



February 2026 Monthly Report

Activities in January 2026

Agenda Item 7a

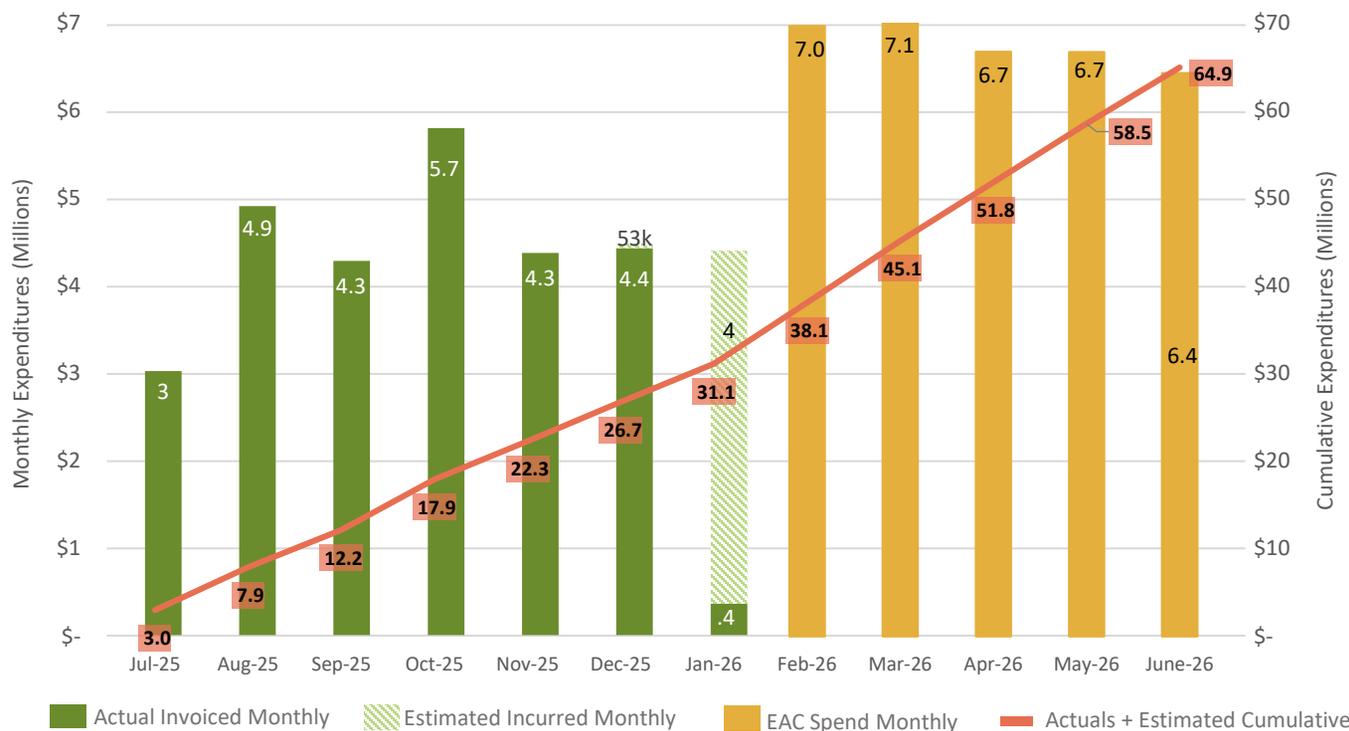
Delivering The Future: DCA At Work

KEY UPDATES FROM ACROSS THE PROJECT

- Support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential refinements; updated cost estimate and Basis of Design Report (BODR) planned for early 2027
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase in 2027

Executive Summary

Actual/Forecasted Expenditures



Financials

- FY25/26 Budget = \$65.0M
- Financial Performance: EAC = \$65.0M; \$58.2M committed; \$27.2M incurred
- Work Progress: 55% complete vs. 54% estimated spent
- SBE/DVBE Participation: 9% of committed contracts; 7% of invoiced to date

Procurements

- There are no active professional services procurements at this time
- Industry Day scheduled for March 2 for firms interested in upcoming Programmatic Geotechnical Services RFQ

Outreach

- Supporting DCA Geotech Industry Day
- Developed the first edition of the DCA Quarterly Newsletter
- Published translated fact sheets to DCA website in Spanish and Chinese

Activities and Highlights

TECHNICAL SERVICES	LAND ACQUISITION	ENVIRONMENTAL
JANUARY 2026 HIGHLIGHTS		
<ul style="list-style-type: none"> • Conducted four all day workshops to review BODR (Basis of Design Report) content with DWR and PWA participants – update BODR as appropriate based on feedback • Continued to support development of the Master Program Schedule, near-term schedule, and budget profile • Continued to support DWR permitting efforts 	<ul style="list-style-type: none"> • Developed the Preliminary Real Estate Plan • Oversaw Record Research by PSOMAS to map the existing encumbrances of record within the proposed alignment • Worked with DCO on Batch 5 TEPs for fieldwork and upcoming additional TEPs • Coordinated with DCO and DCA Survey Manager on boundary surveys 	<ul style="list-style-type: none"> • Coordinated with DCO and Technical Services Division to provide input to the Pre-implementation Phase Authorization Package under the California Department of Fish and Wildlife Incidental Take Permit • Coordinated with DCO to provided information related to the Project Description Refinements in the BODR for consideration with the FEIR • Coordinated with Technical Services Division to prepare Environmental Commitment sections of the BODR
ONGOING		
<ul style="list-style-type: none"> • Continue to advance the design to issue BODR and updated schedule and Class 3 cost estimate in early 2027 • Preparing for Geotechnical Field Work pending removal of preliminary injunction (target May 1, 2026) • Continue to support DWR on permitting activities – Change in Point of Diversion, Delta Plan Consistency, and CEQA 	<ul style="list-style-type: none"> • Manage development, tracking and acquisition of temporary access rights to support field explorations and surveys • Prepare right-of-way cost estimate for all impacted parcels • Continue to receive title reports 	<ul style="list-style-type: none"> • Continue to participate in review of the BODR for consistency with environmental commitments • Continue coordination with the Field Investigation Teams to update the Environmental Commitment Tracking and Reporting program for future Geotechnical Investigations using the DCO BEACON program • Continue supporting Change of Point of Diversion hearings at the State Water Resources Control Board and other ongoing permitting processes being completed by DCO

Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
JANUARY 2026 HIGHLIGHTS			
<ul style="list-style-type: none"> • Cost loading and schedule logic build out of near term PMO activities in Master Program Schedule • Cost estimating detailed work plan under development to identify all work packages required to develop estimate in advance of BODR completion • Procurement support for upcoming Programmatic Geotechnical Services RFQ 	<ul style="list-style-type: none"> • Finalized Q3 Quarterly Communications Strategy Plan • Completed first edition of DCA's Quarterly Newsletter • Published translated fact sheets to DCA's website • Assisted in development of briefing decks for San Gabriel Valley Municipal Water District, Palmdale Water District, and Conejo Chamber of Commerce 	<ul style="list-style-type: none"> • Assisted new Human Resources Manager with updated policies to be considered by the DCA Board in February 	<ul style="list-style-type: none"> • Kicked off planning efforts for the 2026 Internship Program • Planned and coordinated for JEPA negotiations with the PWAs and DWR • Coordinated with Strategic Support Services resources for upcoming Independent Technical Advisory activities
ONGOING			
<ul style="list-style-type: none"> • Cost Estimating Plan and Approach in collaboration with Technical Services • Integration of Delivery Phase Project Schedule with Programmatic PMO Schedule and DCA Work Breakdown Structure • Initiation Phase Schedule Management Plan 	<ul style="list-style-type: none"> • Supporting and executing DCA Geotech RFQ Industry Day • Developing About DCA Fact Sheet and refreshed Bethany Complex Fact Sheet • Redesign of Document Library on DCA website 	<ul style="list-style-type: none"> • Continue supporting legal needs for DCA and DWR • Assist Program Support and Executive Office with procurement and contract management efforts 	<ul style="list-style-type: none"> • Plan for and participate in industry events and PWA Board Meetings to provide DCP updates • Plan and prepare for project delivery phase and implementation consideration by PWAs targeted for 2027

Communications Dashboard: February 2026

Upcoming

- Support and Execute DCA Geotech Industry Day
- Design About DCA Fact Sheet and refreshed Bethany Complex Fact Sheet
- Complete PWA Communications Assessment
- Redesign Document Library on DCA website

Activities

- Finalized Q3 Quarterly Communications Strategy Plan
- Completed first edition of the DCA Quarterly Newsletter
- Published translated fact sheets to DCA website
- Assisted in development of briefing decks for San Gabriel Valley Water District, Palmdale Water District, and Conejo Chamber of Commerce



Website & Social Media

Website Sessions	7,471
Pageviews	8,547
Posts	12
Followers	4,588
Post Impressions	522
Reactions	22

Events

- SCWC Quarterly Luncheon
 - Tour with NOAA and DWR
- Upcoming:** ACWA Legislative Symposium, DCA Geotech RFQ Industry Day, Urban Water Institute Spring Conference

Materials

New

- DCA Technical Memo
- Spanish & Chinese translations:
 - Reducing Impacts
 - Cost Efficiency

In Development

- External PowerPoint Template
- About DCA Fact Sheet
- Bethany Complex Fact Sheet
- DCA Industry Day Branding

Budget | SUMMARY

The FY25/26 DCA budget has been approved at \$65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of \$65.0M (Table 1). Planned geotechnical work is included in the EAC. The DCA has committed \$58.2M (details in Tables 2 and 3) and has incurred \$27.2M in expenditures since July 1, 2025 (details in Tables 2 and 3). Planned, Actual and EAC cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 25/26)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	\$ 5,002,300	\$ 7,002,300	\$ 6,569,120	\$ 2,545,197	\$ 7,172,101	\$ 169,801
Community Engagement	1,449,000	1,449,000	1,167,351	815,531	1,793,601	344,601
Program Controls	6,956,000	6,956,000	7,075,809	2,707,044	7,454,809	498,809
Administration	5,678,600	5,678,600	5,796,343	3,172,092	6,212,581	533,981
Procurement & Contract Administration	950,900	950,900	925,215	470,592	925,215	(25,685)
Property	1,269,600	1,269,600	1,268,695	301,822	1,168,695	(100,905)
Permitting Management	2,765,000	2,765,000	2,567,114	975,459	2,363,114	(401,886)
Health and Safety	400,100	400,100	401,008	188,030	401,008	908
Quality Management	541,200	541,200	541,190	220,525	541,190	(10)
Sustainability	424,600	424,600	424,543	92,886	424,543	(57)
Geotechnical Management	818,100	818,100	818,305	390,499	1,086,305	268,205
Survey & Mapping Management	265,900	265,900	303,468	117,144	289,468	23,568
Program Initiation						
Engineering	\$ 27,260,600	\$ 27,260,600	\$ 26,982,820	\$ 13,970,570	\$ 26,765,820	\$ (494,780)
Programmatic Geotech						
Programmatic Geotech	11,218,100	7,399,421	1,514,031	645,424	6,582,872	(816,549)
Programmatic Survey						
Survey Management	\$ -	\$ 252,029	\$ 252,029	\$ 24,333	\$ 252,029	\$ -
Survey Control Network	-	105,120	105,120	34,270	105,120	-
ROW Mapping	-	1,394,123	1,394,123	528,355	1,394,123	-
Aerial Mapping	-	67,407	67,407	5,413	67,407	-
Base Topographic Mapping	-	-	-	-	-	-
	\$ 65,000,000	\$ 65,000,000	\$ 58,173,689	\$ 27,205,186	\$ 65,000,000	\$ -

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 1 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	\$ 65,000,000	\$ 65,000,000	\$ 58,173,689	\$ -	\$ 27,205,186	\$ 37,794,814	47%	\$ 65,000,000	\$ -
Executive Office	5,002,300	7,002,300	6,569,120	-	2,545,197	4,457,103	39%	7,172,101	169,801
Executive Office	3,276,700	5,276,700	5,005,099	-	1,983,022	3,293,678	40%	5,579,307	302,607
Legal	520,000	520,000	519,979	-	144,557	375,443	28%	369,979	(150,021)
Audit	18,000	18,000	18,000	-	13,220	4,780	73%	18,000	-
Treasury	355,300	355,300	347,613	-	99,543	255,757	29%	347,613	(7,687)
Human Resources	832,300	832,300	678,429	-	304,854	527,446	45%	857,202	24,902
Community Engagement	1,449,000	1,449,000	1,167,351	-	815,531	633,469	70%	1,793,601	344,601
Management	823,900	823,900	823,661	-	647,552	176,348	79%	1,175,661	351,761
Community Coordination	250,000	250,000	-	-	-	250,000	0%	250,000	-
Outreach	375,100	375,100	343,690	-	167,979	207,121	49%	367,940	(7,160)
Program Controls	6,956,000	6,956,000	7,075,809	-	2,707,044	4,248,956	38%	7,454,809	498,809
Management	477,100	477,100	480,020	-	230,092	247,008	48%	480,020	2,920
Risk Mgt	349,700	349,700	349,631	-	120,094	229,606	34%	349,631	(69)
Cost Mgt	1,952,200	1,952,200	1,952,115	-	662,017	1,290,183	34%	1,952,115	(85)
Schedule Mgt	1,448,500	1,448,500	1,448,473	-	752,177	696,323	52%	1,425,473	(23,027)
Document Mgt	695,800	695,800	695,770	-	226,021	469,779	32%	695,770	(31)
Cost Estimating	158,300	158,300	461,647	-	208,083	(49,783)	45%	863,647	705,347
Governance	1,688,300	1,688,300	1,688,154	-	508,561	1,179,739	30%	1,688,154	(146)
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
Administration	5,678,600	5,678,600	5,796,343	-	3,172,092	2,506,508	55%	6,212,581	533,981
Management	1,776,300	1,776,300	1,776,221	-	814,518	961,782	46%	1,776,221	(79)
Facilities	1,675,300	1,675,300	1,627,048	-	1,075,606	599,694	66%	1,661,692	(13,608)
Information Technology	2,227,000	2,227,000	2,393,073	-	1,281,968	945,032	54%	2,774,668	547,668
Procurement & Contract Administration	950,900	950,900	925,215	-	470,592	480,308	51%	925,215	(25,685)
Procurement Management	950,900	950,900	925,215	-	470,592	480,308	51%	925,215	(25,685)

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 2 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Property	1,269,600	1,269,600	1,268,695	-	301,822	967,778	24%	1,168,695	(100,905)
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	34,185	84,715	29%	118,067	(833)
Temporary Entrance Permits	826,900	826,900	660,506	-	93,771	733,129	14%	610,506	(216,394)
L& Purchase	173,800	173,800	340,122	-	173,866	(66)	51%	340,122	166,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	100,000	(50,000)
Permitting Management	2,765,000	2,765,000	2,567,114	-	975,459	1,789,541	38%	2,363,114	(401,886)
Management	2,124,200	2,124,200	1,943,532	-	926,290	1,197,910	48%	1,959,532	(164,669)
Permit Monitoring & Compliance	640,800	640,800	623,582	-	49,169	591,631	8%	403,582	(237,218)
Health & Safety	400,100	400,100	401,008	-	188,030	212,070	47%	401,008	908
Management	400,100	400,100	400,008	-	187,780	212,320	47%	400,008	(92)
Security Services	-	-	1,000	-	250	(250)	25%	1,000	1,000
Quality Management	541,200	541,200	541,190	-	220,525	320,675	41%	541,190	(10)
Management & Auditing	541,200	541,200	541,190	-	220,525	320,675	41%	541,190	(10)
Sustainability	424,600	424,600	424,543	-	92,886	331,714	22%	424,543	(57)
Management	424,600	424,600	424,543	-	92,886	331,714	22%	424,543	(57)
Geotechnical Management	818,100	818,100	818,305	-	390,499	427,601	48%	1,086,305	268,205
Management	818,100	818,100	818,305	-	390,499	427,601	48%	1,086,305	268,205
Survey & Mapping Management	265,900	265,900	303,468	-	117,144	148,756	39%	289,468	23,568
Management	265,900	265,900	303,468	-	117,144	148,756	39%	289,468	23,568
Engineering	27,260,600	27,260,600	26,982,820	-	13,970,570	13,290,030	52%	26,765,820	(494,780)
Management & Administration	3,475,300	3,475,300	3,103,360	-	1,218,624	2,256,676	39%	3,258,360	(216,940)
Facility Studies	50,500	50,500	65,426	-	65,155	(14,655)	100%	65,426	14,926
Basis of Design Reports	21,091,900	21,091,900	21,005,653	-	11,762,813	9,329,087	56%	20,852,653	(239,247)
Program Delivery Planning	2,440,500	2,440,500	2,440,435	-	880,645	1,559,855	36%	2,292,435	(148,065)
Permit Engineering Support	202,400	202,400	367,946	-	43,334	159,066	12%	296,946	94,546

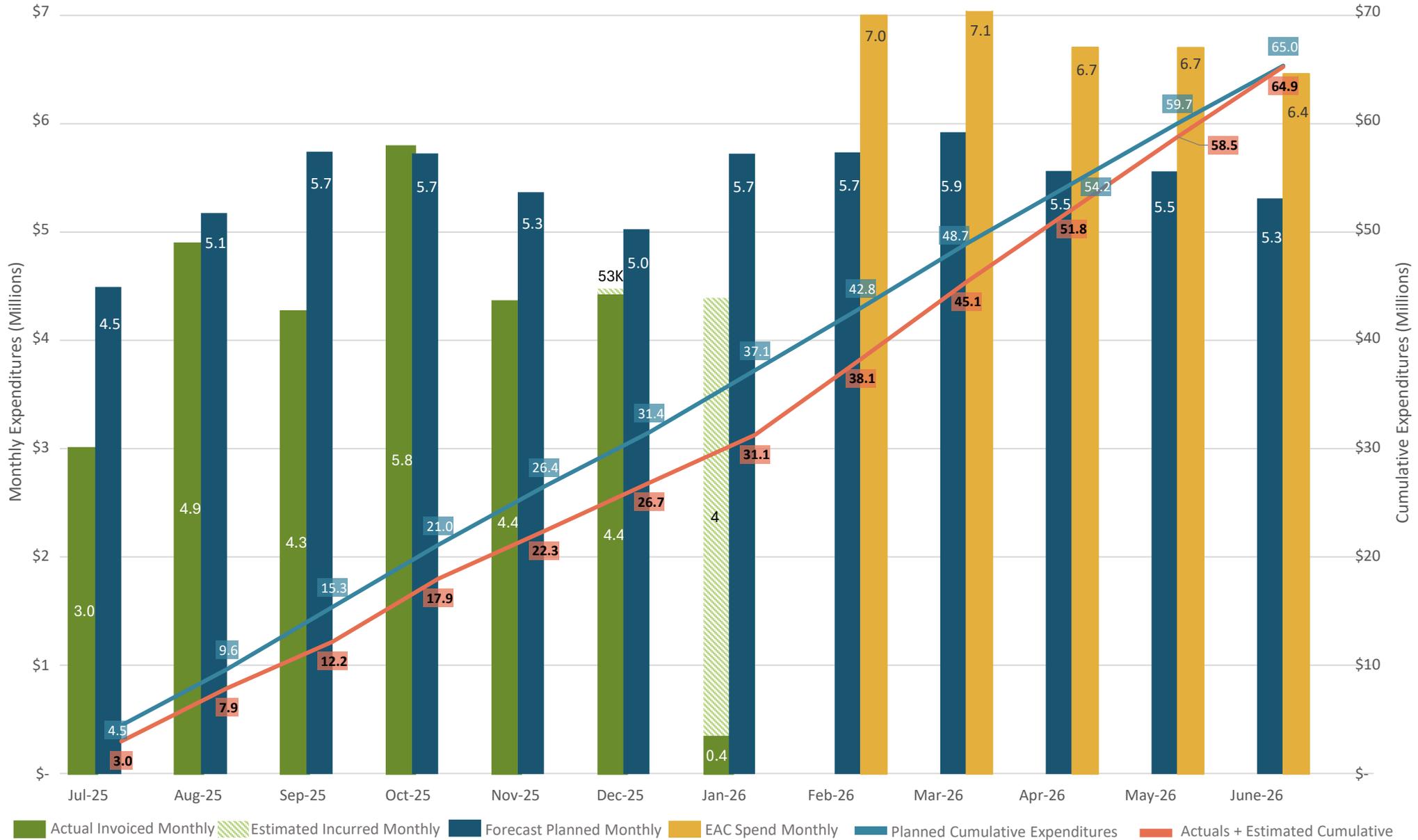
Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 3 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	(Surplus)/Deficit
Programmatic Geotech	11,218,100	7,399,421	1,514,031	-	645,424	6,753,997	43%	6,582,872	(816,549)
Project Geotechnical	5,189,900	5,189,900	1,514,031	-	645,424	4,544,476	43%	2,243,018	(2,946,882)
Project Surveying & Mapping	1,818,700	21	-	-	-	21	0%	(1,818,679)	(1,818,700)
Undefined Allowance	4,209,500	2,209,500	-	-	-	2,209,500	0%	6,158,533	3,949,033
Survey Management	-	252,029	252,029	-	24,333	227,696	10%	252,029	-
Survey Management	-	252,029	252,029	-	24,333	227,696	10%	252,029	-
Survey Control Network	-	105,120	105,120	-	34,270	70,850	33%	105,120	-
Establish Survey Control Network Planni	-	105,120	105,120	-	34,270	70,850	33%	105,120	-
Survey Control Plan	-	-	-	-	-	-	0%	-	-
Field Survey Control Coordinates	-	-	-	-	-	-	0%	-	-
Survey Control Report	-	-	-	-	-	-	0%	-	-
ROW Mapping	-	1,394,123	1,394,123	-	528,355	865,768	38%	1,394,123	-
Boundary Survey / ROW Survey Suppo	-	1,394,123	1,394,123	-	528,355	865,768	38%	1,394,123	-
Aerial Mapping	-	67,407	67,407	-	5,413	61,994	8%	67,407	-
Aerial Survey	-	67,407	67,407	-	5,413	61,994	8%	67,407	-
Base Topographic Mapping	-	-	-	-	-	-	0%	-	-
Supplemental Topography	-	-	-	-	-	-	0%	-	-

Budget | DETAIL

Figure 1| FY 25/26 Cash Flow to Date



Contracts

Table 3 - Contract Summary (FY 25/26), 1 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	\$ 58,173,689	\$ 27,205,186	47%
e-Builder, Inc.	\$ 236,599	\$ 236,599	100%
Jacobs Engineering Group Inc.	\$ 31,531,040	\$ 15,624,995	50%
Hamner, Jewell & Associates	\$ 63,995	\$ 18,969	30%
Bender Rosenthal, Inc.	\$ 650,628	\$ 264,136	41%
Associated Right of Way Services, Inc.	\$ 54,072	\$ 15,216	28%
Psomas	\$ 1,818,679	\$ 592,370	33%
Parsons	\$ 12,180,848	\$ 5,178,290	43%
Prime US-Park Tower, LLC	\$ 1,342,276	\$ 888,901	66%
110 Holdings dba Launch Consulting, LLC	\$ 921,619	\$ 512,787	56%
JAMBO-Silvacom LTD	\$ 39,598	\$ 36,665	93%
Best Best & Krieger	\$ 519,979	\$ 144,557	28%
Metropolitan Water District of S. California	\$ 623,750	\$ 94,386	15%
Dept of Water Resources	\$ 500,000	\$ 3,500	1%
AECOM Technical Services	\$ 1,514,031	\$ 645,424	43%
Gwendolyn Buchholz, Permit Engineer Inc	\$ 245,913	\$ 143,448	58%
AVI-SPL LLC	\$ 47,617	\$ 14,993	31%
Bradner Consulting LLC	\$ 629,610	\$ 364,539	58%
D.R. McNatty & Associates, Inc.	\$ 22,289	\$ 4,500	20%
Alliant Insurance	\$ 30,040	\$ 27,549	92%
Lucas Public Affairs, LLC	\$ 1,055,575	\$ 806,547	76%
STV Incorporated	\$ 976,588	\$ 322,739	33%
LuxBus America	\$ 18,750	\$ 5,843	31%
National Constructors' Group, Inc.	\$ 498,575	\$ 110,633	22%
CohnReznick Advisory LLC	\$ 894,396	\$ 619,799	69%
Schnabel Engineering West, Inc	\$ 519,596	\$ -	0%
Project Neutral, Inc.	\$ 482,782	\$ 132,154	27%
Caltronics Business Systems	\$ 34,989	\$ 18,496	53%
Municipal Resource Group, LLC	\$ 154,102	\$ 68,548	44%

Contracts

Table 3 - Contract Summary (FY 25/26), 2 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Miles Treaster & Associates	\$ 18,000	\$ 1,490	8%
Matthew Ian Keogh	\$ 15,600	\$ 2,226	14%
onPar Advisors LLC	\$ 125,508	\$ 125,508	100%
Santiago Water Strategies	\$ 72,750	\$ 60,088	83%
Carahsoft Technology Corporation (HootSuite	\$ 18,853	\$ 18,853	100%
Consolidated Communications, Inc.	\$ 24,492	\$ 8,552	35%
Heavy Construction Systems Specialist, LLC	\$ 77,220	\$ -	0%
Embrava USA, Inc.	\$ 58,000	\$ -	0%
Agreements <\$15k	\$ 155,330	\$ 91,886	59%

S/DVBE Status

FY 25/26

DCP Overview									
Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
\$58,173,689	\$27,205,186	\$5,240,043	\$0	\$1,876,857	\$0	9%	0%	7%	0%

SBE/DVBE Vendor Detail									
Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced	
	AECOM Technical Services		\$1,514,031	\$645,424	\$0	\$0	0.0%	0.0%	
	Inspection Services, Inc.	SBE			\$0	\$0	0.0%	0.0%	
	Associated Right of Way Services, Inc.	SBE	\$54,072	\$15,216	\$54,072	\$15,216	100.0%	100.0%	
	Bender Rosenthal, Inc.	SBE	\$650,628	\$264,136	\$650,628	\$264,136	100.0%	100.0%	
	Caltronics Business Systems	SBE	\$34,989	\$18,496	\$34,989	\$18,496	100.0%	100.0%	
	Hamner, Jewell & Associates	SBE	\$63,995	\$18,969	\$63,995	\$18,969	100.0%	100.0%	
	Jacobs Engineering Group Inc.		\$31,531,040	\$15,624,995	\$1,423,970	\$404,697	4.5%	2.6%	
	5RMK	SBE			\$142,975	\$13,512	0.5%	0.09%	
	JMA	SBE			\$800,039	\$211,977	2.5%	1.4%	
	LCI	SBE			\$138,436	\$92,761	0.4%	0.6%	
	Peter Wiseman	SBE			\$0	\$0	0.0%	0.0%	
	Robert Marshall	SBE			\$0	\$0	0.0%	0.0%	
	REY Engineers	SBE			\$275,020	\$86,243	0.9%	0.6%	
	One World GeoSolutions	SBE			\$67,500	\$204	0.2%	0.0%	
	Lucas Public Affairs, LLC		\$1,055,575	\$806,547	\$237,605	\$168,148	22.5%	20.8%	
	Lunia Blue	SBE			\$237,605	\$168,148	22.5%	20.8%	
	Municipal Resource Group, LLC	SBE	\$154,102	\$68,548	\$154,102	\$68,548	100.0%	100.0%	
	Parsons		\$12,180,848	\$5,178,290	\$2,620,682	\$918,646	21.5%	17.7%	
	Chaves	SBE			\$2,620,682	\$918,646	21.5%	17.7%	

Contract Procurement

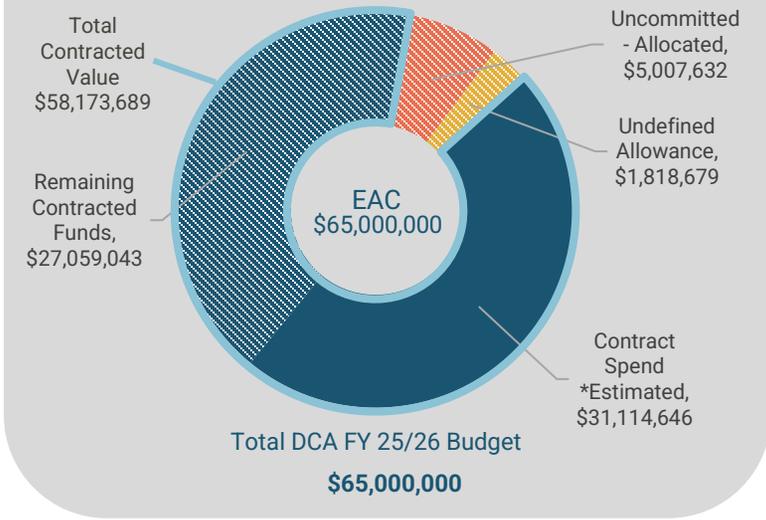
The Delta Conveyance Design and Construction Authority (DCA) will host an Industry Day on March 2, 2026, for firms interested in an upcoming Request for Qualifications for Programmatic Geotechnical Exploration & Reporting in support of the Delta Conveyance Project.

The event will provide an overview of the Delta Conveyance Project and services anticipated through this procurement.

Progress Reporting

As of 1/31/2026

Budget Allocation Summary



Progress Reporting Notes

- **'Percent Complete of Contracted Work'** represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated monthly.
- **'Estimate Percent Spent'** provides an approximation of fiscal year costs through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the contracted work for FY 25/26.

Total Delta Conveyance Contracts
55% Complete of Contracted Work / 54% Estimated Spent

