DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

December 2025 Monthly Report

Activities in November 2025

Agenda Item 7a

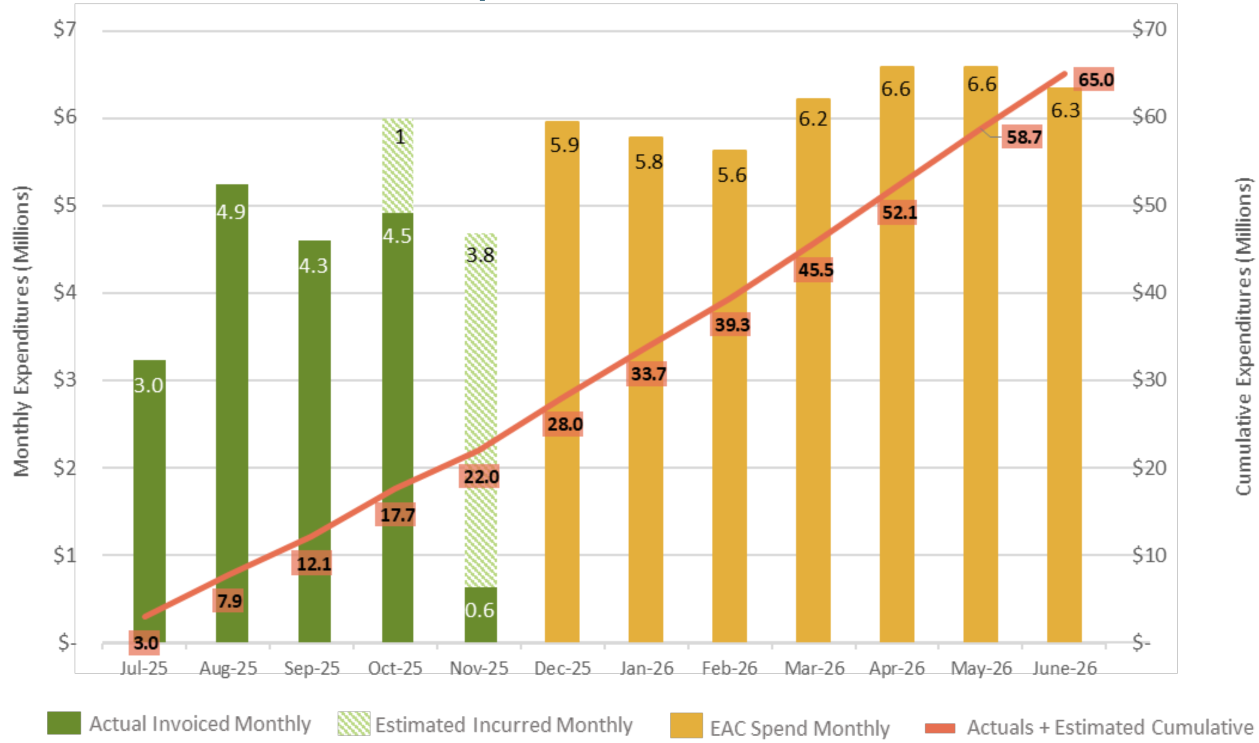
Delivering The Future: DCA At Work

KEY UPDATES FROM ACROSS THE PROJECT

- Support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential refinements; updated cost estimate and Basis of Design Report planned for early 2027
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase in 2027

Executive Summary

Actual/Forecasted Expenditures



Financials

- FY25/26 Budget = $65.0M
- Financial Performance: EAC = $65.0M; $56.4M committed; $17.5M incurred
- Work Progress: 40% complete vs. 39% estimated spent
- SBE/DVBE Participation: 9% of committed contracts; 7% of invoiced to date

Procurements

- There are no active professional services procurements at this time

Outreach

- Attendance at the ACWA Conference, had a booth presence with refreshed branding, and onsite support and engagement
- Developed additional cost messaging along with a supporting one-pager
- Created a Threads social media profile for DCA
- Preparing the first edition of the DCA Quarterly Newsletter

Activities and Highlights

TECHNICAL SERVICES	LAND ACQUISTION	ENVIRONMENTAL
NOVEMBER 2025 HIGHLIGHTS		
• Continued to support and prioritize access agreements for all types of field activities, including environmental, geotechnical, and surveying • Continued to review and update the Preliminary Baseline Schedule to include additional detail regarding scope and budget for activities planned through 2028 • Continued developing the Systemwide Basis of Design Report (BODR)	• Developed the right-of-way and temporary entry permit schedule • Oversaw Record Research by PSOMAS to map the existing encumbrances of record within the proposed alignment • Assembled temporary entry requirements and communications for potential restart of fieldwork in Spring 2026 • Coordinated with DCO and DCA Survey Manager on boundary surveys	• Continued to assemble project information to support DCO ongoing permit efforts • Finalized updates of DCP feature descriptions incorporating permit requirements and criteria • Coordinated with the Field Investigation Teams to update the Environmental Commitment program for future Geotechnical Investigations, including expansion of the capabilities of compliance tracking program
ONGOING		
• Continue development of BODR and coordinate organization of cost estimate with Program Support • Develop BODR content for review workshops in January • Complete Geotechnical Data Management Plan and Digital Tools Workplan • Continue to support DWR with information requests for environmental permitting	• Manage development, tracking and acquisition of temporary access rights to support field explorations and surveys • Prepare right-of-way cost estimate for all impacted parcels • Refine comprehensive understanding of complete permanent property requirements including easements and acquisitions • Continue to receive title reports • Continue work on Batch 5 TEPs	• Continue to develop environmentally-related portions of the BODR, including preparation of information required by environmental commitments, such as requirements for construction contractors • Continue to coordinate with DCO to develop a Tracking/Reporting Tool to document compliance with the environmental commitments during design, construction, and commissioning • Continue supporting Change of Point of Diversion hearings at the State Water Resources Control Board and other ongoing permitting processes being completed by DCO

Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
NOVEMBER 2025 HIGHLIGHTS			
• Initiated DCA file management overhaul and reorganization • Safety Working Group kickoff with DCA and DCO participants to prepare for upcoming field activities • Completion of sustainability benchmarking analysis and launched workplan for programmatic plan development	• Rolled out new booth materials at ACWA and supported onsite engagement • Developed additional cost messaging along with a supporting one-pager • Created a Threads social media profile for DCA • Launched paid social media trial on Instagram	• Continued assistance with contracting matters	• Developed Task Orders to onboard additional resources for Strategic Support Services to assist with Independent Technical Advisory activities. • Coordination and Planning on the HR Manager Recruitment process. • Conducted peer agency debriefs on lessons learned for Mega-Project Delivery • Participated in industry conferences on behalf of DCP
ONGOING			
• Cost Estimating Plan and Approach in collaboration with Technical Services • Integration of delivery phase program schedule with DCA Work Breakdown Structure • Development of standard procurement activities and timelines for delivery phase	• Continuing PWA communications assessment • Preparing the first edition of the DCA Quarterly Newsletter • Developing the Quarterly Communications Strategy Plan for FY 25-26 • Updating and organizing the DCA website Document Library	• Continue supporting legal needs for DCA and DWR • Assist Program Support and Executive Office with procurement and contract management efforts	• Participate in industry events to provide project updates • Prepare for project delivery phase and implementation considerations by PWAs targeted for 2027 • Onboarding the new HR Manager in December • Coordination with the Executive Support vendors on planning for the upcoming Independent Advisory Workshops

Communications Dashboard: November 2025

Upcoming

- Rollout first edition of DCA Quarterly Newsletter
- Ongoing materials refresh and translations
- Develop Quarterly Communications Strategy Plan for FY 25-26
- DCA website Document Library updates

Activities

- Continuing PWA Communications Assessment
- Developed additional cost messaging along with a supporting one-pager
- Rolled out new conference booth materials at ACWA Fall Conference

Website & Social Media

Website Sessions	6,796
Pageviews	9,940
Posts	12
Followers	4,505
Social Views	7,255
Interactions	1,232

Events

Attended: PPIC Water Conference
Upcoming: ACWA Fall Conference, California Infrastructure Development Conference & Expo, SCWC Quarterly Luncheon, Urban Water Institute Spring Conference

Materials

New

- DCA Threads profile
- Cost estimate one-pager

In Development

- External PowerPoint Template
- About DCA Fact Sheet
- Spanish & Chinese translations:
  - Reducing Impacts
  - Cost Efficiency

Budget | SUMMARY

The FY25/26 DCA budget has been approved at $65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of $65.0M (Table 1). Planned Geotechnical work has been reinstated and is now included in the EAC pending preliminary injunction removal. The DCA has committed $56.4M (details in Tables 2 and 3) and has incurred $17.5M in expenditures since July 1, 2025 (details in Tables 2 and 3). Planned vs. Actual cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 25/26)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 5,002,300	$ 5,002,300	$ 4,834,275	$ 1,702,971	$ 6,895,775	$ 1,893,475
Community Engagement	1,449,000	1,449,000	1,167,351	586,257	1,571,717	122,717
Program Controls	6,956,000	6,956,000	7,075,809	1,416,305	7,075,809	119,809
Administration	5,678,600	5,678,600	5,764,748	1,966,949	6,189,686	511,086
Procurement & Contract Administration	950,900	950,900	950,731	224,151	950,731	(169)
Property	1,269,600	1,269,600	1,268,695	235,355	1,218,695	(50,905)
Permitting Management	2,765,000	2,765,000	2,567,114	625,488	2,489,425	(275,575)
Health and Safety	400,100	400,100	400,008	94,300	400,008	(92)
Quality Management	541,200	541,200	541,190	100,709	541,190	(10)
Sustainability	424,600	424,600	424,543	46,007	424,543	(57)
Geotechnical Management	818,100	818,100	818,305	242,032	918,305	100,205
Survey & Mapping Management	265,900	265,900	303,468	71,643	294,299	28,399
Program Initiation						
Engineering	$ 27,260,600	$ 27,260,600	$ 26,982,820	$ 9,455,018	$ 26,611,476	$ (649,124)
Program Delivery						
Project Delivery	$ 11,218,100	$ 11,218,100	$ 3,332,710	$ 715,305	$ 9,418,341	$ (1,799,759)
	$ 65,000,000	**$ 65,000,000**	**$ 56,431,765**	**$ 17,482,490**	**$ 65,000,000**	**$ -**

DCA

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 1 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 65,000,000**	**$ 65,000,000**	**$ 56,431,765**	**$ -**	**$ 17,482,490**	**$ 47,867,423**	**31%**	**65,000,000**	**$ -**
Executive Office	**5,002,300**	**5,002,300**	**4,834,275**	**-**	**1,702,971**	**3,299,329**	**35%**	**6,895,775**	**1,893,475**
Executive Office	3,276,700	3,276,700	3,295,270	-	1,247,604	2,029,096	38%	5,321,770	2,045,070
Legal	520,000	520,000	519,979	-	126,486	393,514	24%	369,979	(150,021)
Audit	18,000	18,000	18,000	-	4,435	13,565	25%	18,000	-
Treasury	355,300	355,300	347,613	-	72,609	282,691	21%	332,613	(22,687)
Human Resources	832,300	832,300	653,413	-	251,837	580,463	39%	853,413	21,113
Community Engagement	**1,449,000**	**1,449,000**	**1,167,351**	**-**	**586,257**	**862,743**	**50%**	**1,571,717**	**122,717**
Management	823,900	823,900	823,661	-	484,127	339,773	59%	946,777	122,877
Community Coordination	250,000	250,000	-	-	-	250,000	0%	250,000	-
Outreach	375,100	375,100	343,690	-	102,130	272,970	30%	374,940	(160)
Program Controls	**6,956,000**	**6,956,000**	**7,075,809**	**-**	**1,416,305**	**5,539,695**	**20%**	**7,075,809**	**119,809**
Management	477,100	477,100	480,020	-	116,726	360,374	24%	480,020	2,920
Risk Management	349,700	349,700	349,631	-	77,913	271,787	22%	349,631	(69)
Cost Management	1,952,200	1,952,200	1,952,115	-	348,709	1,603,491	18%	1,952,115	(85)
Schedule Management	1,448,500	1,448,500	1,448,473	-	448,588	999,912	31%	1,448,473	(27)
Document Management	695,800	695,800	695,770	-	124,223	571,577	18%	695,770	(31)
Cost Estimating	158,300	158,300	461,647	-	26,038	132,262	6%	461,647	303,347
Governance	1,688,300	1,688,300	1,688,154	-	274,108	1,414,192	16%	1,688,154	(146)
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
Administration	**5,678,600**	**5,678,600**	**5,764,748**	**-**	**1,966,949**	**3,711,651**	**34%**	**6,189,686**	**511,086**
Management	1,776,300	1,776,300	1,776,221	-	361,317	1,414,983	20%	1,776,221	(79)
Facilities	1,675,300	1,675,300	1,760,315	-	836,754	838,546	48%	1,779,971	104,671
Information Technology	2,227,000	2,227,000	2,228,211	-	768,878	1,458,122	35%	2,633,494	406,494

DCA

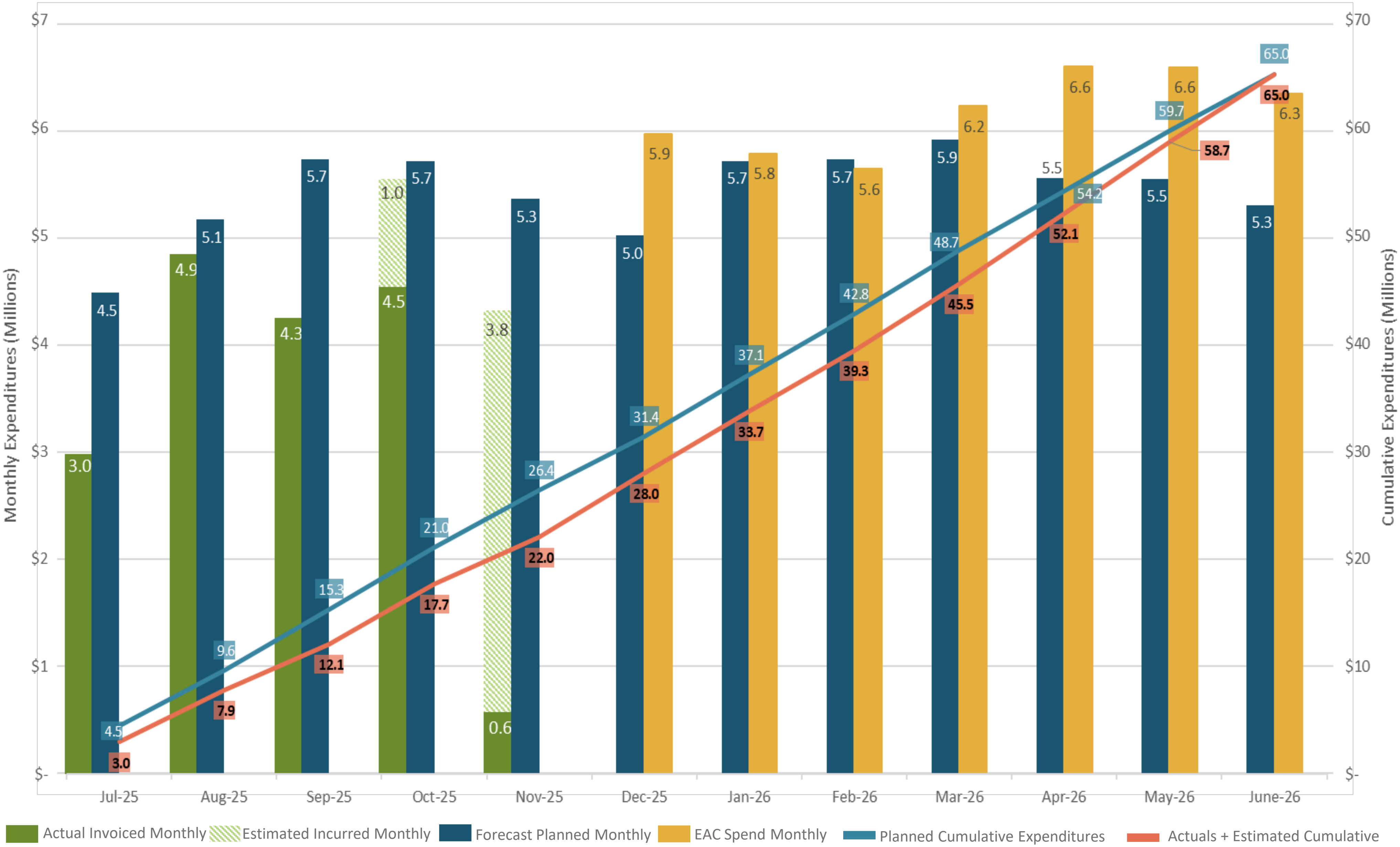
Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 2 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Procurement & Contract Administration	**950,900**	**950,900**	**950,731**	**-**	**224,151**	**726,749**	**24%**	**950,731**	**(169)**
Procurement Management	950,900	950,900	950,731	-	224,151	726,749	24%	950,731	(169)
Property	**1,269,600**	**1,269,600**	**1,268,695**	**-**	**235,355**	**1,034,245**	**19%**	**1,218,695**	**(50,905)**
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	2,570	116,330	2%	118,067	(833)
Temporary Entrance Permits	826,900	826,900	800,506	-	59,310	767,590	7%	700,506	(126,394)
Land Purchase	173,800	173,800	200,122	-	173,475	325	87%	300,122	126,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	100,000	(50,000)
Permitting Management	**2,765,000**	**2,765,000**	**2,567,114**	**-**	**625,488**	**2,489,425**	**24%**	**2,489,424**	**(275,575)**
Management	2,124,200	2,124,200	1,943,532	-	603,318	1,856,306	31%	1,856,305	(267,895)
Permit Monitoring and Compliance	640,800	640,800	623,582	-	22,170	633,119	4%	633,119	(7,681)
Health & Safety	**400,100**	**400,100**	**400,008**	**-**	**94,300**	**305,800**	**24%**	**400,008**	**(92)**
Management	400,100	400,100	400,008	-	94,300	305,800	24%	400,008	(92)
Quality Management	**541,200**	**541,200**	**541,190**	**-**	**100,709**	**440,491**	**19%**	**541,190**	**(10)**
Management & Auditing	541,200	541,200	541,190	-	100,709	440,491	19%	541,190	(10)
Sustainability	**424,600**	**424,600**	**424,543**	**-**	**46,007**	**378,593**	**11%**	**424,543**	**(57)**
Management	424,600	424,600	424,543	-	46,007	378,593	11%	424,543	(57)
Geotechnical Management	**818,100**	**818,100**	**818,305**	**-**	**242,032**	**576,068**	**30%**	**918,305**	**100,205**
Management	818,100	818,100	818,305	-	242,032	576,068	30%	918,305	100,205
Survey & Mapping Management	**265,900**	**265,900**	**303,468**	**-**	**71,643**	**194,257**	**24%**	**294,299**	**28,399**
Management	265,900	265,900	303,468	-	71,643	194,257	24%	294,299	28,399
Engineering	**27,260,600**	**27,260,600**	**26,982,820**	**-**	**9,455,018**	**17,805,582**	**35%**	**26,611,476**	**(649,124)**
Management & Administration	3,475,300	3,475,300	3,103,360	-	791,852	2,683,448	26%	3,190,163	(285,137)
Facility Studies	50,500	50,500	65,426	-	65,155	(14,655)	100%	65,426	14,926
Basis of Design Reports	21,091,900	21,091,900	21,005,653	-	8,053,640	13,038,260	38%	20,788,420	(303,480)
Program Delivery Planning	2,440,500	2,440,500	2,440,435	-	520,985	1,919,515	21%	2,321,177	(119,323)
Permit Engineering Support	202,400	202,400	367,946	-	23,386	179,014	6%	246,290	43,890
Project Delivery	**11,218,100**	**11,218,100**	**3,332,710**	**-**	**715,305**	**10,502,795**	**21%**	**9,418,341**	**(1,799,759)**
Project Geotechnical	5,189,900	5,189,900	1,514,031	-	355,608	4,834,292	23%	5,189,900	-
Project Surveying and Mapping	1,818,700	1,818,700	1,818,679	-	359,696	1,459,004	20%	1,798,679	(20,021)
Undefined Allowance	4,209,500	4,209,500	-	-	-	4,209,500	0%	2,429,763	(1,779,737)

Budget | DETAIL

Figure 1| FY 25/26 Cash Flow to Date



Contracts

Table 3 - Contract Summary (FY 25/26)

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 56,431,765	$ 17,482,490	31%
e-Builder, Inc.	$ 236,599	$ 236,599	100%
Jacobs Engineering Group	$ 31,531,040	$ 10,536,841	33%
Hamner, Jewell & Associates	$ 63,995	$ -	0%
Bender Rosenthal, Inc.	$ 650,628	$ 232,785	36%
Associated Right of Way Services, Inc.	$ 54,072	$ 2,570	5%
Psomas	$ 1,818,679	$ 359,696	20%
Parsons	$ 12,180,848	$ 2,467,261	20%
Prime US-Park Tower, LLC	$ 1,342,276	$ 670,219	50%
110 Holdings dba Launch Consulting, LLC	$ 921,619	$ 273,924	30%
JAMBO-Silvacom LTD	$ 39,598	$ 36,665	93%
Best Best & Krieger	$ 519,979	$ 126,486	24%
Metropolitan Water District of S. California	$ 624,250	$ 57,186	9%
Dept of Water Resources	$ 500,000	$ -	0%
AECOM Technical Services	$ 1,514,031	$ 355,608	23%
Gwendolyn Buchholz, Permit Engineer Inc	$ 245,913	$ 101,394	41%
AVI-SPL LLC	$ 47,617	$ 14,563	31%
Bradner Consulting LLC	$ 629,610	$ 260,385	41%
Alliant Insurance	$ 30,040	$ 27,549	92%
Lucas Public Affairs, LLC	$ 1,055,575	$ 581,251	55%
STV Incorporated	$ 976,588	$ 257,345	26%
LuxBus America	$ 18,750	$ 3,860	21%
CohnReznick Advisory LLC	$ 572,075	$ 491,723	86%
Project Neutral, Inc.	$ 117,545	$ 96,596	82%
Caltronics Business Systems	$ 34,989	$ 11,523	33%
Municipal Resource Group, LLC	$ 154,102	$ 40,291	26%
Miles Treaster & Associates	$ 18,000	$ 1,490	8%
Matthew Ian Keogh	$ 15,600	$ 1,008	6%
onPar Advisors LLC	$ 125,508	$ 125,508	100%
Santiago Water Strategies	$ 72,750	$ 32,038	44%
Consolidated Communications, Inc.	$ 113,256	$ 2,849	3%
AT&T	$ 57,875	$ -	0%
Agreements <$15k	$ 148,357	$ 77,278	52%

DCA

S/DVBE Status

FY 25/26

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$56,431,765	$17,482,490	$5,172,543	$0	$1,164,233	$0	9%	0%	7%	0%

SBE/DVBE Vendor Detail

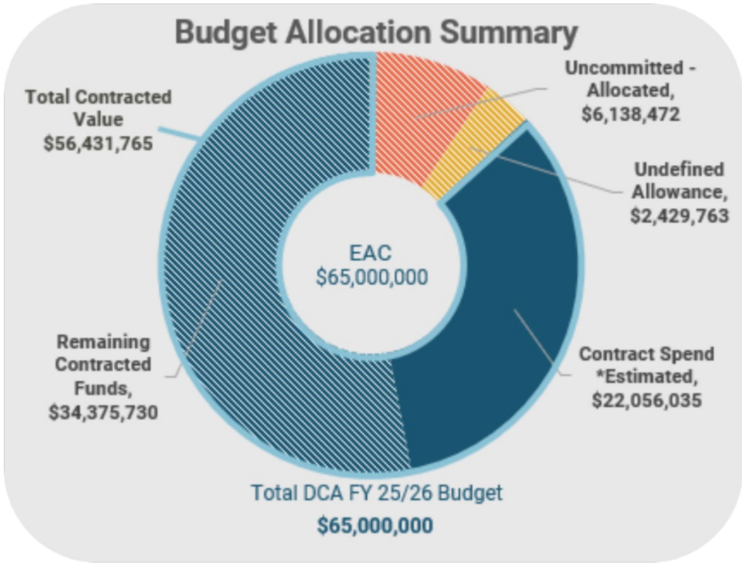
Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
AECOM Technical Services			**$1,514,031**	**$355,608**	**$0**	**$0**	**0.0%**	**0.0%**
	Inspection Services, Inc.	SBE			$0	$0	0.0%	0.0%
Associated Right of Way Services, Inc.		**SBE**	**$54,072**	**$2,570**	**$54,072**	**$2,570**	**100.0%**	**100.0%**
Bender Rosenthal, Inc.		**SBE**	**$650,628**	**$232,785**	**$650,628**	**$232,785**	**100.0%**	**100.0%**
Caltronics Business Systems		**SBE**	**$34,989**	**$11,523**	**$34,989**	**$11,523**	**100.0%**	**100.0%**
Hamner, Jewell & Associates		**SBE**	**$63,995**	**$0**	**$63,995**	**$0**	**100.0%**	**100.0%**
Jacobs Engineering Group			**$31,531,040**	**$10,536,841**	**$1,356,470**	**$224,199**	**4.3%**	**2.1%**
	5RMK	SBE			$142,975	$13,512	0.5%	0.13%
	JMA	SBE			$800,039	$88,732	2.5%	0.8%
	LCI	SBE			$138,436	$71,612	0.4%	0.7%
	Peter Wiseman	SBE			$0	$0	0.0%	0.0%
	Robert Marshall	SBE			$0	$0	0.0%	0.0%
	REY Engineers	SBE			$275,020	$50,343	0.9%	0.5%
Lucas Public Affairs, LLC			**$1,055,575**	**$581,251**	**$237,605**	**$125,518**	**22.5%**	**21.6%**
	Lunia Blue	SBE			$237,605	$125,518	22.5%	21.6%
Municipal Resource Group, LLC		**SBE**	**$154,102**	**$40,291**	**$154,102**	**$40,291**	**100.0%**	**100.0%**
Parsons			**$12,180,848**	**$2,467,261**	**$2,620,682**	**$527,348**	**21.5%**	**21.4%**
	Chaves	SBE			$2,620,682	$527,348	21.5%	21.4%

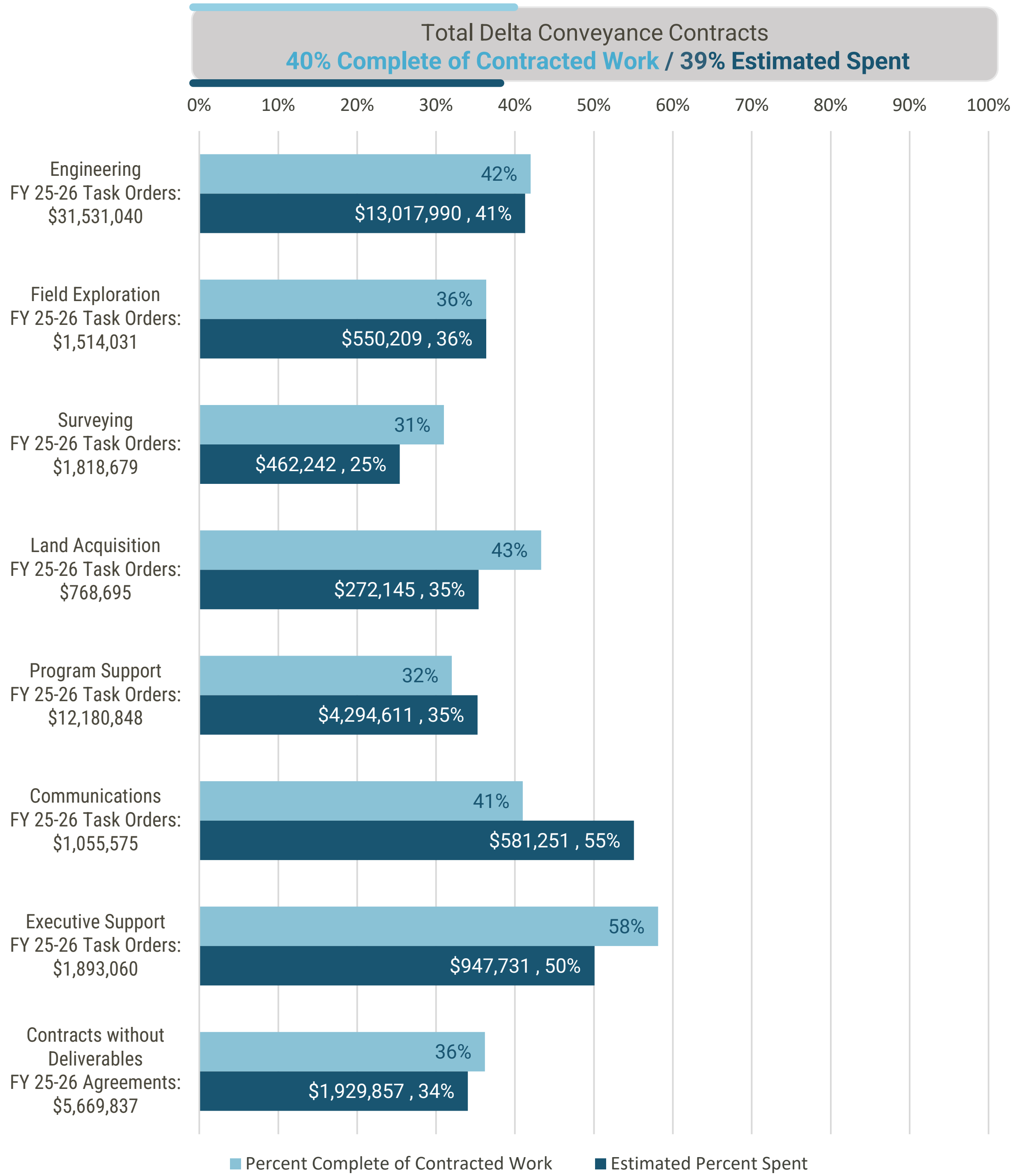
Contract Procurement

There are no active professional services procurements at this time.

Progress Reporting

As of 11/31/2025





Progress Reporting Notes

- **'Percent Complete of Contracted Work'** represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated monthly.
- **'Estimate Percent Spent'** provides an approximation of fiscal year costs through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the contracted work for FY 25/26.

DCA