite)	$ 18,853	$ 18,853	100%
Consolidated Communications, Inc.	$ 24,492	$ 17,112	70%
Heavy Construction Systems Specialist, LLC	$ 77,220	$ 70,200	91%
Embrava USA, Inc.	$ 58,000	$ 57,186	99%
A2 Strategic Procurement Solutions, LLC	$ 73,990	$ 36,325	49%
IT Devices Online Inc	$ 83,712	$ -	0%
Agreements <$15k	$ 170,277	$ 117,212	69%

S/DVBE Status

FY 25/26

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$61,967,767	$41,080,864	$5,328,530	$0	$2,926,348	$0	9%	0%	7%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
AECOM Technical Services			**$4,626,020**	**$1,092,871**	**$0**	**$0**	**0.0%**	**0.0%**
	Inspection Services, Inc.	SBE			$0	$0	0.0%	0.0%
Associated Right of Way Services, Inc.		**SBE**	**$54,072**	**$17,256**	**$54,072**	**$17,256**	**100.0%**	**100.0%**
Bender Rosenthal, Inc.		**SBE**	**$650,628**	**$369,781**	**$650,628**	**$369,781**	**100.0%**	**100.0%**
FlexTG LLC		**SBE**	**$34,989**	**$25,472**	**$34,989**	**$25,472**	**100.0%**	**100.0%**
Hamner, Jewell & Associates		**SBE**	**$63,995**	**$26,644**	**$63,995**	**$26,644**	**100.0%**	**100.0%**
Jacobs Engineering Group Inc.			**$31,531,040**	**$24,398,519**	**$1,423,970**	**$724,810**	**4.5%**	**3.0%**
	5RMK	SBE			$142,975	$24,762	0.5%	0.10%
	JMA	SBE			$800,039	$413,251	2.5%	1.7%
	LCI	SBE			$138,436	$101,459	0.4%	0.4%
	Peter Wiseman	SBE			$0	$0	0.0%	0.0%
	Robert Marshall	SBE			$0	$0	0.0%	0.0%
	REY Engineers	SBE			$275,020	$149,633	0.9%	0.6%
	One World GeoSolutions	SBE			$67,500	$35,705	0.2%	0.1%
Lucas Public Affairs, LLC			**$1,444,170**	**$1,183,973**	**$326,093**	**$245,383**	**22.6%**	**20.7%**
	Lunia Blue	SBE			$326,093	$245,383	22.6%	20.7%
Municipal Resource Group, LLC		**SBE**	**$154,102**	**$77,061**	**$154,102**	**$77,061**	**100.0%**	**100.0%**
Parsons			**$12,180,848**	**$6,852,929**	**$2,620,682**	**$1,439,942**	**21.5%**	**21.0%**
	Chaves	SBE			$2,620,682	$1,439,942	21.5%	21.0%

Contract Procurement

Active Procurement

Programmatic Geotechnical Exploration & Reporting

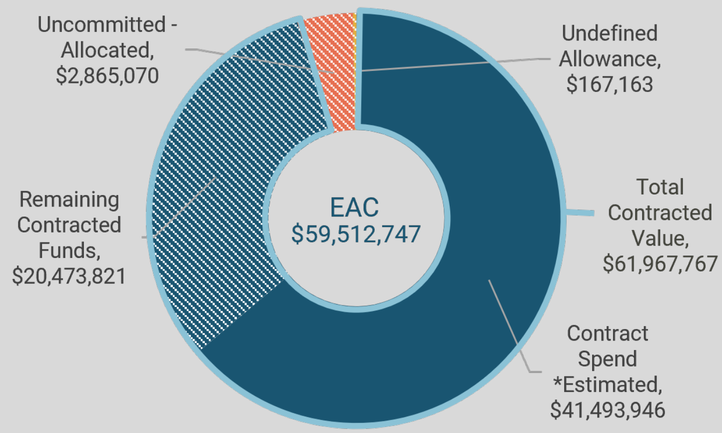
Geotechnical investigation, testing, data derivation, and reporting services during the completion of planning and for the implementation phase of the DCP

- Proposals due June 29, 2026, by 11:00 am
- Pre-proposal Conference was held on May 11, 2026

Progress Reporting

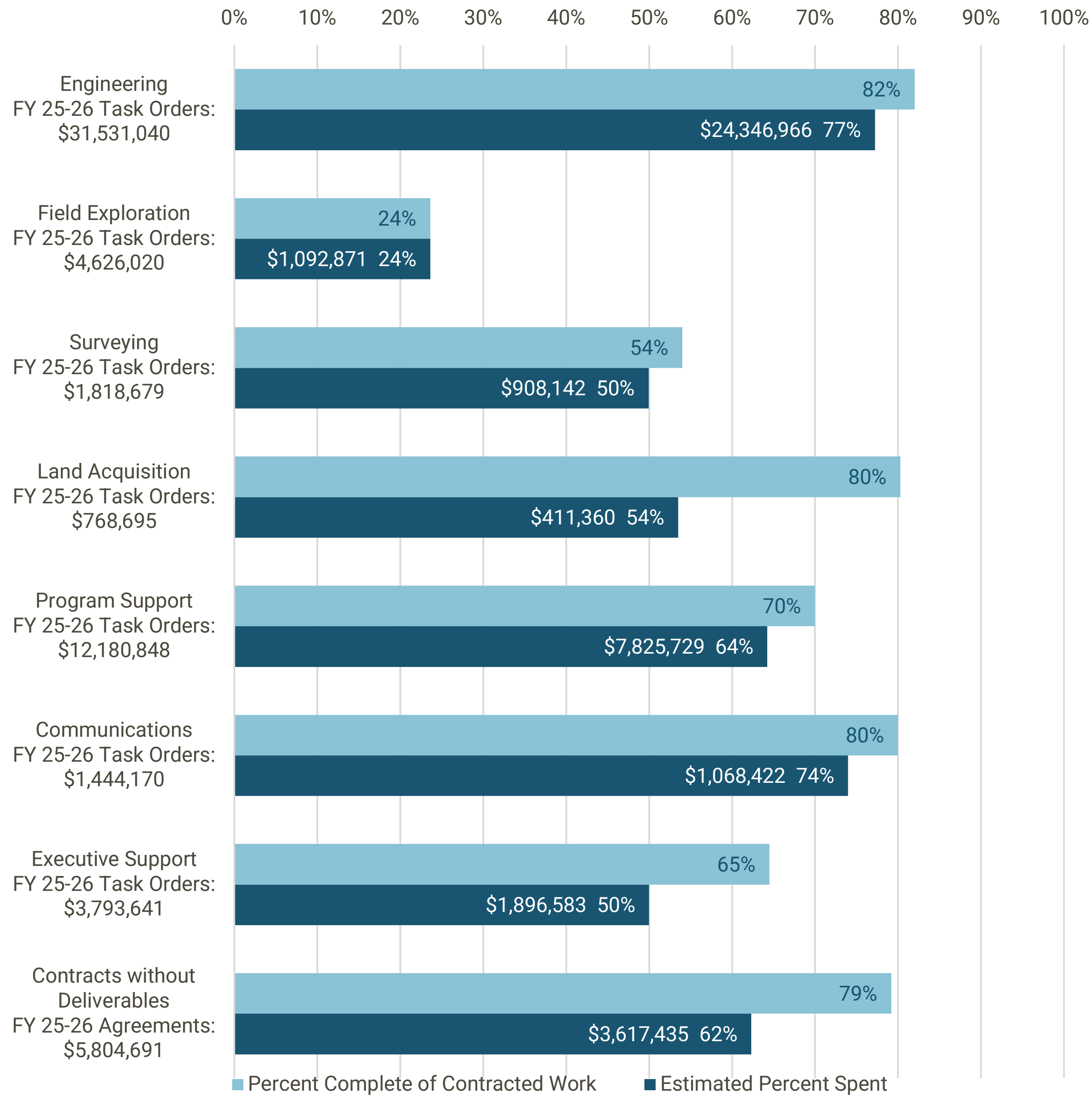
As of 4/31/2026

Budget Allocation Summary



Total DCA FY 25/26 Budget
$65,000,000

Total Delta Conveyance Contracts
76% Complete of Contracted Work / 66% Estimated Spent



Progress Reporting Notes

- **'Percent Complete of Contracted Work'** represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated monthly.
- **'Estimate Percent Spent'** provides an approximation of fiscal year costs through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the contracted work for FY 25/26.