



DCA

DELTA CONVEYANCE DESIGN
& CONSTRUCTION AUTHORITY

April 2026 Monthly Report

Activities in March 2026

Agenda Item 7a

Delivering The Future: DCA At Work

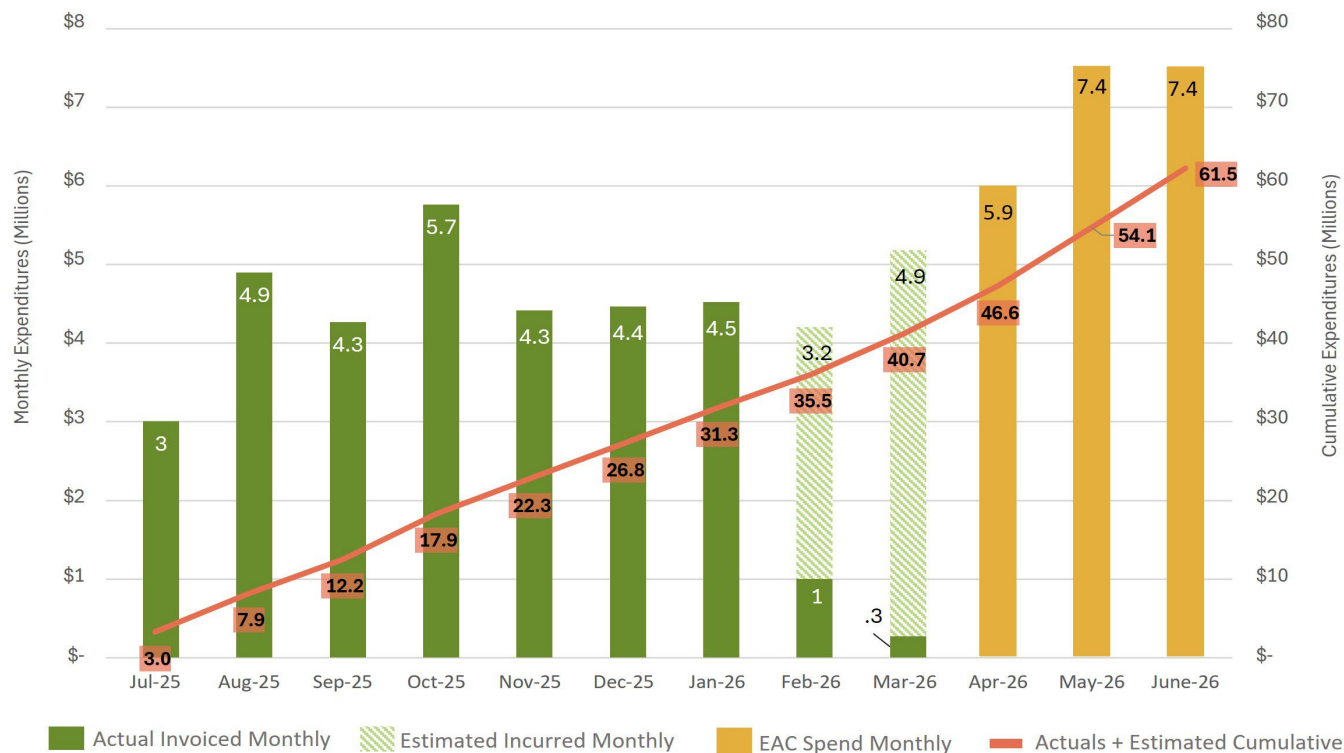
KEY UPDATES FROM ACROSS THE PROJECT

- Support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential refinements; updated cost estimate and Basis of Design Report (BODR) planned for early 2027
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase



Executive Summary

Actual/Forecasted Expenditures



Financials

- FY25/26 Budget = \$65.0M
- Financial Performance: EAC = \$61.5M; \$58.8M committed; \$32.9M incurred
- Work Progress: 69% complete vs. 69% estimated spent
- SBE/DVBE Participation: 9% of committed contracts; 7% of invoiced to date

Procurements

- There are no active professional services procurements at this time
- DCA anticipates issuing and RFQ for Programmatic Geotechnical Services Mid-April 2026

Outreach

- Developed materials and communication tools for upcoming Geotechnical fieldwork activities
- Assisted Summer Internship program promotion across materials, events and social media
- Prepared July-December 2026 outreach events list

Activities and Highlights

TECHNICAL SERVICES	LAND ACQUISITION	ENVIRONMENTAL
MARCH 2026 HIGHLIGHTS		
<ul style="list-style-type: none"> • Completion of DCA BODR QC reviews. DCA comments will be incorporated in April and BODR will be issued for DCO and PWA review on May 18 • Supported finalizing DCA Baseline roadmap and workplans, inclusive of Class 3 Construction Cost Estimate Workplan • Continued to support development of the Master Program Schedule, near-term work planning and budgeting updates • Geotechnical Fieldwork Plan developed and the Fieldwork Working Group is managing toward June 1 on start of on-site geotechnical exploration work 	<ul style="list-style-type: none"> • Coordinated on TEPs/COES with the Geotechnical team and DCO for field activities tentatively beginning in May • Coordinated with DCO and DCA Survey Manager on boundary surveys • Coordinated with Technical Services team on upcoming Geotech explorations for next fiscal year • Finalized the ROW estimate for all impacted parcels 	<ul style="list-style-type: none"> • Coordinated with DCO and Technical Services to provide input to the Pre-implementation Phase Authorization studies related to field investigations under the California Department of Fish and Wildlife ITP • Coordinated with Technical Services to prepare pre-Field investigation environmental monitoring program, tracking documentation, and training program documentation
ONGOING		
<ul style="list-style-type: none"> • Continue to advance the BODR and Baseline (Class 3 Cost Estimate, schedule, and risk) in January 2027 • Mobilizing and delivery of Geotechnical field investigations starting June 1, 2026 • Continue to support permitting activities – CPOD and CEQA 	<ul style="list-style-type: none"> • Manage development, tracking and acquisition of temporary access rights to support field explorations and surveys • Continue to receive title reports • Develop the Real Estate Workplan 	<ul style="list-style-type: none"> • Continue coordination with the Technical Services team to update the Environmental Commitment Tracking and Reporting program, including use of BEACON • Continue supporting ongoing CPOD hearings at the State Water Resources Control Board and other ongoing permitting processes being completed by DCO • Continue to participate in review of the BODR for consistency with environmental commitments

Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
MARCH 2026 HIGHLIGHTS			
<ul style="list-style-type: none"> • Pre-final Cost Estimating Plan document review completed by Executive Office • Preparation for Cost Estimating workshops with independent executive advisors • Implementation of HeavyBid Cost Estimating software in DCA hosted environment 	<ul style="list-style-type: none"> • Led communications planning and materials for DCA Industry Day (March 2) • Developed materials and communications for upcoming Geotechnical fieldwork activities • Supported Summer 2026 Internship program promotion across materials, events, and social media • Prepared July through December 2026 outreach events list 	<ul style="list-style-type: none"> • Continued to support on-going DCA activities 	<ul style="list-style-type: none"> • Prepared and coordinated for JEPA negotiations with the PWAs and DWR • Kicked off the FY26/27 Budget Development Process • Planned for and participated in industry events
ONGOING			
<ul style="list-style-type: none"> • Develop Roadmap for Integrated Planning of Class III Cost Estimate and Baseline Schedule • Ongoing refinement and optimization of 3-year DCA Budget in Cost Loaded Schedule • Initiation Phase Schedule Management Plan • Development of DCA Quality Policy 	<ul style="list-style-type: none"> • Launch refreshed website, including streamlined document and video libraries • Planning and coordinating tours with stakeholders • Continue preparation for ACWA Spring Conference (May 5-7) 	<ul style="list-style-type: none"> • Continue supporting legal needs for DCA and DWR • Assist Program Support and Executive Office with procurement and contract management efforts, including the development of the programmatic geotechnical request for qualifications 	<ul style="list-style-type: none"> • Reviewing applications for the 2026 Internship Program recruitment • Plan and participate in industry events and PWA Board Meetings to provide DCP updates • Plan and coordinate the DCA Finance Committee Meeting Series for FY26/27 Budget Review and Recommendation • Continue JEPA negotiation workshops with PWAs and DWR

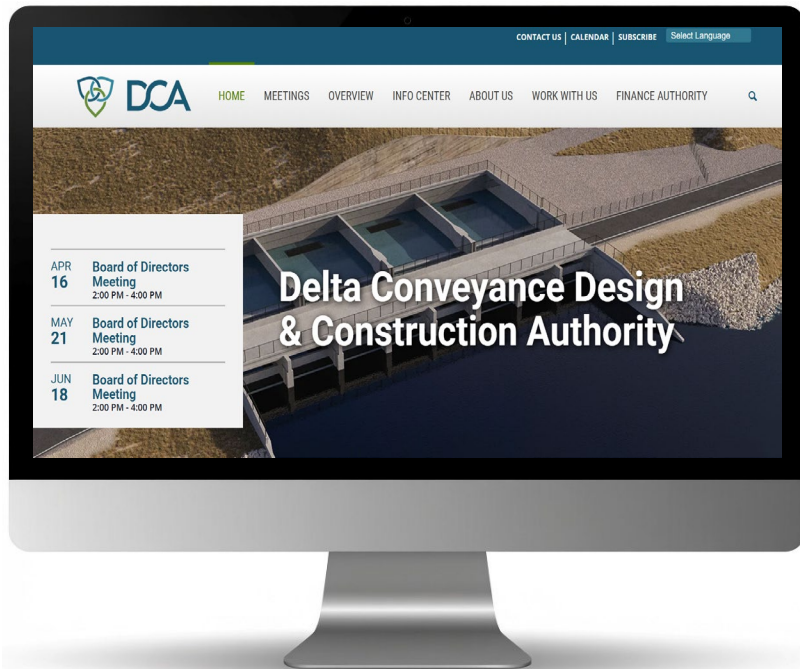
Communications Dashboard: February 2026

Upcoming

- Launch refreshed website, including streamlined document and video libraries
- Planning and coordinating tours with stakeholders
- Prepare for ACWA Spring Conference (May 5–7)

Activities

- Led communications planning and materials for DCA Industry Day (March 2)
- Developed materials and communications for upcoming Geotechnical fieldwork activities
- Supported Summer Internship program promotion across materials, events, and social media
- Prepared July–December 2026 outreach events list



Website & Social Media

Website Sessions	2,033
Pageviews	5,397
Posts	13
Followers	4,816
Post Impressions	2,052
Reactions	87

Materials

New

- San Bernadino Valley Municipal Water District Fact Sheet
- San Gorgonio Pass Water Agency Fact Sheet

In Development

- External PowerPoint Templates (2)
- Bethany Complex Fact Sheet

Events

- UC Davis EWR Showcase
- Water Education for Latino Leaders Annual Conference

Upcoming: ACWA Spring Conference, SoCal Water Coalition Quarterly Meeting, ConstructionNetwork Water Panel Event

Budget | SUMMARY

The FY25/26 DCA budget has been approved at \$65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of \$61.5M (Table 1), \$3.5M below the approved budget. Planned Geotechnical work has been reinstated and is now included in the EAC. The DCA has committed \$58.8M (details in Tables 2 and 3) and has incurred \$32.8M in expenditures since July 1, 2025 (details in Tables 2 and 3). Planned vs. Actual cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 25/26)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	\$ 5,002,300	\$ 7,002,300	\$ 6,763,972	\$ 3,507,352	\$ 7,077,101	\$ 74,801
Community Engagement	1,449,000	1,449,000	1,555,946	943,922	1,532,596	83,596
Program Controls	6,956,000	6,956,000	7,075,809	2,990,021	7,026,809	70,809
Administration	5,678,600	5,678,600	5,796,343	3,837,947	6,221,403	542,803
Procurement and Contract Administration	950,900	950,900	925,215	537,144	925,215	(25,685)
Property	1,269,600	1,269,600	1,268,695	409,369	853,695	(415,905)
Permitting Management	2,765,000	2,765,000	2,567,114	1,227,799	2,520,114	(244,886)
Health and Safety	400,100	400,100	402,258	224,610	402,258	2,158
Quality Management	541,200	541,200	541,190	259,149	541,190	(10)
Sustainability	424,600	424,600	424,543	108,403	424,543	(57)
Geotechnical Management	818,100	818,100	818,305	513,418	1,055,305	237,205
Survey and Mapping Management	265,900	265,900	303,468	135,981	260,468	(5,432)
Program Initiation						
Engineering	\$ 27,260,600	\$ 27,260,600	\$ 26,982,820	\$ 16,291,358	\$ 26,918,820	\$ (341,780)
Program Delivery						
Project Delivery	11,218,100	7,399,421	1,514,031	936,770	3,921,805	(3,477,616)
Program Survey						
Survey Management	\$ -	\$ 252,029	\$ 252,029	\$ 24,799	\$ 252,029	\$ -
Survey Control Network	-	105,120	105,120	38,755	105,120	-
ROW Mapping	-	1,394,123	1,394,123	754,520	1,394,123	-
Aerial Mapping	-	67,407	67,407	12,398	67,407	-
Base Topographic Mapping	-	-	-	-	-	-
	\$ 65,000,000	\$ 65,000,000	\$ 58,758,387	\$ 32,753,714	\$ 61,500,000	\$ (3,500,000)

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 1 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	\$ 65,000,000	\$ 65,000,000	\$ 58,758,387	\$ -	\$ 32,753,714	\$ 32,246,286	56%	\$ 61,500,000	\$ (3,500,000)
Executive Office	5,002,300	7,002,300	6,763,972	-	3,507,352	3,494,948	52%	7,077,101	74,801
Executive Office	3,276,700	5,276,700	5,199,951	-	2,808,379	2,468,321	54%	5,459,307	182,607
Legal	520,000	520,000	519,979	-	197,234	322,766	38%	369,979	(150,021)
Audit	18,000	18,000	18,000	-	13,220	4,780	73%	18,000	-
Treasury	355,300	355,300	347,613	-	121,670	233,630	35%	347,613	(7,687)
Human Resources	832,300	832,300	678,429	-	366,849	465,451	54%	882,202	49,902
Community Engagement	1,449,000	1,449,000	1,555,946	-	943,922	505,078	61%	1,532,596	83,596
Management	823,900	823,900	1,184,731	-	754,251	69,649	64%	1,140,731	316,831
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	375,100	375,100	371,215	-	189,671	185,429	51%	391,865	16,765
Program Controls	6,956,000	6,956,000	7,075,809	-	2,990,021	3,965,979	42%	7,026,809	70,809
Management	477,100	477,100	480,020	-	246,645	230,455	51%	480,020	2,920
Risk Mgt	349,700	349,700	349,631	-	126,667	223,033	36%	349,631	(69)
Cost Mgt	1,952,200	1,952,200	1,952,115	-	662,075	1,290,125	34%	1,452,115	(500,085)
Schedule Mgt	1,448,500	1,448,500	1,448,473	-	830,675	617,825	57%	1,321,473	(127,027)
Document Mgt	695,800	695,800	695,770	-	290,753	405,047	42%	695,770	(31)
Cost Estimating	158,300	158,300	461,647	-	245,017	(86,717)	53%	1,039,647	881,347
Governance	1,688,300	1,688,300	1,688,154	-	588,189	1,100,111	35%	1,688,154	(146)
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
Administration	5,678,600	5,678,600	5,796,343	-	3,837,947	1,840,653	66%	6,221,403	542,803
Management	1,776,300	1,776,300	1,776,221	-	857,130	919,170	48%	1,776,221	(79)
Facilities	1,675,300	1,675,300	1,627,048	-	1,324,699	350,601	81%	1,661,692	(13,608)
Information Technology	2,227,000	2,227,000	2,393,073	-	1,656,118	570,882	69%	2,783,490	556,490
Procurement & Contract Administration	950,900	950,900	925,215	-	537,144	413,756	58%	925,215	(25,685)
Procurement Management	950,900	950,900	925,215	-	537,144	413,756	58%	925,215	(25,685)

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 2 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Property	1,269,600	1,269,600	1,268,695	-	409,369	860,231	32%	853,695	(415,905)
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	41,579	77,321	35%	69,067	(49,833)
Temporary Entrance Permits	826,900	826,900	660,506	-	133,956	692,944	20%	444,506	(382,394)
L& Purchase	173,800	173,800	340,122	-	233,833	(60,033)	69%	340,122	166,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	-	(150,000)
Permitting Management	2,765,000	2,765,000	2,567,114	-	1,227,799	1,537,201	48%	2,520,114	(244,886)
Management	2,124,200	2,124,200	1,943,532	-	1,165,321	958,879	60%	1,956,532	(167,669)
Permit Monitoring & Compliance	640,800	640,800	623,582	-	62,478	578,322	10%	563,582	(77,218)
Health & Safety	400,100	400,100	402,258	-	224,610	175,490	56%	402,258	2,158
Management	400,100	400,100	400,008	-	223,860	176,240	56%	400,008	(92)
Security Services	-	-	2,250	-	750	(750)	33%	2,250	2,250
Quality Management	541,200	541,200	541,190	-	259,149	282,051	48%	541,190	(10)
Management & Auditing	541,200	541,200	541,190	-	259,149	282,051	48%	541,190	(10)
Sustainability	424,600	424,600	424,543	-	108,403	316,197	26%	424,543	(57)
Management	424,600	424,600	424,543	-	108,403	316,197	26%	424,543	(57)
Geotechnical Management	818,100	818,100	818,305	-	513,418	304,682	63%	1,055,305	237,205
Management	818,100	818,100	818,305	-	513,418	304,682	63%	1,055,305	237,205
Survey & Mapping Management	265,900	265,900	303,468	-	135,981	129,919	45%	260,468	(5,432)
Management	265,900	265,900	303,468	-	135,981	129,919	45%	260,468	(5,432)
Engineering	27,260,600	27,260,600	26,982,820	-	16,291,358	10,969,242	60%	26,918,820	(341,780)
Management & Administration	3,475,300	3,475,300	3,103,360	-	1,415,514	2,059,786	46%	3,133,360	(341,940)
Facility Studies	50,500	50,500	65,426	-	65,155	(14,655)	100%	65,426	14,926
Basis of Design Reports	21,091,900	21,091,900	21,005,653	-	13,670,675	7,421,225	65%	21,452,653	360,753
Program Delivery Planning	2,440,500	2,440,500	2,440,435	-	1,091,461	1,349,039	45%	2,026,435	(414,065)
Permit Engineering Support	202,400	202,400	367,946	-	48,553	153,847	13%	240,946	38,546

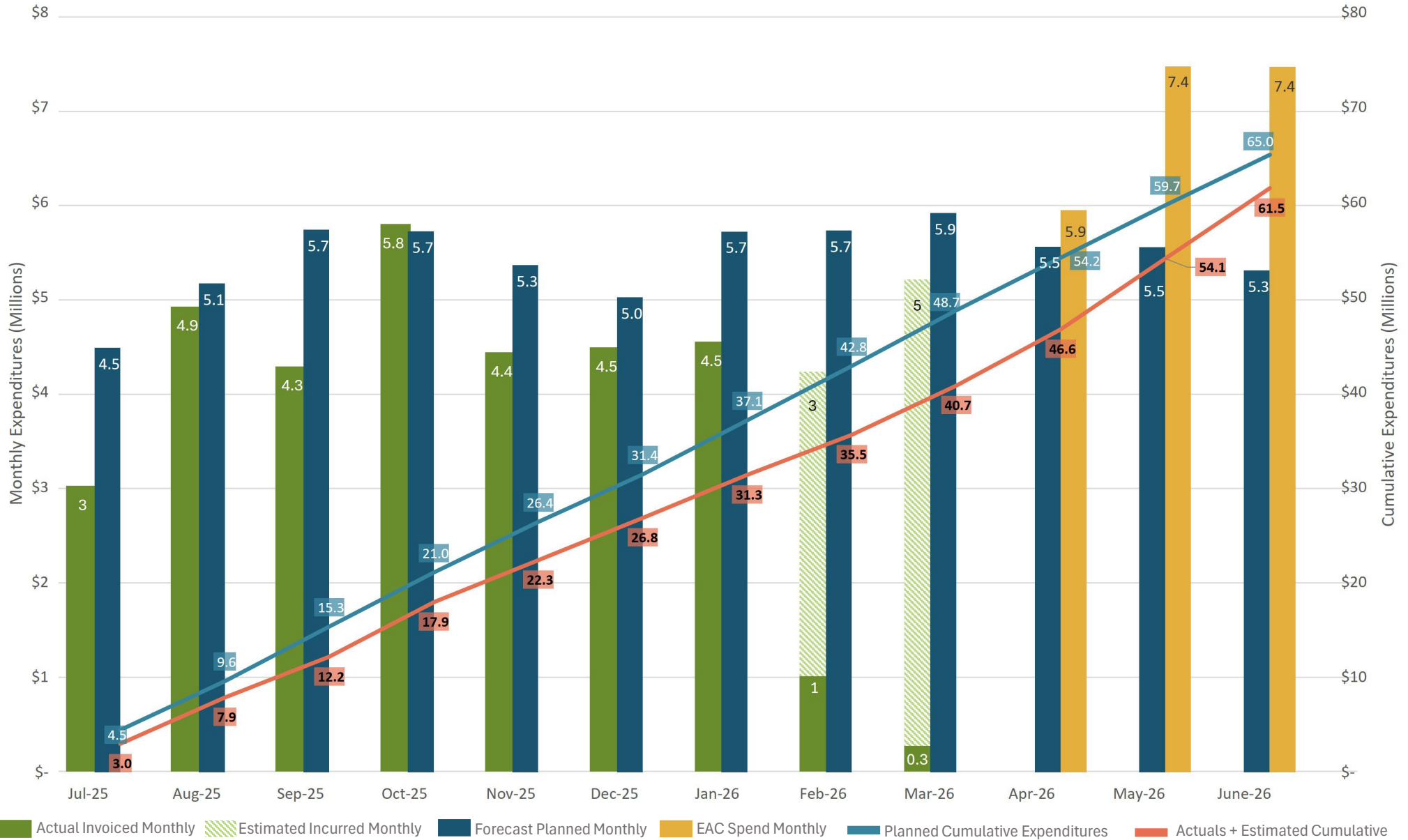
Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 3 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Project Delivery	11,218,100	7,399,421	1,514,031	-	936,770	6,462,651	62%	3,921,805	(3,477,616)
Project Geotechnical	5,189,900	5,189,900	1,514,031	-	936,770	4,253,130	62%	5,479,018	289,118
Project Surveying & Mapping	1,818,700	21	-	-	-	21	0%	(1,818,679)	(1,818,700)
Undefined Allowance	4,209,500	2,209,500	-	-	-	2,209,500	0%	261,466	(1,948,034)
Survey Management	-	252,029	252,029	-	24,799	227,230	10%	252,029	-
Survey Management	-	252,029	252,029	-	24,799	227,230	10%	252,029	-
Survey Control Network	-	105,120	105,120	-	38,755	66,365	37%	105,120	-
Establish Survey Control Network Planni	-	105,120	105,120	-	38,755	66,365	37%	105,120	-
Survey Control Plan	-	-	-	-	-	-	0%	-	-
Field Survey Control Coordinates	-	-	-	-	-	-	0%	-	-
Survey Control Report	-	-	-	-	-	-	0%	-	-
ROW Mapping	-	1,394,123	1,394,123	-	754,520	639,603	54%	1,394,123	-
Boundary Survey / ROW Survey Suppc	-	1,394,123	1,394,123	-	754,520	639,603	54%	1,394,123	-
Aerial Mapping	-	67,407	67,407	-	12,398	55,009	18%	67,407	-
Aerial Survey	-	67,407	67,407	-	12,398	55,009	18%	67,407	-
Base Topographic Mapping	-	-	-	-	-	-	0%	-	-
Supplemental Topography	-	-	-	-	-	-	0%	-	-

Budget | DETAIL

Figure 1| FY 25/26 Cash Flow to Date



Contracts

Table 3 - Contract Summary (FY 25/26), 1 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	\$ 58,758,387	\$ 32,753,714	56%
e-Builder, Inc.	\$ 236,599	\$ 236,599	100%
Jacobs Engineering Group Inc.	\$ 31,531,040	\$ 18,338,468	58%
Hamner, Jewell & Associates	\$ 63,995	\$ 25,612	40%
Bender Rosenthal, Inc.	\$ 650,628	\$ 349,290	54%
Associated Right of Way Services, Inc.	\$ 54,072	\$ 15,967	30%
Psomas	\$ 1,818,679	\$ 830,471	46%
Parsons	\$ 12,180,848	\$ 5,804,373	48%
Prime US-Park Tower, LLC	\$ 1,342,276	\$ 1,111,929	83%
110 Holdings dba Launch Consulting, LLC	\$ 921,619	\$ 668,129	72%
JAMBO-Silvacom LTD	\$ 39,598	\$ 36,665	93%
Best Best & Krieger	\$ 519,979	\$ 197,234	38%
Metropolitan Water District of S. California	\$ 623,750	\$ 176,145	28%
Dept of Water Resources	\$ 500,000	\$ 18,500	4%
AECOM Technical Services	\$ 1,514,031	\$ 936,770	62%
Gwendolyn Buchholz, Permit Engineer Inc	\$ 245,913	\$ 186,276	76%
AVI-SPL LLC	\$ 47,617	\$ 14,993	31%
Bradner Consulting LLC	\$ 629,610	\$ 468,693	74%
D.R. McNatty & Associates, Inc.	\$ 22,289	\$ 4,500	20%
Alliant Insurance	\$ 30,040	\$ 27,549	92%
Lucas Public Affairs, LLC	\$ 1,444,170	\$ 933,523	65%
STV Incorporated	\$ 976,588	\$ 436,394	45%
LuxBus America	\$ 18,750	\$ 5,843	31%
National Constructors' Group, Inc.	\$ 498,575	\$ 268,779	54%
CohnReznick Advisory LLC	\$ 894,396	\$ 774,633	87%
Schnabel Engineering West, Inc	\$ 519,596	\$ 95,019	18%

Contracts

Table 3 - Contract Summary (FY 25/26), 2 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	\$ 58,758,387	\$ 32,753,714	56%
Project Neutral, Inc.	\$ 482,782	\$ 198,003	41%
Flex TG LLC	\$ 34,989	\$ 23,248	66%
Municipal Resource Group, LLC	\$ 154,102	\$ 72,761	47%
Miles Treaster & Associates	\$ 18,000	\$ 10,614	59%
Matthew Ian Keogh	\$ 15,600	\$ 2,974	19%
onPar Advisors LLC	\$ 125,508	\$ 125,508	100%
Santiago Water Strategies	\$ 193,613	\$ 91,850	47%
Carahsoft Technology Corporation (HootSuite)	\$ 18,853	\$ 18,853	100%
Consolidated Communications, Inc.	\$ 24,492	\$ 14,259	58%
Heavy Construction Systems Specialist, LLC	\$ 77,220	\$ 70,200	91%
Embrava USA, Inc.	\$ 58,000	\$ 57,186	99%
A2 Strategic Procurement Solutions, LLC	\$ 73,990	\$ 4,428	6%
Agreements <\$15k	\$ 156,580	\$ 101,477	65%

S/DVBE Status

FY 25/26

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
\$58,758,387	\$32,753,714	\$5,328,530	\$0	\$2,283,459	\$0	9%	0%	7%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
AECOM Technical Services			\$1,514,031	\$936,770	\$0	\$0	0.0%	0.0%
	Inspection Services, Inc.	SBE			\$0	\$0	0.0%	0.0%
Associated Right of Way Services, Inc.		SBE	\$54,072	\$15,967	\$54,072	\$15,967	100.0%	100.0%
Bender Rosenthal, Inc.		SBE	\$650,628	\$349,290	\$650,628	\$349,290	100.0%	100.0%
FlexTG LLC		SBE	\$34,989	\$23,248	\$34,989	\$23,248	100.0%	100.0%
Hamner, Jewell & Associates		SBE	\$63,995	\$25,612	\$63,995	\$25,612	100.0%	100.0%
Jacobs Engineering Group Inc.			\$31,531,040	\$18,338,468	\$1,423,970	\$515,681	4.5%	2.8%
	5RMK	SBE			\$142,975	\$24,762	0.5%	0.14%
	JMA	SBE			\$800,039	\$270,343	2.5%	1.5%
	LCI	SBE			\$138,436	\$97,584	0.4%	0.5%
	Peter Wiseman	SBE			\$0	\$0	0.0%	0.0%
	Robert Marshall	SBE			\$0	\$0	0.0%	0.0%
	REY Engineers	SBE			\$275,020	\$111,158	0.9%	0.6%
	One World GeoSolutions	SBE			\$67,500	\$11,834	0.2%	0.1%
Lucas Public Affairs, LLC			\$1,444,170	\$933,523	\$326,093	\$218,265	22.6%	23.4%
	Lunia Blue	SBE			\$326,093	\$218,265	22.6%	23.4%
Municipal Resource Group, LLC		SBE	\$154,102	\$72,761	\$154,102	\$72,761	100.0%	100.0%
Parsons			\$12,180,848	\$5,804,373	\$2,620,682	\$1,062,634	21.5%	18.3%
	Chaves	SBE			\$2,620,682	\$1,062,634	21.5%	18.3%

Contract Procurement

Planned Procurement

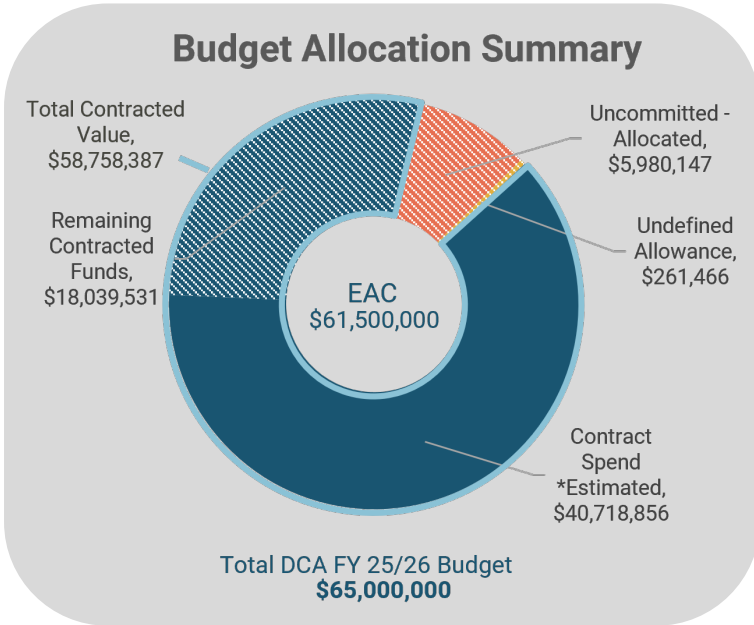
Programmatic Geotechnical Exploration & Reporting Services - Request for Qualifications
Anticipated release – Mid April 2026

Active Procurement

There are no active Professional Services procurements at this time

Progress Reporting

As of 3/31/2026



Progress Reporting Notes

- **'Percent Complete of Contracted Work'** represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated monthly.
- **'Estimate Percent Spent'** provides an approximation of fiscal year costs through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the contracted work for FY 25/26.

