



(888) 853-8486  
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dcdca.org

May 18, 2026

Attn: ***Delta Conveyance Design and Construction Authority Board of Directors***

Subject: ***Materials for the May 21, 2026, Finance Committee Meeting***

Members of the DCA Finance Committee:

The Delta Conveyance Design and Construction Authority (DCA) Board of Directors will have a Finance Committee Meeting, scheduled for **Thursday, May 21, 2026 at 3:30 p.m.** and will be a **hybrid** meeting. Members of the public may attend the meeting in person from one of the remote locations listed on the agenda or virtually. Please note that the meeting will **not** be held at the DCDCA Boardroom due to the building being closed. The call-in and video information, as well as meeting location is provided in the attached agenda. Meeting information will also be posted on the dcdca.org website.

Enclosed are agenda and materials for the Finance Committee meeting in a PDF file, which has been bookmarked for your convenience.

Regards,

Graham Bradner

DCA Executive Director



**DELTA CONVEYANCE DESIGN AND CONSTRUCTION AUTHORITY  
FINANCE COMMITTEE MEETING**

**REGULAR MEETING**

Thursday, May 21, 2026  
3:30 p.m.

Hybrid (Teleconference) Meeting  
SACRAMENTO PUBLIC LIBRARY, TSAKOPOULOS LIBRARY GALLERIA  
828 I Street, Sacramento, CA 95814

TELECONFERENCE LOCATIONS:

1. Kern County Water Agency, 3200 Rio Mirada Drive, Bakersfield, CA 93308
2. Zone 7 Administration Building, 100 North Canyons Parkway, Livermore, CA 94551
3. Santa Clarita Valley Water Agency, 27234 Bouquet Canyon Road, Santa Clarita, CA 91350

**Please note that the meeting will not be held at the DCDCA Boardroom as the Park Tower Building remains closed.**

CONFERENCE ACCESS INFORMATION:

Phone Number: (669) 444-9171 Access Code: 86833412362#

**Virtual Meeting Link:** <https://dcdca-org.zoom.us/j/86833412362?from=addon>

Please join the meeting from your computer, tablet, or smartphone

Additional information about participating by telephone or via the remote meeting solution is available here: <https://www.dcdca.org>

AGENDA

Except as permitted by Government Code section 54953(f), Directors will attend the meeting the teleconference locations. Members of the public may attend in person at these locations or remotely through the virtual meeting link above. Assistance to those wishing to participate in the meeting in person or remotely will be provided to those requiring accommodations for disabilities in compliance with the Americans with Disabilities Act of 1990. Interested person must request the accommodation as soon as possible in advance of the meeting by contacting the DCA support staff at (888) 853-8486 or [info@dcdca.org](mailto:info@dcdca.org). Members of the public may speak regarding items on the agenda during those items and when recognized by the Chair. Speakers are limited to three minutes each; however, the Chair may limit this time when reasonable based on the circumstances. Persons wishing to provide public comment remotely on Agenda Items are encouraged to complete a public comment request form at: <https://tinyurl.com/dcafinancepubliccomment> by 3:15 pm or through the QR code below. In addition, members of the public may use the “raise hand” function (\*9 if participating by telephone only) during the meeting to request the opportunity to speak. Additional information will be provided at the commencement of the meeting.

1. **CALL TO ORDER**

2. **ROLL CALL** – Any private remote meeting attendance will be noticed or approved at this time.

3. **PUBLIC COMMENT**

*Members of the public may address the Committee on matters that are within the Committee’s jurisdiction but not on the agenda at this time. Speakers are generally limited to three minutes each; however, the Chair may further limit this time when reasonable based on the circumstances. Persons wishing to speak may do so remotely through the electronic meeting link, by scanning the QR Code above, or teleconference number when recognized by the Chair. The DCA encourages public comments and requests that speakers present their remarks in a respectful manner, within established time limits, and focus on issues which directly affect the DCA or are within its jurisdiction.*



4. **APPROVAL OF MINUTES**

- (a) April 16, 2026, Finance Committee Meeting Minutes

5. **DISCUSSION ITEMS**

- (a) Review Fiscal Year 26/27 Budget Summary and Detail  
Recommended Action: Informational Only.

6. **REPORTS AND ANNOUNCEMENTS**

- (a) Verbal Reports, if any

7. **ADJOURNMENT**

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*The DCA Finance Committee will meet promptly following the Board of Director’s meeting, proposed next scheduled meetings:*

*June 11, 2026, DCA Finance Committee Meeting at 1:30 p.m.*

FINANCE COMMITTEE MEETING

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# MINUTES

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REGULAR MEETING

Thursday, April 16, 2026

3:30 p.m.

(Paragraph numbers coincide with agenda item numbers)

**1. CALL TO ORDER**

The regular meeting of the Delta Conveyance Design and Construction Authority (DCA) Finance Committee was called to order in person, by teleconference, and remotely - Conference Access Information: Phone Number: (669) 444-9171, Code: 81125432632#, <https://dcdca-org.zoom.us/j/81125432632?from=addon> at 3:30 p.m.

**2. ROLL CALL**

Committee members in attendance remotely were Gary Martin, Sarah Palmer and Martin Milobar.

DCA staff members in attendance were Graham Bradner, Josh Nelson and Claudia Rodriguez.

**3. PUBLIC COMMENT**

There were no public comment requests received.

**4. APPROVAL OF MINUTES: June 12, 2025, Finance Committee Meeting**

Recommendation: Approve the June 12, 2025, Finance Committee Meeting

Motion to Approve Minutes from June 12, 2025, as

Noted:	Palmer
Second:	Milobar
Yeas:	Martin, Milobar, Palmer
Nays:	None
Abstains:	None
Recusals:	None
Absent:	None
Summary:	3 Yeas; 0 Nays; 0 Abstain; 0 Absent. (Motion passed as MO 26-04-01).

**5. DISCUSSION ITEMS:**

a) **DCA Fiscal Year 26/27 Budget Overview and Approach***Informational Item*

DCA Executive Director, Graham Bradner, presented an overview of the annual budget development process, including the Finance Committee's role, timeline, and key assumptions. He noted that while draft budget figures were not yet available, the purpose of the presentation was to outline the process and ensure shared understanding ahead of the May Finance Committee meeting, where the draft budget numbers will be presented.

Mr. Bradner reviewed the formal role of the Finance Committee as a Brown Act body established to provide initial review and recommendations to the Board of Directors regarding the following: adoption of the annual DCA budget and any proposed modifications or amendments; preparation and review of the annual DCA financial audit, Annual Comprehensive Financial Report, or similar reports; and other financial items as delegated by the Board of Directors or as requested by the Executive Director or Treasurer. He noted that the Committee's work to date has been primarily focused on the annual budget process. He reiterated that the DCA operates on a fiscal year basis which is July 1<sup>st</sup> to June 30<sup>th</sup> of the following year. The DCA Board of Director's approval of budget is required by the end of June and typically agendaized for the June Board meeting to allow task orders to be executed by the start of the new fiscal year. He further noted that the Joint Exercise of Powers Agreement (JEPA) requires a draft budget and task orders are to be submitted to the Delta Conveyance Office (DCO) 60 days prior to adoption. Staff are preparing to transmit that package in the coming week.

Mr. Bradner described DCA's approach to annual task orders, noting that task orders are not rolled over between fiscal years. Any uncompleted scope is reconciled at year-end and, if appropriate, incorporated into new task orders for the subsequent fiscal year. He explained that this approach ensures clear accountability, clean documentation, and accurate alignment between scope, budget, and delivered work products. The fiscal year budget and scope is utilized to develop the annual baseline that is shown in the monthly reports. Changes not anticipated during the budget process are managed through formal change management, supported by defined and undefined reserves approved by the Board.

He noted that billing rates include a standard escalation assumption, while travel and other direct expenses are reimbursed separately based on actual costs incurred under the updated travel policy. Mr. Bradner emphasized that unallocated reserves are intentional and necessary to manage uncertainty, particularly for activities such as geotechnical investigations and survey work, where timing and scope may be affected by external factors.

Mr. Bradner moved on to the scope and budget development stating that the first step is to identify the desired scope of work for the fiscal year and to confirm that there is contractual coverage within all the contracts in place to perform the scope of work. DCA requests cost estimates from consultants based on the provided scope of work. The staff will then work through a detailed analysis process to negotiate those task order budgets and confirm capacity within those contracts. Lastly, the team reviews, updates, and finalizes the draft budget for Board of Directors' adoption in June.

Mr. Bradner reviewed the Work Breakdown Structure (WBS), explaining that it organizes all budgeting and cost tracking across three (3) phases: Program Management Office (PMO), Program Initiation (PI), and Program Delivery (PD). The PMO includes executive, financial, legal, program controls, and community engagement functions that persist throughout the life of the program. PI encompasses remaining permitting related engineering activities and is expected to wind down as permits are completed and the Basis of Design Report and cost estimate are finalized. PD has been established to appropriately track costs associated with field investigations, including geotechnical and survey work, which directly support final design and construction. He emphasized that this does not indicate project implementation but ensures accurate cost allocation within the financial system.

Mr. Bradner outlined the remaining FY26/27 budget development milestones, including delivery of draft materials to DCO, review by the Finance Committee at its May 21 meeting, incorporation of committee feedback, a follow-up Finance Committee meeting on June 11, and a recommendation to the Board for adoption at the June 18 meeting.

Committee Member Palmer asked whether there are limits on unallocated reserves as well as sensitivities related to the term "program initiation."

DCA General Counsel, Josh Nelson, confirmed there are no legal limits, and reserve levels are a matter of Board and Committee discretion. Mr. Bradner responded that prior concerns centered on the term "implementation," and staff has been careful to clarify that early PD activities are limited to pre-design fieldwork and not construction or implementation.

Committee Chair Martin expressed interest in minimizing unknown risks as the program advances and asked about uncertainty drivers.

Mr. Bradner noted that geotechnical investigations and field access timing remain the primary uncertainties and explained the need to maintain sufficient reserves to respond quickly if access becomes available.

Committee Member Milobar requested more visual examples of work products to better understand contractor activities.

Mr. Bradner stated that staff would explore appropriate ways to provide illustrative examples while remaining compliant with the Brown Act and would follow up with the Committee.

Committee Chair Martin noted that prior task-order descriptions were helpful context.

Mr. Bradner agreed to coordinate with staff and report back with proposed options.

No further comments or questions were received from the committee, nor were any public comment requests received.

**6. REPORTS AND ANNOUNCEMENTS:**

**a. Verbal Reports**

None.

**7. ADJOURNMENT:**

Chair Martin adjourned the meeting at 4:09p.m., in person, by teleconference, and remotely - Conference Access Information: Phone Number: (669) 444-9171, Code: 81125432632#, <https://dcdca-org.zoom.us/j/81125432632?from=addon>



## Board Memo

**Contacts:** Graham Bradner, Executive Director

**Date:** May 21, 2026 Finance Committee Meeting

**Item No. 5a**

**Subject:** Proposed Draft Budget for Fiscal Year 2026/27

### Summary:

Attached to this memo is the DCA draft budget for Fiscal Year (FY) 2026/27, including summary tables and detailed backup information. The proposed budget is \$65.0M, including \$992K in unallocated reserve. There is an additional \$3M in contingency built into the Fieldwork, Geotechnical and Boundary Surveying budget lines that will be released to the vendor should scope/budget changes arise. We plan to present our final budget for Board approval at the June meeting with the recommendation of the Finance Committee.

Planned work in the upcoming year will largely be focused on the following tasks:

- Complete the systemwide Basis of Design Report and Class 3 cost estimate including independent external reviews of base estimate, contingency, and schedule
- Complete significant portion of 30% geotechnical and survey program in preparation for transition to Engineer of Record teams to takeover designs
- Advance necessary DCA systems and requirements (phased to focus on compensatory mitigation projects (CMPs) final design followed by full program needs)
- Evaluate contract packaging alternatives, procurement/contract templates, and insurance program development
- Continue advancing long-lead items, such as property acquisition and power supply
- Industry outreach and engagement with vendors, consultants, and contractors

### Recommended Action:

Information, only.

### Attachments:

Attachment 1 – FY 2026/27 DRAFT Budget Summary Table

Attachment 2 – FY 2026/27 DRAFT Budget Detail

Attachment 3 – Draft Vendor Task Orders for FY 2026/27



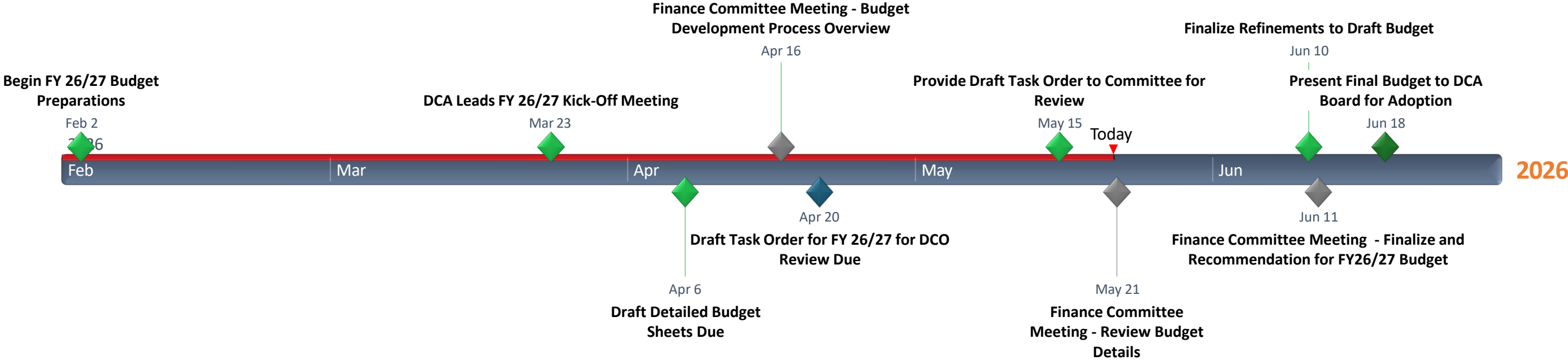
# **FY 26/27 Budget – Review Proposed Budget Details**

**May 21, 2026 | Agenda Item 5a**

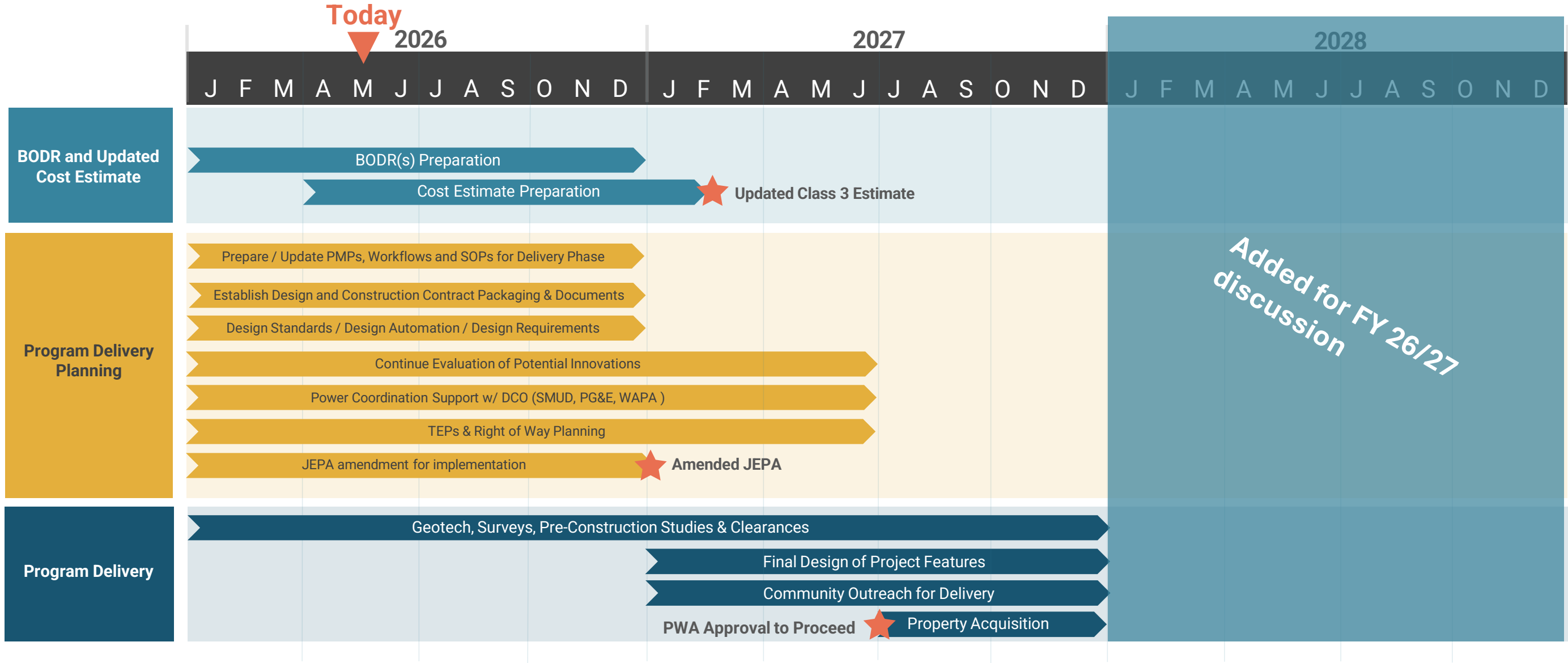
# Agenda

- 1 DCA Roadmap Timeline**
- 2 Proposed FY26/27 Scope and Budget**
- 3 Q & A**

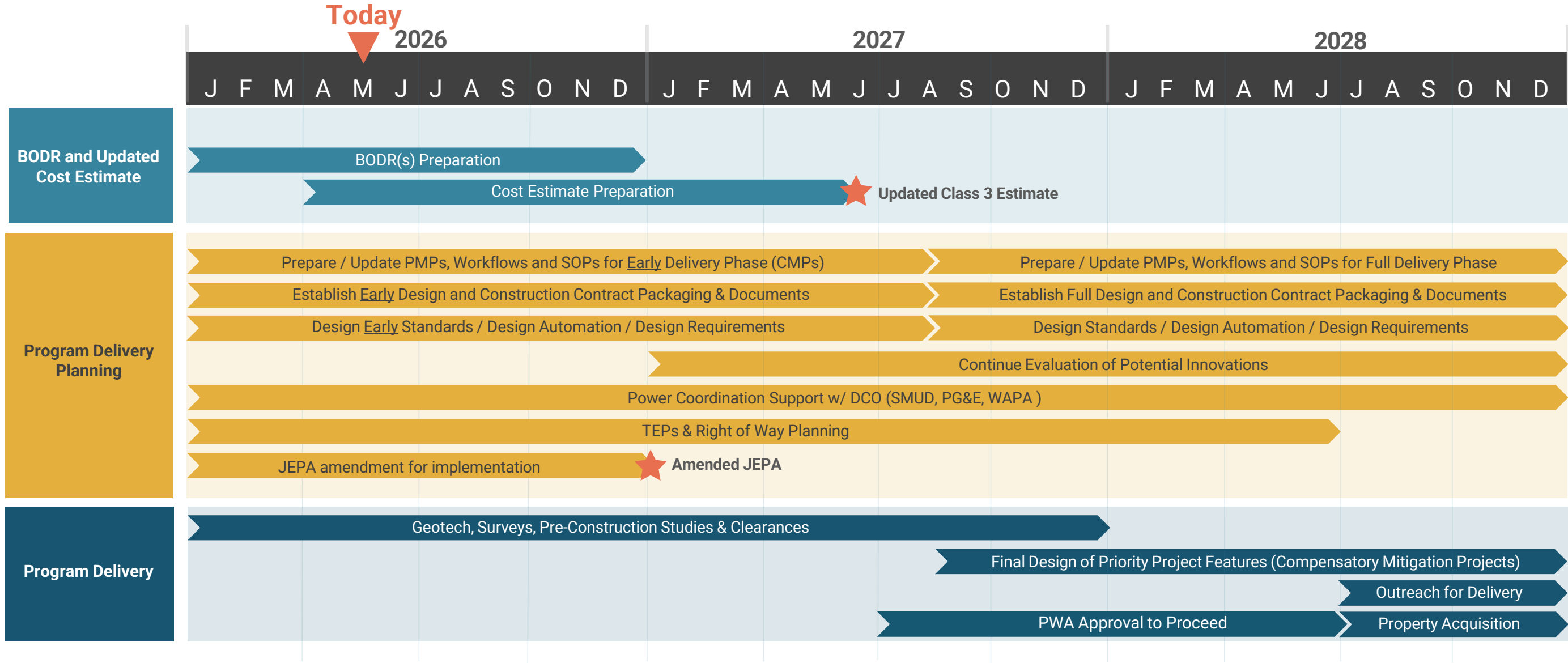
# FY 26/27 Budget Planning Schedule



# DCA Roadmap Through 2027



# DCA Roadmap Through 2028



# FY 2026/27 Scope of Services

## FY 2025/26 Accomplishments:

- Provided support to DWR permit efforts
- Continued development of systemwide BODR to support an updated Class III cost estimate planned for FY2026/27
- Continued to develop and refine the overall program schedule and identification of critical path activities
- Prepared to resume geotechnical and survey activities
- Develop the environmental compliance plan and establish the systems for monitoring and reporting
- Continued to develop DCA standards, procedures, and requirements to support an efficient transition into the delivery phase

## FY 2026/27 Priorities:

- Complete BODR and Class 3 cost estimate including independent external reviews of base estimate, contingency, and schedule
- Complete significant portion of 30% geotechnical program in preparation for transition to Engineer of Record teams to takeover design
- Advance necessary DCA systems and requirements (phased to focus on CMP final design followed by full program needs)
- Evaluate contract packaging, procurement/contract templates, insurance program
- Continue advancing long-lead items: ROW/property acquisition, power supply
- Industry outreach and engagement with vendors, consultants, and contractors

# FY 2026/27 Proposed Budget Summary

- \$65M proposed FY2026/27 budget
- New ‘Program Delivery’ tasks being introduced for FY2026/27

CODE	Description	Approved FY25/26 Budget (June 2025)	Proposed FY26/27 Budget
		\$ 65,000,000	\$ 65,000,000
10	PROGRAM MANAGEMENT OFFICE	\$ 26,521,300	\$ 36,127,200
100	PMO-Executive Office	\$ 5,002,300	\$ 8,576,900
110	PMO-Community Engagement	\$ 1,449,000	\$ 1,581,400
120	PMO-Program Controls	\$ 6,956,000	\$ 9,863,000
130	PMO-Administration	\$ 5,678,600	\$ 6,510,000
140	PMO-Procurement and Contract Administratio	\$ 950,900	\$ 1,119,900
150	PMO-Property	\$ 1,269,600	\$ 1,361,200
160	PMO-Permitting Management	\$ 2,765,000	\$ 3,030,600
170	PMO-Health and Safety	\$ 400,100	\$ 438,600
180	PMO-Quality Management	\$ 541,200	\$ 288,300
190	PMO-Sustainability	\$ 424,600	\$ 97,100
210	PMO-Geotechnical Management	\$ 818,100	\$ 2,576,400
220	PMO- Survey & Mapping	\$ 265,900	\$ 683,800
30	PROGRAM INITIATION	\$ 27,260,600	\$ 8,975,200
300	PI-Engineering	\$ 27,260,600	\$ 8,975,200
310	PI-Fieldwork	\$ -	
40	PROGRAM DELIVERY	\$ 11,218,100	\$ 19,897,600
410	PD-Project Geotechnical	\$ 11,218,100	\$ 16,538,500
800	PD-Survey Mapping		\$ 213,600
805	PD-Survey Control Network		\$ 152,300
810	PD-ROW Mapping		\$ 2,455,800
815	PD-Aerial Mapping		\$ 537,400

# Budget by Vendor

Consultant / Vendor	Approved FY 25/26 Budget	Proposed FY 26/27 Budget	Services
Jacobs	\$ 31,665,500	\$ 18,366,400	Engineering
AECOM	\$ 5,189,900	\$ 14,066,600	Geotechnical Exploration
Parsons	\$ 12,181,900	\$ 12,447,900	Program Management
PSOMAS	\$ 1,818,700	\$ 3,359,100	Surveying Services
Anticipated Awards	\$ -	\$ 2,471,900	Geotechnical Exploration
STV, inc	\$ 976,600	\$ 1,974,600	Deputy Director Services
GV/HI Park Tower	\$ 1,356,300	\$ 1,449,700	Office Lease
Lucas Public Affairs	\$ 1,055,900	\$ 1,303,800	Communication/Outreach Services, Communications Manager
Launch	\$ 809,300	\$ 943,600	Information Technology and Equipment
Metropolitan Water District	\$ 624,400	\$ 853,700	Treasury and Administrative
Best, Best & Krieger	\$ 520,000	\$ 812,700	General Counsel
DWR	\$ 503,500	\$ 750,000	Temporary and Court Ordered Entry Permits
Bradner Consulting	\$ 629,700	\$ 648,500	Executive Director
CohnReznick Advisory	\$ 250,000	\$ 637,000	Executive Stratigic Support Services
National Constructors	\$ -	\$ 504,000	Executive Stratigic Support Services
Anticipated Awards	\$ -	\$ 500,000	Executive Stratigic Support Services
Bender Rosenthal	\$ 650,700	\$ 415,200	Right of Way Services
Schnabel Engineering	\$ -	\$ 275,000	Executive Stratigic Support Services
e-Builder	\$ 236,600	\$ 260,300	Enterprise Software
Gwendolyn Buchholz, Permit Engineer	\$ 246,000	\$ 255,200	Permit Engineering
Anticipated Awards	\$ 250,000	\$ 250,000	Community Liaison
Project Neutral	\$ 300,000	\$ 144,500	Facilitation Services
Municipal Resource Group	\$ 500,000	\$ -	Human Resource Support
Vendors Under \$250K	\$ 1,025,500	\$ 1,317,500	Vendors under \$250K
Unallocated Reserve	\$ 4,209,500	\$ 992,800	Reserves for Potential Future Budget Changes

**Totals \$ 65,000,000 \$ 65,000,000**

Task Orders  
≥ \$250,000  
make up 96%  
of the FY 26/27  
\$65M Budget



Note: Final FY 26/27 Proposed Budget Values Rounded up to the Nearest \$100

# Current WBS

The Program Management team developed a programmatic **Work Breakdown Structure (WBS)** to organize all budgeted activities of the DCA for the Delta Conveyance Program. The WBS was developed for all phases of the program from initiation to program closeout. Work activities of the DCA at the highest level of the WBS are described below:

## Current Phases:

**Program Management Office** – Cross-organizational support functions throughout all phases of the program.

**Program Initiation** – Engineering work to support the environmental permitting phase, including evaluation of alternatives, improving definition of features, design criteria, contracts, and interfaces. This Phase ends when all major permits have been obtained and the program is positioned for implementation.

**Program Delivery** – Pre-Design data collection activities to support further study of a preferred project. This Phase would ultimately include final design and construction projects managed by the PMO.

PROGRAM MANAGEMENT OFFICE (PMO)	
<b>PMO-Executive Office</b>	
<b>EO-Management</b>	EO-Executive Office EO-Chief Engineer EO-DCA Board Meetings EO-Executive Office Support
<b>EO-General Counsel</b>	EO-General Counsel
<b>EO-Audit</b>	EO-Audit
<b>EO-Treasury</b>	EO-Treasury
<b>EO-Human Resources</b>	EO-Human Resources
<b>EO-Undefined Allowance</b>	EO-Undefined Allowance
<b>PMO-Community Engagement</b>	
<b>CE-Management</b>	CE-Management
<b>CE-Community Coordination</b>	CE-Community Support
<b>CE-Outreach</b>	CE-Community Meetings CE-Social Media
<b>PMO-Program Controls</b>	
<b>PCTRL-Management</b>	PCTRL-Management
<b>PCTRL-Risk Mgt</b>	PCTRL-Risk Mgt
<b>PCTRL-Cost Mgt</b>	PCTRL-Cost Mgt
<b>PCTRL-Schedule Mgt</b>	PCTRL-Schedule Mgt
<b>PCTRL-Document Mgt</b>	PCTRL-Document Mgt
<b>PCTRL-Cost Validation</b>	PCTRL-Cost Validation
<b>PCTRL-Cost Estimating</b>	PCTRL-Cost Estimating
<b>PCTRL-Program Governance</b>	PCTRL-Program Governance
<b>PCTRL-Asset Management Planning</b>	PCTRL-Asset Management Planning
<b>PMO-Administration</b>	
<b>AD-Management</b>	AD-Management
<b>AD-Facilities</b>	AD-Office Rent AD-Office Furniture AD-Office Supplies AD-Other Direct Costs AD-Office Utilities
<b>AD-Information Technology</b>	AD-IT Services AD-IT Software AD-IT Hardware
<b>PMO-Procurement</b>	
<b>PCA-Management</b>	PCA-Management

PROGRAM MANAGEMENT OFFICE (Cont.)	
<b>PCA-Procurement Management</b>	
<b>PCA-Procurement Management</b>	PCA-Procurement Management
<b>PCA-Contract Administration</b>	PCA-Contract Administration
<b>PMO-Property</b>	
<b>PY-Management</b>	PY-Management
<b>PY-Property Agents</b>	PY-Property Agents
<b>PY-Temporary Entrance Permits</b>	PY-Temporary Entrance Permits
<b>PY-Easements</b>	PY-Easements
<b>PY-Land Purchases</b>	PY-Land Purchases
<b>PY-Eminent Domain Support</b>	PY-Eminent Domain Support
<b>PY-Court Ordered Entry Deposit</b>	PY-Court Ordered Entry Deposit
<b>PY-Court Ordered Entry Credit</b>	PY-Court Ordered Entry Credit
<b>PMO-Permitting Management</b>	
<b>PM-Management</b>	PM-Management
<b>PM-Environmental Planning</b>	PM-Environmental Planning
<b>PM-Permit Acquisition</b>	PM-Permit Acquisition
<b>PM-Permit Monitoring &amp; Compliance</b>	PM-Permit Monitoring & Compliance
<b>PM-Permitting Surveys Management</b>	PM-Cultural Survey Management PM-Biological Survey Management
<b>PMO-Health and Safety</b>	
<b>HS-Management</b>	HS-Management
<b>HS-Security Services</b>	HS-Office Security
<b>PMO-Quality Management</b>	
<b>QM-Management &amp; Auditing</b>	QM-Management & Auditing
<b>PMO-Sustainability</b>	
<b>ST-Management</b>	ST-Management
<b>PMO-Engineering Management</b>	
<b>EN-Management</b>	EN-Management
<b>EN-Program Delivery Planning</b>	EN-Program Delivery Planning
<b>EN-Project Design Reviews</b>	EN-Basis of Design Report Review EN-30% Design Review EN-60% Design Review EN-Detailed Design Review (90/100%) EN-Bid Review
<b>PMO-Geotechnical Management</b>	
<b>GT-Management</b>	GT-Management
<b>PMO-Surveying &amp; Mapping Management</b>	
<b>SM-Management &amp; Auditing</b>	SM Management & Auditing

PROGRAM INITIATION PHASE (PI)	
<b>PI-Engineering</b>	
<b>PIE-Management &amp; Administration</b>	PIE-Management & Admin.
<b>PIE-CEQA Engineering Support</b>	PIE-CEQA Engineering Support
<b>PIE-Conceptual Engineering Support</b>	PIE-Conceptual Engineering Support
<b>PIE-Environmental Coordination</b>	PIE-Environmental Coordination
<b>PIE-Facility Studies</b>	PIE-Facility Studies
<b>PIE-Project Definition Reports</b>	PIE-Project Definition Reports
<b>PIE-Basis of Design Report</b>	PIE-Basis of Design Report
<b>PIE-Shared Support Services</b>	PIE-Shared Support Services
<b>PIE-Program Delivery Planning</b>	PIE-Program Delivery Planning
<b>PIE-Permit Engineering Support</b>	PIE-Permit Engineering Support
<b>PI-Fieldwork</b>	
<b>PIF-Management</b>	
<b>PIF-Geotechnical Work</b>	
<b>PIF-Surveying</b>	
<b>PROGRAM DELIVERY (PD)</b>	
<b>PD-Programmatic Geotech</b>	
<b>PDPD-Management</b>	PDPD-Management
<b>PDPD-Project Design Procurement</b>	PDPD-Design Procurement
<b>PDPD-Project Geotechnical</b>	PDPD-Geotechnical
<b>PD-Programmatic Survey</b>	
<b>PDSUR-Survey Management</b>	PDSUR-Survey Management
<b>PDSCN-Survey Control Network</b>	PDSCN-Establish Survey Control Network Planning PDSCN-Survey Control Plan PDSCN-Field Survey - Control Coordinates PDSCN-Survey Control Report to Geomatics
<b>PDRM-ROW Mapping</b>	PDRM-Boundary Survey/ROW Survey Support PDRM-DWR Geomatics Review of Deeds/Exhibits
<b>PDAM-Aerial Mapping</b>	PDAM-Aerial/LiDar Mapping Study PDAM-Aerial Survey
<b>PDBM-Base Topographic Mapping</b>	PDBM-Supplemental Topography



# EXECUTIVE OFFICE

The Executive Office (EO) includes all activities of the Executive Director Office and the Chief Engineer as well as support for the DCA Board meetings. It also includes activities that provide financial, legal and human resource oversight to the DCA organization.

## Key Activities for FY2026/27:

- Managing organizational transition towards 2027 ramp up, including governance, staffing of key positions, system/procedure enhancements
- Overseeing development of updated Class III cost estimate in FY2026/27
- Public Water Agency support as the program steers towards implementation decisions starting in mid-2027

CODE	Description	Draft Proposed FY26/27 Budget \$
<b>100</b>	<b>PMO-Executive Office</b>	<b>\$ 8,576,900</b>
<b>1000</b>	<b>EO-Management</b>	
10001	EO-Executive Office	\$ 5,779,500
230035-0004	Bradner Task Order 4 - FY26/27 Executive Office	\$ 648,500
190009-0009	Parsons Task Order 9 - FY26/27 Chief of Staff	\$ 541,100
10002	EO-Chief Engineer	\$ 441,000
190009-0009	Parsons Task Order 9 - FY26/27 Chief Engineer	\$ 441,000
10003	EO-DCA Board Meetings	\$ -
260000-0000	Audio Visual FY 26/27 Board Meeting Support	\$ -
190009-0009	Parsons Task Order 9 - FY26/27 Board Meeting Supplies	\$ -
10004	EO-Executive Office Support	\$ 4,113,900
240032-0003	STV Task Order 3 - FY26/27 Deputy Director Services	\$ 1,974,600
250008-0003	Project Neutral Task Order 3 - FY26/27 Facilitation Services	\$ 144,500
250004-0002	National Constructors Task Order 2 - FY26/27 Executive Strategic Support Services	\$ 504,000
250005-0003	CohnReznick Advisory Task Order 3 - FY26/27 Executive Strategic Support Services	\$ 637,000
250007-0002	Schnabel Engineering Task Order 2 - FY26/27 Executive Strategic Support Services	\$ 275,000
250029-0002	Santiago Water Strategies Task Order 2 - FY26/27 Executive Strategic Support Services	\$ 78,800
260000-0000	Strategic Support - Allowance FY26/27 Executive Strategic Support Services	\$ 500,000
10005	EO-Conference Related Fees	\$ 35,000
190009-0009	Parsons Task Order 9 - FY26/27 Conference Fees	\$ 30,000
260000-0000	Conference and Event Registration Fees Conference Fees	\$ -
260000-0000	Association Memberships Annual Subscription	\$ 5,000
<b>1005</b>	<b>EO-General Counsel</b>	
10050	EO-General Counsel	\$ 812,700
200003-0008	Best Best & Krieger Task Order 8 - FY26/27 Legal Services	\$ 812,700
<b>1015</b>	<b>EO-Audit</b>	
10150	EO-Audit	\$ 25,000
200013-0015	Metropolitan Water Dist of S. Cal Task Order 15 - FY26/27 Annual Audit Services	\$ 25,000
<b>1020</b>	<b>EO-Treasury</b>	
10200	EO-Treasury	\$ 364,100
200013-0015	Metropolitan Water Dist of S. Cal Task Order 15 - FY26/27 Treasury Services	\$ 301,700
	ODC/Travel Expenses	\$ 283,100
	BOFA Fees	\$ 6,600
230018-0004	Bank of America - FY26/27 LOC Fees	\$ 12,000
240014-0002	Alliant Insurance Task Order 2 - FY26/27 General Liability/Additional Insurance	\$ 9,000
240014-0002	Alliant Insurance Task Order 2 - FY26/27 General Liability/Additional Insurance	\$ 53,400
<b>1025</b>	<b>EO-Human Resources</b>	
10250	EO-Human Resources	\$ 602,800
200013-0016	Metropolitan Water Dist of S. Cal Task Order 16 - FY26/27 Human Resources Manager	\$ 497,300
260000-0000	Human Resources Support - Allowance FY26/27 Human Resources Support - Allowance FY26/27	\$ 100,000
190009-0009	Parsons Task Order 9 - FY26/27 Internship Program	\$ -
250002-0002	Concern EAP Task Order 2 - FY26/27 Employee Assistance Program (EAP)	\$ 5,500
<b>1090</b>	<b>EO-Undefined Allowance</b>	
10900	EO-Undefined Allowance	\$ 992,800
UDA-10000	EO-Undefined Allowance	\$ 992,800

# COMMUNITY ENGAGEMENT

Community Engagement (CE) includes all activities related to the DCA’s outreach with interested stakeholders. This includes supporting DWR with outreach efforts, as well as managing content on our website and social media outlets.

## Key Activities for FY2026/27:

- Provide participating water agencies with clear, consistent information to support informed decision-making
- Engage stakeholders and industry audiences to build visibility and maintain momentum
- Strengthen and expand digital communications through website enhancements and social content

CODE	Description	Draft Proposed FY26/27 Budget \$
<b>110</b>	<b>PMO-Community Engagement</b>	<b>\$ 1,581,400</b>
<b>1100</b>	<b>CE-Management</b>	
11000	CE-Management	<b>\$ 1,097,800</b>
180006-0009	Jacobs Task Order 9 - FY26/27	
	Community Engagement	\$ -
240015-0003	Lucas Public Affairs Task Order 3 - FY 26/27	\$ 1,097,800
	Administrative and Project Management	\$ 95,500
	Communications Management	\$ 405,600
	Informational Materials and Content Development	\$ 536,700
	ODC	\$ 10,000
	ODC Travel	\$ 50,000
<b>1110</b>	<b>CE-Community Coordination</b>	
11001	CE-Community Liaison	<b>\$ 250,000</b>
TBD	TBD	
	Community Liaison	\$ 250,000
<b>1115</b>	<b>CE-Outreach</b>	
11002	CE-Stakeholder Engagement	<b>\$ 102,300</b>
190009-0009	Parsons Task Order 9 - FY26/27	
	Outreach Supplies	\$ 5,000
240015-0003	Lucas Public Affairs Task Order 2 - FY 26/27	
	Event Management	\$ 79,800
TBD	New Procurement - Audio Visual Services	
	TBD	\$ 2,500
260000-0000	Venue Rentals	
	TBD	\$ 15,000
11003	CE-Social Media	<b>\$ 131,300</b>
240015-0003	Lucas Public Affairs Task Order 3 - FY 26/27	
	DCA Website and Social Media Management	\$ 126,200
260009-0000	Matthew Ian Keogh FY26/27	
	Website Support Services	\$ 5,100

# PROGRAM CONTROLS

The Program Controls (PCTRL) group provides management support across the entire organization for budget, cost, schedule, risk and document controls. The group is also responsible for maintenance of our policies and procedures that document our business processes.

## Key Activities for FY2026/27:

- Process invoices, expenses, and other costs for all DCA vendors and contractors
- Performs independent analyses of program functions related to cost, schedule, and risk
- Support Executive Office analyses of Delivery Phase requirements

CODE	Description	Draft Proposed FY26/27 Budget \$
<b>120</b>	<b>PMO-Program Controls</b>	<b>\$ 9,863,000</b>
<b>1200</b>	<b>PCTRL-Management</b>	
12000	PCTRL-Management	\$ 503,700
190009-0009	Parsons Task Order 9 - FY26/27	
	Program Controls Management Staff	\$ 500,700
200014-0016	Dept of Water Resources FY26/27	
	Invoice Processing Fees	\$ -
260007-0000	FedEx FY26/27	
	Shipping and Mailing	\$ 3,000
<b>1205</b>	<b>PCTRL-Risk Mgt</b>	
12001	PCTRL-Risk Mgt	\$ 109,700
190009-0009	Parsons Task Order 9 - FY26/27	
	Risk Manager	\$ 109,700
<b>1210</b>	<b>PCTRL-Cost Mgt</b>	
12002	PCTRL-Cost Mgt	\$ 1,458,100
190009-0009	Parsons Task Order 9 - FY26/27	
	Cost Manager and Support Staff	\$ 1,458,100
<b>1215</b>	<b>PCTRL-Schedule Mgt</b>	
12003	PCTRL-Schedule Mgt	\$ 1,726,300
190009-0009	Parsons Task Order 9 - FY26/27	
	Scheduler	\$ 858,000
180006-0009	Jacobs Task Order 9 - FY26/27	
	Schedule Management	\$ 868,300
<b>1220</b>	<b>PCTRL-Document Mgt</b>	
12004	PCTRL-Document Mgt	\$ 435,800
190009-0009	Parsons Task Order 9 - FY26/27	
	Document Control Manager	\$ 435,800
<b>1226</b>	<b>PCTRL-Cost Estimating</b>	
12006	PCTRL-Cost Estimating	\$ 3,357,200
190009-0009	Parsons Task Order 9 - FY26/27	
	Cost Estimating Staff	\$ 869,900
180006-0009	Jacobs Task Order 9 - FY26/27	
	Cost Estimating Staff	\$ 2,487,300
<b>1230</b>	<b>PCTRL-Program Governance</b>	
12006	PCTRL-Program Governance	\$ 2,272,200
190009-0009	Parsons Task Order 9 - FY26/27	
	Program Management Support and Administration	\$ 1,997,200
	ODC	\$ -
	ODC Travel	\$ 275,000
<b>1240</b>	<b>PCTRL-Asset Management</b>	
12008	PCTRL-Asset Management	\$ -
190009-0009	Parsons Task Order 9 - FY26/27	
	Asset Management	\$ -

# ADMINISTRATION

The Administration (AD) group is responsible for managing the DCA's physical facilities and IT requirements. IT services include personnel PC support, facility equipment/technology support, hardware maintenance and software implementations.

## Key Activities for FY2026/27:

- Facility needs – rent, furniture, office supplies, and utilities
- IT support and equipment
- PMIS implementation including system management and user expansion

CODE	Description	Draft Proposed FY26/27 Budget \$
<b>130</b>	<b>PMO-Administration</b>	<b>\$ 6,510,000</b>
<b>1300</b>	<b>AD-Management</b>	
13000	AD-Management	\$ 1,738,700
190009-0009	Parsons Task Order 9 - FY26/27	
	Administrative Manager and Proj Admin	\$ 1,738,700
<b>1305</b>	<b>AD-Facilities</b>	
13001	AD-Office Rent	\$ 1,449,700
190011-0008	GV/Hi Park Tower Owner, LLC - FY 26/27	
	Lease	\$ 1,449,700
13002	AD-Office Furniture	\$ 10,000
260000-0000	Furniture, Fixtures & Equipment (FFE) Allowance FY	
	TBD	\$ 10,000
	AIRCO FY26/27	
	TBD	\$ 6,200
13003	AD-Office Supplies	\$ 51,000
190009-0009	Parsons Task Order 9 - FY26/27	
	General Office Supplies	\$ 25,000
260000-0000	General Office Supplies	
	Office Supplies Allowance FY26/27	\$ 26,000
260000-0000	DCA Supplies and Collateral	
	TBD	\$ -
13005	AD-Office Utilities	\$ 200,000
250031-0002	Consolidated Communications, Inc. - FY 26/27	
	Primary Internet Service	\$ 36,000
250034-0002	AT&T - FY 26/27	
	Secondary Internet Service	\$ 20,000
260018-0000	OnPar Advisors (Zoom) FY 26/27	
	Videoconferencing Platform	\$ 140,400
220011-0005	Verizon Wireless FY 26/27	
	Monthly Service - Mobile Hot-Spots	\$ 3,600
<b>1310</b>	<b>AD-Information Technology</b>	
13006	AD-IT Services	\$ 1,974,200
190009-0009	Parsons Task Order 9 - FY26/27	
	Systems and IT Staff	\$ 1,252,500
190014-0008	Launch Consulting Task Order 8 - FY 26/27	
	IT Services	\$ 664,700
230015-0004	AVI - SPL LLC Task Order 4 - FY26/27	
	Audio Visual Services	\$ 57,000
13007	AD-IT Software	\$ 930,100
180005-0009	e-Builder, Inc Task Order 9 - FY26/27	
	PMIS	\$ 260,300
190014-0008	Launch Consulting Task Order 8 - FY 26/27	
	Software Subscriptions	\$ 190,900
190023-0008	JAMBO-Silvacom LTD - FY 26/27	
	Customer Realtions Tool	\$ 41,600
260012-0000	Convergent FY 26/27	
	Brivo Badging	\$ 3,700
260006-0000	Carahsoft FY2627	\$ 58,400
	DocuSign Subscription	\$ -
	HootSuite	\$ 21,800
	OpenGround	\$ 36,600
220008-0005	IRIS - Task Order 5 - FY 26/27	
	Risk Management Software	\$ 89,700
260019-0000	i-Spring FY26/27	
	Learning Management Software	\$ 14,300
240008-0002	D.R. McNatty FY26/27	
	Cloud Hosting	\$ 26,100
260017-0000	Mythics FY26/27	
	Licensing	\$ 7,200
	IT Devices Online FY26/27	
	Geotech Software	\$ 92,100
250035-0002	HCSS Heavybid FY26/27	
	Cost Estimating Software	\$ 60,300
250045-0000	Sequent FY26/27	
	LeapFrog Geotech Modeling Software	\$ 85,500
13008	AD-IT Hardware	\$ 150,100
190014-0008	Launch Consulting Task Order 8 - FY 26/27	
	Hardware	\$ 88,000
	Data Warehouse	\$ 54,000
		\$ 34,000
250010-0002	FlexTG Task Order 2 - FY26/27	
	Office Copiers/Printers	\$ 47,900
250036-0000	Embrava FY26/27	
	Digital Signage	\$ 14,200

# PROCUREMENT AND CONTRACT ADMINISTRATION

The Procurement (PCA) group is responsible for managing the procurement of all goods and services for the organization including Request for Proposal/Qualifications (RFP/Qs), bids, contract negotiation, insurance, contract amendments and closeout.

## Key Activities for FY2026/27:

- **Procurement and agreement administrative support for solicitations, negotiations, or amendments**
- **Contract Management Plan updates for Delivery Phase**
- **Review and update of standard agreement terms in coordination with Legal**

CODE	Description	Draft Proposed FY26/27 Budget \$
140	PMO-Procurement and Contract Administration	\$ 1,119,900
1405	PCA-Management	
14000	PCA-Management	\$ 1,119,900
190009-0009	Parsons Task Order 9 - FY26/27	
	Procurement Manager	\$ 1,090,200
200013-0016	Metropolitan Water Dist of S. Cal Task Order 16 - FY26/27	
	Contract Administrator	\$ 29,700

# PROPERTY

The Property (PY) group is responsible for securing all property-related permissions and acquisitions including temporary entrance permits for field work activities and permanent land and easements necessary for construction.

## Key Activities for FY2026/27:

- Management of all temporary and permanent property acquisition activities
- Developing property acquisition strategies, procedures, and requirements
- Coordinating activities for property boundary surveys and title research

CODE	Description	Draft Proposed FY26/27 Budget \$
<b>150</b>	<b>PMO-Property</b>	<b>\$ 1,361,200</b>
<b>1500</b>	<b>PY-Management</b>	
15000	PY-Management	<b>\$ 241,300</b>
180006-0009	Jacobs Task Order 9 - FY26/27	
	Planner	\$ -
180009-0009	Bender Rosenthal, Inc Task Order 9 - FY26/27	\$ 241,300
	Property Manager	\$ 241,300
	Title Searches	\$ -
<b>1505</b>	<b>PY-Property Agents</b>	
15001	PY-Property Agents	<b>\$ 196,000</b>
180009-0009	Bender Rosenthal, Inc Task Order 9 - FY26/27	
	ROW Services	\$ -
180008-0008	Hamner, Jewell & Associates Task Order 8 - FY26/27	\$ 86,900
	ROW Services	\$ 85,900
	ODC Travel	\$ 1,000
180010-0008	Associated Right of Way Serv, Inc Task Order 8 - FY26/27	\$ 109,100
	ROW Services	\$ 108,100
	ODC Travel	\$ 1,000
<b>1510</b>	<b>PY-Temporary Entrance Permits</b>	
15002	PY-Temporary Entrance Permits	<b>\$ 420,200</b>
200014-0015	Dept of Water Resources FY 26/27	
	TEPs	\$ 350,000
180006-0009	Jacobs Task Order 9 - FY26/27	
	Temporary Entrance Permits	\$ -
180009-0009	Bender Rosenthal, Inc Task Order 9 - FY26/27	
	Property Acquisition Management	\$ 70,200
<b>1515</b>	<b>PY-Land Purchases</b>	
15004	PY-Land Purchases	<b>\$ 103,700</b>
180009-0009	Bender Rosenthal, Inc Task Order 9 - FY26/27	
	Property Acquisition Title Searches	\$ 103,700
<b>1525</b>	<b>PY-Court Ordered Entry Deposit</b>	
15006	PY-Court Ordered Entry Deposits	<b>\$ 400,000</b>
200014-0017	Dept of Water Resources FY 26/27	
	COE Deposits	\$ 400,000
15007	PY-Court Ordered Entry Credits	<b>\$ -</b>
200014-0017	Dept of Water Resources FY 26/27	
	COE Credits	\$ -

# PERMITTING MANAGEMENT

The Permitting Management (PM) group is responsible for providing support in identifying and securing all necessary permits required for the project.

## Key Activities for FY2026/27:

- Environmental advisor and support
- Preparing schedules for environmental permit requirements and commitments
- Developing Environmental Compliance Plan and tools in cooperation with DWR
- Ensure environmental compliance of field activities

CODE	Description	Draft Proposed FY26/27 Budget \$
<b>160</b>	<b>PMO-Permitting Management</b>	<b>\$ 3,030,600</b>
<b>1600</b>	<b>PM-Management</b>	
16000	PM-Management	\$ 1,710,100
180006-0009	Jacobs Task Order 9 - FY26/27	
	Environmental Permitting Staff	\$ 1,454,900
220002-0005	GB Permit Engineer Inc Task Order 5 - FY26/27	
	Environmental Permitting Staff	\$ 255,200
<b>1615</b>	<b>PM-Permit Monitoring &amp; Compliance</b>	
16003	PM-Permit Monitoring & Compliance	\$ 1,320,500
180006-0009	Jacobs Task Order 9 - FY26/27	
	Environmental Permitting Staff	\$ 1,320,500

# HEALTH AND SAFETY, QUALITY MANAGEMENT AND SUSTAINABILITY

The Health and Safety (HS), Quality (QM), and Sustainability (ST) groups are responsible for preparing their respective Program Management Plans and overseeing implementation of the plans across all DCA activities.

## Key Activities for FY2026/27:

- Continue to enhance the Health Safety and Security Program (HSSP) to improve safety oversight of the DCA project.
- Continued development of quality program for delivery, audits and process efficiency review
- Continuous Improvement Program
- Implement the Programmatic Sustainability Plan

CODE	Description	Draft Proposed FY26/27 Budget \$
<b>170</b>	<b>PMO-Health and Safety</b>	<b>\$ 438,600</b>
<b>1700</b>	<b>HS-Management</b>	
17000	HS-Management	<b>\$ 438,600</b>
190009-0009	Parsons Task Order 9 - FY26/27	
	Health and Safety Staff	\$ 434,600
250044-0002	Capital Protection Group FY26/27	
	Security Services	\$ 4,000
<b>180</b>	<b>PMO-Quality Management</b>	<b>\$ 288,300</b>
<b>1800</b>	<b>QM-Management &amp; Auditing</b>	
18000	QM-Management & Auditing	<b>\$ 288,300</b>
190009-0009	Parsons Task Order 9 - FY26/27	
	Quality Management Staff	\$ 288,300
<b>190</b>	<b>PMO-Sustainability</b>	<b>\$ 97,100</b>
<b>1900</b>	<b>ST-Management</b>	
19000	ST-Management	<b>\$ 97,100</b>
190009-0009	Parsons Task Order 9 - FY26/27	
	Sustainability Management Staff	\$ 97,100

# GEOTECHNICAL AND SURVEY & MAPPING MANAGEMENT

Management of programmatic data collection activities to support Delivery Phase including managing vendors and development of policies, plans, and procedures.

## Key Activities for FY2026/27:

- Management of fieldwork activities
- Coordination with Property and Environmental teams
- Development of technical requirements
- QA/QC of collected data
- Incorporation of data into geodatabase
- Liaison with DWR Geomatics team

CODE	Description	Draft Proposed FY26/27 Budget \$
<b>210</b>	<b>PMO-Geotechnical Management</b>	<b>\$ 2,576,400</b>
<b>2100</b>	<b>GT-Management</b>	
21000	GT-Management	\$ 2,576,400
180006-0009	Jacobs Task Order 9 - FY26/27	
	Fieldwork Management	\$ 1,427,800
	Geotechnical Data Management	\$ 1,148,600
<b>220</b>	<b>PMO-Survey and Mapping Management</b>	<b>\$ 683,800</b>
<b>2200</b>	<b>SM-Management</b>	
22000	SM-Management	\$ 683,800
180006-0009	Jacobs Task Order 9 - FY26/27	
	Survey Management	\$ 683,800

# ENGINEERING

The Engineering group (PIE) provides ongoing support to the DWR permitting team and advances studies to refine the engineering, construction, and operational characteristics of the approved project.

## Key Activities for FY2026/27:

- Complete systemwide BODR to advance design development to approximate 20% completion
- Support development of updated Class III cost estimate to be provided in FY2026/27
- Program delivery planning, including analyses of schedule, risk, cost, and resourcing

CODE	Description	Draft Proposed FY26/27 Budget \$
<b>300</b>	<b>PI-Engineering</b>	<b>\$ 8,975,200</b>
<b>3000</b>	<b>PIE-Management &amp; Administration</b>	
30000	PIE-Management & Administration	<b>\$ 3,013,700</b>
180006-0009	Jacobs Task Order 9 - FY26/27	
	Management and Administrative Staff	\$ 2,363,200
	ODC	\$ 52,500
	ODC Travel	\$ 442,600
	Temporary Duty Assignments (TDA)	\$ 155,400
<b>3005</b>	<b>PIE-CEQA Engineering Support</b>	
30001	PIE-CEQA Engineering Support	<b>\$ -</b>
180006-0009	Jacobs Task Order 9 - FY26/27	
	CEQA Support Staff	\$ -
<b>3010</b>	<b>PIE-Facility Studies</b>	
30002	PIE-Facility Studies	<b>\$ -</b>
180006-0009	Jacobs Task Order 9 - FY26/27	
	Facility Studies Staff	\$ -
	Facility Studies Resources	\$ -
<b>3011</b>	<b>PIE-Project Definition Reports</b>	
30006	PIE-Project Definition Reports	<b>\$ -</b>
180006-0009	Jacobs Task Order 9 - FY26/27	
	Project Definition Staff	\$ -
	Project Definition Resources	
<b>3012</b>	<b>PIE-Basis of Design Reports</b>	
30009	PIE-Basis of Design Reports	<b>\$ 3,745,700</b>
180006-0009	Jacobs Task Order 9 - FY26/27	
	Basis of Design Reports Staff	\$ 3,745,700
<b>3020</b>	<b>PIE-Program Delivery Planning</b>	
30007	PIE-Program Delivery Planning	<b>\$ 2,215,800</b>
180006-0009	Jacobs Task Order 9 - FY26/27	
	Engineering & Project Delivery	\$ 2,215,800
<b>3025</b>	<b>PIE-Permit Engineering Support</b>	
30008	PIE-Permit Engineering Support Services	<b>\$ -</b>
180006-0009	Jacobs Task Order 9 - FY26/27	
	Permit Engineering Support Services	\$ -

# PROJECT GEOTECHNICAL AND SURVEY & MAPPING

The Project Delivery (PD) Geotechnical and Survey & Mapping groups are responsible for the field investigations including the geotechnical program, field surveying, and other exploratory work. Includes \$3M of contingency funds for FY2026/27.

## Key Activities for FY2026/27:

- 2026/2027 geotechnical program
- Establish survey control network
- Right-of-way engineering activities including research and surveys
- Field coordination & data reporting

CODE	Description	Draft Proposed FY26/27 Budget \$
<b>410</b>	<b>PD-Project Delivery</b>	<b>\$ 16,538,500</b>
<b>4100</b>	<b>PD-Project Geotechnical</b>	<b>\$ 16,538,500</b>
41001	PD-Geotechnical	<b>\$ 14,623,700</b>
210018-0012	AECOM Task Order 12 - FY26/27	\$ 12,320,600
	Field Work Geotechnical	\$ 12,173,600
	ODC	\$ 12,000
	ODC Travel	\$ 135,000
TBD	TBD - Geotech	
	Field Work Geotechnical	\$ 2,303,100
41011	PD-Geotechnical Management	<b>\$ 1,914,800</b>
210018-0012	AECOM Task Order 12 - FY26/27	
	Field Work Management	\$ 1,746,000
TBD	TBD - Geotech	
	Field Work Management	\$ 168,800
<b>4115</b>	<b>PD-Project Surveying and Mapping</b>	
41150	PD-Property Access & Acquisition	\$ -
180013-0006	Psomas Task Order 6 - FY26/27	
	Survey & Mapping	\$ -
	ODC	\$ -
	ODC Travel	
<b>4190</b>	<b>PD-Undefined Allowance</b>	
41900	PD-Undefined Allowance	\$ -
	Undefined Allowance	\$ -
<b>800</b>	<b>PD-Survey Management</b>	<b>\$ 213,600</b>
<b>8000</b>	<b>PD-Survey Management</b>	
80000	PD-Survey Management	\$ 213,600
180013-0006	Psomas Task Order 6 - FY26/27	
	Survey Management	\$ 213,600
<b>805</b>	<b>PD-Survey Control Network</b>	<b>\$ 152,300</b>
<b>8007</b>	<b>PD-Field Survey Control Coordinates</b>	
80070	PD-Control Survey Work	\$ 152,300
180013-0006	Psomas Task Order 6 - FY26/27	
	Control Survey Work	\$ 152,300
<b>810</b>	<b>PD-ROW Mapping</b>	<b>\$ 2,455,800</b>
<b>8010</b>	<b>PD-Field Survey Control Coordinates</b>	
80100	PD-Boundary Survey / ROW Survey Support	\$ 2,455,800
180013-0006	Psomas Task Order 6 - FY26/27	
	Boundary Survey / ROW Survey Support	\$ 2,455,800
<b>815</b>	<b>PD-Aerial Mapping</b>	<b>\$ 537,400</b>
<b>8016</b>	<b>PD-Aerial Survey</b>	
80160	PD-Aerial Survey	\$ 537,400
180013-0006	Psomas Task Order 6 - FY26/27	
	Topographic Surveying & Mapping	\$ 537,400

# Next Steps

- **Committee review and provide feedback on FY2026/27 draft budget**
- **Address and review updates at June 11, 2026 Finance Committee Meeting and obtain recommendation for budget approval**
- **Prepare final proposed budget for DCA Board of Directors adoption at June 18, 2026 Regular Meeting**

# Questions?

CODE	Description	Approved FY25/26 Budget (June 2025)	Proposed FY26/27 Budget
		<b>\$ 65,000,000</b>	<b>\$ 65,000,000</b>
<b>10</b>	<b>PROGRAM MANAGEMENT OFFICE</b>	<b>\$ 26,521,300</b>	<b>\$ 36,127,200</b>
100	PMO-Executive Office	\$ 5,002,300	\$ 8,576,900
110	PMO-Community Engagement	\$ 1,449,000	\$ 1,581,400
120	PMO-Program Controls	\$ 6,956,000	\$ 9,863,000
130	PMO-Administration	\$ 5,678,600	\$ 6,510,000
140	PMO-Procurement and Contract Administration	\$ 950,900	\$ 1,119,900
150	PMO-Property	\$ 1,269,600	\$ 1,361,200
160	PMO-Permitting Management	\$ 2,765,000	\$ 3,030,600
170	PMO-Health and Safety	\$ 400,100	\$ 438,600
180	PMO-Quality Management	\$ 541,200	\$ 288,300
190	PMO-Sustainability	\$ 424,600	\$ 97,100
210	PMO-Geotechnical Management	\$ 818,100	\$ 2,576,400
220	PMO- Survey & Mapping	\$ 265,900	\$ 683,800
<b>30</b>	<b>PROGRAM INITIATION</b>	<b>\$ 27,260,600</b>	<b>\$ 8,975,200</b>
300	PI-Engineering	\$ 27,260,600	\$ 8,975,200
310	PI-Fieldwork	\$ -	
<b>40</b>	<b>PROGRAM DELIVERY</b>	<b>\$ 11,218,100</b>	<b>\$ 19,897,600</b>
410	PD-Project Geotechnical	\$ 11,218,100	\$ 16,538,500
800	PD-Survey Mapping		\$ 213,600
805	PD-Survey Control Network		\$ 152,300
810	PD-ROW Mapping		\$ 2,455,800
815	PD-Aerial Mapping		\$ 537,400

CODE	Description	Approved FY25/26 Budget (June 2025)	Draft Proposed FY26/27 Budget \$
		\$ 65,000,000	\$ 65,000,000
<b>10</b>	<b>PROGRAM MANAGEMENT OFFICE</b>	\$ 26,521,300	\$ 36,127,200
<b>100</b>	<b>PMO-Executive Office</b>	\$ 5,002,300	\$ 8,576,900
<b>1000</b>	<b>EO-Management</b>		
10001	EO-Executive Office	\$ 1,293,700	\$ 5,779,500
230035-0004	Bradner Task Order 4 - FY26/27		
	Executive Office	\$ 629,700	\$ 648,500
190009-0009	Parsons Task Order 9 - FY26/27		
	Chief of Staff	\$ 664,000	\$ 541,100
10002	EO-Chief Engineer	\$ 414,300	\$ 441,000
190009-0009	Parsons Task Order 9 - FY26/27		
	Chief Engineer	\$ 414,300	\$ 441,000
10003	EO-DCA Board Meetings	\$ 10,000	\$ -
260000-0000	Audio Visual FY 26/27		
	Board Meeting Support	\$ 10,000	\$ -
190009-0009	Parsons Task Order 9 - FY26/27		
	Board Meeting Supplies	\$ -	\$ -
10004	EO-Executive Office Support	\$ 1,276,600	\$ 4,113,900
240032-0003	STV Task Order 3 - FY26/27		
	Deputy Director Services	\$ 976,600	\$ 1,974,600
250008-0003	Project Neutral Task Order 3 - FY26/27		
	Facilitation Services	\$ 300,000	\$ 144,500
250004-0002	National Constructors Task Order 2 - FY26/27		
	Executive Strategic Support Services	\$ -	\$ 504,000
250005-0003	CohnReznick Advisory Task Order 3 - FY26/27		
	Executive Strategic Support Services	\$ -	\$ 637,000
250007-0002	Schnabel Engineering Task Order 2 - FY26/27		
	Executive Strategic Support Services	\$ -	\$ 275,000
250029-0002	Santiago Water Strategies Task Order 2 - FY26/27		
	Executive Strategic Support Services	\$ -	\$ 78,800
260000-0000	Strategic Support - Allowance FY26/27		
	Executive Strategic Support Services	\$ 250,000	\$ 500,000
10005	EO-Conference Related Fees	\$ 16,500	\$ 35,000
190009-0009	Parsons Task Order 9 - FY26/27		
	Conference Fees	\$ 15,600	\$ 30,000
260000-0000	Conference and Event Registration Fees		
	Conference Fees	\$ 15,000	\$ -
260000-0000	Association Memberships		
	Annual Subscription	\$ 1,500	\$ 5,000
<b>1005</b>	<b>EO-General Counsel</b>		
10050	EO-General Counsel	\$ 520,000	\$ 812,700
200003-0008	Best Best & Krieger Task Order 8 - FY26/27		
	Legal Services	\$ 520,000	\$ 812,700
<b>1015</b>	<b>EO-Audit</b>		
10150	EO-Audit	\$ 18,000	\$ 25,000
200013-0015	Metropolitan Water Dist of S. Cal Task Order 15 - FY26/27		
	Annual Audit Services	\$ 18,000	\$ 25,000
<b>1020</b>	<b>EO-Treasury</b>		
10200	EO-Treasury	\$ 355,300	\$ 364,100
200013-0015	Metropolitan Water Dist of S. Cal Task Order 15 - FY26/27	\$ 297,800	\$ 301,700
	Treasury Services	\$ 266,000	\$ 283,100
	ODC/Travel Expenses	\$ 7,800	\$ 6,600
	BOFA Fees	\$ 24,000	\$ 12,000
230018-0004	Bank of America - FY26/27		
	LOC Fees	\$ 9,000	\$ 9,000
240014-0002	Alliant Insurance Task Order 2 - FY26/27		
	General Liability/Additional Insurance	\$ 48,500	\$ 53,400

CODE	Description	Approved FY25/26 Budget (June 2025)	Draft Proposed FY26/27 Budget \$
<b>1025</b>	<b>EO-Human Resources</b>		
10250	EO-Human Resources	\$ 832,300	\$ 602,800
200013-0016	Metropolitan Water Dist of S. Cal Task Order 16 - FY26/27		
	Human Resources Manager	\$ 245,100	\$ 497,300
260000-0000	Human Resources Support - Allowance FY26/27		
	Human Resources Support - Allowance FY26/27	\$ 500,000	\$ 100,000
190009-0009	Parsons Task Order 9 - FY26/27		
	Internship Program	\$ 81,700	\$ -
250002-0002	Concern EAP Task Order 2 - FY26/27		
	Employee Assistance Program (EAP)	\$ 5,500	\$ 5,500
<b>1090</b>	<b>EO-Undefined Allowance</b>		
10900	EO-Undefined Allowance	\$ -	\$ 992,800
UDA-10000	EO-Undefined Allowance	\$ -	\$ 992,800
<b>110</b>	<b>PMO-Community Engagement</b>	\$ 1,449,000	\$ 1,581,400
<b>1100</b>	<b>CE-Management</b>		
11000	CE-Management	\$ 823,900	\$ 1,097,800
180006-0009	Jacobs Task Order 9 - FY26/27		
	Community Engagement	\$ 50,900	\$ -
240015-0003	Lucas Public Affairs Task Order 3 - FY 26/27	\$ 773,000	\$ 1,097,800
	Administrative and Project Management	\$ 164,300	\$ 95,500
	Communications Management	\$ 289,900	\$ 405,600
	Informational Materials and Content Development	\$ 258,800	\$ 536,700
	ODC	\$ 10,000	\$ 10,000
	ODC Travel	\$ 50,000	\$ 50,000
<b>1110</b>	<b>CE-Community Coordination</b>		
11001	CE-Community Liaison	\$ 250,000	\$ 250,000
TBD	TBD		
	Community Liaison	\$ 250,000	\$ 250,000
<b>1115</b>	<b>CE-Outreach</b>		
11002	CE-Stakeholder Engagement	\$ 182,500	\$ 102,300
190009-0009	Parsons Task Order 9 - FY26/27		
	Outreach Supplies	\$ 21,600	\$ 5,000
240015-0003	Lucas Public Affairs Task Order 2 - FY 26/27		
	Event Management	\$ 105,900	\$ 79,800
TBD	New Procurement - Audio Visual Services		
	TBD	\$ 5,000	\$ 2,500
260000-0000	Venue Rentals		
	TBD	\$ 50,000	\$ 15,000
11003	CE-Social Media	\$ 192,600	\$ 131,300
240015-0003	Lucas Public Affairs Task Order 3 - FY 26/27		
	DCA Website and Social Media Management	\$ 177,000	\$ 126,200
260009-0000	Matthew Ian Keogh FY26/27		
	Website Support Services	\$ 15,600	\$ 5,100
<b>120</b>	<b>PMO-Program Controls</b>	\$ 6,956,000	\$ 9,863,000
<b>1200</b>	<b>PCTRL-Management</b>		
12000	PCTRL-Management	\$ 477,100	\$ 503,700
190009-0009	Parsons Task Order 9 - FY26/27		
	Program Controls Management Staff	\$ 473,600	\$ 500,700
200014-0016	Dept of Water Resources FY26/27		
	Invoice Processing Fees	\$ 3,500	\$ -
260007-0000	FedEx FY26/27		
	Shipping and Mailing	\$ -	\$ 3,000
<b>1205</b>	<b>PCTRL-Risk Mgt</b>		
12001	PCTRL-Risk Mgt	\$ 349,700	\$ 109,700
190009-0009	Parsons Task Order 9 - FY26/27		
	Risk Manager	\$ 349,700	\$ 109,700
<b>1210</b>	<b>PCTRL-Cost Mgt</b>		
12002	PCTRL-Cost Mgt	\$ 1,952,200	\$ 1,458,100

CODE	Description	Approved FY25/26 Budget (June 2025)	Draft Proposed FY26/27 Budget \$
190009-0009	Parsons Task Order 9 - FY26/27		
	Cost Manager and Support Staff	\$ 1,952,200	\$ 1,458,100
<b>1215</b>	<b>PCTRL-Schedule Mgt</b>		
12003	PCTRL-Schedule Mgt	\$ 1,448,500	\$ 1,726,300
190009-0009	Parsons Task Order 9 - FY26/27		
	Scheduler	\$ 697,500	\$ 858,000
180006-0009	Jacobs Task Order 9 - FY26/27		
	Schedule Management	\$ 751,000	\$ 868,300
<b>1220</b>	<b>PCTRL-Document Mgt</b>		
12004	PCTRL-Document Mgt	\$ 695,800	\$ 435,800
190009-0009	Parsons Task Order 9 - FY26/27		
	Document Control Manager	\$ 695,800	\$ 435,800
<b>1226</b>	<b>PCTRL-Cost Estimating</b>		
12006	PCTRL-Cost Estimating	\$ 158,300	\$ 3,357,200
190009-0009	Parsons Task Order 9 - FY26/27		
	Cost Estimating Staff	\$ 158,300	\$ 869,900
180006-0009	Jacobs Task Order 9 - FY26/27		
	Cost Estimating Staff		\$ 2,487,300
<b>1230</b>	<b>PCTRL-Program Governance</b>		
12006	PCTRL-Program Governance	\$ 1,688,300	\$ 2,272,200
190009-0009	Parsons Task Order 9 - FY26/27		
	Program Management Support and Administration	\$ 1,135,500	\$ 1,997,200
	ODC	\$ 3,900	\$ -
	ODC Travel	\$ 548,900	\$ 275,000
<b>1240</b>	<b>PCTRL-Asset Management</b>		
12008	PCTRL-Asset Management	\$ 186,100	\$ -
190009-0009	Parsons Task Order 9 - FY26/27		
	Asset Management	\$ 186,100	\$ -
<b>130</b>	<b>PMO-Administration</b>	\$ 5,678,600	\$ 6,510,000
<b>1300</b>	<b>AD-Management</b>		
13000	AD-Management	\$ 1,776,300	\$ 1,738,700
190009-0009	Parsons Task Order 9 - FY26/27		
	Administrative Manager and Proj Admin	\$ 1,776,300	\$ 1,738,700
<b>1305</b>	<b>AD-Facilities</b>		
13001	AD-Office Rent	\$ 1,356,300	\$ 1,449,700
190011-0008	GV/HI Park Tower Owner, LLC - FY 26/27		
	Lease	\$ 1,356,300	\$ 1,449,700
13002	AD-Office Furniture	\$ 50,000	\$ 10,000
260000-0000	Furniture, Fixtures & Equipment (FFE) Allowance FY 26/27		
	TBD	\$ 50,000	\$ 10,000
	AIRCO FY26/27		
	TBD	\$ -	\$ 6,200
13003	AD-Office Supplies	\$ 42,600	\$ 51,000
190009-0009	Parsons Task Order 9 - FY26/27		
	General Office Supplies	\$ 20,400	\$ 25,000
260000-0000	General Office Supplies		
	Office Supplies Allowance FY26/27	\$ 15,000	\$ 26,000
260000-0000	DCA Supplies and Collateral		
	TBD	\$ 7,200	\$ -
13005	AD-Office Utilities	\$ 226,400	\$ 200,000
250031-0002	Consolidated Communications, Inc. - FY 26/27		
	Primary Internet Service	\$ 36,000	\$ 36,000
250034-0002	AT&T - FY 26/27		
	Secondary Internet Service	\$ 24,000	\$ 20,000
260018-0000	OnPar Advisors (Zoom) FY 26/27		
	Videoconferencing Platform	\$ 162,800	\$ 140,400
220011-0005	Verizon Wireless FY 26/27		
	Monthly Service - Mobile Hot-Spots	\$ 3,600	\$ 3,600
<b>1310</b>	<b>AD-Information Technology</b>		
13006	AD-IT Services	\$ 1,335,500	\$ 1,974,200
190009-0009	Parsons Task Order 9 - FY26/27		

CODE	Description	Approved FY25/26 Budget (June 2025)	Draft Proposed FY26/27 Budget \$
	Systems and IT Staff	\$ 733,200	\$ 1,252,500
190014-0008	Launch Consulting Task Order 8 - FY 26/27		
	IT Services	\$ 547,900	\$ 664,700
230015-0004	AVI - SPL LLC Task Order 4 - FY26/27		
	Audio Visual Services	\$ 54,400	\$ 57,000
13007	AD-IT Software	\$ 686,900	\$ 930,100
180005-0009	e-Builder, Inc Task Order 9 - FY26/27		
	PMIS	\$ 238,500	\$ 260,300
190014-0008	Launch Consulting Task Order 8 - FY 26/27		
	Software Subscriptions	\$ 91,800	\$ 190,900
190023-0008	JAMBO-Silvacom LTD - FY 26/27		
	Customer Realitions Tool	\$ 39,600	\$ 41,600
260012-0000	Convergent FY 26/27		
	Brivo Badging	\$ 2,800	\$ 3,700
260006-0000	Carahsoft FY2627		\$ 58,400
	DocuSign Subscription	\$ 5,200	\$ -
	HootSuite	\$ -	\$ 21,800
	OpenGround	\$ -	\$ 36,600
220008-0005	IRIS - Task Order 5 - FY 26/27		
	Risk Management Software	\$ 47,100	\$ 89,700
260019-0000	i-Spring FY26/27		
	Learning Management Software	\$ 11,900	\$ 14,300
240008-0002	D.R. McNatty FY26/27		
	Cloud Hosting	\$ 50,000	\$ 26,100
260017-0000	Mythics FY26/27		
	Licensing	\$ 200,000	\$ 7,200
	IT Devices Online FY26/27		
	Geotech Software	\$ -	\$ 92,100
250035-0002	HCSS Heavybid FY26/27		
	Cost Estimating Software	\$ -	\$ 60,300
250045-0000	Sequent FY26/27		
	LeapFrog Geotech Modeling Software	\$ -	\$ 85,500
13008	AD-IT Hardware	\$ 204,600	\$ 150,100
190014-0008	Launch Consulting Task Order 8 - FY 26/27	\$ 169,600	\$ 88,000
	Hardware	\$ 144,000	\$ 54,000
	Data Warehouse	\$ 25,600	\$ 34,000
250010-0002	FlexTG Task Order 2 - FY26/27		
	Office Copiers/Printers	\$ 35,000	\$ 47,900
250036-0000	Embrava FY26/27		
	Digital Signage	\$ -	\$ 14,200
<b>140</b>	<b>PMO-Procurement and Contract Administration</b>	<b>\$ 950,900</b>	<b>\$ 1,119,900</b>
<b>1405</b>	<b>PCA-Management</b>		
14000	PCA-Management	\$ 950,900	\$ 1,119,900
190009-0009	Parsons Task Order 9 - FY26/27		
	Procurement Manager	\$ 887,400	\$ 1,090,200
200013-0016	Metropolitan Water Dist of S. Cal Task Order 16 - FY26/27		
	Contract Administrator	\$ 63,500	\$ 29,700
<b>150</b>	<b>PMO-Property</b>	<b>\$ 1,269,600</b>	<b>\$ 1,361,200</b>
<b>1500</b>	<b>PY-Management</b>		
15000	PY-Management	\$ 650,700	\$ 241,300
180006-0009	Jacobs Task Order 9 - FY26/27		
	Planner	\$ -	\$ -
180009-0009	Bender Rosenthal, Inc Task Order 9 - FY26/27	\$ 650,700	\$ 241,300
	Property Manager	\$ 476,900	\$ 241,300
	Title Searches	\$ 173,800	\$ -
<b>1505</b>	<b>PY-Property Agents</b>		
15001	PY-Property Agents	\$ 118,900	\$ 196,000
180009-0009	Bender Rosenthal, Inc Task Order 9 - FY26/27		
	ROW Services	\$ -	\$ -
180008-0008	Hamner, Jewell & Associates Task Order 8 - FY26/27	\$ 64,000	\$ 86,900
	ROW Services	\$ 54,000	\$ 85,900
	ODC Travel	\$ 10,000	\$ 1,000

CODE	Description	Approved FY25/26 Budget (June 2025)	Draft Proposed FY26/27 Budget \$
180010-0008	Associated Right of Way Serv, Inc Task Order 8 - FY26/27	\$ 54,900	\$ 109,100
	ROW Services	\$ 51,900	\$ 108,100
	ODC Travel	\$ 3,000	\$ 1,000
<b>1510</b>	<b>PY-Temporary Entrance Permits</b>		
15002	PY-Temporary Entrance Permits	\$ 350,000	\$ 420,200
200014-0015	Dept of Water Resources FY 26/27		
	TEPs	\$ 350,000	\$ 350,000
180006-0009	Jacobs Task Order 9 - FY26/27		
	Temporary Entrance Permits	\$ -	\$ -
180009-0009	Bender Rosenthal, Inc Task Order 9 - FY26/27		
	Property Acquisition Management	\$ -	\$ 70,200
<b>1515</b>	<b>PY-Land Purchases</b>		
15004	PY-Land Purchases	\$ -	\$ 103,700
180009-0009	Bender Rosenthal, Inc Task Order 9 - FY26/27		
	Property Acquisition Title Searches	\$ -	\$ 103,700
<b>1525</b>	<b>PY-Court Ordered Entry Deposit</b>		
15006	PY-Court Ordered Entry Deposits	\$ 150,000	\$ 400,000
200014-0017	Dept of Water Resources FY 26/27		
	COE Deposits	\$ 150,000	\$ 400,000
15007	PY-Court Ordered Entry Credits	\$ -	\$ -
200014-0017	Dept of Water Resources FY 26/27		
	COE Credits	\$ -	\$ -
<b>160</b>	<b>PMO-Permitting Management</b>	<b>\$ 2,765,000</b>	<b>\$ 3,030,600</b>
<b>1600</b>	<b>PM-Management</b>		
16000	PM-Management	\$ 2,124,200	\$ 1,710,100
180006-0009	Jacobs Task Order 9 - FY26/27		
	Environmental Permitting Staff	\$ 1,878,200	\$ 1,454,900
220002-0005	GB Permit Engineer Inc Task Order 5 - FY26/27		
	Environmental Permitting Staff	\$ 246,000	\$ 255,200
<b>1615</b>	<b>PM-Permit Monitoring &amp; Compliance</b>		
16003	PM-Permit Monitoring & Compliance	\$ 640,800	\$ 1,320,500
180006-0009	Jacobs Task Order 9 - FY26/27		
	Environmental Permitting Staff	\$ 640,800	\$ 1,320,500
<b>170</b>	<b>PMO-Health and Safety</b>	<b>\$ 400,100</b>	<b>\$ 438,600</b>
<b>1700</b>	<b>HS-Management</b>		
17000	HS-Management	\$ 400,100	\$ 438,600
190009-0009	Parsons Task Order 9 - FY26/27		
	Health and Safety Staff	\$ 400,100	\$ 434,600
250044-0002	Capital Protection Group FY26/27		
	Security Services	\$ -	\$ 4,000
<b>180</b>	<b>PMO-Quality Management</b>	<b>\$ 541,200</b>	<b>\$ 288,300</b>
<b>1800</b>	<b>QM-Management &amp; Auditing</b>		
18000	QM-Management & Auditing	\$ 541,200	\$ 288,300
190009-0009	Parsons Task Order 9 - FY26/27		
	Quality Management Staff	\$ 541,200	\$ 288,300
<b>190</b>	<b>PMO-Sustainability</b>	<b>\$ 424,600</b>	<b>\$ 97,100</b>
<b>1900</b>	<b>ST-Management</b>		
19000	ST-Management	\$ 424,600	\$ 97,100
190009-0009	Parsons Task Order 9 - FY26/27		
	Sustainability Management Staff	\$ 424,600	\$ 97,100
<b>210</b>	<b>PMO-Geotechnical Management</b>	<b>\$ 818,100</b>	<b>\$ 2,576,400</b>
<b>2100</b>	<b>GT-Management</b>		
21000	GT-Management	\$ 818,100	\$ 2,576,400
180006-0009	Jacobs Task Order 9 - FY26/27		
	Fieldwork Management	\$ 818,100	\$ 1,427,800
	Geotechnical Data Management	\$ -	\$ 1,148,600
<b>220</b>	<b>PMO-Survey and Mapping Management</b>	<b>\$ 265,900</b>	<b>\$ 683,800</b>
<b>2200</b>	<b>SM-Management</b>		

CODE	Description	Approved FY25/26 Budget (June 2025)	Draft Proposed FY26/27 Budget \$
22000	SM-Management	\$ 265,900	\$ 683,800
180006-0009	Jacobs Task Order 9 - FY26/27		
	Survey Management	\$ 265,900	\$ 683,800
<b>30</b>	<b>PROGRAM INITIATION</b>	<b>\$ 27,260,600</b>	<b>\$ 8,975,200</b>
<b>300</b>	<b>PI-Engineering</b>	<b>\$ 27,260,600</b>	<b>\$ 8,975,200</b>
<b>3000</b>	<b>PIE-Management &amp; Administration</b>		
30000	PIE-Management & Administration	\$ 3,475,300	\$ 3,013,700
180006-0009	Jacobs Task Order 9 - FY26/27		
	Management and Administrative Staff	\$ 2,007,600	\$ 2,363,200
	ODC	\$ 26,700	\$ 52,500
	ODC Travel	\$ 1,078,100	\$ 442,600
	Temporary Duty Assignments (TDA)	\$ 362,900	\$ 155,400
<b>3005</b>	<b>PIE-CEQA Engineering Support</b>		
30001	PIE-CEQA Engineering Support	\$ -	\$ -
180006-0009	Jacobs Task Order 9 - FY26/27		
	CEQA Support Staff	\$ -	\$ -
<b>3010</b>	<b>PIE-Facility Studies</b>		
30002	PIE-Facility Studies	\$ 50,500	\$ -
180006-0009	Jacobs Task Order 9 - FY26/27		
	Facility Studies Staff	\$ 50,500	\$ -
	Facility Studies Resources	\$ -	\$ -
<b>3011</b>	<b>PIE-Project Definition Reports</b>		
30006	PIE-Project Definition Reports	\$ -	\$ -
180006-0009	Jacobs Task Order 9 - FY26/27		
	Project Definition Staff	\$ -	\$ -
	Project Definition Resources	\$ -	\$ -
<b>3012</b>	<b>PIE-Basis of Design Reports</b>		
30009	PIE-Basis of Design Reports	\$ 21,091,900	\$ 3,745,700
180006-0009	Jacobs Task Order 9 - FY26/27		
	Basis of Design Reports Staff	\$ 21,091,900	\$ 3,745,700
<b>3020</b>	<b>PIE-Program Delivery Planning</b>		
30007	PIE-Program Delivery Planning	\$ 2,440,500	\$ 2,215,800
180006-0009	Jacobs Task Order 9 - FY26/27		
	Engineering & Project Delivery	\$ 2,440,500	\$ 2,215,800
<b>3025</b>	<b>PIE-Permit Engineering Support</b>		
30008	PIE-Permit Engineering Support Services	\$ 202,400	\$ -
180006-0009	Jacobs Task Order 9 - FY26/27		
	Permit Engineering Support Services	\$ 202,400	\$ -
<b>40</b>	<b>PROGRAM DELIVERY</b>	<b>\$ 11,218,100</b>	<b>\$ 19,897,600</b>
<b>410</b>	<b>PD-Project Delivery</b>	<b>\$ 11,218,100</b>	<b>\$ 16,538,500</b>
<b>4100</b>	<b>PD-Project Geotechnical</b>	<b>\$ 5,189,900</b>	<b>\$ 16,538,500</b>
41001	PD-Geotechnical	\$ 4,142,900	\$ 14,623,700
210018-0012	AECOM Task Order 12 - FY26/27	\$ 4,142,900	\$ 12,320,600
	Field Work Geotechnical	\$ 4,027,400	\$ 12,173,600
	ODC	\$ 46,600	\$ 12,000
	ODC Travel	\$ 68,900	\$ 135,000
TBD	TBD - Geotech		
	Field Work Geotechnical	\$ -	\$ 2,303,100
41011	PD-Geotechnical Management	\$ 1,047,000	\$ 1,914,800
210018-0012	AECOM Task Order 12 - FY26/27		
	Field Work Management	\$ 1,047,000	\$ 1,746,000
TBD	TBD - Geotech		
	Field Work Management	\$ -	\$ 168,800
<b>4115</b>	<b>PD-Project Surveying and Mapping</b>		
41150	PD-Property Access & Acquisition	\$ 1,818,700	\$ -
180013-0006	Psomas Task Order 6 - FY26/27		
	Survey & Mapping	\$ 1,798,700	\$ -
	ODC	\$ 20,000	\$ -

CODE	Description	Approved FY25/26 Budget (June 2025)	Draft Proposed FY26/27 Budget \$
	ODC Travel	\$ -	
<b>4190</b>	<b>PD-Undefined Allowance</b>		
41900	PD-Undefined Allowance	\$ 4,209,500	\$ -
	Undefined Allowance	\$ 4,209,500	\$ -
<b>800</b>	<b>PD-Survey Management</b>	\$ -	\$ 213,600
<b>8000</b>	<b>PD-Survey Management</b>		
80000	PD-Survey Management	\$ -	\$ 213,600
180013-0006	Psomas Task Order 6 - FY26/27		
	Survey Management	\$ -	\$ 213,600
<b>805</b>	<b>PD-Survey Control Network</b>	\$ -	\$ 152,300
<b>8007</b>	<b>PD-Field Survey Control Coordinates</b>		
80070	PD-Control Survey Work	\$ -	\$ 152,300
180013-0006	Psomas Task Order 6 - FY26/27		
	Control Survey Work	\$ -	\$ 152,300
<b>810</b>	<b>PD-ROW Mapping</b>	\$ -	\$ 2,455,800
<b>8010</b>	<b>PD-Field Survey Control Coordinates</b>		
80100	PD-Boundary Survey / ROW Survey Support	\$ -	\$ 2,455,800
180013-0006	Psomas Task Order 6 - FY26/27		
	Boundary Survey / ROW Survey Support	\$ -	\$ 2,455,800
<b>815</b>	<b>PD-Aerial Mapping</b>	\$ -	\$ 537,400
<b>8016</b>	<b>PD-Aerial Survey</b>		
80160	PD-Aerial Survey	\$ -	\$ 537,400
180013-0006	Psomas Task Order 6 - FY26/27		
	Topographic Surveying & Mapping	\$ -	\$ 537,400
	<i>Note: Numbers are rounded up to the nearest hundred.</i>		

Agenda Item 5a - Attachment 3

Draft FY 26/27 Task Orders

# Attachment A – Scope of Services

## Jacobs | Agreement # 180006 | Task Order 0009

This Scope of Services provides a high-level description of the Delta Conveyance Project (Project) efforts expected to be required during the 2026-2027 fiscal year (FY 26-27) to support the Project conceptual planning process until the public environmental and other required key permitting and approval steps are finalized.

Jacobs contract with DCA outlines general Engineering Design Manager scope and services in support of the delivery of the Project. These services have been incorporated into the Project organization through the Technical Services Division (TSD) and the anticipated responsibilities and services to be provided under this overall task order are outlined below, while specific outcomes are presented in Attachment B - Deliverables. This scope of work falls under three main tasks:

- Task 1: Program Management Office
  - Schedule Management
  - Permitting Management
  - Fieldwork Management
  - Geotechnical Data Management
  - Survey Management
  - Cost Estimating
  - Power Coordination
- Task 2: Program Initiation
  - Management & Administration
  - Engineering & Project Delivery
  - Basis of Design Report
- Task 3: Defined Allowances
  - Other Direct Costs (ODCs)
  - Travel Costs
  - Temporary Duty Assignments (TDA)

### Task 1: Program Management Office

The TSD will support the Delta Conveyance Design and Construction Authority's (DCA's) program management-related functions under this task. The specific functions to be performed are described as follows.

#### Subtask 1.1 – Schedule Management – Deliverable ID# 09-SM-01

The TSD team will provide services to support updating and maintaining the master program schedule and baseline documentation. This may include activities related to:

- Developing a cost loaded Delivery Phase Schedule

- Compiling program Preliminary Draft Baseline documentation (scope, schedule, cost, risk profile, contract packaging, etc.)
- Evaluating potential program delivery scenarios reflecting changes to the Preliminary Draft Baseline, including impacts of incorporating project refinements, evaluating procurement packaging scenarios, and other delivery phase scenarios.
- Analyzing various scenarios associated with potential changes and others, as requested by the Executive Director and/or Program Management Support team
- Developing a detailed construction Schedule

### **Subtask 1.2 – Permitting Management**

This subtask includes supporting activities to integrate and track the existing and future environmental commitments made by the Program over several years of environmental analysis, review, and documentation. These environmental commitments have been negotiated and formalized with permitting agencies, CEQA public review documentation and processes, as well as numerous permits currently issued or to be issued in the future phases of the project. The following are some of the planned TSD work efforts that will be performed associated with this compliance support.

- Coordinate with and serve as a liaison between the TSD Team and the Delta Conveyance Office (DCO) Environmental and Permitting teams throughout development of the environmental documentation and permit applications for the geotechnical exploration program and the Project.
- Facilitate technical information transfer from the TSD team to the DCO Environmental and Permitting teams who prepare the environmental documents and permit applications, ensuring consistency, and facilitating quality control.
- Coordinate with and serve as a liaison between the Geotechnical and Biological Surveying teams and the DCO Environmental and Permitting teams throughout the remainder of the geotechnical exploration program.
- Prepare and submit an annual Air Quality Emissions report. The report shall be completed and submitted on or before April 30 for the previous calendar year ending on December 31.
- Coordinate Field Data review, quality control, and appropriate alignment with DCA data management practices. This will include coordination with the BEACON development team to align the field data from Fulcrum and Survey 1,2,3 tools into the BEACON tool. It is assumed the DCA shall own, possess, and permanently manage all data generated from the field investigations, however, the environmental team will continue to support the connectivity of the data to BEACON to the extent possible. Some culturally sensitive and tribal information must be protected and remain confidential.
- DCA Environmental team members will coordinate with the geotechnical team and the DWR Tribal team per the Heritage Resources Management Plan to support, inform, and coordinate DWR compliance. The HRMP describes the standards and processes needed for Heritage Resource Management and DCA will utilize the look-ahead schedules to

inform DWR Tribal team of the daily, weekly, and monthly field operations. DCA will support the Tribal coordination by providing a Registered Professional Archaeologist (RPA) staff member to attend tribal field events and record any Tribal requests or observations. This Tribal Scribe role is included in the ESA subcontract.

- Support preparation of environmental deliverables, as requested by the DCO Environmental and Permitting teams. It is assumed the Environmental Team will review monthly, quarterly, and annual reporting from the field compliance team and track compliance with the expectation to prepare one Final Annual Environmental Monitoring and Compliance Report for DCO. The Annual Report will cover the time period through December 31. The report shall be prepared on or before April 30 following review by all parties and delivered to DCO.

### **Subtask 1.3 – Permit Monitoring & Compliance**

This subtask will also include environmental commitment and permit field monitoring compliance of the geotechnical field investigations. This work will be performed by biologists, ecologists, and cultural resources specialists from the TSD and the TSD's subconsultant(s) with coordination support being done by the TSD's environmental and fieldwork teams, as needed. Environmental field monitoring will be conducted at each geotechnical investigation location for the duration of the activity and will include annual report preparation as required to document compliance. The subconsultant (ESA) fieldwork and reporting scope includes the following assumptions:

- 1,515 working days in the field total per the schedule from AECOM as of March 2026
- Rental Cars, fuel, tech fees for tablets, overnight lodging, per diem, bridge tolls for up to 152 days of field support
- California Historical Resources Information System (CHRIS) record search fees up to \$1,000
- Misc ODCs (flagging, exclusion fencing etc.) up to \$5,000 included

Labor estimates for biologist requirements were estimated with the assumption that a reasonable acceptance of the resume submission/approval process from CDFW and USFWS would be allowed. If USFWS and CDFW require the "qualified biologist" to be a "designated biologist" level staff member, additional scope and fee may be needed.

### **Subtask 1.4 – Fieldwork Management**

The objective of the fieldwork management services is to steward efficient collection of data to support the needs of geomatic surveying, environmental permitting, and geotechnical functions within the DCA. Ultimately these data support the design, permitting, and real estate teams through the project development and implementation phases. The field work management services scope includes set up and management of tools and processes to facilitate and track field data to be collected and submitted through other DCA subcontractors. Data collection will be by the Exploration Consultant (EC) for the geotechnical data, the surveying team for geomatics, and the environmental team for environmental survey data. In addition, this subtask includes fieldwork compliance tracking. Labor hours at the subtask level include on-going management of the fieldwork activities. This subtask will include the following additional



specific sub-subtasks, some of which reflect deliverables included in the task order, while others represent level of effort activities.

#### Develop FY27-FY29 Fieldwork Schedule - Deliverable ID# 09-GE-01

Work with real estate, surveying, and geotechnical teams and using the Master Program Schedule (MPS) and the Access Agreement Prioritization Plan to outline schedule for field work through June 30, 2029.

#### Exploration Consultant Procurement & Integration Support – Fieldwork

Provide support to the DCA program team to procure EC, including review of proposals and participation in interviews. Scope also involves labor for integrating the EC into the DCA fieldwork team, review, and modification of applicable DCA fieldwork standards, training, and other related activities.

#### Fieldwork Quality Assurance

Provide spot-check quality assurance of fieldwork activities, including periodic site visits and field logging and monitoring checks.

### **Subtask 1.5 – Geotechnical Data Management**

The objective of the geotechnical data management services is to steward geotechnical, geoenvironmental, and existing well data to support the needs of the design teams through the project development and implementation phases. The geotechnical data management scope includes set up and management of tools and processes to facilitate and track geotechnical data delivery, storage, and dissemination to the wider DCA team. It is expected that the data will be housed in a database system managed by TSD and hosted by the DCA. Labor hours at the subtask level include on-going data management activities. This subtask will include the following additional specific sub-subtasks, some of which reflect deliverables included in the task order, while others represent level of effort activities.

#### Dashboard – Data Collection Planning and Delivery

Work with program team and TSD team, as required, to develop Power BI dashboard capable of displaying completed and planned explorations with highlighted proposed explorations for the upcoming campaigns to allow the team to obtain buy-in and to provide comments on planned work by EXID; ability to export list or table of planned field work for pricing by EC; ability to export KMZ of planned field work for review by DCO enviro/cultural; ability to store and recall audit trail of modifications to location (from planned to completed phases); and shows the status of each deliverable (EXID).

#### Complete Import of Historical Exploration to OpenGround – Deliverable ID# 09-GM-01

Digitize subsurface data from approximately 370 historical explorations identified in the project footprint using AI specialty firm and add data to DCA OpenGround database. Perform quality control checks on digitized data.

#### Incorporate FY 26/27 geo-environmental data into EQUIS – Deliverable ID# 09-GM-02

Incorporate FY 26/27 subsurface data delivered by the EC into the DCA EquIS geoenvironmental database. Includes performing quality assurance on delivered data.

#### Incorporate FY 26/27 geo data into OpenGround – Deliverable ID# 09-GM-03



Incorporate FY 26/27 subsurface data delivered by the EC into the DCA OpenGround database. Includes performing quality assurance on delivered data.

#### Exploration Consultant Procurement & Integration Support – Data Management

Provide support to the DCA program team to procure EC, including review of proposals and participation in interviews. Scope also involves labor for integrating the EC into the DCA data management team, review and modification of applicable DCA data derivation standards, training, and other OpenGround data delivery related activities.

#### Transition to DCA Platforms for OpenGround, EQUIS, Leapfrog – Deliverable ID# 09-GM-04

Provide support to the DCA program team to stand up new DCA program software for geotechnical and geoenvironmental database storage and ground modeling utilizing the OpenGround, EQUIS, and Leapfrog platforms, respectively. Includes set up and configuration of the software to receive data from the EC and their subcontractors and documentation of the configuration to support the data management plan.

#### InSar Monument Planning Study – (Deferred)

#### Enhanced Gas Well Desktop Study – Deliverable ID# 09-GM-05

Engage and manage specialized consultant (Miocene) to identify the following:

- Enhanced techniques to locate abandoned wells
- Current plug and abandon requirements for oil and gas wells
- Type of rig, personnel, workspace area, estimated duration, and general cost for well plug and abandonment or re-abandonment
- Requirements for bonding and ownership transfer of wells requiring re-abandonment
- General guidance on infrastructure constructed near or over abandoned wells
- Future access requirements for mineral right holders
- Review current research and DCA technical memorandum documenting wells with the potential to affect project footprint

Pending the results of the consultant scope, the TSD team would add relevant discussion to draft BODR and revise relevant well locations in DCA GIS based on any new mapping and data sources identified by the specialized consultant.

#### **Subtask 1.6 – Survey Management**

DCA has procured Survey Consultant(s) to conduct the comprehensive, programmatic survey required to support property acquisition and inform the design and construction of the Project. To inform this program activity, the TSD team completed several Survey Plans, which proposed an approach to develop the near-term and long-term survey plans to support the design and construction phases of the Project. The survey plan outlines the tasks required to support the design phase of the Project which includes establishing survey control, activities required to support property and right-of-way acquisition, and activities such as aerial imagery and base mapping required for design. The survey plan also presents the proposed follow-on



construction-related survey activities required to support construction and ultimately the preparation of as-built information to represent the constructed facilities.

Under this subtask, Subconsultant will perform the following tasks:

- Assist in developing technical requirements to support future DCA procurement actions associated with their Survey Consultant(s).
- Oversee survey work performed by the Survey Consultant(s) in accordance with the Survey Plan and Survey Consultant(s) contractual requirements.
- Serve as the liaison between the Survey Consultant(s), other functional areas within DCA, and DWR's Geomatics team.

### **Subtask 1.7 – Cost Estimating – Deliverable ID# 09-CE-01**

The purpose of this engagement is to develop an Association for the Advancement of Cost Engineering (AACE) Class III Cost Estimate that is supported by the Basis of Design Report. The Class III estimate will be prepared as the initial control estimate against which all actual costs and resources will be monitored. This task also includes supporting the development of the DCP project baseline in coordination with Program Support Services and the Executive Management team. The cost estimate will be prepared in alignment with the Construction Cost Estimating Methodology Instructions.

## **Task 2: Program Initiation**

The primary objective of the Program Initiation engineering activities is to provide ongoing support to the DCA in developing the materials necessary for the Participating Water Agencies (PWAs) to undertake their decision to implement the project. The materials generally consist of the BODR, Class III Cost Estimate, Baseline Schedule, and Project Baseline Report. The Project initiation phase also includes support to the DCO Environmental and Permitting teams as they prepare and revise the environmental permitting documents and advance studies that help to refine the engineering, construction, and operational characteristics and features of the approved Project. These materials are also necessary for the PWA implementation decision.

Conceptual design activities will result in the timely delivery of comprehensive technical Project information, as needed. Expected benefits of these conceptual engineering services to the Project environmental planning process and stakeholder engagement include the following:

- Provides accurate information to the environmental documentation team and stakeholders.
- Refinement of concepts to be further evaluated during final design.
- Identify opportunities to reduce the overall program risk, cost, and schedule through innovative design concepts, construction sequencing, and construction contract packaging strategies.
- Develops engineering input to accurately inform the environmental documentation, permit applications, and stakeholder engagement process.
- Develops engineering input to support development of the BODR, project master schedule, and cost estimates.



## **Subtask 2.1 – Management & Administration**

The TSD Project Management Team will manage the Project from a financial, contractual, and quality perspective and provide oversight of the day-to-day general project administration and coordination of the various work activities of the TSD team.

Specific coordination actions to be taken under this subtask will include:

- Following project management protocols to ensure the project stays on schedule and budget
- Ensuring deliverables adhere to scope requirements
- Overseeing compliance with and tracking the QA/QC process including coordinating QA/QC of Project deliverables by senior technical consultants and subject matter experts
- Providing recurring project status updates
- Managing the TSD's communications, budget, schedule, and document controls
- Collaborating and coordinating with the Program Management Support Consultant
- Providing high-level review and oversight of TSD's deliverables
- Attending routine project coordination and briefings
- Attending DCA-DCO senior leadership meetings
- Preparing and attending presentations with various project stakeholder groups, as needed
- Distributing key project documents (e-mails, letters, memoranda, reports, etc.) to the core project team to keep them fully informed and to cascade down to their teams, as appropriate
- Providing administrative and logistic support to the various technical teams
- Preparing technical materials to support outreach activities, as requested
- Preparing responses to technical stakeholder questions, as requested
- Participating in various community engagement meetings, as requested, to support DCA outreach efforts.

## **Subtask 2.2 – Engineering & Project Delivery**

The TSD team will provide services to support planning for the future program delivery phase and engineering team support for various programmatic activities. This may include activities related to scheduling, risk management, analyzing cash flow, resource planning, evaluating contracting and delivery mechanisms, and others, as requested by the Executive Director and/or Program Management Support team. For FY26/27 these activities include:

Construction Management Plan (Deferred)



Workplan for Development of Design Guidelines, Standards, and Specifications – Deliverable ID# 09-PD-01

This task includes development of a workplan for the Design Guidelines, Standards, and Master Specifications. The workplan will identify interim and major milestones, the overall approach for completing the work, and key coordination and review periods. The workplan will be used to manage the development of the Design Guidelines, Standards, and Master specifications that are expected to span FY26/27 and FY27/28. The workplan will be submitted to DCA for review and to gain alignment on the overall development of Design Guidelines, Standards, and Master Specifications that will be required to support EOR procurement and future design phases.

Design Interface Management Plan (Deferred)

Commissioning and Turnover Requirements (Deferred)

Develop and Finalize Construction Management Contract Packaging (Deferred)

Finalize EOR Procurement Strategy and Process (Deferred)

Form of Contract and Programmatic Requirements for EOR (Deferred)

Form of Contract and Programmatic Requirements for CMP Construction – Deliverable ID# 09-PD-02

This subtask will be used to evaluate and determine the form of contract that will be used for construction contracts including items such as the agreement, general conditions, supplementary conditions, and general requirements of the contract documents. It will be important to agree upon and establish the form of contract that will be used in the contract documents so that the CSI master specifications (Div 0 to Div 49) can be developed with a clear understanding of how they are to be coordinated with the construction contract.

Construction QA/QC Plan/Strategy (Deferred)

Develop CMP Construction Procurement and Contracting Requirements (Div 00 & 01) – Deliverable ID# 09-PD-03

This task includes the initial development of Construction Procurement and Contracting requirements to support construction of the CMP project. which are also known as Division 0 and Division 1 Specifications. The development of these specifications will be completed to start to establish the framework of Master Specifications that will be developed in the future. This task will develop the rules, expectations and structure that govern how construction work will be competitively procured, contracted, executed and coordinated across all construction packages.

Develop CMP Construction Specifications (Earthwork, Structural, Environmental, Restoration) – Deliverable ID# 09-PD-04

This task will be used to develop the technical specifications (Div 2 to 49) necessary to support the construction of the CMP projects. This includes a limited number of technical specifications to cover basic construction elements such as specifications for earthwork, concrete, miscellaneous metals, environmental, and restoration requirements. Development of the CMP Construction Specifications include the development of only those specifications to support CMP construction and does not include specification development to support the major infrastructure components as defined in the program's design and engineering framework and supported by the BODR. This task will include reviewing and integrating the conceptual and



preliminary technical engineering documentation developed for the CMP projects to ensure specifications align with project design requirements and construction methods.

Develop Design Guidelines and Standard Details for DCP (Deferred)

Construction Management Plan (Deferred)

Construction Management Plan (Deferred)

### **Subtask 2.3 – Basis of Design Report – Deliverable ID# 09-BD-01**

The purpose of the Systemwide Basis of Design Report (BODR) and Basis of Design Drawings (BODD) is to advance the DCP design development to an approximate 20% completion to facilitate development of a Class 3 cost estimate as defined by AACE. This overall effort will be a continuation of the BODR through FY26/27. DWR and the PWA's will be reviewing the BODR from May 18, 2026 to June 26, 2026, after which comments will be received. This task includes reviewing and responding to review comments received and updating the BODR and the BODD to reflect agreed upon responses to comments. Following updating of the documents, a short two-week review period will be provided to DWR and the PWA's to back check the comments received from the first review. During FY26/27 there will be no other design development of the DCP other than to address review comments received and to finalize the documents. The schedule and budget for completing this task assumes that responding to review comments, updating the documents, backchecking, and finalizing the documents will take approximately 3 months of time. Should a significant number of review comments be received that are outside the schedule and budget estimates for completing this work, Jacobs will notify DCA prior to completion of this task such that the level of effort required, budget, and schedule can be evaluated.

## **Task 3: Direct Allowances**

These allowances cover expenses that are directly tied to and contribute to the Program.

### **Subtask 3.1 – Other Direct Costs (ODCs)**

This subtask provides reimbursement for project specific supplies, equipment rental, software, licensing, postage, and other direct costs as needed and approved to perform the work in this task order. All requests for reimbursement will require prior approval from the Contract Administrator via the Direct Allowance Draw Down (DADD) Trimble process before submitting an invoice. All expenses associated with ODCs described in this subtask will be invoiced to DCA at cost.

### **Subtask 3.2 – Travel Costs**

Travel, lodging, and per diem expenses in connection with this task order may be submitted for reimbursement and invoiced to DCA in accordance with the DCA Travel Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

### **Subtask 3.3 – Temporary Duty Assignments (TDAs)**

For any subset of Consultant staff approved in writing by the Executive Director, this subtask covers pre-negotiated lodging and per diem costs at a unit rate.



**Attachment B - Deliverables**  
**Jacobs | Agreement #18006 | Task Order 0009**

WBS Code	ID #	Deliverable Name	Due Date
12003-PCTRL-Schedule Mgt	09-SM-01	Baseline Schedule	6/30/2027
31001-PIF-Geotechnical Work	09-GE-01	Develop FY27-FY29 Fieldwork Schedule	9/30/2026
21000-GT-Management	09-GM-01	Complete Import of Historical Explorations to Openground	12/31/2026
21000-GT-Management	09-GM-02	Incorporate FY26/27 geoenv data into EQulS	6/30/2027
21000-GT-Management	09-GM-03	Incorporate FY26/27 geo data into Openground	6/30/2027
21000-GT-Management	09-GM-04	Transition to DCA Platforms for OpenGround, Equis, LeapFrog	6/30/2027
21000-GT-Management	09-GM-05	Enhanced Gas Well Desktop Study	12/31/2026
12007-PCTRL-Cost Estimating	09-CE-01	Class III Estimate Package	6/30/2027
30007-PIE-Program Delivery Planning	09-PD-01	Work Plan for Development of Design Guidelines, Standards, & Specifications	12/31/2026
30007-PIE-Program Delivery Planning	09-PD-02	Form of Contract and Programmatic Requirements for CMP Construction	3/31/2027
30007-PIE-Program Delivery Planning	09-PD-03	Develop CMP Construction Procurement and Contracting Requirements (Div. 00 & 01)	FY 27/28
30007-PIE-Program Delivery Planning	09-PD-04	Develop CMP Construction Specifications (Earthwork, Structural, Environmental, Restoration)	FY 27/28
30009-PIE-Basis of Design Reports	09-BD-01	Basis of Design Report	3/31/2027

**Notes:**

**Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.**

**Attachment C - Budget Summary (Time and Materials Task Order)**  
**Jacobs | Agreement #180006 | Task Order 009**

WBS Code	Item Number	Item Description	Task Order Value
12003-PCTRL-Schedule Mgt	001	Schedule Management	\$ 868,284.78
16000-PM-Management	002	Permitting Management	\$ 1,454,859.19
16003-PM-Permit Monitoring & Compliance	003	Permit Monitoring & Compliance	\$ 1,320,467.19
31001-PIF-Geotechnical Work	004	Fieldwork Management	\$ 1,427,778.04
21000-GT-Management	005	Geotechnical Data Management	\$ 1,148,574.81
22000-SM-Management & Auditing	006	Survey Management	\$ 683,700.97
12007-PCTRL-Cost Estimating	007	Cost Estimating	\$ 2,487,268.34
30000-PIE-Management & Administration	008	Management & Administration	\$ 2,363,124.11
30007-PIE-Master Program Plan	009	Engineering & Project Delivery	\$ 2,215,754.98
30009-PIE-Basis of Design Reports	010	Basis of Design Report	\$ 3,745,633.56
30000-PIE-Management & Administration	011	Other Direct Costs	\$ 52,405.00
30000-PIE-Management & Administration	012	Travel Costs	\$ 442,656.50
30000-PIE-Management & Administration	013	Temporary Duty Assignment	\$ 155,472.00
<b>Total</b>			<b>\$ 18,365,979.47</b>

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# Attachment A – Scope of Services

## Hamner, Jewell & Associates | Agreement 180008 | Task Order 0008

This scope of work falls under three main tasks:

- Task 1: Project Management
- Task 2: Access Agreement Management
- Task 3: Direct Allowance

### Task 1: Project Management

#### 1. Project Management

The ROW agent will manage the effort from a financial, contractual, and quality perspective and provide oversight of project administration and coordination activities. Specific project management actions to be performed under this subtask include but are not limited to:

- Providing monitoring, reporting and coordination services associated with this task order including document control functions, invoicing, and preparation of monthly cost reports.
- Attending routine project coordination meetings, training, and briefings.

### Task 2: Access Agreement Management

#### 1. Support New and Ongoing Access Agreements

The ROW agent will provide continued support and coordination efforts for the acquisition of TEPs and COEs required to conduct fieldwork on privately owned properties. Specific actions to be performed under this subtask for properties assigned to Hamner, Jewell & Associates by the DCA include:

- Assisting in preparing and sending new TEPs and serving as the initial point of contact for new TEPs.
- Continuing to support the DCA and DCO with necessary landowner communications, including working with the landowners to prepare Payee Data Records, Memoranda of Settlement, and any agreement extensions or other related matters.
- Performing title searches, reviewing vesting documents, and performing other landowner research, as requested.
- Reporting TEP status and progress during regularly scheduled and as requested meetings.

The ROW Agent shall deliver all final and signed TEPs as they are acquired through the duration of this task order. The ROW Agent will upload a PDF copy to DWR's SharePoint library, as well as DCA's SharePoint library and/or Trimble Connect, as directed by DCA.

By June 1<sup>st</sup>, 2027, the ROW Agent shall submit a summary report to DCA containing the following items for fiscal year FY26/27:



- Number of properties solicited for Temporary Entry Permits
- Approximate time (in weeks) to receive approval or disapproval of requested Temporary Entry Permits
- Approximate number of hours required to conclude Temporary Entry Permit negotiations, including compiling documentation, research, communications with landowner, filing documents, etc., per Temporary Entry Permit

The ROW Agent will coordinate the template and format of this deliverable with DCA. The intent of the deliverable described above is to assist DCA and DCO in planning for future field activities; the results of the deliverable above are not intended to act as an evaluation of Hamner, Jewell & Associates' performance.

### **Task 3: Direct Allowance**

#### **1. Travel Costs**

Travel, lodging, and per diem expenses in connection with this task order may be submitted for reimbursement and invoiced to DCA in accordance with the DCA Travel Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

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## Attachment B - Deliverables

Hamner, Jewell & Associates | Agreement #180008 | Task Order 0008

WBS Code	ID #	Deliverable Name	Due Date
15002-PY-Temporary Entrance Permits	2627.1	Summary of TEP Results	6/1/2027

**Notes:**

*Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.*

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## Attachment C - Budget Summary (Time and Materials Task Order)

Hamner, Jewell & Associates | Agreement #180008 | Task Order 0008

WBS Code	Item Number	Item Description	Task Order Value
15001-PY-Property Agents	001	Project Management	\$18,858.15
15001-PY-Property Agents	002	Access Agreement Management	\$66,956.39
15001-PY-Property Agents	003	Direct Allowance -Travel Costs	\$1,000.00
<b>Total</b>			<b>\$86,814.53</b>

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# Attachment A – Scope of Services

## Bender Rosenthal | Agreement #180009 | Task Order 0009

Expected ROW Manager responsibilities and services to be provided under this overall task order are outlined below, while specific outcomes are presented in Attachment B—Deliverables. This scope of work falls under three main tasks:

- Task 1: Property Acquisition Management
- Task 2: Temporary Access Agreement Management
- Task 3: Title Report

### **Task 1: Property Acquisition Management**

The Property Acquisition Manager reports directly to the DCA Executive Office and is responsible for evaluating, coordinating, negotiating, and securing land for permanent access and/or ownership as outlined in the Property Acquisition Plan (Plan) of the Joint Exercise of Powers Agreement between the DWR and the DCA. The Property Acquisition Manager may oversee a team of specialists in Right of Way, appraisal and acquisitions, with some specialists serving as functional leads to staff and consultants. Unless agreed-upon between ROW Agent and DCA. All team members will work collaboratively within their specialized areas in the acquisition process as outlined in the Plan.

Responsibilities of the Property Acquisition Manager include:

- Planning, organizing, and leading Right of Way activities for permanent access and/or ownership, such as appraisals, acquisitions, relocation assistance, escrow and property management.
- Making daily decisions in conjunction with the DCA Managers and relevant functional leads.
- Managing staff in the development of best practices, strategies, performance benchmarks, goals, standard operating procedures, and quality compliance.
- Analyzing real estate policies, procedures, and processes to develop recommendations for improving methods, standards, policies, and staffing requirements.
- Determining consultant needs given staffing constraints and projected workloads, overseeing the development and administration of professional services agreements.
- Ensuring team members track and audit performance and approve payments consistent with delegated authority.
- Meeting with landowners, as needed, to ensure that service meets program standards, assessing the level of service provided, developing and implementing initiatives, policies, and procedures to improve service.
- Communicating with DCA teams on work progress.
- Collaborating with Legal, Safety & Risk Management, and other organizational functional groups on all property acquisition-related work.
- Coordinating with Surveyors regarding all right-of-way activities.

- Providing monitoring, reporting and coordination services associated with this task order including document control functions, invoicing, and preparation of monthly cost reports.
- Attending project meetings, training, and briefing

Deliverables include:

- A Preliminary Real Estate Plan (REP) that includes right of way management, site assessments, boundary surveys, title searches, zoning regulations, a real estate strip map delineating existing encumbrances, property lines, proposed rights of way, and necessary permits. Assessments and surveys will include existing structures, utilities, and infrastructure. The REP will also include plans for relocating any utilities. Work will be performed in accordance with DWR requirements. The draft REP will be delivered by June 30, 2027.
- Assumptions:
  - Right of Way maps are completed
  - Proposed acquisition areas are delineated

### **Task 2: Temporary Access Agreement Management**

The Property Acquisition Manager will manage coordination efforts for TEPs and COEs required to conduct fieldwork on privately owned properties. Specific actions to be performed under this subtask for properties assigned to Bender Rosenthal by the DCA include:

- Support New and Ongoing Temporary Access Agreements
- Assisting in reviewing and managing new TEPs

### **Task 3: Title Report Management**

Order any additional title reports from Fidelity National Title Company and First American Title Company. The title reports will be submitted to the Surveyors to evaluate the existing encumbrances and easements of record to assist with the proposed acquisition areas.

Deliverables include:

- A summary of title reports to be delivered by December 31, 2026, will summarize any additional title reports received through the first half on the FY.

### **Task 4: Title Reports**

Obtain any additional title reports from Fidelity National Title Company and First American Title Company, which state who the vested owner is and what title exceptions are already on record for each property.

## Attachment B - Deliverables

Bender Rosenthal, Inc. | Agreement # 180009 | Task Order 0009

WBS Code	ID #	Deliverable Name	Due Date
15000-PY-Management	014	Draft Real Estate Plan	6/30/2027
15004-PY-Land Purchases	015	Year End of Summary of Title Reports	12/31/2026

**Notes:**

**Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.**

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**Attachment C - Budget Summary (Time and Materials Task Order)**  
**Bender Rosenthal, Inc. | Agreement # 180009 | Task Order 0009**

WBS Code	Item Number	Item Description	Task Order Value
15000-PY-Management	001	Property Acquisition Management	\$ 241,210.84
15002-PY-Temporary Entrance Permits	002	Temporary Access Agreement Management	\$ 70,154.81
15004-PY-Land Purchases	003	Title Report Managment	\$ 30,192.04
15004-PY-Land Purchases	004	Title Reports	\$ 73,500.00
<b>Total</b>			<b>\$ 415,057.69</b>

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# Attachment A – Scope of Services

## Associated Right of Way Services, Inc. | Agreement #180010 | Task Order 0008

Expected ROW agent responsibilities and services to be provided under this overall task order are outlined below, while specific outcomes are presented in Attachment B—Deliverables. This scope of work falls under three main tasks:

- Task 1: Project Management
- Task 2: Access Agreement Management
- Task 3: Travel Costs

### Task 1: Project Management

#### 1. Project Management

The ROW agent will manage the effort from a financial, contractual, and quality perspective and provide oversight of project administration and coordination activities. Specific project management actions to be performed under this subtask include but are not limited to:

- Providing monitoring, reporting and coordination services associated with this task order including document control functions, invoicing, and preparation of monthly cost reports.
- Attending routine project coordination meetings, training, and briefings.

### Task 2: Access Agreement Management

#### 2. Support New and Ongoing Access Agreements

The ROW agent will provide continued support and coordination efforts for the acquisition of TEPs and COEs required to conduct fieldwork on privately owned properties. Specific actions to be performed under this subtask for properties assigned to Associated Right of Way Services, Inc., by the DCA include:

- Assisting in preparing and sending new TEPs and serving as the initial point of contact for new TEPs.
- Continuing to support the DCA and DCO with necessary landowner communications, including working with the landowners to prepare Payee Data Records, Memoranda of Settlement, and any agreement extensions or other related matters.
- Performing title searches, reviewing vesting documents, and performing other landowner research, as requested.
- Reporting TEP status and progress during regularly scheduled and as requested meetings.

The ROW Agent shall deliver all final and signed TEPs as they are acquired through the duration of this task order. The ROW Agent will upload a PDF copy to DWR's SharePoint library, as well as DCA's SharePoint library and/or Trimble Connect, as directed by DCA.

By June 30, 2027, the ROW Agent shall submit a summary report to DCA containing the following items for fiscal year FY26/27:



- Number of properties solicited for Temporary Entry Permits.
- Approximate time (in weeks) to receive approval or disapproval of requested Temporary Entry Permits.
- Approximate number of hours required to conclude Temporary Entry Permit negotiations, including compiling documentation, research, communications with landowner, filing documents, etc., per Temporary Entry Permit.

The ROW Agent will coordinate the template and format of this deliverable with DCA. The intent of the deliverable described above is to assist DCA and DCO in planning for future field activities; the results of the deliverable above are not intended to act as an evaluation of Associated Right of Way Services, Inc.'s performance.

### **Task 3: Direct Allowance**

#### **1. Travel Costs**

Travel, lodging, and per diem expenses in connection with this task order may be submitted for reimbursement and invoiced to DCA in accordance with the DCA Travel Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

DRAFT

## Attachment B - Deliverables

Associated Right of Way Services | Agreement #180010 | Task Order 0008

WBS Code	ID #	Deliverable Name	Due Date
15002-PY-Temporary Entrance Permits	2627.1	TEP Summary Report	6/30/2027

**Notes:**

**Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.**

DRAFT

**Attachment C - Budget Summary (Time and Materials Task Order)**  
**Associated Right of Way Services | Agreement #180010 | Task Order 0008**

WBS Code	Item Number	Item Description	Task Order Value
15002-PY-Temporary Entrance Permits	001	Project Management	\$ 13,157.05
15002-PY-Temporary Entrance Permits	002	Access Agreement Management	\$ 94,907.42
15002-PY-Temporary Entrance Permits	003	Direct Allowance - Travel Costs	\$ 1,000.00
		<b>Total</b>	<b>\$ 109,064.47</b>

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# Attachment A – Scope of Services

## Psomas | Agreement # 180013 | Task Order 0006

This scope of services narrative is meant to provide a rough outline of the tasks requested of Psomas in order to provide an order of magnitude of the effort and budget required for the land surveying tasks outlined below for the period of July 1, 2026, through June 30, 2027. It should be noted that this schedule and budget is contingent upon timely reviews by the appropriate approving authority and approval to commence field work. The date of field work authorization is currently being discussed. The timing of the deliverables is also contingent upon cooperation of the affected property owners.

Psomas will complete the following tasks in conformance with the California Department of Water Resources (DWR)(DCO) Geomatics Practice Version Geo-01 last updated 11/8/2019 and subsequent additions and amendments as they become available.

### **Task 1: Project Management (WBS 80000-PDSM)**

The Psomas project management team will continuously review the progress of the survey tasks. This team will adhere to a rigorous QA/QC method to ensure a second set of eyes will be used regarding all deliverables. A subcontracting plan will be implemented if required to maintain an aggressive delivery schedule. The project management team will also be charged with following the project Health and Safety Plan. This team will attend project meetings as required and submit bi-weekly progress reports if requested.

### **Task 2: Primary Survey Control Network (WBS 80050-PDSC)**

At the time this task order request was created, it was assumed the field work to create the control network will be completed in FY25/26 although there is a small contingency budget in this task order for GNSS baseline re-observations. The GNSS observation data collected in TO 5 will be adjusted and coordinated using Trimble Business Center Software. A stamped and signed survey control report will be created as a deliverable and submitted to DCA/DCO for review and acceptance. This report will include final coordinate values of the control points surveyed with their associated residuals and precisions, field notes, photos and other details regarding each point observed.

### **Deliverables:**

- Item 06-01 Stamped and signed Survey Control Report

### **Task 3: Right-of-Way Engineering (WBS 80100-PDRM)**

At the time this task order request was created, it is assumed that permission for Psomas to commence with boundary survey field work will be granted soon after task order approval for the boundary surveying for Batch 4 parcels with signed temporary entrance permits (TEP's) and court ordered entries (COE's) and Batch 5 parcels with signed TEP's. Please refer to Attachment 1 for the list of parcels. This assumption also confirms the assumption that stakeholder notification letters have been finalized and sent to said stakeholders. Therefore, this task order request is to complete the boundary surveys of Batch 4 parcels with TEP's and COE's Batch 5 parcels with TEP's and required peripheral parcels for boundary discovery purposes. As of April 15, 2026, the number of Batch 4 parcels with TEP's and COE's and Batch 5 parcels with TEP's is 51. Psomas' instructions are to assume all 51 parcels (and peripheral parcels) would be surveyed.



1. Property Boundary Resolution Memo: To date Psomas has been tasked with submitting numerous “draft” record boundary data exhibits to facilitate other DCA team functions. Psomas will continue to perform office research, and pre-calculation as requested by DCA. The property descriptions included in client supplied title reports will be calculated, and information packages will be created to facilitate boundary data discovery. Psomas anticipates continued miscellaneous exhibit submittals.
2. Boundary Surveys: Psomas field staff will visit the parcels for which we have completed information packages. At the time of this task order request, it is assumed that Psomas will visit all 51 Batch 4 parcels with TEP’s and COE’s and Batch 5 parcels with TEP’s and the required peripheral parcels. Psomas needs to conduct a boundary survey on peripheral parcels when the subject parcel has insufficient boundary evidence for its parcel lines to be resolved. Total parcels affected by boundary evidence search could be up to 150. The success of the fieldwork will depend upon access to pertinent parcels. The boundary surveys will be performed utilizing real time kinematic (RTK) or real time network (RTN) GPS observations, total stations, or fast-static GPS methods. This data will be reduced and compared to the record boundary information of the corresponding parcel. A boundary resolution DWG/DGN will be created for each parcel surveyed.
3. Appraisal Packages: Assuming a timely approval to commence field work, Psomas will complete up to 50 appraisal packages. The priority of the properties surveyed and appraisal packages completed will be determined by DCA. The appraisal package will consist of appraisal mapping showing the proposed easement or fee acquisition, proposed legal description and corresponding exhibit plat, current title report, an encumbrance matrix and all supporting documentation. DWR standards and specifications to be used as guidance in the preparation of each appraisal package.

**Deliverables:**

- Item 05-03 Property Boundary Resolution Memo (Up to 51 properties)
- Item 04-07 (revised) Up to 50 sets of appraisal mapping packages submitted to DCA/DCO for approval. This assumes a timely authorization of field work with no restrictions regarding property boundary discovery and standard survey practice for boundary determination.

**Task 4: Topographic Surveying & Mapping (WBS 80020-PDBM)**

During the period covered by TO5, it was determined that DWR will make available coordinated and rectified LiDAR data suitable for design level mapping. This LiDAR data is said to include the DCA project footprint. Consequently, this task is for the compilation and mapping of that DWR provided LiDAR data. The limits of the mapping are assumed to be a 1,000-foot wide corridor centered upon the centerline of the proposed tunnel alignment and any corresponding proposed roads and appurtenant sites. Mapping scale to be 1” = 100’ or 1” = 50’ as requested by DCA. Contour interval to be 1 foot if the provided LiDAR data will support it. Otherwise, the contour interval shall be 2 feet.

As a QC measure, ground truthing will create 3-dimensional coordinates of prominent features. The coordinates will be compared to the LiDAR mapping and the difference in coordinate values noted. These differences will be analyzed to ensure the topographic mapping is within project tolerance. Ground truthing can occur provided permission is granted for field survey staff to collect the required measurements in the field.

**Deliverables:**

- Item 06-02 Project wide topographic mapping (DWG or DGN) prepared according to project CAD standards.

- Item 06-03 Stamped and signed QC report of ground truthing results. Supporting data in this report will include analysis of residuals, a csv file of the coordinates, photos, and other associated data.
- Initial Assessment Report of the DWR provided LiDAR Data.
- Detailed Phase Work Plan to prepare mapping products and perform ground truthing operations.

## Attachment 1

### PSOMAS FY26-27 Batch 4 with TEP's or COE's & Batch 5 with TEP's Parcel List for Proposed Boundary Surveys

131-230-030-000  
131-380-010-000  
131-380-020-000  
131-380-030-000  
131-380-040-000  
131-050-010-000  
131-220-270-000  
011-070-070-000  
001-111-004  
001-111-005  
131-020-250-000  
131-020-280-000  
131-020-300-000  
131-020-310-000  
131-020-340-000  
131-040-110-000  
129-190-290-000  
129-190-310-000  
129-150-070-000  
129-270-010-000  
129-270-020-000  
131-040-030-000  
131-040-040-000  
025-090-070-000  
131-220-260-000  
131-220-300-000  
131-220-310-000  
131-220-320-000  
131-220-330-000  
055-060-050-000  
055-060-060-000  
189-250-040-000  
189-250-100-000  
189-250-270-000  
129-200-420-000  
129-200-150-000  
131-220-100-000  
131-220-120-000  
131-220-130-000  
131-220-220-000  
131-220-230-000  
131-220-240-000  
189-250-070-000  
131-240-040-000  
99B-7100-3-1

99B-7100-3-2  
132-0010-071-0000  
132-2290-002-0000  
146-0080-039-0000  
132-0332-062-0000  
146-0120-020-0000

## Attachment B - Deliverables

**Psomas | Agreement # 180013 | Task Order 0006**

WBS Code	ID #	Deliverable Name	Due Date
80100-PDRM-Boundry Survey / ROW Survey Support	04-07	Up to 50 Appraisal Packages Submitted for Approval	6/30/2027
80100-PDRM-Boundry Survey / ROW Survey Support	05-03	Property Boundary Resolution Memo (up to 51 properties)	6/30/2027
80070-PDSC-Control Survey Work	06-01	Stamped and Signed Survey Control Report	12/31/2026
80160-PDAM-Aerial Survey	06-02	Project-wide Topographic Mapping Compiled from DWR Supplied Data	6/30/2027
80160-PDAM-Aerial Survey	06-03	Stamped and Signed Ground Truthing QC Report	6/30/2027
80160-PDAM-Aerial Survey	06-04	Initial Assessment Report of DWR provided LiDAR Data	9/1/2026
80160-PDAM-Aerial Survey	06-05	Detailed Phased Workplan to Prepare Mapping products and Conduct Ground Truthing	10/1/2026

**Notes:**

*Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.*

**Attachment C - Budget Summary (Time and Materials Task Order)**  
**Psomas | Agreement # 180013 | Task Order 0006**

WBS Code	Item Number	Item Description	Task Order Value
80000-PDSM-Survey Management	001	Project Management	\$ 213,600.00
80070-PDSC-Control Survey Work	002	Primary Control Network	\$ 152,888.00
80100-PDRM-Boundary Survey / ROW Survey Support	003	Right-of-Way Engineering	\$ 1,455,795.00
80160-PDAM-Aerial Survey	004	Topographic Surveying & Mapping	\$ 537,342.00
	005		
	006		
<b>Total</b>			<b>\$ 2,359,625.00</b>

# Attachment A – Scope of Services

Parsons Transportation Group | Agreement # 190009 | Task Order 0009

## Task 1: Program Management Support & Administration

1. Parsons will provide a Program Support Manager who oversees the delivery of Program Controls (Cost, Schedule, Document, Risk, and Estimating Management), Administration, Information Technology, Health & Safety, Quality, and Procurement & Contracting services. This position ensures these functions meet timelines, are aligned with short and long-term objectives of the Delta Conveyance Project and operate within their approved budget.
2. Lead development and maintenance of program-wide requirements, policies, plans, processes and tools to facilitate DCP delivery, and to meet the fiduciary and reporting requirements as outlined in the DCA governance documents.
3. Manage the preparation, development/updates, and implementation of a comprehensive set of Management Plans and SOPs. Establish standards for program team members that are responsible for leading development or updates of Programmatic Management Plans and Procedures. These standards may include, 1) Create detailed work plans and form and organize cross-functional stakeholder teams, 2) Create and maintain business process workflow diagrams, 3) Identify, draft, update and obtain approval of Policies, Procedures, and Job Aids, 4) Coordinate with PMIS and IT teams to evaluate, select, and implement needed technologies, 5) Participate in development of Policies, Procedures, Job Aids, tool selection, tool implementation, 6) Lead rollout and training of the plans and adoption of the processes and tools.
4. Report at a programmatic level on functions of the DCA.
5. Manage the project from a financial, contractual, and quality perspective and provide oversight of the day-to-day general project administration.
6. Lead the development of the following plans:
  - Program Management Plan Update which serves as a stand-alone document that includes the program vision, mission, definition, strategic goals, organization and organizational responsibilities, and primary functional areas.
  - Project Management Guidelines and Standards which will support Program Delivery by serving as a summary document for project teams and project managers as they develop their Project Management Plans to ensure all programmatic requirements and expectations are met.

## Task 2: Chief of Staff

Provide support and advise the Executive Director in the capacity of Chief of Staff, as well as Board Clerk for the DCA Board of Directors Meetings.

1. These work efforts will include facilitation and preparation of:
  - Bi-Monthly Board Packets
  - Monthly DCA Board Reports (x12)
  - Final DCA Annual Report (FY25/26)



- DCA Final Annual Budget Package (FY26/27)

### **Task 3: Chief Engineer**

1. Provide advisory services to the Executive Director for the execution of the engineering activities performed by the Technical Services Division. Attend and participate in stakeholder engagement, planning and technical workshops. Oversee current Engineering team, assess their progress, provide reviews of Technical Services deliverables, and participate in technical planning and design activities, as requested by the Executive Director.
2. Support in the development of assigned Programmatic Management Plans and Procedures. Participate in development of Policies, Procedures, Job Aids, tool selection, rollout, and training.

### **Task 4: Program Controls Management**

1. Parsons will provide a Program Controls Manager to:
  - Develop and Maintain Program Controls business processes
  - The Program Controls Manager will oversee scope, cost, funding, budget, schedule, and risk controls functions.
  - Lead Program Controls Organization
  - Develop and Maintain Program Controls Communications and Reporting
2. The Program Controls Manager will lead the Program Controls effort in the periodic communication of metrics and Key Performance Indicators (KPI) to Program Management Office leadership as well as to designated external stakeholders.
3. Performs independent analyses of program functions, including validation of schedule, cost, or risk, project-level information generated by the Technical Services Division or other Divisions in the Program team.
4. Support in the development and updates of assigned Programmatic Management Plans and Procedures. Participate in development and updates to Policies, Procedures, Job Aids, tool selection, rollout, and training, and adoption.

### **Task 5: Cost Management**

1. Working with the Program Controls Manager, the Cost Management team will perform the following:
  - Prepare and maintain Master Program Budget including preparation of Annual Fiscal Year Budgets, managing program budget change requests, and reporting budget status.
  - Track and manage Program Commitments including all contracts, contract changes, purchases, and other expenditures. Provide reporting on commitment status consistent with policies and procedures.
  - Review, audit and process all Contract Invoices and Submit and Track Payments with DCO. All audits shall be conducted consistent with Program Policies and Procedures.
  - Prepare weekly, monthly, quarterly, and annual reports as identified in the Program Policies and Procedures.

2. Lead the development of the following plans:
  - Cost Management Plan Update which consolidates the current Budget, Cost, and Funding Management Plans and updates the plans in preparation for Program Delivery.
  - Change Management Plan Update which updates the existing change management plan to incorporate program and project baselining and scope, schedule, budget, and risk change management in preparation for Program Delivery.
3. Lead the implementation of a Funding Reallocation which reconfigures Trimble Unity Construct to track and reallocate funding for historical commitments, task orders, and invoices and to allow that funding to be split on selected task order line items.

#### **Task 6: Schedule Management**

1. Working with the Program Support Manager, Deputy Program Support Manager, Program Controls Manager, and Chief Engineer, the Schedule Manager will perform the following:
  - Provide oversight services to the Technical Services division with the development of the Master Program Schedule including Baselines, Baseline changes, Working Schedules, and Schedule Updates. This includes close coordination with all consultants and contractors contracted to serve DWR for the purposes of completion of the Environmental Planning Work and the Authority's work in support of DWR's effort
  - Provide oversight and support services to the Technical Services division as they continue development of Cost Loading within the Master Program Schedule and evaluation of project sequencing, packaging, delivery and funding scenarios
  - Support in the development and updates of assigned Programmatic Management Plans and Procedures. Participate in development and updates to Policies, Procedures, Job Aids, tool selection, rollout, and training.
  - Support and refine bottoms-up cost estimates for programmatic soft costs and evaluate near-term funding and cash flow scenarios.
  - Support procurement and future implementation of a DCA Oracle Primavera P6 environment which will support long term management of DCA Master Program and Project Schedules.
  - Support development of summary DCA Master Program Schedule in coordination with the Technical Services Team. Technical Services division
  - Develop and maintain a DCA Near-Term Schedule
2. Define schedule management standards and provide oversight and support to the Master Program Schedule developed and maintained by the Technical Services team.
3. Lead the development of the following plans/deliverables:
  - Schedule Management Plan Update which advances the processes, procedures and tools to support Program Delivery including project schedule standards, work breakdown structure, cost breakdown structure, risk and contingency, and reporting.

### **Task 7: Document Management**

1. Manage and support document controls processes across the program including DCA working area document management access and updates, plan development and technical editing support, deliverable acceptance, and records retention.
2. Lead the development of the following plan:
  - Document Management Plan Update which advances the processes, procedures and tools to support Program Delivery including definition of project specific folder- and file-naming standards, and selection of project document management system(s) that will be used for project management, design, construction, handover, and closeout management.

### **Task 8: Risk Management**

1. Manage and support risk management processes across the program including the facilitation of risk register updates, qualitative and quantitative risk analysis, contingency planning, and integration of risk with the program scope, cost, and schedule management.
2. Lead the development of the following plan:
  - Risk Management Plan Update which advances the processes, procedures and tools to support Program Delivery including definition of project specific risk register requirements, project team risk, issue, change, and escalation requirements, and project level contingency management authorities.

### **Task 9: Cost Estimating**

1. Define cost estimating standards and provide oversight and support to the cost estimates developed and maintained by the Technical Services team.
2. Support independent cost estimates, as requested.
3. Lead the development of the:
  - Cost Estimate

### **Task 10: Procurement & Contracting**

1. Provide Procurement and Contract Administration support to help lead and track procurements, contract negotiations, task order negotiations, change orders, and payments.
2. Lead the development of the following plan/deliverables:
  - Contract Management Plan Update which will consolidate the existing Procurement Management Plan and existing Contract Administration Plan. The plan will also be updated to define processes, templates, and systems in preparation for Program Delivery including updates to procurement processes and contract templates to support hiring of final designers, construction managers, and construction contractors. The plan may also need to be updated to adapt to additional contracting strategies such as Design-Build, CM-at-Risk or Progressive Design Build.
  - Procurement Strategy Table which is an ongoing list that maintains all planned new procurements, contract renewals, and other major procurements.

### **Task 11: Office Administration**

1. Provide Administration and Facilities Management services to support ongoing needs of the DCA headquarters office. Manage contracts associated with the facilities operations.
2. Provide support services to DCA team members including facilities and IT support, onboarding, offboarding, certification tracking, training, event coordination, conference coordination, and outreach coordination.
3. Continue to support implementation of the Program IT Master Plan and full implementation of IT systems and related support services
4. Lead the development of the following plan:
  - Resource Management Plan which will consolidate the existing Onboarding/Offboarding/Certification Tracking Plan, Training Plan, and Knowledge Management Plan. The plan will also be updated to prepare for Program Delivery and update existing or create new processes for project teams including final designers, construction managers, and construction contractors.
  - DCA Office Lease Renewal Analysis which will provide data to inform the Executive Director on current base utilization, renewal options, and market trends/availability.
5. Plan and attend approved DCA-sponsored conference events to distribute project collateral, answer project-related questions, engage with conference attendees, and provide general administrative support

### **Task 12: Information Technology / Program Management Information Systems**

1. Provide continued Program Management Information Systems (PMIS) Implementation Services to support the long-term execution of the program.
2. Provide ongoing system support, training, configuration and change management for:
  - Program Support Tools
    - DCA Oracle Primavera P6 - Schedule Management System
    - HCSS HeavyBid – DCA Estimating Software
    - IRIS Risk Management - DCA Risk Management System
    - iSpring - DCA Learning Management System
    - Dr. McNatty – Application Hosting environment for Oracle Primavera P6 and HCSS HeavyBid
  - Trimble Unity Construct
    - DCA Projects, Funding, Budget, Cost, Commitment, Change, Invoicing, Deliverables, Health and Safety, Quality, Quality, Programmatic Real Estate, Programmatic Geotech
  - DCA SharePoint
    - Program Document Collaboration and Record System
  - Geotechnical Tools
    - Bentley Open Ground – Geotechnical Data Management Platform
    - Bentley Leap Frog – Geotechnical Data Visualization Analysis Tool

- EarthSoft EQUIS Helios – Geotechnical Environmental Data Collection System
  - Real Estate Tools
    - Trimble Processes and Dashboards
  - Technical Services Tools
    - Bluebeam – Design Review Tool
  - Environmental Tools
    - Survey123 Integration with DCA Data Warehouse and Dashboards
  - Performance and Action Center (Power BI Dashboards and Analytics)
    - DCA Power BI and Microsoft Azure Data Warehouse
    - Program Controls, Geotechnical, Real Estate, Safety
  - Communications Tools
    - Jambo – Stakeholder Management
    - DCA Public Website
    - MailChimp – Stakeholder Communications
    - Hootsuite – Social Media Management
3. Provide oversight, coordination, and/or integration services for systems currently developed or operated by other organizations such as:
    - CA DWR ESRI – Geographic Information System
    - CA DWR DCO SharePoint – DCO document management
    - Systems hosted by DCA vendors such as Jacobs, Parsons, or AECOM
  4. Support systems architecture planning needed to support Basis of Design Report and Estimating activities associated with Program Delivery such as BIM, GIS, and Environmental compliance tracking.
  5. Implement system improvements as requested by Division/Section Managers and the PMIS Governance Committee.
  6. Create Solution Definition Documents for the following Trimble Processes and Power BI Dashboards:
    - Procurement Dashboards
    - Risk Dashboards
    - Program Controls Dashboards
    - Safety Dashboards

Solution Definition Documents capture the as-built configuration for each Trimble business process and associated reporting assets. For processes, they document the purpose, workflow, steps, available actions, assigned roles, data fields, page layouts, field logic (including formulas), due dates, time constraints, escalation rules, and automation elements such as mail merge templates, file formats, storage locations, and naming conventions.

For Power BI dashboards, the documents describe the dashboard purpose and intended audience, data sources and refresh schedules, data models and relationships, calculations and measures, filters and slicers, security and access controls, visual

layouts, and key assumptions or limitations. Together, these documents provide a comprehensive reference for end users, administrators, and support teams.

7. Lead the development of the following plans/deliverables:
  - Program Management Information Systems (PMIS) Master Plan Update which provides the strategic vision, enterprise system architecture, and implementation roadmap (updated annually) for technologies that support the creation, delivery, and collaboration of program work.
  - Configuration Management Plan Update which describes the processes and tools required to keep key programmatic information consistent across tools such as the cost system, scheduling system, design models, and geographical information systems.

### **Task 13: Health & Safety Management**

1. Health and Safety Manager oversees health and safety activities on the program and implements the Health, Safety & Security Plan.
2. Lead the development of the following plans/deliverables:
  - Health, Safety & Security Plan Update (HSSP) which will expand requirements, processes, and tools to support Program Delivery including roles and requirements for project teams including final designers, construction managers, and construction contractors.
  - Workplace Violence Prevention Plan Update which documents DCA and vendor requirements and expectations for managing workplace violence and required by California law.
  - DCA Office Safety Plan which documents basic safety elements of the office including fire safety, safe storage of personal items and ergonomics.
  - Emergency Response Procedure Update which communicates approved and implemented language updates regarding the terms “DCA Headquarters”, “DCA Office Personnel”, and “DCP Personnel” to policies, plans, processes, and tools.
  - Emergency Coordination Group Procedure which outlines the efforts of the Safety Working Group and who participants are. The Safety Working Group operates similar to a safety committee with identified representation from the DCA, DWR and applicable DCP Personnel.
  - DCA Incident Reporting Procedure Update which communicates approved and implemented language updates regarding the terms “DCA Headquarters”, “DCA Office Personnel”, and “DCP Personnel” to policies, plans, processes, and tools.
  - DCA Safety Oversight Inspections Procedure Update which communicates approved and implemented language updates regarding the terms “DCA Headquarters”, “DCA Office Personnel”, and “DCP Personnel” to policies, plans, processes, and tools.

### **Task 14: Quality Management**

1. Quality Manager oversees Quality management activities on the program and implements the Quality Management Plan.
2. Lead validation and verification of compliance with DCA governing requirements.

3. Support planning for key business functions, processes, procedures, and systems that will be needed for Program Delivery so that they can be established in time to support Program Delivery.
4. Conduct as-needed Quality Assurance audits to validate that Programmatic Plans are implemented and followed.
5. Lead the development of the following plan/deliverables:
  - Quality Management Plan (QMP) which will expand requirements, processes, and tools to support Program Delivery including quality expectations for project teams including final designers, construction managers, and construction contractors.
  - Quarterly Continuous Improvement Summaries that communicate approved and implemented updates to policies, plans, processes, and tools.

#### **Task 15: Sustainability Management**

1. Sustainability Manager oversees Sustainability management activities on the program. Parsons will work with the Authority team to draft a Program Sustainability Management Plan.
2. Lead the development of the following plan:
  - Draft Project Sustainability Plan – CMP Projects: which defines the DCAs approach, objectives, metrics, and processes for managing and communicating sustainability goals to Engineers of Record for incorporation into project design documents

#### **Task 17: Conference Expenses**

1. This task covers registration/sponsorship fees, room rental fees, and other expenses (such as furniture/equipment rental fees, booth fees, electricity/Wi-Fi fees, express/shipping/handling fees, food/beverage charges for DCA-hosted conferences, etc.) to support approved DCA-sponsored conference events.
2. Conference expenses will be invoiced to DCA at cost.

#### **Task 18: DCA Office Supplies & Perishables**

1. Parsons will procure supplies required for administration usage in the office or for DCA board meetings.
2. Parsons will procure perishables such as reimbursable meals for approved DCA events and tours.
3. Expenses associated with the supplies and perishables will be invoiced to DCA at cost.

#### **Task 19: Outreach Expenses**

1. Parsons will procure equipment, fees (such as room/furniture/equipment rental fees, electricity/Wi-Fi fees, express/shipping/handling fees, food/beverage charges, etc.), and/or supplies required for Outreach meetings/events, materials, collateral, and other Outreach efforts.
2. Expenses associated with the supplies will be invoiced to DCA at cost.

#### **Task 20: Direct Allowance Other Direct Costs (ODCs)**

1. This task provides reimbursement for project specific supplies, equipment rental, software, licensing, postage, and other direct costs as needed and approved to perform the work in this task order. All requests for reimbursement will require prior approval from the Task Order Manager via the Direct Allowance Draw Down (DADD) Trimble

process before submitting an invoice. All expenses associated with ODCs described in this subtask will be invoiced to DCA at cost.

**Task 21: Direct Allowance Travel Costs**

1. Travel, lodging, and per diem expenses in connection with this task order may be submitted for reimbursement and invoiced to DCA in accordance with the DCA Travel Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

**Attachment B - Deliverables**  
**Parsons Transportation Group | Agreement # 190009 | Task Order 0009**

WBS Code	ID #	Deliverable Name	Due Date
16000-PM-Management	09-PM-JEPARevs	Assessment of JEPA Revision Impacts to Processes, Plans, & Procedures	12/28/2026
10001-EO-Executive Office	09-EO-BP-Aug	Bi-Monthly Board Packet 2026-08	8/28/2026
10001-EO-Executive Office	09-EO-BP-Oct	Bi-Monthly Board Packet 2026-10	10/30/2026
10001-EO-Executive Office	09-EO-BP-Dec	Bi-Monthly Board Packet 2026-12	12/25/2026
10001-EO-Executive Office	09-EO-BP-Feb	Bi-Monthly Board Packet 2027-02	2/26/2027
10001-EO-Executive Office	09-EO-BP-Apr	Bi-Monthly Board Packet 2027-04	4/30/2027
10001-EO-Executive Office	09-EO-BP-May	Bi-Monthly Board Packet 2027-05	5/28/2027
10001-EO-Executive Office	09-EO-BP-Jun	Bi-Monthly Board Packet 2027-06	6/25/2027
10001-EO-Executive Office	09-EO-BR-Jul	Monthly DCA Board Report 2026-07	7/31/2026
10001-EO-Executive Office	09-EO-BR-Aug	Monthly DCA Board Report 2026-08	8/28/2026
10001-EO-Executive Office	09-EO-BR-Sep	Monthly DCA Board Report 2026-09	9/25/2026
10001-EO-Executive Office	09-EO-BR-Oct	Monthly DCA Board Report 2026-10	10/30/2026
10001-EO-Executive Office	09-EO-BR-Nov	Monthly DCA Board Report 2026-11	11/27/2026
10001-EO-Executive Office	09-EO-BR-Dec	Monthly DCA Board Report 2026-12	12/25/2026
10001-EO-Executive Office	09-EO-BR-Jan	Monthly DCA Board Report 2027-01	1/29/2027
10001-EO-Executive Office	09-EO-BR-Feb	Monthly DCA Board Report 2027-02	2/26/2027
10001-EO-Executive Office	09-EO-BR-Mar	Monthly DCA Board Report 2027-03	3/26/2027
10001-EO-Executive Office	09-EO-BR-Apr	Monthly DCA Board Report 2027-04	4/30/2027
10001-EO-Executive Office	09-EO-BR-May	Monthly DCA Board Report 2027-05	5/28/2027
10001-EO-Executive Office	09-EO-BR-Jun	Monthly DCA Board Report 2027-06	6/25/2027
10001-EO-Executive Office	09-EO-PAR	FY 2025/2026 Preliminary DCA Annual Report (Annual)	9/25/2026
10001-EO-Executive Office	09-EO-FAR	FY 2025/2026 Final DCA Annual Report (Annual)	12/28/2026
10001-EO-Executive Office	09-EO-FABP	FY 2026/2027 Final DCA Annual Budget Package for DCO (Annual)	6/25/2027
12000-PCTRL-Management	09-PC-PCP	Program Controls Plan	6/25/2027
12000-PCTRL-Management	09-PC-PWBSR	Project WBS Refinement	10/1/2027
12000-PCTRL-Management	09-PC-TPBP	Trimble Program Baseline/Re-Baseline Procedure	6/30/2027
12002-PCTRL-Cost Mgt	09-EO-SCMP	Stakeholder Change Management Process (JEPA Revisions)	4/30/2027
12002-PCTRL-Cost Mgt	09-PC-CRR	Consultant FY25/26 Rate Review	9/30/2026
12002-PCTRL-Cost Mgt	09-PC-CIPC	Consultant Invoice Process Changes (JEPA Revisions)	3/31/2027
12003-PCTRL-Schedule Mgt	09-PC-MSPR	Monthly Schedule Progress Reports x12	Monthly
12003-PCTRL-Schedule Mgt	09-PC-PBCLS	Program Baseline Cost Loaded Schedule	5/31/2027
12003-PCTRL-Schedule Mgt	09-PC-BSN	Basis of Schedule Narrative	5/31/2027
12004-PCTRL-Document Mgt	09-PC-PDFSP	Project Document File Structure Plan	12/31/2026
12004-PCTRL-Document Mgt	09-PC-DMPU	Document Management Plan Update	4/30/2027
12001-PCTRL-Risk Mgt	09-PC-RQRA	Refine Quantitative Risk Analysis	2/15/2027
12001-PCTRL-Risk Mgt	09-PC-RRU1	Risk Register Update 1	12/31/2026
12001-PCTRL-Risk Mgt	09-PC-RRU2	Risk Register Update 2	6/30/2027
12001-PCTRL-Risk Mgt	09-PC-RMPU	Risk Management Plan Update	6/25/2027
12001-PCTRL-Risk Mgt	09-PC-RSMU	Risk Software Manual Update	6/25/2027
12007-PCTRL-Cost Estimating	09-PC-CEB	PMO Cost Estimate for Baseline	8/14/2026

WBS Code	ID #	Deliverable Name	Due Date
12007-PCTRL-Cost Estimating	09-PC-BCE	Baseline Cost Estimate	6/30/2027
12007-PCTRL-Cost Estimating	09-PC-BOE	Basis of Estimate	6/30/2027
12003-PCTRL-Schedule Mgt	09-PC-CVSC	Cost Validation for Schedule Cost Loading	10/12/2026
10002-EO-Chief Engineer	09-EO-EORTO	Engineer of Record (EOR) Task Order Template	2/26/2027
14000-PCA-Management	09-PCA-CMPU	Contract Management Plan Update	4/30/2027
13006-AD-IT Services	09-IT-PMISPU	PMIS Master Plan Update	5/31/2027
13006-AD-IT Services	09-IT-CCMP	Configuration Change Management Plan	5/31/2027
13006-AD-IT Services	09-IT-PAC	Performance and Action Center Solution Definition Documents	5/31/2027
17000-HS-Management	09-HS-HSSPU	Health, Safety, & Security Plan Update (Annual)	6/25/2027
17000-HS-Management	09-HS-HSSPU	Emergency Coordination Team Procedure	9/30/2026
17000-HS-Management	09-HS-OSP	Office Safety Plan Update	9/30/2026
17000-HS-Management	09-HS-PILSC	Project Implementation, Large Security Contract	2/26/2027
17000-HS-Management	09-HS-SOCR	Safety Onboarding Content Revision	11/30/2026
18000-QM-Management & Auditing	09-QM-CQMP	Construction Quality Management Plan	12/31/2026
18000-QM-Management & Auditing	09-QM-PWGA	Program-Wide, Plan, Policy & Procedure Gap Analysis	4/2/2027
18000-QM-Management & Auditing	09-QM-BACIR	Bi-Annual Continuous Improvement Report 1	12/31/2026
18000-QM-Management & Auditing	09-QM-BACIR	Bi-Annual Continuous Improvement Report 2	6/25/2027
19000-ST-Management	09-ST-DPSP	Draft Project Sustainability Plan -- CMP Projects	6/30/2027

## Attachment C - Budget Summary (Time and Materials Task Order)

Parsons Transportation Group | Agreement # 190009 | Task Order 0009

WBS Code	Item Number	Item Description	Task Order Value
	001	Program Management Support & Administration	\$ 1,997,198.84
	002	Chief of Staff	\$ 541,038.40
	003	Chief Engineer	\$ 441,000.00
	004	Program Controls	\$ 500,662.40
	005	Cost Management	\$ 1,458,078.30
	006	Schedule Management	\$ 857,990.00
	007	Document Management	\$ 435,757.98
	008	Risk Management	\$ 109,612.60
	009	Cost Estimating	\$ 869,829.85
	010	Procurement & Contracting	\$ 1,090,152.00
	011	Office Administration	\$ 1,738,691.50
	012	Information Technology / PMIS	\$ 1,252,467.64
	013	Health & Safety Management	\$ 434,546.70
	014	Quality Management	\$ 288,284.64
	015	Sustainability Management	\$ 97,000.46
	016	Direct Allowance - ODCs	\$ 60,000.00
	017	Direct Allowance - Travel Costs	\$ 275,000.00
<b>Total</b>			<b>\$ 12,447,311.31</b>

# Attachment A – Scope of Services

Launch Consulting | Agreement # 190014 | Task Order 0008

## Task 1: Managed Support Services

### 1. IT Professional Services

Launch Consulting will provide comprehensive IT Infrastructure design, configuration, coordination, and support to include:

- Infrastructure - Domain Controller, DHCP Management, DNS Management, Network
- Switches, Firewall, Dual Internet Feed, Wired & wireless networks, UPS's
- Image (server, desktop, laptop) development, testing & deployment
- Remote monitoring
- Equipment Installation, Moves, Adds & Changes (IMAC's)
- Technology Vendor coordination as directed by DCA including, but not limited to – VoIP, Audio-Visual, Printers, Security
- Cyber Security Administration
- Backup Management
- Disaster Management/Disaster Recovery
- Change Management
- Event Management
- Project Management
- Microsoft 365 Suite of Products (SharePoint, OneDrive, Teams, Flow, etc.)
- Integrations and API's as available and requested between Microsoft 365 Suite of Products and other DCA software titles

#### **Required reporting with submission of Monthly Progress Report:**

IT Professional Services Monthly Status Report due with the submission of Monthly Progress Report, to include:

- Monthly infrastructure design and configuration activities
- Server Image Development status
- Monitoring outcomes
- Summary IMAC activities
- Summary Vendor Coordination activities
- Summary Cyber Security alerts, remediation activities, ongoing threats
- Backup status
- Disaster Management/Disaster Recover status, if applicable
- Summary Change, Event & Project Management activities

### 2. Desktop Support – Remote

Launch Consulting will provide the staffing, equipment, system, and software required to provide remote Desktop Support to all DCA staff to include:



- Self-help portal, email and phone access for ticket generation, ticket management (automation, escalation, resolution, reporting)
- Microsoft 365 Administration
- Security administration
- Smart phone support
- Desktop image management and deployment
- Audio/Visual support
- Remote user management
- Cross team IT coordination
- Vendor Management
- Operational Change Management
- Anti-Virus: patches, virus & malware mitigation
- Security Access
- Operational Reporting and Quality Assurance
- Service Level Management and Reporting
- Event Management
- Problem Management
- Release Management
- Change Management
- Asset Management

**Remote Support Hours of Operation:**

Launch Consulting will provide remote support services from 7:30 am to 5:30 pm, Monday through Friday, to meet the business needs of DCA. Launch will provide after-hours support 24/7 for critical issues, as defined in the Service Level Agreement table below.

**Service Level Agreement (SLA)**

Severity	Response Time	Resolution Time	Incident Severity Definition
Priority 1 "Critical Impact"	15 minutes	4 hours	An Incident causing a complete interruption or extreme degradation of service delivery to the affected client, environment, or business operation. Those affected cannot operate in an automated fashion until service delivery is restored.
Priority 2 "High Impact"	60 minutes	8 hours	An Incident causing a significant interruption or degradation of service delivery to the affected client, environment, or business operation. There is an automated contingency plan that allows those affected to achieve partial functionality during the event
Priority 3 "Moderate Impact"	4 hours	2 days	An Incident causing a moderate interruption or degradation of service delivery to the affected client, environment, or business operation. While immediate impact is moderate, the risk for increased impact may be apparent. There may be an automated or manual contingency plan that allows those affected to achieve a level approaching normal service delivery during the event.

Severity	Response Time	Resolution Time	Incident Severity Definition
Priority 4 "Low Impact"	8 hours	5 days	An Incident causing a minor interruption or degradation of service delivery to the affected client, environment, or business operation. While immediate impact is low, the risk for increased impact may increase as the incident continues. There is an automated or manual contingency plan that allows those affected to achieve a level approaching normal service delivery during the event.

**Required reporting with submission of Monthly Progress Report:**

Desktop Support Remote Monthly Status Report due with the submission of Monthly Progress Report, to include:

- Service Level Metrics including
- # of Tickets Created
- Average Time to Respond
- Average Time to Resolve
- Tickets by Severity Level
- Summary Desktop Images activities
- Summary Vendor Management activities
- Summary Change, Event, Problem, Release and Asset Management activities
- Summary virus, patch, and malware mitigation activities
- One month look-ahead

3. Desktop Support – Remote

Launch Consulting will provide the following Server Support activities remotely. When required, technicians will be dispatched to DCA Headquarters to resolve issues that cannot be addressed remotely.

**General services:**

- Firewall Administration
- Cyber Security – patches, security remediation, virus protection
- Event Management
- Problem Management
- Release Management
- Change Management
- Disaster Management
- Routing and switching support
- Monitoring – vulnerability scanning and alerting

**Required reporting with submission of Monthly Progress Report:**

- Summary activities
- Summary Cyber Security alerts, remediation activities, ongoing threats
- Summary Event, Problem, Release & Change Management activities
- Summary Anti-virus, patch & malware mitigation activities
- Summary Monitoring activities, alerts

## **Task 2: Onsite IT Support**

### 1. Onsite IT Support

Launch Consulting will provide staffing onsite at DCA Headquarters, or at remote locations as directed to provide:

- Desktop and user support
- Coordination of support with contractor parent company IT services
- Coordination and support with DCA licensed software
- Hands on troubleshooting
- Single point of resolution support
- Problem Management
- Release Management
- Change Management
- Disaster Management
- Anti-Virus: patches, virus & malware mitigation
- Equipment IMAC's
- Audio/Visual equipment support
- Monthly Audio/Visual equipment check prior to public meetings
- Onsite maintenance

#### **Required reporting with submission of Monthly Progress Report:**

Onsite IT Support Monthly Status Report due with the submission of Monthly Progress Report, to include:

- Summary activities
- Summary Problem, Release, Change and Disaster Management activities
- Summary Anti-virus, patch & malware mitigation activities
- Summary IMAC activities
- A/V equipment check results
- Summary accomplishments
- One month look-ahead

## **Task 3: Data Warehouse Allowance**

### 1. Data Warehouse

Launch Consulting will maintain the DCA Data Warehouse environment to include:

- Implementation, engineering services, database development as requested
- Data Analysis/Dashboard creation & management as requested
- Hosting
- Database maintenance
- Cyber Security

#### **Required reporting with submission of Monthly Progress Report:**

Data Warehouse Monthly Status Report due with the submission of Monthly Progress Report to include:

- Summary Database Activities
- Summary Cyber Security alerts, remediation activities, ongoing threats

#### **Task 4: Software License Allowance**

##### 1. Software Licenses

Launch Consulting will provide:

- Microsoft 365 and other Microsoft license procurement and management
- Other software license procurement & management as requested by DCA

When requested, Launch will prepare a quote for these types of purchases and submit the quote for approval via the required process within Trimble Unity Construct in advance of purchase. Invoices that contain ODC charges will include receipts for the item(s) purchased with reference to the approved Trimble process number. Approved charges may be invoiced upon delivery of software.

##### **Required reporting with submission of Monthly Progress Report:**

DCA License Monthly Status Report due with the submission of Monthly Progress Report to include:

- Active Microsoft 365 licensee list
- Monthly Installation, Move, Add and Change summary
- Other Software license summary

#### **Task 5: Technology Equipment Allowance**

##### 1. Technology Equipment

Launch Consulting will provide procurement, warehousing, setup, delivery and installation of all requested technology equipment including:

- Laptops, desktops
- Monitors
- Docking Stations
- Peripherals including but not limited to keyboards, mice, speakers, headsets
- Printers

When requested, Launch will prepare a quote for these types of purchases and submit the quote for approval via the required process within Trimble Unity Construct in advance of purchase. Invoices that contain ODC charges will include receipts for the item(s) purchased with reference to the approved Trimble process number. Approved charges may be invoiced upon delivery of equipment.

##### **Required reporting with submission of Monthly Progress Report:**

Technology Equipment Monthly Status Report due with the submission of Monthly Progress Report, to include:

- Completed monthly purchases & status of in-progress monthly purchase

## Task 6: Other Direct Cost Allowance

### 1. Other Direct Costs

When requested, Launch may provide necessary subscriptions, licenses (not related to previously described license subscriptions), conference fees, equipment, or materials not previously described. Launch will prepare a quote for these types of purchases and submit the quote for approval via the required process within Trimble Unity Construct in advance of purchase. Invoices that contain ODC charges will include receipts for the item(s) purchased with reference to the approved process number. Approved charges may be invoiced upon the approval and delivery of equipment or materials if applicable.

Travel, lodging, and per diem expenses in connection with this Task Order may be submitted for and invoiced to DCA under this task, in accordance with the DCA Allowable Travel Expenses Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred. Advance approval for all travel is required via the required process within Trimble Unity Construct.

#### **Required reporting with submission of Monthly Progress Report:**

Technology Equipment Monthly Status Report due with the submission of Monthly Progress Report, to include:

- Summary of both completed monthly costs or equipment & in-progress monthly costs or equipment

**Attachment B - Deliverables**  
**Launch | Agreement #190014 | Task Order 0008**

WBS Code	ID #	Deliverable Name	Due Date
		There are no deliverables associated with this agreement	

**Notes:**

***Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.***

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**Attachment C - Budget Summary (Time & Materials)**  
**Launch | Agreement #190014 | Task Order 0008**

WBS Code	Item Number	Item Description	Task Order Value
13006-AD-IT Services	TM-1	Onsite IT Support	\$ 576,345.00
13008-AD-IT Hardware	TM-2	Data Warehouse Allowance	\$ 34,000.00
13007-AD-IT Software	TM-3	Software License Allowance	\$ 190,884.00
13008-AD-IT Hardware	TM-4	Technology Equipment Allowance	\$ 18,000.00
13008-AD-IT Hardware	TM-5	Other Direct IT Costs Allowance	\$ 36,000.00
	TM-6		
<b>Total Time and Materials</b>			<b>\$ 855,229.00</b>

**Attachment C - Budget Summary (Unit Cost)**

WBS Code	Item Number	Item Description	Item Unit of Measure	Item Quantity	Item Unit Cost	Task Order Value
13006-AD-IT Services	UC-1	Managed Support Services	MO - Months	12	\$ 7,360.00	\$ 88,320.00
	UC-2					\$ -
	UC-3					\$ -
	UC-4					\$ -
	UC-5					\$ -
	UC-6					\$ -
<b>Total Unit Cost</b>						<b>\$ 88,320.00</b>
<b>Total Combined Task Order Value</b>						<b>\$ 943,549.00</b>

# Attachment A – Scope of Services

## Best Best & Krieger | Agreement # 200003 | Task Order 0008

Best Best & Krieger LLP will provide General Counsel services. General Counsel's overall role is to provide the DCA with legal direction and ensure compliance with applicable laws and regulations. This will include legal services on a number of topics as requested by the DCA including but not limited to the following:

### Task 1: General Counsel Services

1. General governance legal services including compliance with the Brown Act, Government Code, Water Code and other applicable laws and regulations.
2. Procurement-related legal services including public works.
3. Real estate law including easements, rights-of-way, encroachment permits, and other related agreements and negotiations.
4. Litigation as directed by the DCA Board of Directors or Executive Director.
5. Oversight of specialized legal counsel retained by the DCA, including specialized construction counsel.

Deliverables:

- No deliverables

### Task 2: FPPC Support Services

1. Assist with compliance related to campaign finance, lobbying, and conflicts of interest.

Deliverables:

- No deliverables

### Task 3: Public Records Request Services

1. Assist with managing the intake, tracking, legal review, and redaction of public records.

Deliverables:

- No deliverables

### Task 4: CEQA/Environmental Services

1. Environmental law including California Environmental Quality Act (CEQA).
2. Federal Clean Water Act and the California Porter Cologne Water Quality Act.
3. Federal National Environmental Policy Act (NEPA); California and federal Endangered Species Acts.

Deliverables:

- No deliverables

### **Task 5: Employment Law Services**

1. Employment and labor law including retirement benefits.

Deliverables:

- No deliverables

### **Task 6: Direct Allowances – Other Direct Costs (ODCs)**

This subtask provides reimbursement for project specific supplies, equipment rental, software, licensing, postage, and other direct costs as needed and approved to perform the work in this task order. All requests for reimbursement will require prior approval from the Agreement Administrator via the Consultant Other Direct Cost (CODC) Trimble process before submitting an invoice. All expenses associated with ODCs described in this subtask will be invoiced to DCA at cost.

### **Task 7: Direct Allowances – Travel Costs**

Travel, lodging, and per diem expenses in connection with this task order may be submitted for reimbursement through the Consultant Travel Allowance Drawdown Process (CTAD) and invoiced to DCA in accordance with the DCA Allowable Travel Expense Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

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## Attachment B - Deliverables

Best, Best & Kreiger | Agreement # 200003 | Task Order 0008

WBS Code	ID #	Deliverable Name	Due Date
		There are no deliverables associated with this agreement	

**Notes:**

*Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.*

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## Attachment C - Budget Summary (Time and Materials Task Order)

Best Best & Krieger | Agreement # 200003 | Task Order 0008

WBS Code	Item Number	Item Description	Task Order Value
10050-EO-General Counsel	001	General Counsel Services	\$ 570,464.00
10050-EO-General Counsel	002	FPPC Support Services	\$ 14,069.00
10050-EO-General Counsel	003	Public Records Request Services	\$ 150,429.00
10050-EO-General Counsel	004	CEQA / Environmental Services	\$ 51,795.00
10050-EO-General Counsel	005	Employment Law Services	\$ 25,894.00
<b>Total</b>			<b>\$ 812,651.00</b>

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# Attachment A – Scope of Services

## Metropolitan Water District of Southern California | Agreement # 200013 | Task Order 0015

As listed in the Inter-Agency Agreement and the Delta Conveyance Authority, Metropolitan Water District will provide Treasury Service staffing for the following areas:

### Task 1: Treasury

1. Metropolitan shall be the depository of and have custody of all money of the DCA. Metropolitan will send wire or other transfer instructions to other entities or institutions as directed by the Executive Director or his designee.
2. Metropolitan will release monies from the DCA Fund only upon written authorization from the Executive Director or his designee and as directed by such authorization.
3. Metropolitan will record the obligations of the DCA in the accounting system upon receipt of vendor invoices approved by the DCA and Delta Conveyance Office of DWR. Metropolitan will review and pay these obligations from the DCA Fund as monies are available.
4. Metropolitan shall provide a written report on a bi-monthly basis to the DCA that includes summaries of all activities associated with the DCA Fund and all project disbursements from the Fund.
5. Within two months of the DCA's June 30 fiscal year end, Metropolitan shall provide an annual report of activities covering the period from July 1 through June 30 of the preceding year for the purpose of an annual audit of the accounts and records of the DCA.
6. Metropolitan will liaise with the DCA's external auditor to facilitate the annual audit of the financial statements.

#### Deliverables:

- Year-end Fiscal Report
- Oct Bi-Monthly Board Treasurer's Report
- Dec Bi-Monthly Board Treasurer's Report
- Feb Bi-Monthly Board Treasurer's Report
- Apr Bi-Monthly Board Treasurer's Report
- Jun Bi-Monthly Board Treasurer's Report
- Investment Policy

### Task 2: Bank Service Fees

1. MWD will bill the DCA through the Treasury Invoice for the monthly service fees associated with the bank account.
2. MWD will work with DCA for proper invoicing and payment of the service fees associated with the Bank of America letter of credit for the DCA Lease deposit.



### **Task 3: Audit Service Fees**

1. MWD will bill the DCA through the Treasury Invoice at cost for the annual financial audit services.

Deliverables:

- Annual Financial Audit Report

### **Task 4: Direct Allowances - Travel Cost**

Travel, lodging, and per diem expenses in connection with this task order may be submitted for reimbursement through the Consultant Travel Allowance Drawdown Process (CTAD) and invoiced to DCA in accordance with the DCA Allowable Travel Expense Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

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## Attachment B - Deliverables

Metropolitan Water District | Agreement # 200013 | Task Order 0015

WBS Code	ID #	Deliverable Name	Due Date
10200-EO-Treasury	014	Year-end Fiscal Report	11/2/2026
10200-EO-Treasury	015	Oct Bi-Monthly Board Treasurer's Report	10/15/2026
10200-EO-Treasury	016	Dec Bi-Monthly Board Treasurer's Report	12/17/2026
10200-EO-Treasury	017	Feb Bi-Monthly Board Treasurer's Report	2/18/2027
10200-EO-Treasury	018	Apr Bi-Monthly Board Treasurer's Report	4/18/2027
10200-EO-Treasury	019	Jun Bi-Monthly Board Treasurer's Report	6/17/2027
10150-EO-Audit	020	Annual Financial Audit Report	12/17/2026
10200-EO-Treasury	021	Investment Policy	6/17/2027

**Notes:**

**Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.**

**Attachment C - Budget Summary (Time and Materials Task Order)**  
**Metropolitan Water District of Southern California | Agreement # 200013 | Task Order 0015**

WBS Code	Item Number	Item Description	Task Order Value
	001	Treasury Services	\$ 277,000.00
	002	Bank of America Service Fees	\$ 12,000.00
	003	Audit Service Fees	\$ 25,000.00
	004	Direct Allowances - Travel Cost	\$ 6,000.00
	005		
	006		
<b>Total</b>			<b>\$ 320,000.00</b>

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# Attachment A – Scope of Services

## Metropolitan Water District | Agreement # 200013 | Task Order 0016

### Task 1: Administrative and Project Management

1. Provide project management oversight and administration of this task order including but not limited to training and use of DCA programmatic plan/policies, systems and platforms: Trimble (eBuilder), DCA email, DCA standards, processes and procedures, SharePoint, other DCA platforms/tools.
2. Provide Project Management (PM) monitoring, reporting and coordination services associated with this task order including but not limited performing monthly cost management, forecasting, invoicing, and issue management.
3. MWD Agreement Administration – Metropolitan will provide services related to the administration of interagency agreement A05218 and 200013 such as Metropolitan's invoicing to the DCA for Treasury and Administrative Services; as well as task orders, billing questions for said invoices, etc. In coordination with the DCA, Metropolitan may also review DCA consultant invoices as needed.
4. Bradner Consulting Agreement Administration - Metropolitan will provide services related to the administration of the Contract Agreement between Bradner Consulting and the DCA for Executive Director Services; as well as task orders, amendments, travel approvals, billing questions for said invoices, etc.

Deliverables:

- None to list

### Task 2: Human Resources Services:

1. Provide a Human Resource Manager to provide services in support of DCA Human Resource activities under the direction of the Executive Director.
2. Resolve conflicts, handle grievances, and provide advice to executive leadership on strategies for boosting employee satisfaction to maintain a positive, productive work culture.
3. Ensure compliance with federal, state, and local labor laws, including managing safety regulations in coordination with Safety Manager.
4. Develop job descriptions and applicable HR policies and procedures.
5. Assist with sourcing candidates, conduct interviews, and hiring/onboarding processes.
6. Advise on organizational matters and support updates to the DCA organizational structure.
7. Programmatic Governance Process Development – develop, review and update DCA Program Management Plans, Standard Operating Procedures (SOP'S) and Guides as assigned.

Deliverables:

- None to list



**Task 3: Direct Allowance – Other Direct Costs (ODCs)**

This subtask provides reimbursement for project specific supplies and other direct costs as needed and approved to perform the work in this task order. All requests for reimbursement will require prior approval from the Agreement Administrator via the Consultant ODC Drawdown (CODC) Trimble process before submitting an invoice. All expenses associated with ODCs described in this subtask will be invoiced to DCA at cost.

**Task 4: Direct Allowance - Travel Costs**

Travel, lodging, and per diem expenses in connection with this task order may be submitted for reimbursement through the Consultant Travel Allowance Drawdown Process (CTAD) and invoiced to DCA in accordance with the DCA Allowable Travel Expense Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

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## Attachment B - Deliverables

Metropolitan Water District | Agreement # 200013 | Task Order 00016

WBS Code	ID #	Deliverable Name	Due Date
		There are no deliverables associated with this agreement	

**Notes:**

*Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.*

**Attachment C - Budget Summary (Time and Materials Task Order)**  
**Metropolitan Water District | Agreement # 200013 | Task Order 00016**

WBS Code	Item Number	Item Description	Task Order Value
10004-EO-Executive Office Support	001	Administrative and Project Management	\$ 29,429.16
10250-EO-Human Resources	002	Human Resources Services	\$ 490,444.80
10250-EO-Human Resources	003	Direct Allowance – Other Direct Costs (ODCs)	\$ 1,200.00
10004-EO-Executive Office Support	004	Direct Allowance - Travel Costs	\$ 3,000.00
	005		
	006		
<b>Total</b>			<b>\$ 524,073.96</b>

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# Attachment A – Scope of Services

## AECOM Technical Services, Inc. | Agreement # 210018 | Task Order 0012

This Task Order 0012 (TO 12) was prepared under the Terms and Conditions of Agreement No. 210018 (Agreement) between the Delta Conveyance Design and Construction Joint Powers Authority (DCA) and AECOM Technical Services, Inc. (AECOM), executed on January 27, 2022.

The services under this TO 12 cover administrative activities and field exploration services and associated tasks in support of geotechnical engineering services, as described below, in association with the Delta Conveyance (DC) Project from July 1, 2026, to December 31, 2026.

The execution of this task order does not preclude the execution of future task orders developed under the Agreement, which will overlap the timeframe of this task order and/or the execution of contract amendments to TO 12, if required.

### Task 1: Project Management, Coordination, and Reporting

AECOM will provide project management oversight for this task order, including monitoring and reporting on project milestones, facilitating coordination among stakeholders, maintaining document control functions, and managing invoicing and financial reporting. AECOM will prepare and submit monthly cost reports and required submittals, ensuring accuracy and compliance with contractual obligations. The period of performance stated on invoices shall align with the period specified in progress reports, except when subconsultants invoice for work performed in a prior period. Through these efforts, AECOM is committed to seamless execution and regulatory compliance of all fieldwork activities.

AECOM will coordinate with subcontractors and vendors involved in fieldwork activities by ensuring preparation, issuance, and management of sub-agreements, Purchase Orders (POs), and necessary amendments in accordance with the timelines agreed to in Agreement. AECOM will oversee subcontract execution to align with project timelines and requirements and proactively address modifications, as needed, to prevent disruptions and maintain operational efficiency.

AECOM is responsible for providing recurring and as-needed summaries of geotechnical work performed. This information should not be duplicated in the monthly progress report submitted alongside the monthly invoice. Work performed not explicitly related to geotechnical activities will still be addressed in the monthly progress report. These summary reports should include the following elements for explorations completed in the prior month:

A table of completed and ongoing explorations and their associated:

- planned and completed depth,
- drill date,
- as-drilled coordinates,
- planned and completed in-situ testing and summary of sampling,
- deviations, if any, and
- facility.
- a map of explorations completed; and



- a written description of status of lab test requests and lab testing performed on recent samples.

## **Task 2: Project Meetings and Workshops**

AECOM staff will hold as-needed internal geotechnical and project management workshops, which will include discussions of project components, identification of key geotechnical issues and permitting constraints, exploration techniques and laboratory testing procedures, scope changes for existing task orders, staffing reviews, and internal kickoffs, among other topics associated with the DCP.

AECOM and their Prime subconsultant will attend DCA All-Staff meetings and recurring and as-requested fieldwork, safety training, and planning meetings with DCA. These meetings will cover planning and fieldwork needs, budget reviews, project progress, and the identification of necessary support, among other topics. Additionally, AECOM will participate in up to two geotechnical exploration workshop meetings and up to six monthly budget review meetings, each lasting two hours with two staff members. This task also includes participation in other project meetings with DCA that are not directly related to field explorations, such as those addressing Mitigation Monitoring and Reporting Program (MMRP) and environmental commitments, EQUIS, OpenGround (OG), electronic data collection, and any other future geotechnical software implementation. AECOM will also participate in meetings such as Project/Program Control Board Meetings, the Continuous Improvement Change Control Board Review, and all Safety, Human Resources, and Field compliance training.

## **Task 3: Project Consultation and Task Order Preparation**

AECOM will provide ongoing DC Project consultation, including participation in meetings, telephone discussions, electronic correspondence, and other communication methods to address questions and comments related to task order preparation.

AECOM will support the development of 2026 task orders or amendments, list of deliverables, and budget estimates as required and in coordination with the DCA task order manager.

## **Task 4: Exploration Planning and Site Reconnaissance**

To evaluate proposed field exploration locations and access conditions for ongoing and future field work, AECOM will conduct desktop reviews, planning, site reconnaissance, and utility clearances, which may include utilizing ground penetrating radar, borescope cameras, or potholing with a backhoe (two days assumed for budgeting) on Lower Roberts Island due to the reported presence of underground drainage tiles. As needed, AECOM will also be responsible for preparing the drill site which may include clearing & grubbing, mowing, and/or weeding.

AECOM will prepare geotechnical activity schedules and in-situ testing requests to support efficient field operations.

AECOM will also prepare and update a Field Exploration Plan for the explorations proposed for the FY2026/2027 Geotechnical Exploration Program. This plan will outline exploration objectives, drilling and sampling guidance, in-situ testing, and environmental sample collection, testing methodologies, site access, scheduling, and logistical requirements for work scheduled to be completed in calendar year 2026. The Field Exploration Plan is not considered a formal deliverable.

The sample plans will accompany each geologist/drill rig to facilitate proper drilling and sampling methods when exploration activities begin. Laboratory requests will be submitted to DCA Technical Services (TS) team for review approximately one week after completion of the associated borehole.

## **Task 5: Permitting Support**

AECOM will assist DCA and the California Department of Water Resources' (DWR's) Delta Conveyance Office (DCO) in obtaining any necessary permits required for ongoing and future fieldwork. This may include preparing application documentation and securing public right-of-way encroachment permits, overwater drilling permits and notifications, well drilling and/or destruction permits, and waste disposal permits, among other documents. It is assumed that DCO will pay encroachment permit costs. AECOM is responsible for additional permit fees for the encroachment permits, where required, and the estimated costs shall be included within the proposed budget.

The proposed geotechnical exploration program includes the following locations that may require encroachment permits:

- Sacramento County (24 locations)
- San Joaquin County (1 location)

## **Task 6: Health and Safety Plan**

AECOM will operate under the Health and Safety Plan (HASP) delivered under TO 11 and provide updates to include new work planned in FY26/27, as needed. Updates may include considerations for work conducted in public right-of-way, private properties, aerial geophysics operations, and/or additional testing not performed in prior field work explorations.

AECOM will provide health and safety oversight throughout the FY26/27 exploration program including conducting site visits, audits, training, and coordination with DCA to comply with governing safety protocols and regulatory requirements.

During field operations, spill control measures will be implemented in accordance with best management practices and the pollution prevention plan to mitigate the release of fluids from all drilling activities. These measures are for compliance with environmental regulations and minimize potential impacts on surrounding areas. AECOM will coordinate with the local and county fire agencies, where required, regarding safety measures that address county fire suppressant requirements at exploration locations and the DCAs environmental commitment requirements (ECs). AECOM will work with these agencies to obtain approval prior to the start of 2026 geotechnical field exploration activities.

AECOM will mandate that all non-drilling field personnel wear DCA-branded Personal Protective Equipment (PPE) and utilize vehicle decals where feasible. AECOM will verify that all subcontractors have reviewed and acknowledged the current DCA fieldwork training to maintain compliance with safety protocols and project requirements.

## **Task 7: Project Procedures Documentation**

AECOM will update Standard Operating Procedures (SOPs), work plans, quality memoranda, and technical memoranda as requested by DCA. These updates may involve revising text documents and appendices related to in-situ testing, laboratory testing, and data collection standards. Should DCA request updates to any memoranda or reports, deliverables will need to be added in a future task order amendment.

If requested, AECOM will allocate resources for providing input on quality plan documentation and other plans, such as OpenGround and EQUIS data input and transfer, which may be requested by DCA at a later date.

For budgetary purposes, AECOM will assume that the Exploration and Testing Fieldwork Procedures, Quality Management Plan, and Quality Assurance Project Plan that were delivered

under TO 11 will be updated, as needed, under this task order following completion of the Geotechnical and Geoenvironmental Data Management Plan (GG-DMP), delivered by the DCA Technical Services Team (TS) and finalization of MMRP and environmental commitment tracking protocol.

### **Task 8: Field Coordination**

Field coordinators will facilitate the organization and execution of fieldwork across public and private properties. Their responsibilities will include, but are not limited to:

- Coordinate field activities with AECOM and DCA Field Exploration Managers, as well as the DCA and DCO environmental and cultural resources monitoring teams.
- Comply with Temporary Entry Permit (TEP) and Court-Ordered Entry (COE) conditions and requirements.
- Act as the point of contact for landowners and address concerns, de-escalate conflicts, and follow up on data requests. Field coordinators are responsible for notifying landowners per TEP or COE requirements.
- Collaborate with AECOM and DCA Exploration Managers, DCA communications, and the DCA environmental and cultural teams to respond to landowner inquiries and relay feedback to planning teams.
- Log landowner interactions in DCA's SharePoint system, track "days on parcel," and assist with MMRP and environmental commitment tracking as needed.
- Attend virtual and in-person coordination meetings with AECOM and DCA, providing updates on status, issues, concerns, and progress.
- Prepare concise written summary reports, as requested.
- Document pre- and post-field work conditions of private and public properties, including documenting conditions of placed grout as permissible under existing access agreements.
- Maintain and update fieldwork-related documents on the DCA SharePoint, including uploading photos and reviewing/editing schedules.
- Assist in planning future field investigations, including site reconnaissance, agricultural assessments, and logistics coordination.
- Work with landowners to document on site critical infrastructure, where permitted.
- Follow up with landowners after field activities on their respective property has been completed, as requested and approved by DCA and/or DCO.

AECOM shall also work in conjunction with the DCO Tribal Coordinator who will support the field coordinator, assisting with coordination, outreach, and filing related to tribal teams' property access and surveys, per temporary entry permit and/or court-order entry (COE) permit terms. Key responsibilities for this role include the following:

- Communications with DCO office tribal program lead and develop schedules for property entry, including coordinating schedules, locations of interest, and duration required to complete surveys.
- Relaying this information to Consultant, DCO, and DCA for further coordination with property owners and approvals.
- Handling the filing of pictures, files, and site-related information in the DCA database.

- Presenting updates to Consultant, DCO, and DCA including status reports on tribal schedules.

### **Task 9: Soil Borings**

The Summer and Fall 2026 Exploration Program schedule consists of up to 86 soil borings that will be drilled and sampled within private properties located in Sacramento, San Joaquin, Alameda, and Contra Costa counties. Soil borings will be advanced for the proposed tunnel reach locations, road improvements, power, and other infrastructure facility design. The maximum footage drilled for the purpose of this scope of work, as presented in the cost estimate is approximately 11,130. Details on drilling, sampling, and logging methods, estimated in-situ testing proposed, and investigation derived wastes (IDW) from exploration activities are summarized below.

AECOM and their drilling subcontractors will perform mud-rotary borings with truck- or track-mounted equipment utilizing the 134-millimeter punch core system (or approved equivalent) for soil borings advanced to depths up to 250 feet below ground surface. These explorations include in-situ testing at selected boreholes and include P-S Suspension Logging, Pressuremeter downhole testing, and/or environmental soil sampling, as directed by DCA. Soil borings that are drilled for infrastructure or facilities not related to tunnel reaches or shaft locations, may be drilled using conventional mud rotary methods. For road improvement borings, hollow stem auger drilling will be utilized.

AECOM's geologists or engineers will log samples from each boring in the field in conformance with ASTM D2488, Standard Practice for Description and Identification of Soils. The logs will be subsequently reviewed and updated, as needed, per ASTM D2487, Standard Practice for Classification of Soils for Engineering Purposes (Unified Soil Classification System), using the laboratory testing results of selected samples. A sample numbering system shall include a letter designation for the type of sampler and the sampling depth interval, to be noted on boring logs and sample containers. Photographs shall be taken of punch core runs to document soil material within and 20 feet above and below the proposed tunnel depth. Photographs of the soil placed in core boxes shall also be taken at the completion of drilling and sampling. Logging and photographic documentation of the drilling and sampling may be performed using electronic devices. It is anticipated that two geologists or engineers will be present at each tunnel and shaft borehole location to log, manage the soil samples, core boxes, in-situ testing, etc.

Standard Penetration Tests (SPTs) shall be performed in accordance with ASTM D1586, Standard Test Method for Standard Penetration Test (SPT) and Split-Barrel Sampling of Soils. SPTs shall be performed at 5-foot (or 10 ft) intervals between punch core runs. The automatic hammers used to obtain SPT blow counts shall be calibrated within 6 months of the drilling dates and will be noted on final borehole logs submitted within the OpenGround electronic format. Hammer energy tests shall be performed in accordance with ASTM D4633, Standard Test Method for Energy Measurement for Dynamic Penetrometers on all automatic hammers with calibration dates not within 6 months of the drilling dates.

Thin-walled Shelby or fixed-piston tubes, 36-inches in length, shall be used to obtain relatively undisturbed samples of fine-grained soils for laboratory testing. The 3-inch outside diameter Shelby and fixed piston tubes shall be used in combination with the 134-mm wireline punch core system (or similar) described above. Thin-walled sample tube collection shall be conducted in accordance with ASTM D1587, Standard Practice for Thin-Walled Tube Sampling of Fine-Grained Soils for Geotechnical Purposes.

Following recovery, all samples shall be logged and labeled. Samples shall be handled in accordance with ASTM D4220, Standard Practices for Preserving and Transporting Soil Samples, and ASTM D1587, Standard Practice for Thin-Walled Tube Sampling of Fine-Grained

Soils for Geotechnical Purposes. The samples shall be stored vertically, secured firmly, and delivered to the DWR warehouse, or laboratories providing testing, where storage is available. Selected samples shall be later transported to the testing laboratory in a similar manner.

The following is a list of anticipated soil borings and their respective facility of study and depth:

<b>MPS Activity Name</b>	<b>Activity ID</b>	<b>Average Depth (ft bgs)</b>	<b>Number of Soil Borings</b>
Bethany PP&SB - Geotech 30% - Borings, CPT	B.PP.140	250	2
Lower Roberts Is. Access Rds & P&R -Geotech 30% - Borings [TEP]	LR.A.390	15	21
		150	2
TR 2 - Geotech 30% - Well Use, Boring, Water Qual. Test/Boring, CPT [TEP]	TR2.130	200	4
TR 3 Geotech 30% - Borings (for available Parcels)	TR3.460	250	4
TR 4-Geotech 30% - Well Use, Boring, CPT [TEP]	TR4.170	200	1
		250	24
TR 5-Geotech 30% - Well Use, Boring, CPT [TEP]	TR5.170	250	9
Twin Cities Advanced Site Work- Geotech 30% - Borings [TEP]	TC.160	15	21
		50	2

Upon completion of each boring, contractor shall backfill the borehole with grout to within 3 to 5 feet of the ground surface. The upper 3 to 5 feet of the boring shall be backfilled with native soil. All borings shall be grouted by injection through a tremie, or grout pipe inserted to the bottom of the hole to displace the water or drilling mud and fill the hole with a continuous column of grout. Grouting of the holes shall be performed in conformance with DWR Bulletin 74-90 guidelines for exploration holes. AECOM shall prepare and submit to DCA a daily field report summarizing the work completed each day, along with a draft copy of the field boring log after review and completion of each boring.

Soil cuttings and drill waste (IDW) shall be contained in 55-gallon drums at each borehole location and removed from each site by AECOM or the drilling contractor after completion of drilling and sampling activities. Hazardous material testing and profiling of drummed soils, or soils composited in a storage bin, shall be completed after completion of drilling activities. If

the test results indicate that a drum or storage bin's content is hazardous, the cuttings shall be hauled off by an approved hazardous waste hauler and disposed of properly; otherwise, the soil disposal can be transported and disposed of at a licensed non-hazardous facility.

In-situ testing consisting of P-S suspension logging, pressuremeter testing, down-hole slug testing, and/or environmental soil sampling will be conducted at explorations that have been designated by the DCA TS team. Details of testing and methods are summarized below:

- **P-S Suspension Logging:** The P-S logging method uses a suspension logging tool, approximately 6-meters in length, housing a downhole pressure wave energy source and two geophone receivers spaced 1-meter apart. A conductor cable will be used to lower the tool into each boring, which will be connected to a data recording system at the ground surface. A high energy hammer will be used to generate the pressure wave in the borehole fluid. Seismic waves (P-S) are then transmitted along the borehole wall and will be received at each geophone location, which is then transmitted through the cable to the data recording system. P-S suspension logging will be conducted at up to 14 of the borehole locations.
- **Pressuremeter Test:** It is anticipated that pressuremeter testing will be conducted at up to 21 of the borehole locations and at three depths per borehole, as specified by the TS team. Testing will be conducted in accordance with ASTM D4719-20, Standard Test methods for PRE-bored Pressuremeter Testing in Soils and perform cyclic (unload-reload) testing as described in ASTM D4719-20.
- **Environmental Sampling:** Environmental sampling will be conducted at two (2) depths at up to 8 borehole locations, for a total of 16 environmental soil samples. Additional quality control samples will be collected in accordance with the guidance in the forthcoming Quality Assurance Project Plan (QAPP). Specific sample depths identified by DCA vary by location and will be noted in the field exploration sampling plan.

#### **Task 10: Cone Penetration Tests**

Cone Penetration Tests (CPTs) will be conducted at 8 locations using truck- or track-mounted equipment and will be pushed to a maximum depth of 250 feet or until practical refusal, whichever is shallower. The budget for this task assumes up to 1,900 feet of investigation. Shear wave velocity measurements will be recorded at maximum intervals of 5 feet throughout the full depth at CPT locations requested by DCA. Per the current schedule, 2 CPTs will have shear wave testing performed.

Pore pressure dissipation tests (PPDTs) will be conducted at all locations. PPDT tests will be performed at permeable soil layers identified during the CPT progress in both the first groundwater zone encountered and within the area of importance at each site, as provided by DCA.

If a minimum CPT depth of 150 feet is not achieved, casing will be used to stabilize CPT rod flex and assist CPT penetration to attempt to reach the target depth. The CPT exploration work will be monitored continuously by AECOM's geologist or engineer. AECOM is responsible for coordinating and scheduling the appropriate CPT contractor where casing may be required. For budgetary purposes, it is assumed that all CPTs will require the use of casing. If requested by DCA and as permitted by environmental permits and access agreements, a mud rotary drill rig capable of advancing CPT rods and equipment may be used to achieve required depths for testing.

The following is a list of anticipated CPTs and their respective facility of study and depth:

<b>MPS Activity Name</b>	<b>Activity ID</b>	<b>Average Depth (ft bgs)</b>	<b>Number of CPTs</b>
Bethany PP&SB - Geotech 30% - Borings, CPT	B.PP.140	250	1
TR 2 - Geotech 30% - Well Use, Boring, Water Qual. Test/Boring, CPT [TEP]	TR2.130	200	2
		250	1
TR 4-Geotech 30% - Well Use, Boring, CPT [TEP]	TR4.170	250	3
TR 5-Geotech 30% - Well Use, Boring, CPT [TEP]	TR5.170	250	1

Upon completion, the drilling contractor will backfill the CPT holes with grout in conformance with DWR Bulletin 74-90 Guidelines for Exploratory Holes. The CPT holes will be grouted by injection through a tremie or grout pipe inserted to the bottom of the hole, which will displace the water or drilling mud and fill the hole with a continuous column of grout. AECOM will prepare a daily field report and field CPT logs summarizing the work completed and submitting them to DCA within two weeks after completion of the field work activities.

#### **Task 11: Water Quality Testing in Existing Wells**

No water quality testing in Existing Wells is planned for this exploration period.

#### **Task 12: Geophysical Surveys**

Airborne magnetic surveys will be conducted to identify and confirm the locations of well casings, including previously unknown wells. A helicopter will perform these surveys along the full tunnel alignment and other designated facility sites (if requested by DCA), operating at an altitude of approximately 150 feet and towing magnetic sensors 50 feet below the aircraft. For planning and budgeting purposes, the aerial survey effort is assumed to cover roughly 400 miles over three days. Survey planning and data processing will account for surface and subsurface metallic features (e.g., utilities, fencing, reinforced concrete, and agricultural infrastructure) in an effort to distinguish well casings from other metallic sources to the extent possible. The helicopter will complete seven passes along the alignment, with flight lines over the tunnel centerline and offset 50, 100, and 200 feet from the tunnel centerline.

Following the airborne surveys, where access is available AECOM will perform ground-based walk-over magnetic surveys to refine well locations and identify additional buried features. These surveys will be conducted at up to 15 locations along the alignment, generally covering areas of approximately 100 by 100 feet, though actual extents may vary based on field conditions. Field crews will document observed features through photographs, written observations, and geotagging. Depending on access and terrain, the surveys may utilize handheld magnetic instruments or equipment towed behind small all-terrain vehicles. Field data will be processed on site to enable immediate review. If potential gas wells are indicated, locations will be flagged and recorded with GPS; if not, findings will be logged and crews will proceed to the next site. Potholing or trenching to locate potential anomalies noted during the

Airborne magnetic survey and associated ground-based survey is not included within this scope of work.

Upon completion of all surveys, AECOM will compile results into a record of airborne and ground-based geophysical findings that summarizes work completed and provides site maps, photographs, high-resolution heat maps, and georeferenced anomalies along the tunnel corridor and other designated facilities.

### **Task 13: Geotechnical Laboratory Testing**

Following guidance provided by the DCA TS team for each facility, AECOM will prepare geotechnical laboratory request forms for drilling activities performed under this task order. Laboratory test requests will be provided to DCA for review and acceptance prior to sending samples for testing.

Geotechnical laboratory tests that may be conducted are listed and described below:

- Index/classification
  - Moisture Content: ASTM D2216, Standard Test Methods for Laboratory Determination of Water (Moisture) Content of Soil and Rock by Mass
  - Grain Size Analysis: ASTM D6913, Standard Test Methods for Particle-Size Distribution (Gradation) of Soils Using Sieve Analysis & ASTM D1140, Standard Test Methods for Determining the Amount of Material Finer than 75- $\mu$ m (No. 200) Sieve in Soils by Washing
  - Atterberg Limits: ASTM D4318, Standard Test Methods for Liquid Limit, Plastic Limit, and Plasticity Index of Soils using the wet-preparation method
  - Specific Gravity: ASTM D854, Standard Test Methods for Specific Gravity of Soil Solids by Water Pycnometer
  - Organic Content: ASTM D2974, Standard Test Methods for Determining the Water (Moisture) Content, Ash Content, and Organic Material of Peat and Other Organic Soils
- Density and Compaction
  - Relative Density of Granular Soils: ASTM D4253, Standard Test Methods for Maximum Index Density and Unit Weight of Soils Using a Vibratory Table & ASTM D4254, Standard Test Methods for Minimum Index Density and Unit Weight of Soils
  - Dry Density: ASTM D7263, Standard Test Methods for Laboratory Determination of Density (Unit Weight) of Soil Specimens
- Hydraulic Conductivity/Permeability
  - Permeability / Hydraulic Conductivity: ASTM D5084, Standard Test Methods for Measurement of Hydraulic Conductivity of Saturated Porous Materials Using a Flexible Wall Permeameter, & ASTM D2434, Standard Test Method for Permeability of Granular Soils (Constant Head)
- Strength
  - Unconsolidated Undrained Triaxial Compression Tests: ASTM D2850, Standard Test Method for Unconsolidated-Undrained Triaxial Compression Test on Cohesive Soils

- Isotropically Consolidated Undrained Triaxial Compression Tests with pore pressure measurements: ASTM D4767, Standard Test Method for Consolidated Undrained Triaxial Compression Test for Cohesive Soils
- Unconfined Compressive Strength (UC): ASTM D2166, Standard Test Method for Unconfined Compressive Strength of Cohesive Soil
- Consolidated Drained Triaxial Compression (CD): ASTM D7181, Standard Test Method for Consolidated Drained Triaxial Compression Test for Soils
- Compressibility
  - Consolidation Testing: ASTM D2435, Standard Test Methods for One-Dimensional Consolidation Properties of Soils Using Incremental Loading
  - Swell Test: ASTM D4546, Standard Test Methods for One-Dimensional Swell or Collapse of Soils
  - Expansion Index: ASTM D4829, Standard Test Method for Expansion Index of Soil
- Durability, Abrasion & Erosion
  - Soil Abrasivity Testing (SAT): Colorado School of Mines Earth Mechanics Institute (EMI) laboratory, utilizing the SINTEF method or at NTNU in Norway (the developer of the test)
  - Miller Slurry Abrasivity Testing: ASTM G75, Standard Test Method for Determination of Slurry Abrasivity (Miller Number) and Slurry Abrasion Response of Materials (SAR Number)
  - LCPC Abrasion (LCPC – Laboratoire Central des Ponts et Chaussées): NF P18-579, LCPC Abrasion Test Method (French standard)
  - Pinhole Dispersion: ASTM D4647, Standard Test Methods for Identification and Classification of Dispersive Clay Soils by the Pinhole Test
  - Crumb Dispersion Test (Crumb): ASTM D6572, Standard Test Method for Determining the Dispersive Characteristics of Clay Soil by the Crumb Test
- Corrosivity & Stabilization
  - Lime Content / Reactivity: ASTM D6276, pH of Soil-Lime Mixtures
  - Corrosion Testing: Caltrans Test Methods 417, 422, and 643
- Pavement/Constructability
  - California Bearing Ratio (CBR): Standard Test Method for California Bearing Ratio (CBR) of Laboratory-Compacted Soils, ASTM D1883
  - R-Value: AASHTO T 190 / Caltrans Test Method 301, Resistance (R) Value and Expansion Pressure of Compacted Soils
  - Proctor Compaction (PROC): ASTM D698, Standard Test Methods for Laboratory Compaction Characteristics of Soil Using Standard Effort & ASTM D1557, Modified Proctor Compaction
- Geochronology
  - Tephra (Volcanic Ash) Identification & Characterization: Petrographic thin-section analysis (ASTM C295) combined with geochemical fingerprinting

methods such as X-Ray Fluorescence (XRF) or Inductively Coupled Plasma Mass Spectrometry (ICP-MS)

- Trace Glass Content Determination: ASTM C295, Standard Guide for Petrographic Examination of Aggregates for Concrete (adapted for soils) & ASTM C457, Microscopical Determination of Air-Void Parameters in Hardened Concrete (for glass particle identification)
- Carbon 14 dating (C14): Accelerator Mass Spectrometry (AMS) technique for radiocarbon dating

For budgetary purposes, AECOM shall assume that all Consolidation, UU Triaxial, and CU Triaxial tests require X-rays (X-Ray Radiography: ASTM D4452, Standard Practice for X-Ray Radiography of Soil Samples). However, AECOM will coordinate with the DCA TS team to evaluate the need to perform X-rays before extruding the sample(s) for testing.

AECOM shall coordinate with the laboratories to make available current and prior data in an electronic format compatible with the approved geotechnical data software.

#### **Task 14: Environmental Laboratory Testing**

**Soil Sampling:** AECOM shall assign analytical environmental laboratory tests on soil samples at specific borehole locations and depths provided by the DCA team from the FY26/27 Exploration Program. Samples will be placed on ice and submitted on the day of sample collection to the laboratory. Environmental laboratory testing chain-of-custody will be uploaded to the DCA SharePoint site after samples have been submitted to the laboratories for testing. AECOM will provide oversight and management of the laboratory subcontractors and data validation of testing results. In addition to collecting and analyzing samples from soil borings, AECOM shall assign analytical environmental laboratory tests on soil and drill cuttings (investigation derived wastes) from composited samples collected from a storage bin. Tests necessary are noted within the list below.

Environmental laboratory tests that may be conducted are listed below:

- Polyaromatic hydrocarbons: method SW8270SIM
- Butyltins: Krone Method
- Ammonia: method SM4500NH3
- Nitrate/nitrite: method SM4500NO3
- Metals: method ICP/MS
- Soluble metals: STLC using deionized water [Di-WET] SW6020 method
- Mercury: method SW7471
- Soluble mercury: method SW7470
- Methyl mercury: EPA method 1630
- Hexavalent chromium: method SW7196
- Total petroleum hydrocarbons: modified SW8015
- Volatile Organic Compounds: method SW8260 (Terra Core field test kit) (IDW)
- Chlorinated pesticides: method SW8081
- Polychlorinated biphenyls: method SW8082

- Herbicides: method SW8151
- Semi-volatile organics: method SW8270/ SW8270 SIM
- Total organic carbon: method Walkley-Black
- Agronomic planting suitability properties including boron
- Salinity as chloride

**Groundwater Sampling:** AECOM shall assign analytical environmental laboratory tests on groundwater samples collected from borings subject to water quality testing and from existing domestic and/or agricultural wells:

- Dissolved Gases (Methane and CO<sub>2</sub>) by RSK175
- Dissolved Gases (Oxygen) Done by Probe (in Field)
- Dissolved sulfides (SM4500)
- Dissolved gases - H<sub>2</sub>S by RSK 175
- BOD by EPA 5210B
- TDS by 160.1/SM2540C
- TSS by SM2540D/160.2
- SS by SM2540F/160.5
- Turbidity by 180.1/SM2130B (in field)
- Hardness by 6010B & SM2340B
- pH by 150.1/SM4500-H/9040C
- Temperature (in field)
- Electrical conductivity by SM2510B (in field)
- Salinity by SM2520B
- Color by 110.2M/SM2120C (in field)
- Chlorine by SM4500-CL G (field test kit)
- General Minerals, Total Alkalinity, etc. and Cation/Anions Balances
- Total Recoverable Aluminum by 200.7/6010B
- Total Recoverable Iron by 200.7/6010B-
- Total Recoverable Manganese by 200.7/6010B
- Total Recoverable Chromium by 200.7/6010B
- Total Recoverable Chromium III and VI by 200.7/6010B
- Recoverable Priority metals by 200.70/6010B/7470/7471
- Digestion, CAM17 (IDW)
- Manganese, Dissolved by 200.7/6010B
- Iron Dissolved by 200.7/6010B
- Filtration

- Digestion, ICP
- Nitrite by 300/354.1
- Ammonia by 350.3
- TPH G by 8260B
- TPH D/Mo by 8015B (IDW)
- VOC by 8260Pesticides & PCBs by 608
- PAH SIM by 8270
- SVOC Extraction
- TOC by SM5310B
- Boron

The analytes shown above may be tested by an alternative approved method and laboratory at the discretion of AECOM.

**Soil and Water Investigation Derived Wastes (IDW):** Testing of specific soil and water analytes, for the purpose of investigation derived drilling waste (IDW) will also be performed during exploration activities. The analytes that require testing will be determined by the disposal facilities receiving the IDW prior to performing testing and disposal of the soil and water drilling waste. AECOM shall coordinate with the laboratories to make available current and prior data in a format compatible with EQiS, such as in an Electronic Data Deliverable (EDD) format.

#### **Task 15: Sample Management**

AECOM is responsible for ensuring safe and efficient transport of samples collected during current and prior exploration activities. This subtask covers the labor necessary to transport samples from the field to temporary holding and to reorganize samples in DWR's sample storage warehouse, as requested by DCA and/or DCO and with help from DGS. Samples will also be transported to various laboratories that may be performing the testing for the exploration program. Samples that are no longer required to be retained for the program shall be removed from the DWR warehouse and properly tested and disposed of per local/county landfill requirements. Waste materials generated during sample removal (empty core boxes, jars, etc.) shall be properly disposed of. It is anticipated that soils removed and disposed from the warehouse are non-hazardous and can be disposed of as such.

AECOM shall also coordinate with representatives from DCA, DCO, and the DWR warehouse for storage of samples for the 2026 exploration season and prepare for such work accordingly.

#### **Task 16: Geotechnical and Geoenvironmental Reporting**

This subtask provides scope for AECOM and its Prime subconsultant to perform necessary review of all field data, coordinate with in-situ testing subconsultants to obtain tabulated in-situ test results, tabulate or convert field data into a format compatible with current DCA standards and prepare and submit collected geotechnical and geoenvironmental information.

A total of 90 soil borings are scheduled for drilling and sampling, and 8 CPT explorations are associated with the TO 12 field exploration program. Additionally, 21 explorations are included under TO 11; the logs and laboratory data from TO 11 explorations are included as part of required deliverables under this TO.

AECOM will perform internal reviews of field logs and provide soft or electronic copies of field boring logs and tabulated CPT data in the OG format. AECOM will coordinate with the TS team

to coordinate deliverable formats. Note, if the GG DMP document is not available at the time of the submittal of the deliverables, the TS team shall provide instructions and requirements to AECOM so that deliverables can be provided in accordance with guidance in the GG-DMP

Draft logs shall be in conformance with existing DCA SOPs, will be based solely on the QC'd field log, and will not include laboratory testing data. DCA shall provide guidance regarding OpenGround software for use and creation of the draft boring logs.

AECOM understands that DCA plans to procure two OG licenses that AECOM will use; AECOM will be responsible for a digital soil logging solution compatible with OpenGround.

### **Task 17: Field Data Reporting**

Prior to the start of field work activities, AECOM shall provide the DCA Health, Safety, and Security Manager with a "2-week look ahead" of anticipated activities. This report, or memorandum, shall consist of a brief description of the anticipated field activities and a map (or maps) showing the location of the upcoming work.

AECOM shall prepare and submit to DCA a daily field report summarizing the work completed each day, for site clearance activities and exploration activities. The format in which to submit daily reports will be determined prior to the start of field work activities. Format may include electronic options such as Survey123 and may also include the use of Trimble Unity Construct to upload daily activities. Items that shall be presented in this report may include a map of site clearance locations and/or drilling locations, a list of personnel on site, a list of explorations where work is currently taking place, progress at each borehole (i.e., depth drilled, samples collected, in-situ testing, etc.). The format and delivery of this report shall be determined prior to the start of field activities.

AECOM will provide Environmental Commitment (EC) tracking documentation. Some of this documentation will be required prior to the start of exploration activities. Items that AECOM is may be responsible for providing include the following:

- Landowner communication documentation
- Soil investigation depth and method by which the investigation will be sealed, grouted, and backfilled.
- Log of contractor-owned equipment, engine details, and California Air Resources Board (CARB) permits
- Contractor fuel use and type
- Mileage traveled by personnel
- Number of personnel at on each site
- Number and type of vehicles at each site
- Days accessed each DCPN
- Underground Service Alert (USA) tickets
- Copy of driller C-57 license

Some of the Environmental Compliance (EC) Tracking items noted above may be collected by the site biologist, or cultural representative. The list above may be revised after EC requirements are finalized by the DCA environmental team.

### **Task 18: Software Implementation and Support**

This task provides scope for AECOM, and its Prime subconsultant to participate in training to operate new OG software. AECOM will coordinate with the DCA on the selection process, training staff, etc., on the implementation of the new software.

### **Task 19: Support Services for Other Field Surveys**

AECOM will provide labor and equipment to support field surveys that are not coordinated by AECOM, including biological, cultural, and other types, as requested by DCA and/or DCO. This task includes budgeting for necessary equipment, such as portable restroom facilities. For proper coordination, DCA or DCO must provide AECOM with a schedule, at least one week in advance, specifying drop-off and pickup locations and dates for the equipment.

### **Task 20: Direct Allowance - Other Direct Costs (ODCs)**

This task provides reimbursement for project specific field supplies to conduct soil sampling and other exploration activities, laboratory testing sample shipment costs, software licensing, postage, and other direct costs as needed and approved to perform the work in this task order. All requests for reimbursement will require prior approval from the Task Order Manager via the Consultant ODC Drawdown Trimble process before submitting an invoice. All expenses associated with ODCs described in this subtask will be invoiced to DCA at cost.

### **Task 21: Direct Allowance - Travel Costs**

Travel, lodging, and per diem expenses in connection with the task order may be submitted for reimbursement and invoiced to DCA in accordance with the DCA Travel Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

## Attachment B - Deliverables

**AECOM Technical Services, Inc. | Agreement # 210018 | Task Order 0012**

WBS Code	ID #	Deliverable Name	Due Date
41001-PDPD-Geotechnical	DCRDS-DH-292	DCRDS-DH-292_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-317	DCRDS-DH-317_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRAI-DH-010	DCRAI-DH-010_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRAI-DH-011	DCRAI-DH-011_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRAI-DH-013	DCRAI-DH-013_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-294	DCRDS-DH-294_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRAI-DH-014	DCRAI-DH-014_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRAI-DH-006	DCRAI-DH-006_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRAI-DH-008	DCRAI-DH-008_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRAI-DH-009	DCRAI-DH-009_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRAI-DH-012	DCRAI-DH-012_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCPWR-DH-001	DCPWR-DH-001_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCTR2-DH-100	DCTR2-DH-100_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCTR2-CPT-099	DCTR2-CPT-099_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCTR2-CPT-102	DCTR2-CPT-102_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-246	DCRDS-DH-246_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-248	DCRDS-DH-248_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-253	DCRDS-DH-253_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-255	DCRDS-DH-255_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCTR4-DH-004	DCTR4-DH-004_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCTR4-DH-008	DCTR4-DH-008_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCSHF-DH-103	DCSHF-DH-103_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCSHF-DH-098	DCSHF-DH-098_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCSHF-DH-092	DCSHF-DH-092_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCBPP-DH-039	DCBPP-DH-039_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCBPP-DH-036	DCBPP-DH-036_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCBPP-DH-034	DCBPP-DH-034_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCSHF-DH-144	DCSHF-DH-144_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCBPP-DH-003	DCBPP-DH-003_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCBPP-DH-066	DCBPP-DH-066_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCBPP-DH-019	DCBPP-DH-019_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCBPP-CPT-035	DCBPP-CPT-035_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCIN3-DH-016	DCIN3-DH-016_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCTR2-DH-010	DCTR2-DH-010_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-131	DCRDS-DH-131_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCTR1-DH-008	DCTR1-DH-008_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCTR1-DH-056	DCTR1-DH-056_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCTR2-DH-029	DCTR2-DH-029_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCTR2-CPT-024	DCTR2-CPT-024_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-184	DCRDS-DH-184_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCTR2-DH-012	DCTR2-DH-012_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCTR2-DH-015	DCTR2-DH-015_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCTR2-DH-017	DCTR2-DH-017_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCLEV-DH-015	DCLEV-DH-015_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCLEV-DH-026	DCLEV-DH-026_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-158	DCRDS-DH-158_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-166	DCRDS-DH-166_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-171	DCRDS-DH-171_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-172	DCRDS-DH-172_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-177	DCRDS-DH-177_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-178	DCRDS-DH-178_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-156	DCRDS-DH-156_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-157	DCRDS-DH-157_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-168	DCRDS-DH-168_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-169	DCRDS-DH-169_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-175	DCRDS-DH-175_DataReport	12/23/2026



41001-PDPD-Geotechnical	DCRDS-DH-289	DCRDS-DH-289_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-287	DCRDS-DH-287_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-288	DCRDS-DH-288_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-291	DCRDS-DH-291_DataReport	12/23/2026
41001-PDPD-Geotechnical	DCRDS-DH-293	DCRDS-DH-293_DataReport	12/23/2026
41001-PDPD-Geotechnical	AerialGP	AerialGP_DataReport	12/31/2026
41001-PDPD-Geotechnical	WalkoverGP1	WalkoverGP1_OpenGround	12/31/2026
41001-PDPD-Geotechnical	WalkoverGP2	WalkoverGP2_OpenGround	12/31/2026
41001-PDPD-Geotechnical	WalkoverGP3	WalkoverGP3_OpenGround	12/31/2026
41001-PDPD-Geotechnical	Health and Safety Plan	Health and Safety Plan	6/30/2027
41001-PDPD-Geotechnical	Field Work Plan	Field Work Plan	6/30/2027

**Notes:**

**Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.**

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**Attachment C - Budget Summary (Time and Materials Task Order)**  
**AECOM | Agreement #210018 | Task Order 0012**

WBS Code	Item Number	Item Description	Task Order Value
	001	Project Management, Coordination, and Reporting	\$ 1,544,907.39
	002	Project Meetings and Workshops	\$ 163,159.26
	003	Project Consultation	\$ 37,929.95
	004	Exploration Planning and Site Reconnaissance	\$ 132,398.17
	005	Permitting Support	\$ 28,885.30
	006	Health and Safety Plan	\$ 25,992.35
	007	Project Procedures Documentation	\$ 51,735.34
	008	Field Coordination	\$ 246,217.86
	009	Soil Borings	\$ 7,720,021.21
	010	Cone Penetration Tests	\$ 222,098.88
	011	Water Quality Testing in Existing Wells	\$ -
	012	Geophysical Surveys	\$ 989,298.64
	013	Geotechnical Laboratory Testing	\$ 1,225,671.23
	014	Environmental Laboratory Testing	\$ 284,213.59
	015	Sample Management	\$ 175,944.40
	016	Geotechnical and Geoenvironmental Reporting	\$ 800,903.30
	017	Field Data Reporting	\$ 91,223.66
	018	Software Implementation and Support	\$ 178,926.16
	019	Support Services for Other Field Surveys	\$ -
	020	Direct Allowance - Other Direct Costs (ODCs)	\$ 12,000.00
	021	Direct Allowance - Travel Costs	\$ 135,000.00
<b>Total</b>			<b>\$ 14,066,526.69</b>

# Attachment A – Scope of Services

## Gwendolyn Buchholz, Permit Engineer, Inc. | Agreement # 220002 | Task Order 0005

Gwendolyn Buchholz, Permit Engineer, Inc. will provide as-requested/as-needed services to the DCA:

### Task 1: Environmental Advisor and Support Services

1. Environmental Advisor and Support Services may include, but are not limited to:
  - a. Participate in various environmental, programmatic, and outreach meetings.
  - b. Participate in court hearings and proceedings.
  - c. Reviewing and commenting on Environmental and Technical documents and materials
  - d. Responding to questions, or otherwise advising staff on permit-related issues as they arise
2. Additional efforts in assisting the DCA with:
  - a. Compliance with Accessibility criteria for the Basis of Design Reports and other CEQA related documents
  - b. Preparing schedules for DCA tasks to implement the Delta Conveyance Project planning, design and construction
  - c. Assist developing responses requested by DWR related to EIR comments and other Requests for Information
  - d. Assist in developing responses requested by DWR related preparing permit applications, responding to permit application comments, and other Requests for Information

Deliverables:

- No deliverables associated with this task order



**Attachment C - Budget Summary (Time and Materials Task Order)**  
**Gwendolyn Buchholz, Permit Engineer, Inc | Agreement # 22002 | Task Order 0005**

WBS Code	Item Number	Item Description	Task Order Value
16000-PM-Management	001	Environmental Advisor and Support Services	\$ 255,110.00
	002		
	003		
	004		
	005		
	006		
<b>Total</b>			<b>\$ 255,110.00</b>

# Attachment A – Scope of Services

AVI-SPL, LLC | Agreement #230015 | Task Order 0004

## Task 1: Allowance for Installations, Moves, Adds, Changes & Equipment

AVI-SPL, LLC. shall provide DCA with technically sound, well-integrated and user-friendly Audio/Visual consultation, engineering & Design, installation, commissioning/testing/ adjustments, repair and warranting service as requested for installations, moves, adds, or changes to Audio/Visual systems installed at the DCA Headquarters. If any installations, moves, adds, changes, repairs or equipment are required, DCA will request a formal proposal from AVI-SPL, LLC. Equipment to be covered under this task include part or all the following:

- Projection systems
- Display Systems
- Presentation Systems
- Audio Distribution systems
- Discussion Systems
- Control Systems
- Equipment racks
- Web Conferencing Systems
- Presentation Source Routing
- Materials required for installation such as cabling, cords, extenders, connectors
- Cable management of installed systems
- Project Management
- Change Management

## Task 2: Warranty Support & Preventative Maintenance

DCA is engaging in an extended Warranty Support and Preventative Maintenance plan. AVI-SPL, LLC. will provide:

- Global Support – Elite
- Warranty Support as described in TBD. Elite Support provides remote technical phone support services, facilitation of manufacturer repair or replacement programs, access to manufacturer published software updates and upgrades for covered assets and unlimited Onsite Field Technician dispatch. Support also includes access to the AVI-SPL, LLC. online portal for incident reporting and annual business reviews. Remote technical phone support services will be available 24/7/365
- Global Support – Preventative Maintenance
- Preventative Maintenance as described in Appendix 1. Global Support – Preventative Maintenance service will be performed on the systems detailed in Table 1
- Systems Covered
- The systems covered by this Task Order are detailed in Table 1



Table 1

**Systems Covered by Global Support-Elite & Global Support Preventative Maintenance**

Location	AVI Proposal Line Numbers	Service Description	AVI Proposal System/Room Name	DCA Reference Room Name	System Type
Suite 100, Room 102/103	1	Elite Support	Boardroom #102	Delta	SY01
Suite 100, Room 102/103	2	Preventative Maint. – PM Visit	Boardroom #102	Delta	SY01
Suite 100, Room 105	3	Elite Support	Boardroom #105	Clarksburg	SY02
Suite 100, Room 105	4	Preventative Maint. – PM Visit	Boardroom #105	Clarksburg	SY02
Suite 100, Room 113	7	Elite Support	Boardroom #113	Rio Vista	SY04
Suite 100, Room 113	8	Preventative Maint. – PM Visit	Boardroom #113	Rio Vista	SY04
Suite 2350, Room 2305	5	Elite Support	Boardroom #2305	Hood	SY03
Suite 2350, Room 2305	6	Preventative Maint. – PM Visit	Boardroom #2305	Hood	SY03
Suite 2350, Room 2306	5	Elite Support	Boardroom #2306	Isleton	SY03
Suite 2350, Room 2306	6	Preventative Maint. – PM Visit	Boardroom #2306	Isleton	SY03
Suite 2350, Room 2302	7	Elite Support	Boardroom #2302	Discovery Bay	SY05
Suite 2350, Room 2302	8	Preventative Maint. – PM Visit	Boardroom #2302	Discovery Bay	SY05
Suite 2350, Room 2303	7	Elite Support	Boardroom #2303	Freeport	SY05
Suite 2350, Room 2303	8	Preventative Maint. – PM Visit	Boardroom #2303	Freeport	SY05
Suite 2350, Room 2301	9	Elite Support	Boardroom #2301	Bird's Landing	SY07
Suite 2350, Room 2301	10	Preventative Maint. – PM Visit	Boardroom #2301	Bird's Landing	SY07
Suite 2400, Room 2402	11	Elite Support	Boardroom #2302	Bethel Island	SY05
Suite 2400, Room 2402	12	Preventative Maint. – PM Visit	Boardroom #2302	Bethel Island	SY05
Suite 2400, Room 2406	11	Elite Support	Boardroom #2406	Walnut Grove	SY05
Suite 2400, Room 2406	12	Preventative Maint. – PM Visit	Boardroom #2406	Walnut Grove	SY05

**Attachment B - Deliverables**  
**AVI-SPL | Agreement #230015 | Task Order 0004**

BS Code	#	Deliverable Name	Due Date
		There are no deliverables associated with this agreement	

**Notes:**

**Vendors are required to comply with the Deliverables Document Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.**

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## Attachment C - Budget Summary (Time and Materials Task Order)

AVI-SPL | Agreement #230015 | Task Order 0004

WBS Code	Item Number	Item Description	Task Order Value
13006-AD-IT Services	001	Allowance for Installations, Moves, Adds, Changes & Equipment	\$ 40,000.00
	002		
	003		
	004		
	005		
	006		
<b>Total</b>			<b>\$ 40,000.00</b>

WBS Code	Item Number	Item Description	Item Unit of Measure	Item Quantity	Item Unit Cost	Task Order Value
13006-AD-IT Services	UC-1	Warranty Support & Preventative Maintenance	Years	1	\$ 16,968.78	\$ 16,968.78
	UC-2					\$ -
	UC-3					\$ -
	UC-4					\$ -
	UC-5					\$ -
	UC-6					\$ -
<b>Total Unit Cost</b>						<b>\$ 16,968.78</b>
<b>Total Combined Task Order Value</b>						<b>\$ 56,968.78</b>

# Attachment A – Scope of Services

## Bradner Consulting LLC | Agreement # 230035 | Task Order 0004

### Task 1: Executive Director Services

1. Consultant shall provide Executive Director services to oversee the DCA's efforts for the Delta Conveyance project and provide overall direction and management of the consultants and contractors to the DCA and assistance to the DCA Board of Directors in carrying out the mission of the DCA and policy direction of the Board of Directors. The Executive Director will report to the DCA's Board of Directors as an independent contractor and will advise the DCA Board and direct the staff, accordingly.

Consultant will carry out the following duties:

- a. Provide overall direction to the team of consultants and contractors to DCA at the direction of the Board of Directors of the DCA.
- b. Provide assistance to the Board of Directors of the DCA.
- c. Receive general policy direction from the DCA Board of Directors and implement that direction into specific procedures, program practices, strategic planning, initiative development, performance evaluation, fiscal budgeting, and organizational development.
- d. Coordinate with the California Department of Water Resources Delta Conveyance Office to ensure consistency and compliance with the terms of that certain Amended and Restated Joint Exercise of Powers Agreement dated October 26, 2018, by and between the Department of Water Resources of the State of California and the Delta Conveyance Design and Construction Joint Powers Authority ("JEPA").
- e. Make periodic site visits to the Delta Conveyance project area(s).
- f. Be responsible for and attend the DCA's Board of Directors meetings, as well as attend special meetings of the Board at the DCA's offices or elsewhere at the request of the Board. The Executive Director will report to the Board of Directors and implement their orders and directives, accordingly.
- g. Manage DCA staff and/or consultants and meet and coordinate with the Department of Water Resources, regulatory agencies, and other third parties.
- h. Develop annual financial and strategic plans and initiatives to meet the public agency's goals and objectives, as well as oversee the preparation of Board agenda packages, provide Board support, interface with media, and facilitate the selection of consultants and contractors.
- i. Provide advice to assist the DCA Board in achieving the policy goals and objectives of the DCA.
- j. Develop and implement DCA operating policies and procedures.
- k. Provide additional support services to the Executive Director or Board of Directors, as directed, and approved by the DCA.

- I. Act as a public figure when needed to represent the issues and concerns of the DCA.

**Deliverables:**

- No deliverables associated with this Task Order

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## Attachment B - Deliverables

Bradner Consulting LLC | Agreement # 230035 | Task Order 0004

WBS Code	ID #	Deliverable Name	Due Date
		There are no deliverables associated with this agreement	

**Notes:**

*Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.*

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### Attachment C - Budget Summary (Unit Price Task Order)

Bradner Consulting LLC | Agreement # 230035 | Task Order 0004

WBS Code	Item Number	Item Description	Item Unit of Measure	Item Quantity	Item Unit Cost	Task Order Value
10001-EO-Executive Office	001	Executive Director Services	MO - Months	9	\$ 53,639.00	\$ 482,751.00
10001-EO-Executive Office	002	Executive Director Services	MO - Months	3	\$ 55,248.00	\$ 165,744.00
					<b>Total</b>	<b>\$ 648,495.00</b>

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# Attachment A – Scope of Services

Alliant Insurance Services, Inc. | Agreement # 240014 | Task Order 0002

## Task 1: General Liability Insurance Professional Services

Consultant shall assist DCA, by analyzing and evaluating DCA's general liability, excess and specialty insurance programs; making recommendations on appropriate insurance coverages and limits based on changing risk and insurance market conditions; market insurance to obtain and renew coverages; and provide other services such as, reviewing DCA's insurance and indemnity contracting terms. Consultant services include but are not limited to the following:

- Competitively market any and all lines of insurance with consideration towards Commercial General Liability, Commercial Property, Commercial Excess, Public Official, Cyber, and Crime lines of insurance;
- Analyze and make recommendations to DCA's insurance and risk financing programs for existing exposures, advise on new exposures;
- Notify DCA of any legislative or industry changes that would impact its business risks or self-insurance program;
- Provide underwriting applications;
- Provide information regarding market conditions;
- Provide market indications for lines of insurance;
- Provide initial quotes or indications of insurance premiums;
- Provide final insurance premium quotes;
- Report underwriting survey disclosures/coverage gaps;
- Describe the claims reporting feature of each policy;
- With DCA's prior consent, procure agreed insurance policies on behalf of DCA, subject to reimbursement for the cost of the agreed upon insurance premiums, provided such costs are within the maximum amount payable under this Agreement;
- Provide complete insurance policies and policy summary page;
- Provide report identifying markets contacted with responses/carrier/premium and basis of recommendations;
- Monitor insurer's financial solvency and advise DCA of any change;
- Enable access for DCA to produce certificates of insurance as evidence of itself and/or excess insurance coverages and upon request issue insurance certificates and any endorsements or supporting documentation;
- Provide DCA with certificates of Insurance upon request.

### Subtask 1.1: Commercial General Liability Insurance

Assist with insurance applications, obtain insurance premium quotes, bind when approved by DCA and provide policy to DCA.



### **Subtask 1.2: Commercial Property Insurance**

Assist with insurance applications, obtain insurance premium quotes, bind when approved by DCA and provide policy to DCA.

### **Subtask 1.3: Commercial Excess Insurance**

Assist with insurance applications, obtain insurance premium quotes, bind when approved by DCA and provide policy to DCA.

### **Subtask 1.4: Public Official Insurance**

Assist with insurance applications, obtain insurance premium quotes, bind when approved by DCA and provide policy to DCA.

### **Subtask 1.5: Cyber Insurance**

Assist with insurance applications, obtain insurance premium quotes, bind when approved by DCA and provide policy to DCA.

### **Subtask 1.6: Crime Insurance**

Assist with insurance applications, obtain insurance premium quotes, bind when approved by DCA and provide policy to DCA.

### **Project Schedule**

- Meet with DCA staff in April/May (can be virtual);
- Provide premium indications for lines of insurance three months prior to any policy expiration;
- Provide premium indications or initial quotes two months prior to any policy expiration;
- Endeavor to provide final quotes for new or renewal insurance 30 days prior to the proposed inception date of cover;
- Analyze DCA's loss run reports bi-annually as of December 31st and June 30th of each year.

## Attachment B - Deliverables

Alliant Insurance Services, Inc. | Agreement # 240014 | Task Order 0002

WBS Code	ID #	Deliverable Name	Due Date
		There are no deliverables associated with this agreement	

**Notes:**

**Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.**

**Attachment C - Budget Summary (Time and Materials Task Order)**  
**Alliant Insurance Services, Inc. | Agreement # 240014 | Task Order 0002**

WBS Code	Item Number	Item Description	Task Order Value
10200-EO-Treasury	001	General Liability Commercial Insurance Premium	\$ 1,595.00
10200-EO-Treasury	002	General Liability Commercial Property Insurance Premium	\$ 8,646.00
10200-EO-Treasury	003	General Liability Commercial Excess Insurance Premium	\$ 1,723.00
10200-EO-Treasury	004	General Liability Public Official Insurance Premium	\$ 30,304.00
10200-EO-Treasury	005	General Liability Cyber Insurance Premium	\$ 5,000.00
10200-EO-Treasury	006	General Liability Crime Insurance Premium	\$ 5,000.00
<b>Total</b>			<b>\$ 52,268.00</b>

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# Attachment A – Scope of Services

Lucas Public Affairs, LLC | Agreement # 240015 | Task Order 0003

## Task 1: Administrative and Project Management

1. Administrative tasks such as on-boarding meetings and training including but not limited to: Trimble (eBuilder), DCA email access, DCA standards, processes and procedures, SharePoint access, other DCA platforms/tools.
2. Provide Project Management (PM) monitoring, reporting and coordination services associated with this task order including but not limited to performing monthly cost management, forecasting, invoicing, and issue management.
3. Coordinate and establish sub-agreements with subconsultants/vendors that will be involved in communications/outreach activities.

## Task 2: Communications Management

LPA will provide a Communications Manager and a Deputy Communications Manager. Under the direction of the Executive Director, the Communications Manager will be responsible for development and implementation of internal and external communication strategies, managing media relations, crafting messaging, and overseeing various communication channels to ensure consistent and effective communications that promote transparency, engagement and alignment with DCA's goals. The Deputy Communications Manager will work collaboratively with the Communications Manager to assist her/him with day-to-day communications efforts and activities. The Communications Manager will consult and coordinate with DCA, the Governor's Office and/or the Delta Conveyance Office for direction when appropriate. This scope of work generally includes the following list:

1. Oversight of DCA Communications team and deliverables.
2. Provide strategic communications advice and counsel to DCA Executive Director and senior leadership on project milestones, Board and stakeholder engagement, and emerging issues.
3. Attend senior leadership meetings, senior-level strategy meetings, public meetings, outreach events, public forums, and routine project planning meetings to provide communications support and ensure consistent messaging.
4. Provide strategic advice and support to the DCA Board of Directors including attendance at DCA Board Meetings and ad hoc meetings for a Communications report out.
5. Provide strategic advice, coordination and support to the Delta Conveyance Office and State Water Contractors on stakeholder and community outreach efforts.
6. Collaboration with senior leadership to maintain DCA's image and determine the best communication methods and channels.
7. Oversee content development and direct creative execution to ensure a consistent and impactful message.
8. Support updated project cost estimate with communications planning and messaging development.

9. Provide high-level communications preparation, training, and support for DCA Programmatic and Division activities, including materials and guidance to support staff and team communications needs.
10. Establish and maintain partnerships with internal and external entities/resources to facilitate strategic communications to meet DCA's goals.
11. Oversee development, review and updates to communications and outreach related DCA Program Management Plans, Standard Operating Procedures (SOPs) and Guides as assigned.
12. Conduct message, media and public speaking trainings, as needed.

**Deliverables:**

- Monthly Dashboard
- High-Level PWA Project Update Slides (4)

**Task 3: Informational Materials and Content Development**

LPA shall work with DWR/DCO, SWC and DCA teams to maintain and update the DCA's brand. LPA will work with appropriate engineering, scientist and land acquisition teams to translate technical information developed as part of the Delta Conveyance Project to prepare informational materials. The Consultant shall provide expert advice on recommended means of publication and the format of communication to best convey the information to key audiences, including translation services.

1. Convert technical information into public-facing, Plain English format including development of all edited text, graphics, diagrams, audio, video and other materials necessary to produce the communications material.
2. Refresh/update library of evergreen content pieces (e.g., FAQs, explainer articles, videos) using existing previously developed materials/content for use across channels and audiences
3. Coordinate with the DCA team to develop and update content, briefing materials, and presentations for internal and external events, stakeholder meetings, and community engagement.
4. Provide services and all personnel, equipment and supplies to produce printed and digital collateral as directed by DCA. Collateral will align with DCA's branding guidelines.
5. Services will include general translation and technical translation. LPA will work with vendor and DCA to ensure translations are culturally appropriate and localized for the target audiences, considering nuances and regional variations. To be billed at cost per Subtask 6.1.

**Deliverables:**

- Revised Intakes Fact Sheet Q3 2026
- Revised Launch Shafts Fact Sheet Q3 2026
- Revised Seismic Resilience Fact Sheet Q4 2026
- Revised Soil Testing Fact Sheet Q1 2027
- General Refinements Summary Fact Sheet Q3 2026
- Cost Estimate Fact Sheet Q2 2027

- Updated Tour Posters (4) Q3 2026
- Updated Intakes Video Q4 2026
- Updated Launch Shafts Video Q4 2026
- New Refinements/Cost Containment Video Q2 2027
- Quarterly Newsletter (4)

**Task 4: Website and Social Media Management**

LPA shall work with the DCA to maintain and update its website as well as its social media platforms. LPA shall assist with managing all social media accounts on behalf of DCA. Social media platforms shall include Facebook, Threads, Instagram, and YouTube (as needed for video content). LPA will consult and coordinate with DCA, the Delta Conveyance Office and the Governor’s Office for direction when appropriate for coordination and approval of posted content.

1. Maintain social media platform pages for website applications including, but not limited to, Facebook, Instagram, YouTube and Threads.
2. Utilize new, updated or existing content from various technical documents, renderings, or other Delta Conveyance Project collateral for preparation/creation of graphics/animations for inclusion in social media postings.
3. Plan and manage paid social media campaigns in support of project awareness and communications objectives.
4. Assist with the development of response to comments on all DCA social media outlets as appropriate.
5. Provide all personnel, equipment, materials, and supplies to produce broadcast quality videos to be used on DCA Website, Social Media Outlet and Community Engagement activities. The content will be both existing b-roll or onsite with new footage as requested.
6. Utilizing new, updated or existing content to provide media production, copywriting, video, animation, voice-over coordination for videos for purposes of posting on DCA’s website, social media outlets and community outreach that promote external engagement.
7. Produce social media postings (article, video, animation).
8. Provide strategy, project management, and content suggestions.
9. Review the DCA Website, ensure there is engaging content that aligns with and addresses the goals of the organization at minimum once a year. Website copy updates and maintenance.

**Deliverable:**

- Monthly Social Media Calendar

### **Task 5: Event Management**

Plan, coordinate and manage DCA events as requested including industry conferences, press events, community events, and other events as directed.

1. Refresh content/informational materials for events tailored for internal and external audiences.
2. Coordinate with the DCA on the tool kit materials and content.

#### **Deliverables:**

- 2026-2027 event calendar
- Scorecard Packet

### **Task 6: Direct Allowance – Other Direct Costs (ODCs)**

These allowances cover expenses that are directly tied to and contribute to the Program.

- This subtask provides reimbursement for project specific supplies, equipment rental, software, licensing, postage, and other direct costs as needed and approved to perform the work in this task order. All requests for reimbursement will require prior approval from the Contract Administrator via the Direct Allowance Draw Down (DADD) Trimble process before submitting an invoice. All expenses associated with ODCs described in this subtask will be invoiced to DCA at cost.

### **Task 7: Direct Allowance – Travel Costs**

These allowances cover expenses that are directly tied to and contribute to the Program.

- Travel, lodging, and per diem expenses in connection with this task order may be submitted for reimbursement and invoiced to DCA in accordance with the DCA Travel Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

**Attachment B - Deliverables**  
**Lucas Public Affairs LLC | Agreement # 240015 | Task Order 0003**

WBS Code	ID #	Deliverable Name	Due Date
	064	July Monthly Dashboard-Tracking and Communicating Activities	8/7/2026
	065	August Monthly Dashboard-Tracking and Communicating Activities	9/7/2026
	066	September Monthly Dashboard-Tracking and Communicating Activities	10/7/2026
	067	October Monthly Dashboard-Tracking and Communicating Activities	11/7/2026
	068	November Monthly Dashboard-Tracking and Communicating Activities	12/7/2026
	069	December Monthly Dashboard-Tracking and Communicating Activities	1/7/2027
	070	January Monthly Dashboard-Tracking and Communicating Activities	2/7/2027
	071	February Monthly Dashboard-Tracking and Communicating Activities	3/7/2027
	072	March Monthly Dashboard-Tracking and Communicating Activities	4/7/2027
	073	April Monthly Dashboard-Tracking and Communicating Activities	5/7/2027
	074	May Monthly Dashboard-Tracking and Communicating Activities	6/7/2027
	075	June Monthly Dashboard-Tracking and Communicating Activities	7/7/2026
	76	High-Level PWA Project Update Slides #1	7/31/2026
	077	High-Level PWA Project Update Slides #2	10/31/2026
	078	High-Level PWA Project Update Slides #3	1/31/2027
	079	High-Level PWA Project Update Slides #4	4/30/2027
	080	Revised Intakes Fact Sheet Q3	9/30/2026
	081	Revised Launch Shafts Fact Sheet	9/30/2026
	082	Revised Seismic Resilience Fact Sheet Q4	12/31/2026
	083	Revised Soil Testing Fact Sheet Q1	3/31/2027
	084	General Refinements Summary Fact Sheet Q3	9/30/2026
	085	Cost Estimate Fact Sheet Q2	6/30/2027
	086	Updated Tour Posters Q3 #1	7/31/2026
	087	Updated Tour Posters Q3 #2	7/31/2026
	088	Updated Tour Posters Q3 #3	9/30/2026
	089	Updated Tour Posters Q3 #4	9/30/2026
	090	Updated Intakes Video	8/31/2026
	091	Updated Launch Shafts Video	9/30/2026
	092	New Refinements/ Cost Containment Video	5/31/2027
		Quarterly Newsletter #1	9/30/2026
	093	Quarterly Newsletter #2	12/31/2026
	094	Quarterly Newsletter #3	3/31/2027
	095	Quarterly Newsletter #4	6/20/2027
	096	July Monthly Social Media Calendar	7/31/2026
	097	August Monthly Social Media Calendar	8/30/2026
	098	September Monthly Social Media Calendar	9/30/2026
	099	October Monthly Social Media Calendar	10/31/2026
	100	November Monthly Social Media Calendar	11/30/2026
	101	December Monthly Social Media Calendar	12/31/2026
	102	January Monthly Social Media Calendar	1/31/2027
	103	February Monthly Social Media Calendar	2/28/2027
	104	March Monthly Social Media Calendar	3/31/2027
	105	April Monthly Social Media Calendar	4/30/2027
	106	May Monthly Social Media Calendar	5/31/2027
	107	June Monthly Social Media Calendar	6/30/2027
	108	2027-2028 Event Calendar	12/31/2026
	109	Scorecard Packet	11/30/2026

**Notes:**

**Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.**

## Attachment C - Budget Summary (Time and Materials Task Order)

Lucas Public Affairs, LLC | Agreement # 240015 | Task Order 0003

WBS Code	Item Number	Item Description	Task Order Value
	001	Administrative and Project Management	\$ 95,498.00
	002	Communications Management	\$ 405,572.00
	003	Informational Materials and Content Development	\$ 536,711.00
	004	Website and Social Media Management	\$ 126,143.00
	005	Event Management	\$ 79,726.00
	006	Direct Allowance - Other Direct Costs (ODCs)	\$ 10,000.00
	007	Direct Allowance - Travel Costs	\$ 50,000.00
<b>Total</b>			<b>\$ 1,303,650.00</b>

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# Attachment A – Scope of Services

STV, Inc. | Agreement # 240032 | Task Order 0003

## Task 1: Administrative and Project Management

1. Provide project management oversight and administration of this task order including but not limited to training and use of DCA programmatic plan/policies, systems and platforms: Trimble (eBuilder), DCA email, DCA standards, processes and procedures, SharePoint, other DCA platforms/tools.
2. Provide Project Management (PM) monitoring, reporting and coordination services associated with this task order including but not limited performing monthly cost management, forecasting, invoicing, and issue management.
3. Coordinate and establish sub-agreements with sub-consultants/vendors that will be involved in Executive Strategic Support Services.

## Task 2: Deputy Executive Director Services

1. The Consultant will provide On-Call Deputy Executive Director Services consistent with the DCA role on the Delta Conveyance Project. The DCA will assign specific work as requested by the Executive Director, including the following:
2. Assist the DCA by leading or supporting the Executive Team on the topics of operational management, engineering oversight, strategic planning, and internal/external communications regarding the DCP.
3. Assist with the development of annual financial and strategic plans and initiatives to meet public agency's goals and objectives, as well as overseeing the selection and management of consultants and contractors.
4. Assist with the development and implementation of operational policies and procedures.
5. Assist with managing day-to-day operations, ensuring the DCA functions efficiently in coordination with the Executive Leadership and Functional Teams.
6. As directed by the Executive Director, assist with overseeing specific departments or functions.
7. Supporting the Executive Director in developing and implementing technical and strategic project plans.
8. Assist with identifying, analyzing, mitigating and resolving technical challenges that may arise.
9. Work in collaboration with Executive Leadership Team to implement/ execute opportunities for organizational growth/development and improvements.
10. Support continuous improvement efforts.
11. Serving as a spokesperson for the organization and in the absence of the Executive Director step in as the acting Executive Director.
12. May also include serving as the DCA's Chief Engineer

13. This includes providing full-time or part-time support staff to the Executive Director/ Executive Leadership team on an as needed basis and undertaking other duties as assigned by the Executive Director.

Deliverables:

- No Deliverables associated with this task order.

### **Task 3: Contract/Agreement Administrator**

1. Responsible for applying engineering/technical expertise to oversee contract administration for the DCA and providing operational and administrative oversight of all types of contracts, legally operative documents, and invoices.
2. Responsible for developing and reviewing contracts and task orders, monitoring vendor performance and deliverables, and ensuring compliance and alignment with established procedures, technical specifications, scope of work, and contractual requirements.
3. Review and approve invoices by verifying quantities, milestones, and deliverables against engineering drawings, specifications, and field progress.
4. Lead contract closeout by confirming completion of all technical deliverables, compliance requirements, and contractual obligations prior to final payment.
5. Collaborate with cross-functional teams (engineering, legal, procurement) to resolve technical contract issues, mitigate risks, and ensure regulatory compliance.
6. Assist the DCA with review, development, or revision to agreement administrative tools, processes, and requirements.

### **Task 4: Direct Allowance – Other Direct Costs (ODCs)**

This subtask provides reimbursement for project specific supplies and other direct costs as needed and approved to perform the work in this task order. All requests for reimbursement will require prior approval from the Agreement Administrator via the Consultant ODC Drawdown (CODC) Trimble process before submitting an invoice. All expenses associated with ODCs described in this subtask will be invoiced to DCA at cost.

### **Task 5: Direct Allowance - Travel Costs**

Travel, lodging, and per diem expenses in connection with this task order may be submitted for reimbursement through the Consultant Travel Allowance Drawdown Process (CTAD) and invoiced to DCA in accordance with the DCA Allowable Travel Expense Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

**Attachment B - Deliverables**  
**STV, Inc. | Agreement # 240032 | Task Order 0003**

WBS Code	ID #	Deliverable Name	Due Date
		There are no deliverables associated with this agreement	

**Notes:**

*Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.*

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## Attachment C - Budget Summary (Time and Materials Task Order)

STV, Inc. | Agreement# 240032 | Task Order 0003

WBS Code	Item Number	Item Description	Task Order Value
10004-EO-Executive Office Support	001	Administrative and Project Management	\$ 104,751.00
10004-EO-Executive Office Support	002	Deputy Executive Director Services	\$ 864,000.00
10004-EO-Executive Office Support	003	Agreement Administration Services	\$ 791,040.00
10004-EO-Executive Office Support	004	Direct Allowance - Other Direct Costs	\$ 8,400.00
10004-EO-Executive Office Support	005	Direct Allowance - Travel Costs	\$ 206,400.00
	006		
<b>Total</b>			<b>\$ 1,974,591.00</b>

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# Attachment A – Scope of Services

## National Constructors | Agreement # 250004 | Task Order 0002

The Consultant will provide On-Call Executive Strategic Support Services for the Delta Conveyance Project. Specific services that may be requested include, but are not limited to the following as requested by the Executive Director or Delegate:

### Task 1: Administrative and Project Management

1. Initial administrative tasks such as on-boarding meetings and training including but not limited to: Trimble(eBuilder), DCA email access, DCA standards, processes and procedures, SharePoint access, other DCA platforms/tools.
2. Provide Project Management (PM) monitoring, reporting and coordination services associated with this task order including but not limited to scheduling coordination meetings and preparation of meeting agendas/minutes/notes, and document control functions. Perform monthly cost management, forecasting, invoicing, and issue management.
3. Coordinate and establish sub-agreements with sub-consultants/vendors that will be involved in Executive Strategic Support Services.

### Task 2: Independent Advisory Services and Workshops

The independent advisory services and workshop(s) will involve the reviewer's assessment of project documents for compliance, technical correctness, and risk identification. These workshops will cover strategic planning, financial matters, risk management, operational improvements, and specific project-related issues. Preparation and planning for the independent advisory workshop(s) will be in done in coordination with the Deputy Executive Director, and determine set workshop(s) below in Subtasks:

#### Subtask 2.1: Independent Advisory Services

National will provide strategic and technical advice to assist the DCA with preparation and planning for various Independent Advisory Workshops and meetings, in coordination with the Deputy Executive Director and Independent Advisors as requested and on an as-needed basis. Activities/services will be tailored to the DCA's evolving needs, including but not limited to:

1. Review programmatic and project specific documents
2. Participate in planning meetings
3. Develop recommendations
4. Deliverables:
  - No Deliverables associated with this subtask

#### Subtask 2.2: Risk Register Review and Workshop

Review the programmatic and project level risk registers and provide counsel and guidance on methods and procedures to improve reliability of the risk management process. Preparation and coordination with the Deputy Executive Director and Independent Advisors responsibilities include but are not limited to:

1. Review available documents, including evaluating methodology of risk evaluation and computation of risk in terms of schedule and cost, alignment of risk register to the



current BODR program definition, and evaluation of mitigation strategy and impact of mitigation on cost and schedule.

2. Assist DCA in development of workshop scope, schedule, and specific questions to be addressed by the working group,
3. Lead planning, coordination and preparation meetings including task assignments within the work group team
4. Coordinate interim discussion with other participants
5. Workshop with risk management team to review and discuss findings
6. Deliverables:
  - No Deliverables associated with this subtask

### **Subtask 2.3: Independent Advisory Review of Draft Cost Estimate and Basis of Estimate Report**

Evaluate the validity of construction-related input assumptions being used to develop the project cost estimate. Evaluate the overall program schedule and schedule development methodology and assumptions to optimize reliability of the overall program schedule. Preparation and coordination with the Deputy Executive Director and Independent Advisors responsibilities include but are not limited to:

1. Review available documents, including evaluating completeness of the estimate based on the work to be performed, assessment of the methodology used to develop the estimate, production rates and man-hour factors used, equipment spread assumptions, material cost assumptions, labor rate assumptions, contractor overhead and supervision assumptions, major equipment costs
2. Review available documents, including an assessment of compliance with the program WBS system and naming conventions, review of format, schedule development process, detailed review of assumptions and overall sequencing logic, detailed review of construction sequence and production input assumptions, and incorporation of EIR restrictions
3. Assist DCA in development of workshops, topics, schedule, and specific questions to be addressed by the workshops working groups.
4. Deliverables:
  - No Deliverables associated with this subtask

### **Subtask 2.4: Independent Advisory Review of Program Contingency**

Evaluate the validity and approach for incorporation of construction contingency, risk allocation, schedule risk, and program contingency into the overall project cost estimate and program schedule. Preparation and coordination with the Deputy Executive Director and Independent Advisors responsibilities include but are not limited to:

1. Review available documents, including cost estimates, risk registers, schedule, and relevant industry references for determining an appropriate level of contingency for incorporation into the overall program budget.
2. Assist DCA in development of workshops, topics, schedule, and specific questions to be addressed by the workshops working groups.
3. Deliverables:
  - No Deliverables associated with this subtask

### **Task 3: Right of Way Strategic Advisory Services**

Preparation and coordination with the Deputy Executive Director to support the DCA by providing strategic input and review of a Preliminary Real Estate Plan (REP) being prepared by the DCA Property Acquisition Manager being submitted to the DCA by June 2026 and support DCA's consideration of property acquisition strategies to manage schedule and minimize risk associated with delivery of the DCP. National Constructors' Group will provide a qualified individual to work in close coordination with the DCA Executive Team, DCA Property Acquisition Manager and DWR counterparts on an as-needed basis.

1. Review of property acquisition schedules, timelines, legal constraints, and necessary steps.
2. Support may be requested to inform DCA's negotiation of Property Acquisition provisions of the Joint Exercise of Powers Agreement.
3. Deliverables:
  - No Deliverables associated with this subtask

### **Task 4: Direct Allowance – Other Direct Costs (ODCs)**

This subtask provides reimbursement for project specific supplies and other direct costs as needed and approved to perform the work in this task order. All requests for reimbursement will require prior approval from the Agreement Administrator via the Consultant ODC Drawdown (CODC) Trimble process before submitting an invoice. All expenses associated with ODCs described in this subtask will be invoiced to DCA at cost.

### **Task 5: Direct Allowance - Travel Costs**

Travel, lodging, and per diem expenses in connection with this task order may be submitted for reimbursement through the Consultant Travel Allowance Drawdown Process (CTAD) and invoiced to DCA in accordance with the DCA Allowable Travel Expense Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

## Attachment B - Deliverables

National Constructors | Agreement # 250004 | Task Order 0002

WBS Code	ID #	Deliverable Name	Due Date
		There are no deliverables associated with this agreement	

**Notes:**

*Vendors are required to comply with the Deliverables Document Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.*

**Attachment C - Budget Summary (Time and Materials Task Order)**  
**National Constructors | Agreement # 250004 | Task Order 0002**

WBS Code	Item Number	Item Description	Task Order Value
	001	Administrative and Project Management	\$ 80,000.00
	002	Independent Advisory Services and Workshops	\$ 309,000.00
	003	Right of Way Strategic Advisory Services	\$ 100,000.00
	004	Direct Allowance – Other Direct Costs (ODCs)	\$ -
	005	Direct Allowance - Travel Costs	\$ 15,000.00
	006		
<b>Total</b>			<b>\$ 504,000.00</b>

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# Attachment A – Scope of Services

CohnReznick | Agreement # 250005 | Task Order 0003

## Task 1: Administrative and Project Management

1. Provide Project Management (PM) monitoring, reporting and coordination services associated with this task order including but not limited performing monthly cost management, forecasting, invoicing, and issue management.
2. Coordinate and establish sub-agreements with sub-consultants/vendors that will be involved in Executive Strategic Support Services.
3. Monthly Progress Report summarizing all activities by Task Order item, due by the 7th of each month reporting on previous month's activity.

### Deliverables:

- Submit status reports including budget to actuals calculations at the interval requested by DCA.

## Task 2: Independent Advisory Services and Workshops

The independent advisory services and workshop(s) will involve the reviewer's assessment of project documents for compliance, technical correctness, and risk identification. These workshops will cover strategic planning, financial matters, risk management, operational improvements, and specific project-related issues. Preparation and planning for the independent advisory workshop(s) will be in done in coordination with the Deputy Executive Director, and determine set workshop(s) below in Subtasks:

### Subtask 2.1: Independent Advisory Service

CohnReznick will provide strategic and technical advice to assist the DCA with preparation and planning for various Independent Advisory Workshops and meetings, in coordination with the Deputy Executive Director and Independent Advisors as requested and on an as-needed basis. Activities/services will be tailored to the DCA's evolving needs, including but not limited to:

1. Review programmatic and project specific documents
2. Participate in planning meetings
3. Develop recommendations

### Deliverables:

- No Deliverables associated with this subtask

### Subtask 2.2: Risk Register Review and Workshop

CohnReznick will participate in the review of the programmatic and project level risk registers and provide counsel and guidance on methods and procedures to improve reliability of the risk management process. Preparation and coordination with the Deputy Executive Director and Independent Advisors responsibilities include but are not limited to:

1. Review available documents, including evaluating methodology of risk evaluation and computation of risk in terms of schedule and cost, alignment of risk register to the current

BODR program definition, and evaluation of mitigation strategy and impact of mitigation on cost and schedule.

2. Assist DCA in development of workshop scope, schedule, and specific questions to be addressed by the working group,
3. Participate in the planning, coordination and preparation meetings including task assignments within the work group team

Deliverables:

- No Deliverables associated with this subtask

### **Subtask 2.3: Independent Advisory Review of Program Contingency**

Evaluate the validity and approach for incorporation of construction contingency, risk allocation, schedule risk, and program contingency into the overall project cost estimate and program schedule. Preparation and coordination with the Deputy Executive Director and Independent Advisors responsibilities include but are not limited to:

1. Review available documents, including cost estimates, risk registers, schedule, and relevant industry references for determining an appropriate level of contingency for incorporation into the overall program budget.
2. Assist DCA in development of workshops, topics, schedule, and specific questions to be addressed by the workshops working groups.

Deliverables:

- No Deliverables associated with this subtask

### **Task 3: Insurance Strategy Advisory Services**

Develop program-level insurance strategic options and prepare a recommendation to the DCA Board on a path forward for comprehensive program-level insurance. Currently, DCA is relying on individual contractor insurance, limited to the scope of work and coverage limits of individual contractors.

1. Review available documents, including evaluating availability of a program-wide Owners Insurance Policy, risk/benefit comparison between OCIP (Owner Controlled Insurance Program) and CCIP (Contractor Controlled Insurance Program), interview with potential Insurance Providers / Brokers, summation of potential program risk and strategic approach to coverage, risk responsibility division between DCA, DWR, and the PWAs, and define insurance requirements strategy for construction / delivery contracts
2. Coordinate meetings as appropriate with insurance market representatives for relevant discussion topics necessary to inform strategic options and costing benchmarks for insurance coverage.
3. Provide benchmarking / best practices of insurance and risk management bundling options as used by other mega-project entities
4. Provide an analysis and recommendation for insurance assumptions to be included in the updated Class 3 cost estimate being prepared for DCP
5. Verbal status update report and meetings with DCA executive, DCO executive, DCA Board

Deliverable:

- Recommendation/Whitepaper for Basis for Insurance in the Cost Estimate (Due July 2026)

**Task 4: Direct Allowance – Other Direct Costs (ODCs)**

This subtask provides reimbursement for project specific supplies and other direct costs as needed and approved to perform the work in this task order. All requests for reimbursement will require prior approval from the Agreement Administrator via the Consultant ODC Drawdown (CODC) Trimble process before submitting an invoice. All expenses associated with ODCs described in this subtask will be invoiced to DCA at cost.

**Task 5: Direct Allowance - Travel Costs**

Travel, lodging, and per diem expenses in connection with this task order may be submitted for reimbursement through the Consultant Travel Allowance Drawdown Process (CTAD) and invoiced to DCA in accordance with the DCA Allowable Travel Expense Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

**Attachment B - Deliverables**  
**CohnReznick | Agreement # 250005 | Task Order 0003**

WBS Code	ID #	Deliverable Name	Due Date
10004-EO-Executive Office Support	011	Recommendation/Whitepaper for Basis for Insurance in the Cost Estimate (Due July 2026)	7/30/2026

**Notes:**

**Vendors are required to comply with the Deliverables Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.**

**Attachment C - Budget Summary (Time and Materials Task Order)**  
**CohnReznick | Agreement # 250005 | Task Order 0003**

WBS Code	Item Number	Item Description	Task Order Value
	001	Administrative and Project Management	\$ 79,000.00
	002	Independent Advisory Services and Workshops	\$ 102,000.00
	003	Insurance Strategy Advisory Services	\$ 436,000.00
	004	Direct Allowance – Other Direct Costs (ODCs)	\$ -
	005	Direct Allowance - Travel Costs	\$ 20,000.00
	006		
<b>Total</b>			<b>\$ 637,000.00</b>

# Attachment A – Scope of Services

## Schnabel Engineering | Agreement # 250007 | Task Order 0002

Schnabel Engineering will provide On-Call Executive Strategic Support Services for the Delta Conveyance Project. Task Order 0002 services are expected to include:

### Task 1: Administrative and Project Management

1. One Schnabel project coordinator will perform administrative tasks including on-boarding meetings and training. Training will include: Trimble, DCA email access, DCA standards, processes and procedures, SharePoint access, and other DCA platforms/tools. This training will then be provided to other Schnabel staff participating in the project.
2. Provide Project Management (PM) monitoring, reporting and coordination services associated with this task order including scheduling coordination meetings and preparation of meeting agendas/minutes/notes, and document control functions. Perform monthly cost management, forecasting, invoicing, and issue management.

### Task 2: Independent Advisory Services and Workshops

The independent advisory services and workshop(s) will involve the reviewer's assessment of project documents for compliance, technical correctness, and risk identification. These workshops will cover strategic planning, financial matters, risk management, operational improvements, and specific project-related issues. Preparation and planning for the independent advisory workshop(s) will be in done in coordination with the Deputy Executive Director, and determine set workshop(s) below in Subtasks:

- Risk Register Review
- Independent Advisory Review of Draft Cost Estimate and Basis of Estimate Report
- Independent Advisory Review of Program Contingency

#### Subtask 2.1: Independent Advisory Services

Schnabel will provide strategic and technical advice to assist the DCA with preparation and planning for various Independent Advisory Workshops and meetings, in coordination with the Deputy Executive Director and Independent Advisors as requested and on an as-needed basis. Activities/services will be tailored to the DCA's evolving needs, including but not limited to:

1. Review programmatic and project specific documents
2. Participate in planning meetings
3. Develop recommendations

#### Deliverable:

- No Deliverables associated with this subtask

#### Subtask 2.2: Risk Register Review and Workshop

Participate in the review the programmatic and project level risk registers and provide counsel and guidance on methods and procedures to improve reliability of the risk management process. Preparation and coordination with the Deputy Executive Director. Independent Advisors responsibilities include but are not limited to:



1. Review available documents, including evaluating methodology of risk evaluation and computation of risk in terms of schedule and cost, alignment of risk register to the current BODR program definition, and evaluation of mitigation strategy and impact of mitigation on cost and schedule.
2. Assist DCA in development of workshop scope, schedule, and specific questions to be addressed by the working group,
3. Participate in planning, coordination and preparation of meetings including task assignments within the work group team

**Deliverable:**

- No Deliverables associated with this subtask

**Subtask 2.3: Independent Advisory Review of Draft Cost Estimate and Basis of Estimate Report**

Participate in the evaluation of construction-related input assumptions being used to develop the project cost estimate. Evaluate the overall program schedule and schedule development methodology and assumptions to optimize reliability of the overall program schedule.

Preparation and coordination with the Deputy Executive Director and Independent Advisors responsibilities include but are not limited to:

1. Review available documents, including evaluating completeness of the estimate based on the work to be performed, assessment of the methodology used to develop the estimate, production rates and man-hour factors used, equipment spread assumptions, material cost assumptions, labor rate assumptions, contractor overhead and supervision assumptions, major equipment costs
2. Review available documents, including an assessment of compliance with the program WBS system and naming conventions, review of format, schedule development process, detailed review of assumptions and overall sequencing logic, detailed review of construction sequence and production input assumptions, and incorporation of EIS restrictions
3. Assist DCA in development of workshops topics, schedule, and specific questions to be addressed by the workshops working groups.

**Deliverable:**

- No Deliverables associated with this subtask

**Subtask 2.4: Independent Advisory Review of Program Contingency**

Evaluate the validity and approach for incorporation of construction contingency, risk allocation, schedule risk, and program contingency into the overall project cost estimate and program schedule. Preparation and coordination with the Deputy Executive Director and Independent Advisors responsibilities include but are not limited to:

1. Review available documents, including cost estimates, risk registers, schedule, and relevant industry references for determining an appropriate level of contingency for incorporation into the overall program budget.
2. Assist DCA in development of workshops topics, schedule, and specific questions to be addressed by the workshops working groups.

**Deliverable:**

- No Deliverables associated with this subtask

**Task 3: Direct Allowance – Other Direct Costs (ODCs)**

This subtask provides reimbursement for project specific supplies and other direct costs as needed and approved to perform the work in this task order. All requests for reimbursement will require prior approval from the Agreement Administrator via the Consultant ODC Drawdown (CODC) Trimble process before submitting an invoice. All expenses associated with ODCs described in this subtask will be invoiced to DCA at cost.

**Task 4: Direct Allowance - Travel Costs**

Travel, lodging, and per diem expenses in connection with this task order may be submitted for reimbursement through the Consultant Travel Allowance Drawdown Process (CTAD) and invoiced to DCA in accordance with the DCA Allowable Travel Expense Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

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## Attachment B - Deliverables

Schnabel Engineering | Agreement # 250007 | Task Order 0002

WBS Code	ID #	Deliverable Name	Due Date
		There are no deliverables associated with this agreement	

**Notes:**

**Vendors are required to comply with the Deliverables Document Management Standard Operating Procedure (SOP) for submission of deliverables. Contact [DocControl@dcdca.org](mailto:DocControl@dcdca.org) for assistance.**

**Attachment C - Budget Summary (Time and Materials Task Order)**  
**Schnabel Engineering | Agreement # 250007 | Task Order 0002**

WBS Code	Item Number	Item Description	Task Order Value
	001	Administrative and Project Management	\$ 45,000.00
	002	Independent Advisory Services and Workshops	\$ 220,000.00
	003	Direct Allowance – Other Direct Costs (ODCs)	\$ -
	004	Direct Allowance - Travel Costs	\$ 10,000.00
		<b>Total</b>	<b>\$ 275,000.00</b>

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# Attachment A – Scope of Services

## Project Neutral | Agreement # 250008 | Task Order 0003

### Task 1: Administrative and Project Management

1. Administrative tasks such as on-boarding meetings and training including but not limited to: Trimble(eBuilder), DCA email access, DCA standards, processes and procedures, SharePoint access, other DCA platforms/tools.
2. Provide Project Management (PM) monitoring, reporting and coordination services associated with this task order including but not limited to scheduling coordination meetings and preparation of meeting agendas/minutes/notes, and document control functions. Perform monthly cost management, forecasting, invoicing, and issue management.
3. Monthly Progress Report summarizing all activities by Task Order item, due by the 7th of each month reporting on previous month's activity.
4. Coordinate and establish sub-agreements with sub-consultants/vendors that will be involved in Executive Strategic Support Services.

### Task 2: JEPA Negotiation Workshop(s)

Lead and facilitate JEPA Amendment Workshop(s). The approach has been designed to ensure technical rigor, methodological consistency, and alignment across all participating agencies. Each component of the workshop cycle contributes to the development of clear, operationally grounded frameworks that can be efficiently translated into amendment language. Activities, curriculum and services will be tailored to the DCA's evolving needs, including but not limited to:

5. Facilitate communication and negotiation between parties involved to reach a mutually agreeable resolution of topics identified.
6. Facilitate informed decision-making by presenting different options, clarifying concerns, and ensuring everyone understands the rationale behind decisions.
7. Assist and guide the team towards collaborative recommendations/solutions.
8. Create and conduct meetings/workshops, managing time, and using techniques to encourage participation from all team members.
9. Prepare working drafts, exhibits, or other materials to advance discussions and agreements.
10. Document outcomes, action items, and next steps to share with meeting participants.

The workshop sequence below will support DWR and DWR/DCA in advancing a coherent and implementable JEPA amendment:

- July 2026 - Amendment Purpose, Scope & Vision

#### Deliverables:

- Workshop Briefing Packet

### **Task 3: Facilitation and Preparation of JEPA Document**

1.

### **Task 4: Direct Allowances - Other Direct Costs (ODCs)**

This subtask provides reimbursement for project specific supplies, equipment rental, software, licensing, postage, and other direct costs as needed and approved to perform the work in this task order. All requests for reimbursement will require prior approval from the Agreement Administrator via the Consultant Other Direct Costs (CODC) Trimble process before submitting an invoice. All expenses associated with ODCs described in this subtask will be invoiced to DCA at cost.

### **Task 5: Direct Allowances - Travel Costs**

Travel, lodging, and per diem expenses in connection with this task order may be submitted for reimbursement through the Consultant Travel Allowance Drawdown Process (CTAD) and invoiced to DCA in accordance with the DCA Allowable Travel Expense Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

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## Attachment C - Budget Summary (Time and Materials Task Order)

Project Neutral | Agreement # 250008 | Task Order 0003

WBS Code	Item Number	Item Description	Task Order Value
	001	Administrative and Project Management	\$ 6,600.00
	002	JEPA Negotiation Workshop(s)	\$ 48,173.00
	003	Facilitation and Preparation of JEPA Document	\$ 80,915.00
	004	Direct Allowances - Other Direct Costs (ODCs)	
	005	Direct Allowances - Travel Costs	\$ 14,312.00
	006		
<b>Total</b>			<b>\$ 150,000.00</b>

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# Attachment A – Scope of Services

Santiago | Agreement # 250029 | Task Order 0002

## Task 1: Administrative and Project Management

1. Administrative tasks such as on-boarding meetings and training including but not limited to: Trimble(eBuilder), DCA email access, DCA standards, processes and procedures, SharePoint access, other DCA platforms/tools as necessary.
2. Provide Project Management (PM) monitoring, reporting and coordination services associated with this task order including but not limited to scheduling coordination meetings and preparation of meeting agendas/minutes/notes, and document control functions. Perform monthly cost management, forecasting, invoicing, and issue management.
3. Monthly Progress Report summarizing all activities by Task Order item, due by the 7th of each month reporting on previous month's activity.
4. Coordinate and establish sub-agreements with sub-consultants/vendors that will be involved in Executive Strategic Support Services.

## Task 2: JEPA Negotiation Alignment, Planning, and Negotiation Support

Assist the DCA with planning, development, and negotiation of critical and long-term decision(s) related to Delta Conveyance Project (Program) governance and proposed amendment to the Joint Exercise of Powers Agreement (JEPA) in coordination with the participating Public Water Agencies (PWAs), the California Department of Water Resources (DWR), and Project Neutral. Provide high-level strategic advice and support for negotiations of updated JEPA implementation language and alignment of key issues/items to be resolved.

### Subtask 2.1: JEPA Negotiation Support Services

1. Provide DCA coordination with Project Neutral for each level of meeting as well as general administrative coordination as needed. Coordinate all meetings and as needed communications for the DCA/PWA negotiating team, outside of the Project Neutral process. This includes the Kick-off meeting and all preparation for the kick-off meeting related to the negotiation process.
2. Structured Working Sessions - Provide preliminary support and organization for PWAs and DCA prior to the Structured Working Sessions. This includes coordinating with PWA, SWC, and DCA subject matter experts, providing annotated meeting preparation materials, and preparing summary meeting notes.
3. Larger working group meeting – Provide premeeting update and review such that the PWAs and or any negotiating team members that did not participate are current on the issues at hand. Coordinate with PWA, SWC, and DCA subject matter experts, providing annotated meeting preparation materials, and preparing summary meeting notes.
4. PWA Meetings – It is assumed that there will be as needed PWA meetings to develop positions, prepare responses, and develop JEPA language. This subtask would include these meetings. In addition, this subtask also includes the preparation and presentation of monthly summaries of the negotiations to be shared with all PWAs.



**Deliverable:**

- No deliverables associated with this subtask

**Subtask 2.2: Support the Preparation of the Updated JEPA**

Provide DCA coordination with Project Neutral and DWR for each level of JEPA final preparation as well as general administrative coordination as needed. This may include PWA coordination on key issues as well as their legal staff.

1. Participate in JEPA preparation on behalf of the DCA/PWAs to arrive at mutually agreeable resolution of topics identified in Subtask 2.
2. Assist and guide the DCA and PWAs towards collaborative recommendations/solutions.
3. Provide review of JEPA implementation language working drafts, exhibits, or other materials as requested by the DCA and PWAs.

**Deliverable:**

- No deliverables associated with this subtask

**Task 3: Direct Allowance – Other Direct Costs (ODCs)**

This subtask provides reimbursement for project specific supplies and other direct costs as needed and approved to perform the work in this task order. All requests for reimbursement will require prior approval from the Agreement Administrator via the Consultant ODC Drawdown (CODC) Trimble process before submitting an invoice. All expenses associated with ODCs described in this subtask will be invoiced to DCA at cost.

**Task 4: Direct Allowance - Travel Costs**

Travel, lodging, and per diem expenses in connection with this task order may be submitted for reimbursement through the Consultant Travel Allowance Drawdown Process (CTAD) and invoiced to DCA in accordance with the DCA Allowable Travel Expense Policy, as published and maintained on DCDCA.org. No reimbursement will be made for expenses not actually incurred.

**Attachment B - Deliverables**  
**Consultant | Agreement # | Task Order XXXX**

WBS Code	ID #	Deliverable Name	Due Date
		There are no deliverables associate with this agreement	

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