DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

January 2026 Monthly Report

Activities in December 2025

Agenda Item 7a

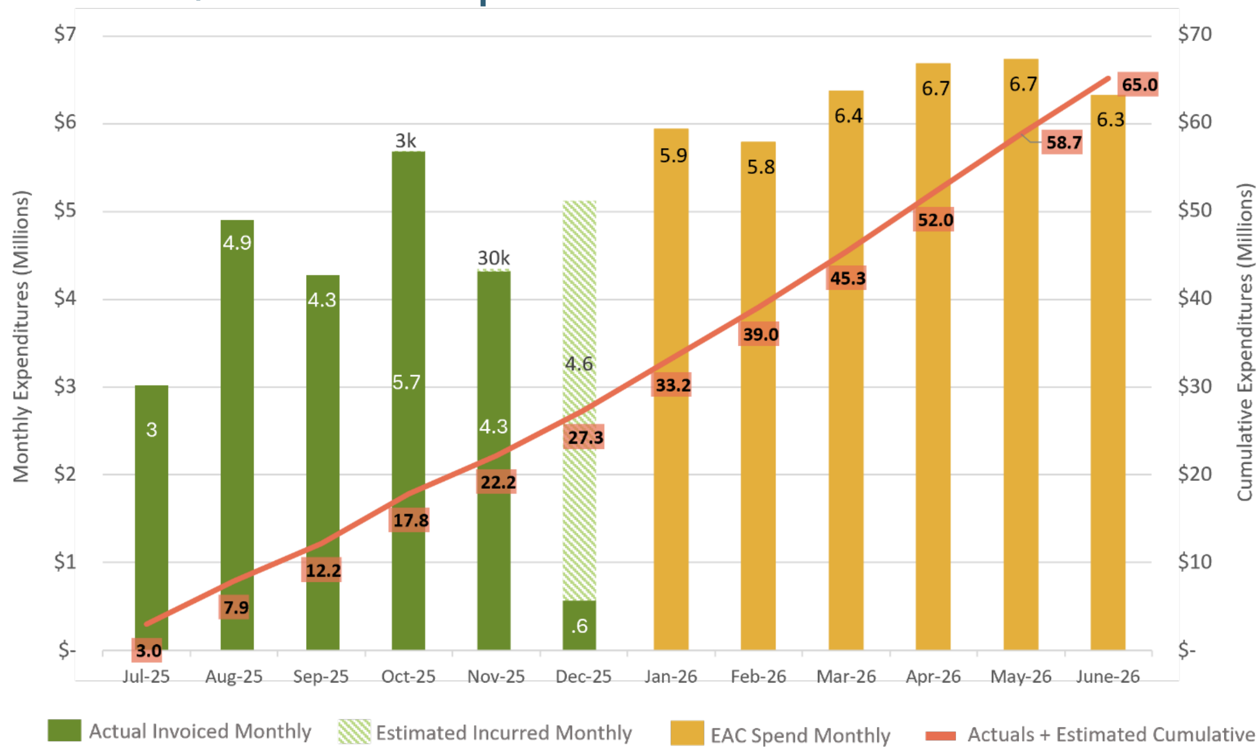
Delivering The Future: DCA At Work

KEY UPDATES FROM ACROSS THE PROJECT

- Support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential refinements; updated cost estimate and Basis of Design Report (BODR) planned for early 2027
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase in 2027

Executive Summary

Actual/Forecasted Expenditures



Financials

- FY25/26 Budget = $65.0M
- Financial Performance: EAC = $65.0M; $57.7M committed; $22.9M incurred
- Work Progress: 46% complete vs. 47% estimated spent
- SBE/DVBE Participation: 9% of committed contracts; 6% of invoiced to date

Procurements

- There are no active professional services procurements at this time

Outreach

- Attendance at the California Infrastructure Development Conference and Expo, had a booth presence and engaged with conference attendees.
- Advanced fact sheet translations
- Developing the first edition of the DCA Quarterly Newsletter

Activities and Highlights

TECHNICAL SERVICES	LAND ACQUISTION	ENVIRONMENTAL
DECEMBER 2025 HIGHLIGHTS		
• Finalized agenda and materials for the BODR workshops scheduled in January • Issued BODR drawings progress check set for review • Continued to support development of the Master Program Schedule, Near Term Schedule and budget profile	• Developed the right-of-way and temporary entry permit schedule • Oversaw Record Research by PSOMAS to map the existing encumbrances of record within the proposed alignment • Worked with DCO on Batch 5 TEPS for Spring fieldwork • Coordinated with DCO and DCA Survey Manager on boundary surveys	• Coordinated with DCO and Technical Services Division to provide input to initial deliverables under the California Department of Fish and Wildlife Incidental Take Permit • Coordinated with DCO to provide information related to the Project Description Refinements in the BODR for consideration with the FEIR • Coordinated with the Field Investigation Teams to update the Environmental Commitment Tracking and Reporting program for future Geotechnical Investigations using the DCO BEACON program
ONGOING		
• Continue to advance the design to issue BODR and updated schedule and cost estimate December 2026 • Preparing for Geotechnical Field Work pending removal of preliminary injunction (target May 1, 2026) • Continue to support DWR on permitting activities – CPOD & CEQA	• Manage development, tracking and acquisition of temporary access rights to support field explorations and surveys • Prepare right-of-way cost estimate for all impacted parcels • Continue to receive title reports • Continue work on Batch 5 TEPs	• Continue to develop environmentally-related portions of the BODR, including preparation of information required by environmental commitments, such as requirements for construction contractors • Continue to coordinate with DCO to develop a Tracking/Reporting Tool to document compliance with the environmental commitments during design, construction, and commissioning • Continue supporting Change of Point of Diversion hearings at the State Water Resources Control Board and other ongoing permitting processes being completed by DCO

Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
DECEMBER 2025 HIGHLIGHTS			
• Cost Estimating Plan update drafted for SME review in January • Draft Structure for Class III Cost Estimate developed • Continuation of refining and cost-loading of Near-Term Schedule activities (next three years) for PMO deliverables	• Staffed booths at the 2025 ACWA Fall Conference and California Infrastructure Development Conference and Expo • Coordinated with DWR on the 2026 editorial calendar • Contributed updates to the DCP progress report for DWR • Advanced Fact Sheet Translations	• Continued assistance with onboarding of new Human Resources Manager • Continued assistance with contracting matters	• Onboarded Strategic Support Services resources to assist with Independent Technical Advisory activities • Coordinated onboarding the new Human Resources Manager • Participated in industry conferences on behalf of DCP
ONGOING			
• Cost Estimating Plan and Approach in collaboration with Technical Services • Integration of Delivery Phase Project Schedule with Programmatic PMO Schedule and DCA Work Breakdown Structure • Development of Standard Procurement Activities & Timelines for Delivery Phase Procurement Planning	• Continuing PWA communications assessment • Preparing the first edition of the DCA Quarterly Newsletter • Developing the Quarterly Communications Strategy Plan for FY 25-26 • Updating and organizing the DCA website Document Library	• Continue supporting legal needs for DCA and DWR • Assist Program Support and Executive Office with procurement and contract management efforts	• Participate in industry events to provide project updates • Prepare for project delivery phase and implementation considerations by PWAs targeted for 2027 • Coordination with the Executive Support vendors on planning for the upcoming Independent Advisory Workshops • Participating in JEPA amendment preparation and alignment with PWAs

Communications Dashboard: January 2026

Upcoming

- Finalize Quarterly Communications Strategy Plan
- Release the first edition of the DCA Quarterly Newsletter
- Update About DCA and Bethany Complex Fact Sheets
- Publish translated fact sheets

Activities

- Coordinated with DWR on 2026 editorial planning and contributed updates to the annual DCO DCP Progress Report
- Completed PWA Fact Sheet template
- Continued paid social media trial

Website & Social Media

Website Sessions	7,190
Pageviews	7,870
Posts	12
Followers	4,589
Social Views	13,201
Interactions	135

Events

Attended: ACWA Fall Conference, California Infrastructure Development Conference & Expo

Upcoming: SCWC Quarterly Luncheon, Urban Water Institute Spring Conference

Materials

New

- Developed DCA/DWR and DCA/DWR/SWC co-branded PowerPoint templates
- Updated DCA RFP Template

In Development

- External PowerPoint Template
- About DCA Fact Sheet
- Bethany Complex Fact Sheet

Budget | SUMMARY

The FY25/26 DCA budget has been approved at $65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of $65.0M (Table 1). Planned Geotechnical work is now included in the EAC pending preliminary injunction removal. The DCA has committed $57.7M (details in Tables 2 and 3) and has incurred $22.9M in expenditures since July 1, 2025 (details in Tables 2 and 3). Planned vs. Actual cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 25/26)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 5,002,300	$ 7,002,300	$ 6,047,487	$ 2,146,911	$ 6,405,737	$ (596,563)
Community Engagement	1,449,000	1,449,000	1,167,351	712,461	1,557,601	108,601
Program Controls	6,956,000	6,956,000	7,075,809	2,337,991	7,608,809	652,809
Administration	5,678,600	5,678,600	5,841,601	2,837,607	6,261,340	582,740
Procurement & Contract Administration	950,900	950,900	925,215	396,866	925,215	(25,685)
Property	1,269,600	1,269,600	1,268,695	278,870	1,168,695	(100,905)
Permitting Management	2,765,000	2,765,000	2,567,114	809,882	2,507,114	(257,886)
Health and Safety	400,100	400,100	401,008	163,180	401,008	908
Quality Management	541,200	541,200	541,190	185,709	541,190	(10)
Sustainability	424,600	424,600	424,543	77,058	424,543	(57)
Geotechnical Management	818,100	818,100	818,305	307,435	1,060,305	242,205
Survey & Mapping Management	265,900	265,900	303,468	90,984	296,968	31,068
Program Initiation						
Engineering	$ 27,260,600	$ 27,260,600	$ 26,982,820	$ 11,630,088	$ 26,962,220	$ (298,380)
Program Delivery						
Project Delivery	11,218,100	7,399,421	1,514,031	1,008,834	7,388,578	(10,844)
Program Survey						
Survey Management	$ -	$ 252,029	$ 252,029	$ -	$ 63,029	$ (189,000)
Survey Control Network	-	105,120	105,120	-	36,120	(69,000)
ROW Mapping	-	1,394,123	1,394,123	-	1,374,123	(20,000)
Aerial Mapping	-	67,407	67,407	-	17,407	(50,000)
Base Topographic Mapping	-	-	-	-	-	-
	$ 65,000,000	**$ 65,000,000**	**$ 57,697,315**	**$ 22,983,877**	**$ 65,000,000**	**$ -**

DCA

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 1 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 65,000,000**	**$ 65,000,000**	**$ 57,697,315**	**$ -**	**$ 22,983,877**	**$ 42,016,123**	**39%**	**$ 65,000,000**	**$ -**
Executive Office	**5,002,300**	**7,002,300**	**6,047,487**	**-**	**2,146,911**	**4,855,389**	**36%**	**6,405,737**	**(596,563)**
Executive Office	3,276,700	5,276,700	4,483,466	-	1,631,307	3,645,393	36%	5,006,716	(269,984)
Legal	520,000	520,000	519,979	-	126,486	393,514	24%	369,979	(150,021)
Audit	18,000	18,000	18,000	-	13,220	4,780	73%	18,000	-
Treasury	355,300	355,300	347,613	-	88,326	266,974	25%	332,613	(22,687)
Human Resources	832,300	832,300	678,429	-	287,572	544,728	42%	678,429	(153,871)
Community Engagement	**1,449,000**	**1,449,000**	**1,167,351**	**-**	**712,461**	**736,539**	**61%**	**1,557,601**	**108,601**
Management	823,900	823,900	823,661	-	567,765	256,135	69%	937,661	113,761
Community Coordination	250,000	250,000	-	-	-	250,000	0%	250,000	-
Outreach	375,100	375,100	343,690	-	144,696	230,404	42%	369,940	(5,160)
Program Controls	**6,956,000**	**6,956,000**	**7,075,809**	**-**	**2,337,991**	**4,618,009**	**33%**	**7,608,809**	**652,809**
Management	477,100	477,100	480,020	-	198,071	279,029	41%	480,020	2,920
Risk Mgt	349,700	349,700	349,631	-	103,106	246,594	29%	349,631	(69)
Cost Mgt	1,952,200	1,952,200	1,952,115	-	581,162	1,371,038	30%	1,952,115	(85)
Schedule Mgt	1,448,500	1,448,500	1,448,473	-	669,119	779,381	46%	1,448,473	(27)
Document Mgt	695,800	695,800	695,770	-	176,935	518,865	25%	695,770	(31)
Cost Estimating	158,300	158,300	461,647	-	176,804	(18,504)	38%	994,647	836,347
Governance	1,688,300	1,688,300	1,688,154	-	432,795	1,255,505	26%	1,688,154	(146)
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
Administration	**5,678,600**	**5,678,600**	**5,841,601**	**-**	**2,837,607**	**2,840,993**	**49%**	**6,261,340**	**582,740**
Management	1,776,300	1,776,300	1,776,221	-	688,938	1,087,362	39%	1,776,221	(79)
Facilities	1,675,300	1,675,300	1,760,315	-	953,434	721,866	54%	1,779,971	104,671
Information Technology	2,227,000	2,227,000	2,305,065	-	1,195,235	1,031,765	52%	2,705,148	478,148
Procurement & Contract Administration	**950,900**	**950,900**	**925,215**	**-**	**396,866**	**554,034**	**43%**	**925,215**	**(25,685)**
Procurement Management	950,900	950,900	925,215	-	396,866	554,034	43%	925,215	(25,685)

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 2 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Property	**1,269,600**	**1,269,600**	**1,268,695**	**-**	**278,870**	**990,730**	**22%**	**1,168,695**	**(100,905)**
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	33,194	85,706	28%	118,067	(833)
Temporary Entrance Permits	826,900	826,900	800,506	-	72,006	754,894	9%	750,506	(76,394)
Land Purchase	173,800	173,800	200,122	-	173,670	130	87%	200,122	26,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	100,000	(50,000)
Permitting Management	**2,765,000**	**2,765,000**	**2,567,114**	**-**	**809,882**	**1,955,118**	**32%**	**2,507,114**	**(257,886)**
Management	2,124,200	2,124,200	1,943,532	-	769,829	1,354,371	40%	1,883,532	(240,669)
Permit Monitoring & Compliance	640,800	640,800	623,582	-	40,053	600,747	6%	623,582	(17,218)
Health & Safety	**400,100**	**400,100**	**401,008**	**-**	**163,180**	**236,920**	**41%**	**401,008**	**908**
Management	400,100	400,100	400,008	-	163,180	236,920	41%	400,008	(92)
Security Services	-	-	1,000	-	-	-	0%	1,000	1,000
Quality Management	**541,200**	**541,200**	**541,190**	**-**	**185,709**	**355,491**	**34%**	**541,190**	**(10)**
Management & Auditing	541,200	541,200	541,190	-	185,709	355,491	34%	541,190	(10)
Sustainability	**424,600**	**424,600**	**424,543**	**-**	**77,058**	**347,542**	**18%**	**424,543**	**(57)**
Management	424,600	424,600	424,543	-	77,058	347,542	18%	424,543	(57)
Geotechnical Management	**818,100**	**818,100**	**818,305**	**-**	**307,435**	**510,665**	**38%**	**1,060,305**	**242,205**
Management	818,100	818,100	818,305	-	307,435	510,665	38%	1,060,305	242,205
Survey & Mapping Management	**265,900**	**265,900**	**303,468**	**-**	**90,984**	**174,916**	**30%**	**296,968**	**31,068**
Management	265,900	265,900	303,468	-	90,984	174,916	30%	296,968	31,068
Engineering	**27,260,600**	**27,260,600**	**26,982,820**	**-**	**11,630,088**	**15,630,512**	**43%**	**26,962,220**	**(298,380)**
Management & Administration	3,475,300	3,475,300	3,103,360	-	942,823	2,532,477	30%	3,163,360	(311,940)
Facility Studies	50,500	50,500	65,426	-	65,155	(14,655)	100%	65,426	14,926
Basis of Design Reports	21,091,900	21,091,900	21,005,653	-	9,902,120	11,189,780	47%	21,097,653	5,753
Program Delivery Planning	2,440,500	2,440,500	2,440,435	-	688,483	1,752,018	28%	2,276,435	(164,065)
Permit Engineering Support	202,400	202,400	367,946	-	31,508	170,892	9%	359,346	156,946
Project Delivery	**11,218,100**	**7,399,421**	**1,514,031**	**-**	**1,008,834**	**6,390,587**	**67%**	**7,388,578**	**(10,844)**
Project Geotechnical	5,189,900	5,189,900	1,514,031	-	546,592	4,643,308	36%	5,189,900	-
Project Surveying & Mapping	1,818,700	21	-	-	462,242	(462,220)	0%	-	(21)
Undefined Allowance	4,209,500	2,209,500	-	-	-	2,209,500	0%	2,198,678	(10,823)

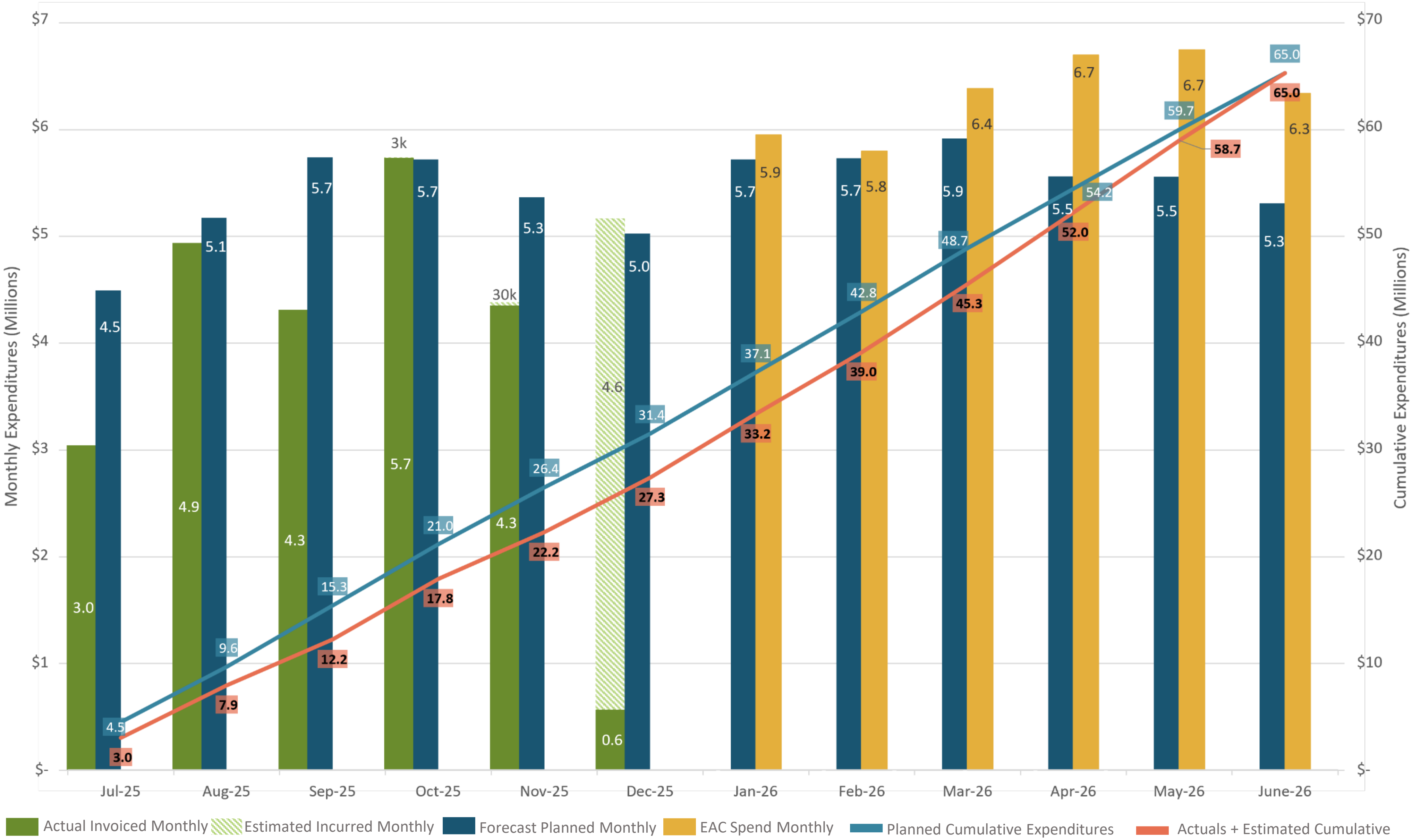
Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 3 of 3

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Survey Management	**-**	**252,029**	**252,029**	**-**	**-**	**252,029**	**0%**	**63,029**	**(189,000)**
Survey Management	-	252,029	252,029	-	-	252,029	0%	63,029	(189,000)
Survey Control Network	**-**	**105,120**	**105,120**	**-**	**-**	**105,120**	**0%**	**36,120**	**(69,000)**
Establish Survey Control Network Planning	-	105,120	105,120	-	-	105,120	0%	36,120	(69,000)
Survey Control Plan	-	-	-	-	-	-	0%	-	-
Field Survey Control Coordinates	-	-	-	-	-	-	0%	-	-
Survey Control Report	-	-	-	-	-	-	0%	-	-
ROW Mapping	**-**	**1,394,123**	**1,394,123**	**-**	**-**	**1,394,123**	**0%**	**1,374,123**	**(20,000)**
Boundary Survey / ROW Survey Support	-	1,394,123	1,394,123	-	-	1,394,123	0%	1,374,123	(20,000)
Aerial Mapping	**-**	**67,407**	**67,407**	**-**	**-**	**67,407**	**0%**	**17,407**	**(50,000)**
Aerial Survey	-	67,407	67,407	-	-	67,407	0%	17,407	(50,000)
Base Topographic Mapping	**-**	**-**	**-**	**-**	**-**	**-**	**0%**	**-**	**-**
Supplemental Topography	-	-	-	-	-	-	0%	-	-

Budget | DETAIL

Figure 1| FY 25/26 Cash Flow to Date



Contracts

Table 3 - Contract Summary (FY 25/26), 1 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 57,697,315	$ 22,983,877	40%
e-Builder, Inc.	$ 236,599	$ 236,599	100%
Jacobs Engineering Group	$ 31,531,040	$ 12,996,843	41%
Hamner, Jewell & Associates	$ 63,995	$ 18,969	30%
Bender Rosenthal, Inc.	$ 650,628	$ 245,676	38%
Associated Right of Way Services, Inc.	$ 54,072	$ 14,225	26%
Psomas	$ 1,818,679	$ 462,242	25%
Parsons	$ 12,180,848	$ 4,403,630	36%
Prime US-Park Tower, LLC	$ 1,342,276	$ 780,665	58%
110 Holdings dba Launch Consulting, LLC	$ 921,619	$ 459,991	50%
JAMBO-Silvacom LTD	$ 39,598	$ 36,665	93%
Best Best & Krieger	$ 519,979	$ 126,486	24%
Metropolitan Water District of S. California	$ 623,750	$ 82,638	13%
Dept of Water Resources	$ 500,000	$ -	0%
AECOM Technical Services	$ 1,514,031	$ 546,592	36%
Gwendolyn Buchholz, Permit Engineer Inc	$ 245,913	$ 122,808	50%
AVI-SPL LLC	$ 47,617	$ 14,563	31%
Bradner Consulting LLC	$ 629,610	$ 312,462	50%
Alliant Insurance	$ 30,040	$ 27,549	92%
Lucas Public Affairs, LLC	$ 1,055,575	$ 706,021	67%
STV Incorporated	$ 976,588	$ 263,119	27%
LuxBus America	$ 18,750	$ 3,860	21%
National Constructors' Group, Inc.	$ 498,575	$ -	0%
CohnReznick Advisory LLC	$ 738,850	$ 619,799	84%
Schnabel Engineering West, Inc	$ 519,596	$ -	0%
Project Neutral, Inc.	$ 117,545	$ 110,623	94%
Caltronics Business Systems	$ 34,989	$ 16,137	46%
Municipal Resource Group, LLC	$ 154,102	$ 51,266	33%

Contracts

Table 3 - Contract Summary (FY 25/26), 2 of 2

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Miles Treaster & Associates	$ 18,000	$ 1,490	8%
Matthew Ian Keogh	$ 15,600	$ 2,226	14%
onPar Advisors LLC	$ 125,508	$ 125,508	100%
Santiago Water Strategies	$ 72,750	$ 47,438	65%
Carahsoft Technology Corporation (HootSuit	$ 18,853	$ 18,853	100%
Consolidated Communications, Inc.	$ 113,256	$ 5,698	5%
AT&T	$ 57,875	$ 1,992	3%
Embrava USA, Inc.	$ 58,000	$ 41,848	72%
Agreements <$15k	$ 152,607	$ 79,395	52%

S/DVBE Status

FY 25/26

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$57,697,315	$22,983,877	$5,172,543	$0	$1,343,814	$0	9%	0%	6%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
AECOM Technical Services			**$1,514,031**	**$546,592**	**$0**	**$0**	**0.0%**	**0.0%**
	Inspection Services, Inc.	SBE			$0	$0	0.0%	0.0%
Associated Right of Way Services, Inc.		**SBE**	**$54,072**	**$14,225**	**$54,072**	**$14,225**	**100.0%**	**100.0%**
Bender Rosenthal, Inc.		**SBE**	**$650,628**	**$245,676**	**$650,628**	**$245,676**	**100.0%**	**100.0%**
Caltronics Business Systems		**SBE**	**$34,989**	**$16,137**	**$34,989**	**$16,137**	**100.0%**	**100.0%**
Hamner, Jewell & Associates		**SBE**	**$63,995**	**$18,969**	**$63,995**	**$18,969**	**100.0%**	**100.0%**
Jacobs Engineering Group			**$31,531,040**	**$12,996,843**	**$1,356,470**	**$327,071**	**4.3%**	**2.5%**
	5RMK	SBE			$142,975	$13,512	0.5%	0.10%
	JMA	SBE			$800,039	$157,608	2.5%	1.2%
	LCI	SBE			$138,436	$88,127	0.4%	0.7%
	Peter Wiseman	SBE			$0	$0	0.0%	0.0%
	Robert Marshall	SBE			$0	$0	0.0%	0.0%
	REY Engineers	SBE			$275,020	$67,824	0.9%	0.5%
Lucas Public Affairs, LLC			**$1,055,575**	**$706,021**	**$237,605**	**$143,121**	**22.5%**	**20.3%**
	Lunia Blue	SBE			$237,605	$143,121	22.5%	20.3%
Municipal Resource Group, LLC		**SBE**	**$154,102**	**$51,266**	**$154,102**	**$51,266**	**100.0%**	**100.0%**
Parsons			**$12,180,848**	**$4,403,630**	**$2,620,682**	**$527,348**	**21.5%**	**12.0%**
	Chaves	SBE			$2,620,682	$527,348	21.5%	12.0%

DCA

Contract Procurement

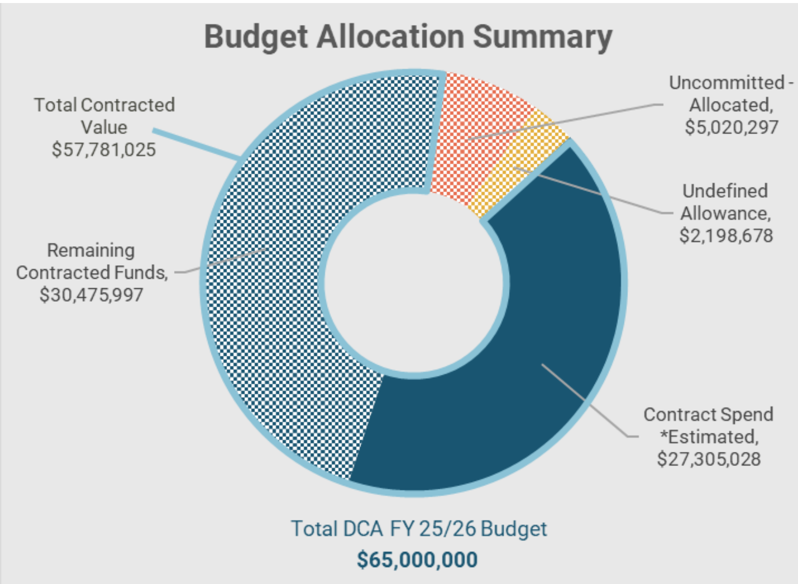
There are no active professional services procurements at this time.

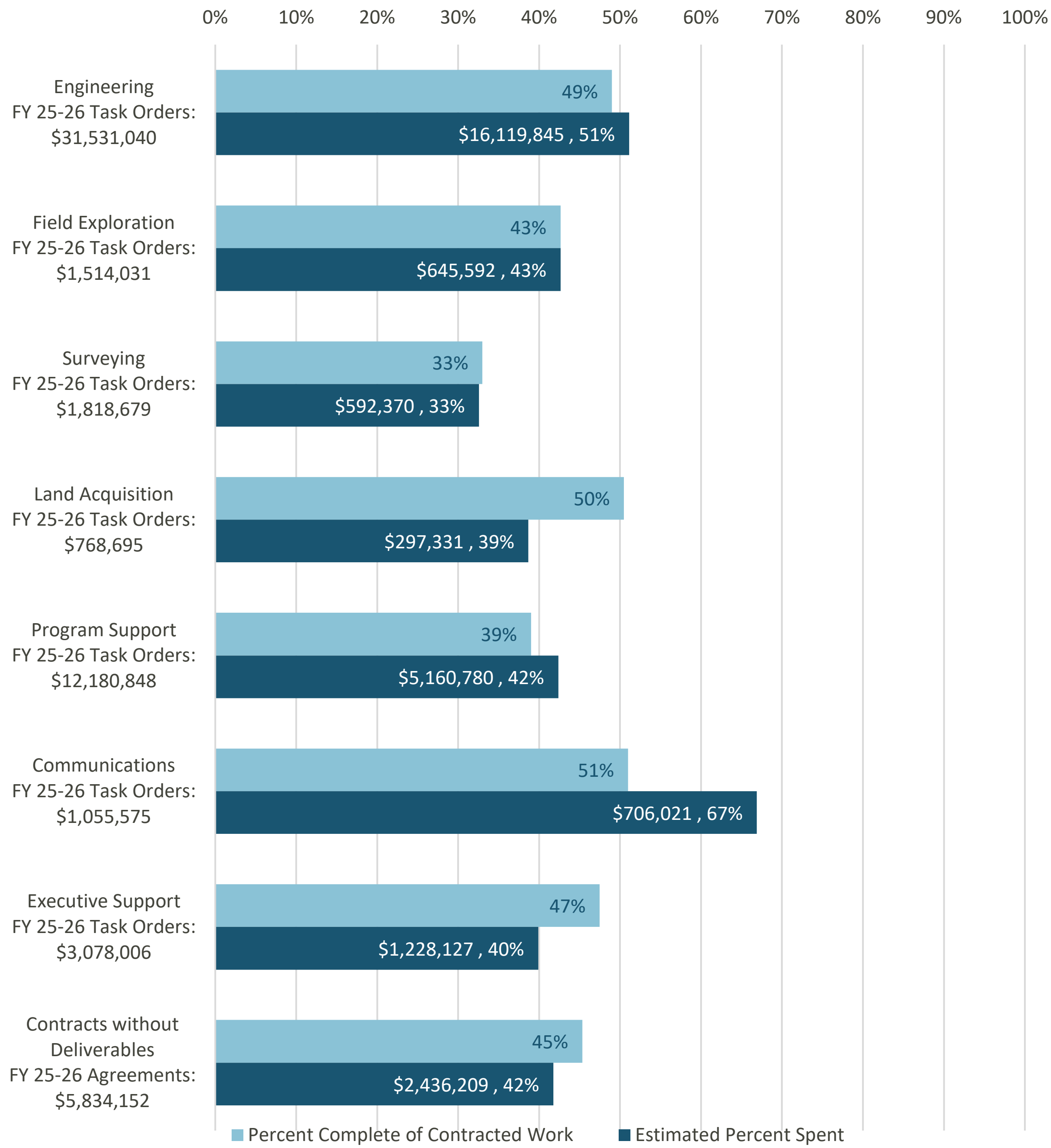
Progress Reporting

As of 12/31/2025

Total Delta Conveyance Contracts

46% Complete of Contracted Work / 47% Estimated Spent





Progress Reporting Notes

- **'Percent Complete of Contracted Work'** represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated monthly.
- **'Estimate Percent Spent'** provides an approximation of fiscal year costs through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the contracted work for FY 25/26.

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