



**DCA**

DELTA CONVEYANCE DESIGN  
& CONSTRUCTION AUTHORITY

# March 2026 Monthly Report

Activities in February 2026

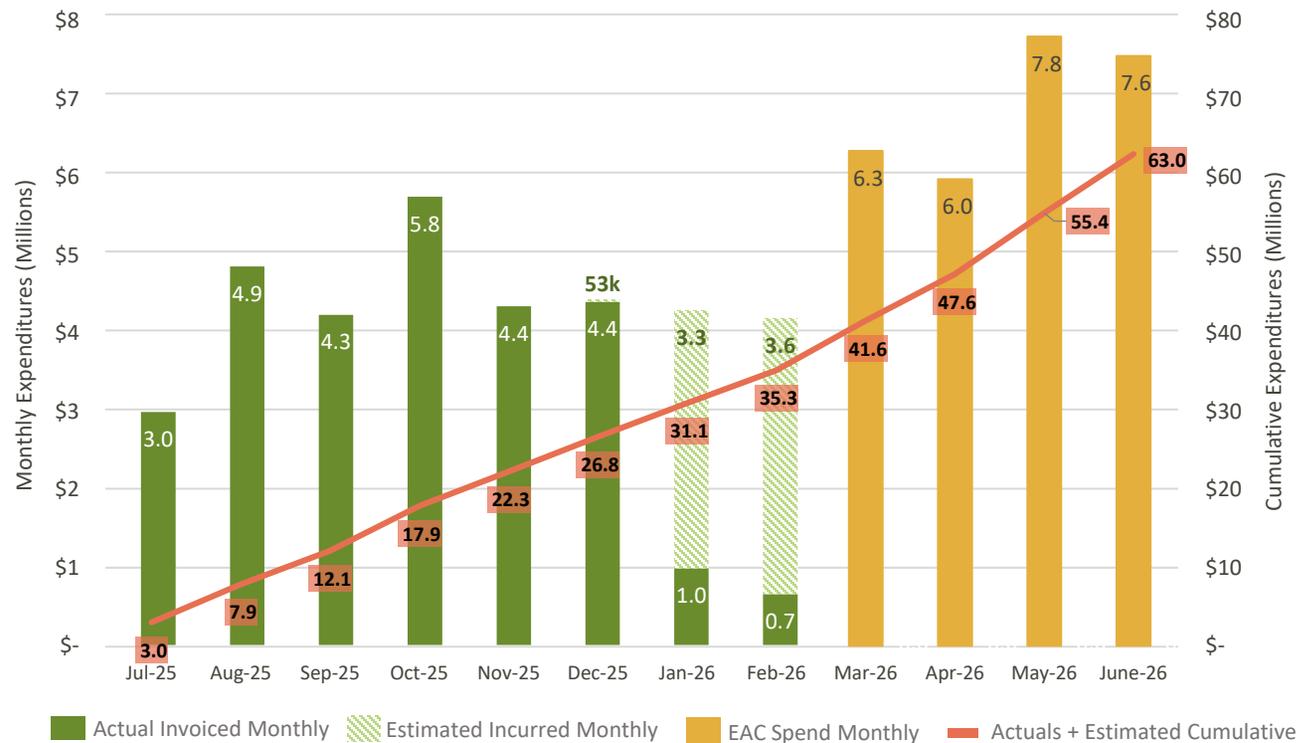
# Delivering The Future: DCA At Work

## KEY UPDATES FROM ACROSS THE PROJECT

- Support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential refinements; updated cost estimate and Basis of Design Report (BODR) planned for early 2027
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase

## Executive Summary

### Actual/Forecasted Expenditures



### Financials

- FY25/26 Budget = \$65.0M
- Financial Performance: EAC = \$63.0M; \$58.7M committed; \$28.5M incurred
- Work Progress: 62% complete vs. 60% estimated spent
- SBE/DVBE Participation: 9% of committed contracts; 8% of invoiced to date

### Procurements

- There are no active professional services procurements at this time
- DCA anticipates issuing and RFQ for Programmatic Geotechnical Services in April 2026

### Outreach

- Led communications support and materials for Industry Day
- Finalized and distributed the first edition of the DCA Quarterly Newsletter
- Supported Summer 2026 Internship Application launch



# Activities and Highlights

TECHNICAL SERVICES	LAND ACQUISITION	ENVIRONMENTAL
<b>FEBRUARY 2026 HIGHLIGHTS</b>		
<ul style="list-style-type: none"> <li>• Preparing for internal review of BODR starting in mid-March 2026. Targeting DWR and PWA design review in May 2026</li> <li>• Worked with the Program Support to develop program cost estimating plan, inclusive of Class 3 Construction Cost Estimate</li> <li>• Continued to support development of the Master Program Schedule, near-term work planning and budgeting updates</li> </ul>	<ul style="list-style-type: none"> <li>• Coordinated on TEPs/COES with the Geotechnical team and DCO for field activities once the injunction is lifted (tentative field work to begin in May)</li> <li>• Finalized the ROW estimate for all impacted parcels</li> <li>• Oversaw Record Research by PSOMAS to map the existing encumbrances of record within the proposed alignment</li> <li>• Coordinated with DCO and DCA Survey Manager on boundary surveys</li> </ul>	<ul style="list-style-type: none"> <li>• Coordinated with DCO and Technical Services to provide input to the Pre-implementation Phase Authorization studies related to field investigations under the California Department of Fish and Wildlife ITP</li> <li>• Coordinated with Technical Services to prepare pre-Field investigation environmental monitoring program, tracking documentation, and training program documentation</li> <li>• Coordinated with Technical Services to prepare Environmental Commitment sections of the BODR</li> </ul>
<b>ONGOING</b>		
<ul style="list-style-type: none"> <li>• Continue to advance the BODR and updated Class 3 Cost Estimate to be released June 2027</li> <li>• Continue preparations for geotechnical field investigations to start May 1, 2026, after geotechnical injunction is lifted</li> <li>• Continue to support permitting activities – CPOD and CEQA</li> </ul>	<ul style="list-style-type: none"> <li>• Manage development, tracking and acquisition of temporary access rights to support field explorations and surveys</li> <li>• Continue to receive title reports</li> <li>• Develop the Real Estate Workplan</li> </ul>	<ul style="list-style-type: none"> <li>• Continue coordination with the Geotechnical team to update the Environmental Commitment Tracking and Reporting program for future Geotechnical Investigations using the DCO BEACON program</li> <li>• Continue supporting ongoing CPOD and Consistency Determination at the Delta Stewardship Council and providing information for other ongoing permitting processes being completed by DCO</li> <li>• Continue to participate in review of the BODR for consistency with environmental commitments</li> </ul>

# Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
<b>FEBRUARY 2026 HIGHLIGHTS</b>			
<ul style="list-style-type: none"> <li>• Developed Roadmap for Integrated Planning of Class 3 Cost Estimate and Baseline Schedule</li> <li>• Led 3-Year PMO Budgeting in Cost Loaded Schedule activity</li> <li>• Development of DCA Quality Policy and Quality Program Plan</li> </ul>	<ul style="list-style-type: none"> <li>• Led communications support and materials development for Industry Day</li> <li>• Developed General DCA Fact Sheet</li> <li>• Finalized and distributed the first edition of the of DCA's Quarterly Newsletter</li> <li>• Attended and staffed booth at Urban Water Institute Spring Conference</li> <li>• Supported Summer 2026 Internship Application launch</li> </ul>	<ul style="list-style-type: none"> <li>• Continued to support on-going DCA activities</li> </ul>	<ul style="list-style-type: none"> <li>• Planning and coordination for the 2026 Internship Program and preparing for opening the recruitment</li> <li>• Prepared and coordinated for JEPA negotiations with the PWAs and DWR</li> <li>• Planned for the FY26/27 Budget Development Process</li> </ul>
<b>ONGOING</b>			
<ul style="list-style-type: none"> <li>• Cost Estimating Plan, Procedures, and Job Aids in collaboration with Technical Services</li> <li>• Integration of Delivery Phase Project Schedule with Programmatic PMO Schedule and DCA Work Breakdown Structure</li> <li>• Initiation Phase Schedule Management Plan</li> </ul>	<ul style="list-style-type: none"> <li>• Preparations for Geotechnical field training</li> <li>• Continue development of Bethany Complex Fact Sheet and PWA fact sheets</li> <li>• Developing materials and supporting DCA panelist for UC Davis EWR Showcase</li> </ul>	<ul style="list-style-type: none"> <li>• Continue supporting legal needs for DCA and DWR</li> <li>• Assist Program Support and Executive Office with procurement and contract management efforts</li> </ul>	<ul style="list-style-type: none"> <li>• Plan for official 2026 Internship Program recruitment opening date and intake applications</li> <li>• Plan and participate in industry events and PWA Board Meetings to provide DCP updates</li> <li>• Continue JEPA negotiation workshops with PWAs and DWR</li> </ul>

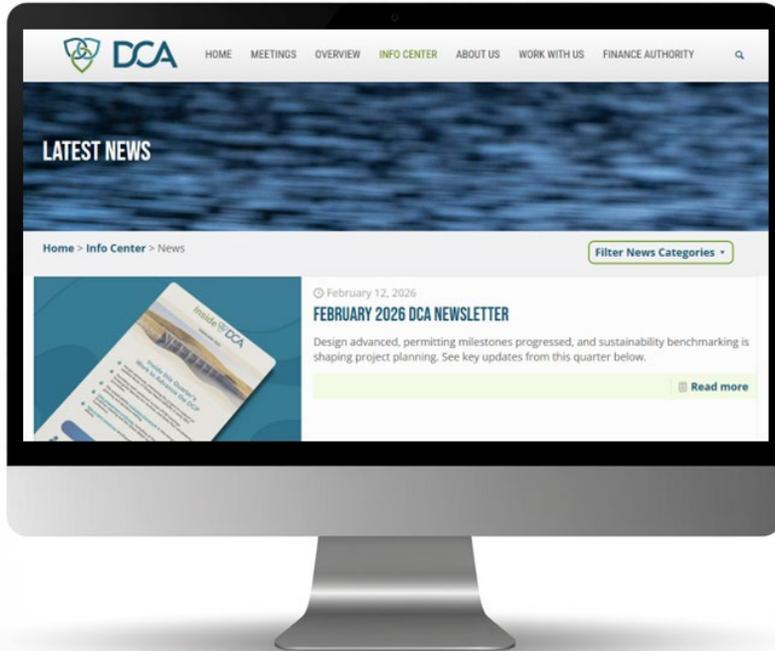
# Communications Dashboard: February 2026

## Upcoming

- Refresh Bethany Complex Fact Sheet, finalize San Bernardino Municipal Valley Water District Fact Sheet
- Support preparation for Geotech field training
- Launch DCA website document library redesign
- Support materials and DCA panelist prep for the UC Davis Environmental & Water Resources event (03/13)

## Activities

- Distributed first edition of the DCA Quarterly Newsletter and added it to DCA website
- Coordinated material development and presentation for DCA Industry Day
- Designed and developed General DCA Fact Sheet and 2026 Internship flyer



## Website & Social Media

Website Sessions	5,700
Pageviews	7,900
Posts	16
Followers	4,739
Post Impressions	2,090
Reactions	86

## Materials

### New

- DCA General Fact Sheet
- DCA Industry Day Branding

### In Development

- External PowerPoint Templates (2)
- Bethany Complex Fact Sheet
- Spanish and Chinese Translations of DCA Fact Sheet

## Events

- Urban Water Institute Spring Conference
- ACWA Legislative Symposium

**Upcoming:** UC Davis EWR Event, Water Education For Latino Leaders Conference

## Budget | SUMMARY

The FY25/26 DCA budget has been approved at \$65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of \$63.0M (Table 1), \$2M below approved budget. Planned geotechnical work for FY 25/26 is now included in the EAC. The DCA has committed \$58.7M (details in Tables 2 and 3) and has incurred \$28.7M in expenditures since July 1, 2025 (details in Tables 2 and 3). Planned, Actual and EAC cash flow curves are shown in Figure 1.

**Table 1 | Monthly Budget Summary (FY 25/26)**

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
<b>Program Management Office</b>						
Executive Office	\$ 5,002,300	\$ 7,002,300	\$ 6,689,982	\$ 3,183,166	\$ 7,197,101	\$ 194,801
Community Engagement	1,449,000	1,449,000	1,555,946	941,257	1,789,196	340,196
Program Controls	6,956,000	6,956,000	7,075,809	2,711,531	7,181,809	225,809
Administration	5,678,600	5,678,600	5,796,343	3,518,891	6,212,581	533,981
Procurement & Contract Administration	950,900	950,900	925,215	472,441	925,215	(25,685)
Property	1,269,600	1,269,600	1,268,695	389,154	1,088,695	(180,905)
Permitting Management	2,765,000	2,765,000	2,567,114	997,131	2,259,114	(505,886)
Health and Safety	400,100	400,100	402,258	188,030	402,258	2,158
Quality Management	541,200	541,200	541,190	220,525	541,190	(10)
Sustainability	424,600	424,600	424,543	89,000	424,543	(57)
Geotechnical Management	818,100	818,100	818,305	390,499	978,305	160,205
Survey & Mapping Management	265,900	265,900	303,468	117,144	277,468	11,568
<b>Program Initiation</b>						
Engineering	\$ 27,260,600	\$ 27,260,600	\$ 26,982,820	\$ 13,961,538	\$ 25,513,820	\$ (1,746,780)
<b>Programmatic Geotech</b>						
Programmatic Geotech	11,218,100	7,399,421	1,514,031	802,675	6,390,027	(1,009,394)
<b>Programmatic Survey</b>						
Survey Management	\$ -	\$ 252,029	\$ 252,029	\$ 21,714	\$ 252,029	\$ -
Survey Control Network	-	105,120	105,120	34,270	105,120	-
ROW Mapping	-	1,394,123	1,394,123	646,778	1,394,123	-
Aerial Mapping	-	67,407	67,407	12,398	67,407	-
Base Topographic Mapping	-	-	-	-	-	-
	<b>\$ 65,000,000</b>	<b>\$ 65,000,000</b>	<b>\$ 58,684,397</b>	<b>\$ 28,698,142</b>	<b>\$ 63,000,000</b>	<b>\$ (2,000,000)</b>

# Budget | DETAIL

**Table 2 | FY 25/26 Budget Detail, 1 of 3**

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
<b>Delta Conveyance</b>	<b>\$ 65,000,000</b>	<b>\$ 65,000,000</b>	<b>\$ 58,684,397</b>	<b>\$ -</b>	<b>\$ 28,698,142</b>	<b>\$ 36,301,858</b>	<b>49%</b>	<b>\$ 63,000,000</b>	<b>\$ (2,000,000)</b>
<b>Executive Office</b>	<b>5,002,300</b>	<b>7,002,300</b>	<b>6,689,982</b>	<b>-</b>	<b>3,183,166</b>	<b>3,819,134</b>	<b>48%</b>	<b>7,197,101</b>	<b>194,801</b>
Executive Office	3,276,700	5,276,700	5,125,961	-	2,484,192	2,792,508	48%	5,579,307	302,607
Legal	520,000	520,000	519,979	-	197,234	322,766	38%	369,979	(150,021)
Audit	18,000	18,000	18,000	-	13,220	4,780	73%	18,000	-
Treasury	355,300	355,300	347,613	-	121,670	233,630	35%	347,613	(7,687)
Human Resources	832,300	832,300	678,429	-	366,849	465,451	54%	882,202	49,902
<b>Community Engagement</b>	<b>1,449,000</b>	<b>1,449,000</b>	<b>1,555,946</b>	<b>-</b>	<b>941,257</b>	<b>507,743</b>	<b>60%</b>	<b>1,789,196</b>	<b>340,196</b>
Management	823,900	823,900	1,184,731	-	752,334	71,566	64%	1,143,731	319,831
Community Coordination	250,000	250,000	-	-	-	250,000	0%	250,000	-
Outreach	375,100	375,100	371,215	-	188,923	186,177	51%	395,465	20,365
<b>Program Controls</b>	<b>6,956,000</b>	<b>6,956,000</b>	<b>7,075,809</b>	<b>-</b>	<b>2,711,531</b>	<b>4,244,469</b>	<b>38%</b>	<b>7,181,809</b>	<b>225,809</b>
Management	477,100	477,100	480,020	-	230,221	246,879	48%	480,020	2,920
Risk Management	349,700	349,700	349,631	-	120,094	229,606	34%	349,631	(69)
Cost Management	1,952,200	1,952,200	1,952,115	-	662,017	1,290,183	34%	1,852,115	(100,085)
Schedule Management	1,448,500	1,448,500	1,448,473	-	752,177	696,323	52%	1,350,473	(98,027)
Document Management	695,800	695,800	695,770	-	226,021	469,779	32%	695,770	(31)
Cost Estimating	158,300	158,300	461,647	-	207,805	(49,505)	45%	765,647	607,347
Governance	1,688,300	1,688,300	1,688,154	-	513,196	1,175,104	30%	1,688,154	(146)
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
<b>Administration</b>	<b>5,678,600</b>	<b>5,678,600</b>	<b>5,796,343</b>	<b>-</b>	<b>3,518,891</b>	<b>2,159,709</b>	<b>61%</b>	<b>6,212,581</b>	<b>533,981</b>
Management	1,776,300	1,776,300	1,776,221	-	814,518	961,782	46%	1,776,221	(79)
Facilities	1,675,300	1,675,300	1,627,048	-	1,205,554	469,746	74%	1,661,692	(13,608)
Information Technology	2,227,000	2,227,000	2,393,073	-	1,498,819	728,181	63%	2,774,668	547,668
<b>Procurement &amp; Contract Administration</b>	<b>950,900</b>	<b>950,900</b>	<b>925,215</b>	<b>-</b>	<b>472,441</b>	<b>478,459</b>	<b>51%</b>	<b>925,215</b>	<b>(25,685)</b>
Procurement Management	950,900	950,900	925,215	-	472,441	478,459	51%	925,215	(25,685)

# Budget | DETAIL

**Table 2 | FY 25/26 Budget Detail, 2 of 3**

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
<b>Property</b>	<b>1,269,600</b>	<b>1,269,600</b>	<b>1,268,695</b>	-	<b>389,154</b>	<b>880,446</b>	<b>31%</b>	<b>1,088,695</b>	<b>(180,905)</b>
Management	-	-	-	-	-	-	0%	(80,000)	(80,000)
Property Agents	118,900	118,900	118,067	-	34,546	84,354	29%	118,067	(833)
Temporary Entrance Permits	826,900	826,900	660,506	-	121,152	705,748	18%	610,506	(216,394)
Land Purchase	173,800	173,800	340,122	-	233,456	(59,656)	69%	340,122	166,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	100,000	(50,000)
<b>Permitting Management</b>	<b>2,765,000</b>	<b>2,765,000</b>	<b>2,567,114</b>	-	<b>997,131</b>	<b>1,767,869</b>	<b>39%</b>	<b>2,259,114</b>	<b>(505,886)</b>
Management	2,124,200	2,124,200	1,943,532	-	947,962	1,176,238	49%	1,943,532	(180,669)
Permit Monitoring & Compliance	640,800	640,800	623,582	-	49,169	591,631	8%	315,582	(325,218)
<b>Health &amp; Safety</b>	<b>400,100</b>	<b>400,100</b>	<b>402,258</b>	-	<b>188,030</b>	<b>212,070</b>	<b>47%</b>	<b>402,258</b>	<b>2,158</b>
Management	400,100	400,100	400,008	-	187,780	212,320	47%	400,008	(92)
Security Services	-	-	2,250	-	250	(250)	11%	2,250	2,250
<b>Quality Management</b>	<b>541,200</b>	<b>541,200</b>	<b>541,190</b>	-	<b>220,525</b>	<b>320,675</b>	<b>41%</b>	<b>541,190</b>	<b>(10)</b>
Management & Auditing	541,200	541,200	541,190	-	220,525	320,675	41%	541,190	(10)
<b>Sustainability</b>	<b>424,600</b>	<b>424,600</b>	<b>424,543</b>	-	<b>89,000</b>	<b>335,600</b>	<b>21%</b>	<b>424,543</b>	<b>(57)</b>
Management	424,600	424,600	424,543	-	89,000	335,600	21%	424,543	(57)
<b>Geotechnical Management</b>	<b>818,100</b>	<b>818,100</b>	<b>818,305</b>	-	<b>390,499</b>	<b>427,601</b>	<b>48%</b>	<b>978,305</b>	<b>160,205</b>
Management	818,100	818,100	818,305	-	390,499	427,601	48%	978,305	160,205
<b>Survey &amp; Mapping Management</b>	<b>265,900</b>	<b>265,900</b>	<b>303,468</b>	-	<b>117,144</b>	<b>148,756</b>	<b>39%</b>	<b>277,468</b>	<b>11,568</b>
Management	265,900	265,900	303,468	-	117,144	148,756	39%	277,468	11,568
<b>Engineering</b>	<b>27,260,600</b>	<b>27,260,600</b>	<b>26,982,820</b>	-	<b>13,961,538</b>	<b>13,299,062</b>	<b>52%</b>	<b>25,513,820</b>	<b>(1,746,780)</b>
Management & Administration	3,475,300	3,475,300	3,103,360	-	1,210,036	2,265,265	39%	2,927,360	(547,940)
Facility Studies	50,500	50,500	65,426	-	65,155	(14,655)	100%	65,426	14,926
Basis of Design Reports	21,091,900	21,091,900	21,005,653	-	11,762,370	9,329,530	56%	20,296,653	(795,247)
Program Delivery Planning	2,440,500	2,440,500	2,440,435	-	880,645	1,559,855	36%	2,047,435	(393,065)
Permit Engineering Support	202,400	202,400	367,946	-	43,334	159,066	12%	176,946	(25,454)

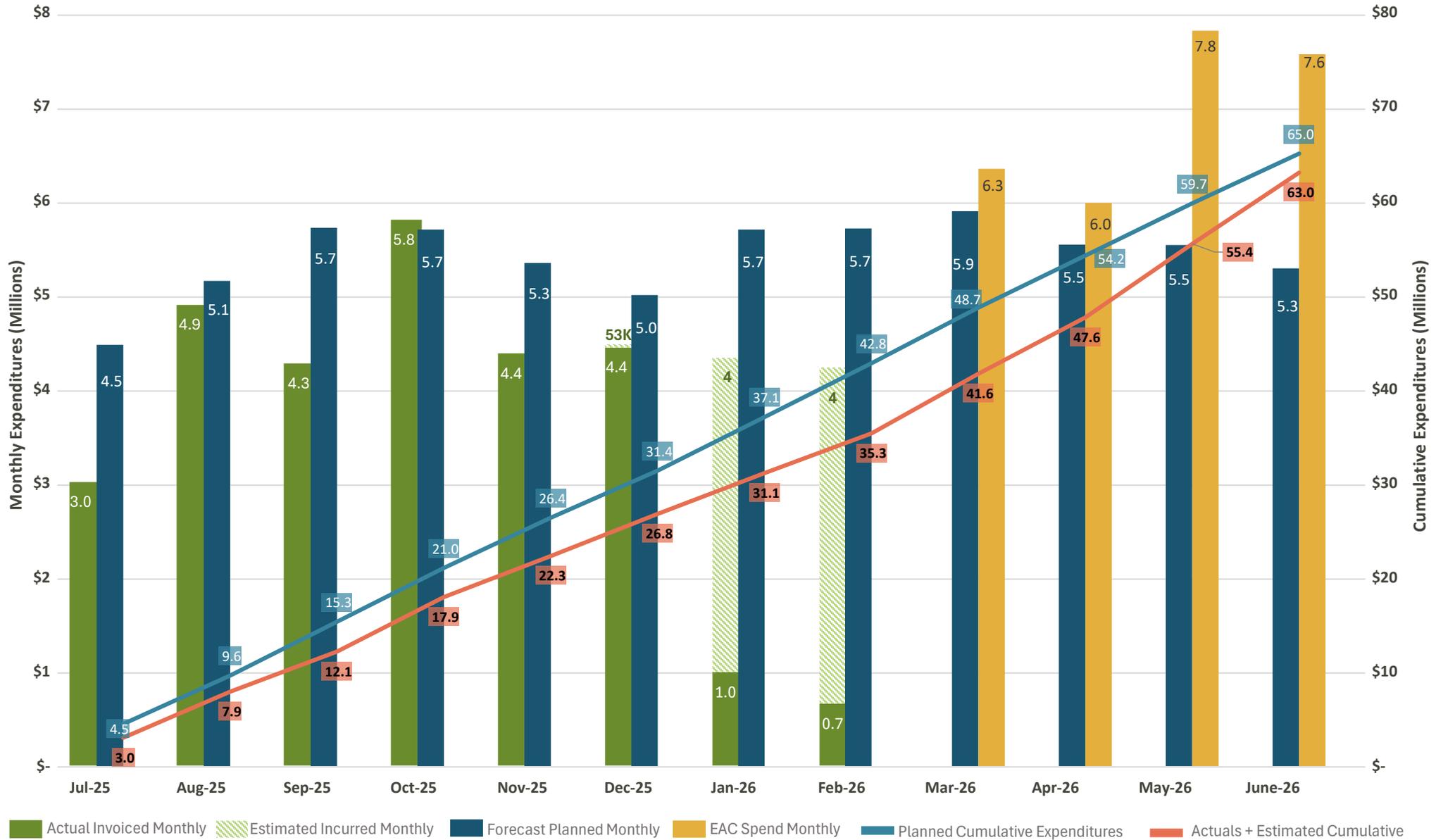
# Budget | DETAIL

**Table 2 | FY 25/26 Budget Detail, 3 of 3**

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
<b>Programmatic Geotech</b>	<b>11,218,100</b>	<b>7,399,421</b>	<b>1,514,031</b>	-	<b>802,675</b>	<b>6,596,746</b>	<b>53%</b>	<b>6,390,027</b>	<b>(1,009,394)</b>
Project Geotechnical	5,189,900	5,189,900	1,514,031	-	802,675	4,387,225	53%	5,543,018	353,118
Project Surveying & Mapping	1,818,700	21	-	-	-	21	0%	(1,818,679)	(1,818,700)
Undefined Allowance	4,209,500	2,209,500	-	-	-	2,209,500	0%	2,665,688	456,188
<b>Survey Management</b>	-	<b>252,029</b>	<b>252,029</b>	-	<b>21,714</b>	<b>230,315</b>	<b>9%</b>	<b>252,029</b>	-
Survey Management	-	252,029	252,029	-	21,714	230,315	9%	252,029	-
<b>Survey Control Network</b>	-	<b>105,120</b>	<b>105,120</b>	-	<b>34,270</b>	<b>70,850</b>	<b>33%</b>	<b>105,120</b>	-
Establish Survey Control Network Planning	-	105,120	105,120	-	34,270	70,850	33%	105,120	-
Survey Control Plan	-	-	-	-	-	-	0%	-	-
Field Survey Control Coordinates	-	-	-	-	-	-	0%	-	-
Survey Control Report	-	-	-	-	-	-	0%	-	-
<b>ROW Mapping</b>	-	<b>1,394,123</b>	<b>1,394,123</b>	-	<b>646,778</b>	<b>747,346</b>	<b>46%</b>	<b>1,394,123</b>	-
Boundary Survey / ROW Survey Support	-	1,394,123	1,394,123	-	646,778	747,346	46%	1,394,123	-
<b>Aerial Mapping</b>	-	<b>67,407</b>	<b>67,407</b>	-	<b>12,398</b>	<b>55,009</b>	<b>18%</b>	<b>67,407</b>	-
Aerial Survey	-	67,407	67,407	-	12,398	55,009	18%	67,407	-
<b>Base Topographic Mapping</b>	-	-	-	-	-	-	<b>0%</b>	-	-
Supplemental Topography	-	-	-	-	-	-	0%	-	-

# Budget | DETAIL

Figure 1| FY 25/26 Cash Flow to Date



# Contracts

**Table 3 - Contract Summary (FY 25/26), 1 of 2**

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
<b>Delta Conveyance</b>	<b>\$ 58,684,397</b>	<b>\$ 28,698,142</b>	<b>49%</b>
e-Builder, Inc.	\$ 236,599	\$ 236,599	100%
Jacobs Engineering Group Inc.	\$ 31,531,040	\$ 15,615,963	50%
Hamner, Jewell & Associates	\$ 63,995	\$ 18,969	30%
Bender Rosenthal, Inc.	\$ 650,628	\$ 336,108	52%
Associated Right of Way Services, Inc.	\$ 54,072	\$ 15,577	29%
Psomas	\$ 1,818,679	\$ 715,159	39%
Parsons	\$ 12,180,848	\$ 5,180,734	43%
Prime US-Park Tower, LLC	\$ 1,342,276	\$ 1,001,329	75%
110 Holdings dba Launch Consulting, LLC	\$ 921,619	\$ 599,752	65%
JAMBO-Silvacom LTD	\$ 39,598	\$ 36,665	93%
Best Best & Krieger	\$ 519,979	\$ 197,234	38%
Metropolitan Water District of S. California	\$ 623,750	\$ 176,145	28%
Dept of Water Resources	\$ 500,000	\$ 18,500	4%
AECOM Technical Services	\$ 1,514,031	\$ 802,675	53%
Gwendolyn Buchholz, Permit Engineer Inc	\$ 245,913	\$ 165,120	67%
AVI-SPL LLC	\$ 47,617	\$ 14,993	31%
Bradner Consulting LLC	\$ 629,610	\$ 416,616	66%
D.R. McNatty & Associates, Inc.	\$ 22,289	\$ 4,500	20%
Alliant Insurance	\$ 30,040	\$ 27,549	92%
Lucas Public Affairs, LLC	\$ 1,444,170	\$ 932,273	65%
STV Incorporated	\$ 976,588	\$ 436,394	45%
LuxBus America	\$ 18,750	\$ 5,843	31%
National Constructors' Group, Inc.	\$ 498,575	\$ 194,667	39%
CohnReznick Advisory LLC	\$ 894,396	\$ 774,633	87%
Schnabel Engineering West, Inc	\$ 519,596	\$ -	0%
Project Neutral, Inc.	\$ 482,782	\$ 198,003	41%
FlexTG LLC	\$ 34,989	\$ 20,997	60%
Municipal Resource Group, LLC	\$ 154,102	\$ 72,761	47%

# Contracts

**Table 3 - Contract Summary (FY 25/26), 2 of 2**

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Miles Treaster & Associates	\$ 18,000	\$ 10,614	59%
Matthew Ian Keogh	\$ 15,600	\$ 2,226	14%
onPar Advisors LLC	\$ 125,508	\$ 125,508	100%
Santiago Water Strategies	\$ 193,613	\$ 91,850	47%
Carahsoft Technology Corp. (HootSuite)	\$ 18,853	\$ 18,853	100%
Consolidated Communications, Inc.	\$ 24,492	\$ 8,552	35%
Heavy Construction Systems Specialist, LLC	\$ 77,220	\$ 70,200	91%
Embrava USA, Inc.	\$ 58,000	\$ 57,186	99%
Agreements <\$15k	\$ 156,580	\$ 97,397	62%

## S/DVBE Status

FY 25/26

## DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
\$58,684,397	\$28,698,142	\$5,240,043	\$0	\$2,236,745	\$0	9%	0%	8%	0%

## SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
AECOM Technical Services			\$1,514,031	\$802,675	\$0	\$0	0.0%	0.0%
	Inspection Services, Inc.	SBE			\$0	\$0	0.0%	0.0%
Associated Right of Way Services, Inc.		SBE	\$54,072	\$15,577	\$54,072	\$15,577	100.0%	100.0%
Bender Rosenthal, Inc.		SBE	\$650,628	\$336,108	\$650,628	\$336,108	100.0%	100.0%
FlexTG LLC		SBE	\$34,989	\$20,997	\$34,989	\$20,997	100.0%	100.0%
Hamner, Jewell & Associates		SBE	\$63,995	\$18,969	\$63,995	\$18,969	100.0%	100.0%
Jacobs Engineering Group Inc.			\$31,531,040	\$15,615,963	\$1,423,970	\$515,681	4.5%	3.3%
	5RMK	SBE			\$142,975	\$24,762	0.5%	0.16%
	JMA	SBE			\$800,039	\$270,343	2.5%	1.7%
	LCI	SBE			\$138,436	\$97,584	0.4%	0.6%
	Peter Wiseman	SBE			\$0	\$0	0.0%	0.0%
	Robert Marshall	SBE			\$0	\$0	0.0%	0.0%
	REY Engineers	SBE			\$275,020	\$111,158	0.9%	0.7%
	One World GeoSolutions	SBE			\$67,500	\$11,834	0.2%	0.1%
Lucas Public Affairs, LLC			\$1,444,170	\$932,273	\$237,605	\$194,018	16.5%	20.8%
	Lunia Blue	SBE			\$237,605	\$194,018	16.5%	20.8%
Municipal Resource Group, LLC		SBE	\$154,102	\$72,761	\$154,102	\$72,761	100.0%	100.0%
Parsons			\$12,180,848	\$5,180,734	\$2,620,682	\$1,062,634	21.5%	20.5%
	Chaves	SBE			\$2,620,682	\$1,062,634	21.5%	20.5%

## Contract Procurement

### Planned Procurement

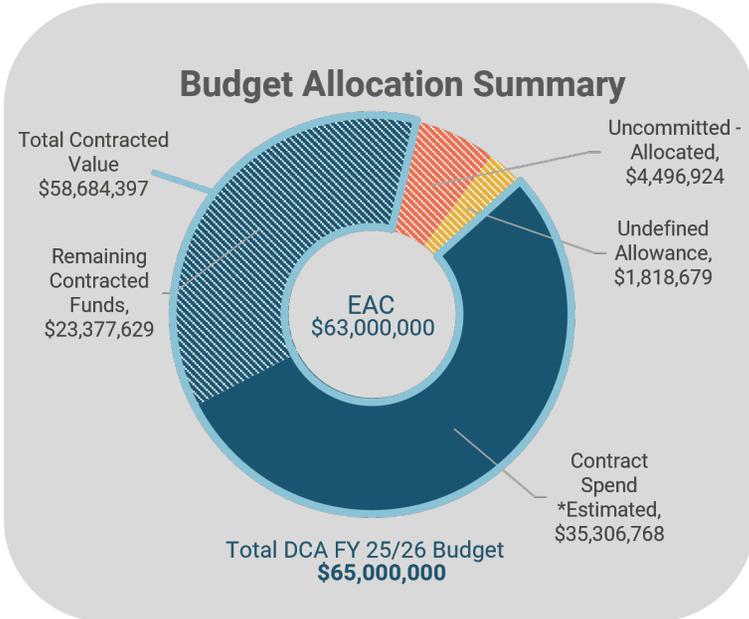
Programmatic Geotechnical Exploration & Reporting Services - Request for Qualifications  
Anticipated advertising – April 2026

### Active Procurement

There are no active Professional Services procurements at this time

# Progress Reporting

As of 2/28/2026



## Progress Reporting Notes

- **'Percent Complete of Contracted Work'** represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated monthly.
- **'Estimate Percent Spent'** provides an approximation of fiscal year costs through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the contracted work for FY 25/26.

