



(888) 853-8486  
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**dcdca.org**

December 15, 2025

Attn: ***Delta Conveyance Design and Construction Authority Board of Directors***

Subject: ***Materials for the December 18, 2025, Regular Board Meeting***

Members of the Board:

The Delta Conveyance Design and Construction Authority (DCA) Board of Directors will have a Regular Board Meeting, scheduled for **Thursday, December 18, 2025 at 1:30 p.m.** and will be a **hybrid** meeting. The Board will meet in closed session and anticipate opening the Regular Session at approximately **2:00 p.m.** Members of the public may attend the meeting in person or virtually. The call-in and video information, as well as meeting location is provided in the attached agenda. Meeting information will also be posted on the dcdca.org website.

Enclosed are the agenda and materials for the Board meeting in a PDF file, which has been bookmarked for your convenience.

Regards,

Graham Bradner DCA  
Executive Director



**DELTA CONVEYANCE DESIGN AND CONSTRUCTION AUTHORITY  
BOARD OF DIRECTORS MEETING**

REGULAR MEETING

Thursday, December 18, 2025  
1:30 p.m.  
Hybrid (Teleconference) Meeting

DCDCA Boardroom  
980 9th Street, Suite 100  
Sacramento, CA 95814

TELECONFERENCE LOCATIONS:

1. Valley Water, 5750 Almaden Expressway, San Jose CA 95118
2. Santa Clarita Valley Water Agency, Boardroom, 27234 Bouquet Canyon Road, Santa Clarita, CA 91350
3. Mojave Water Agency, 13846 Conference Center Drive, Apple Valley, CA 92307

CONFERENCE ACCESS INFORMATION:

Phone Number: (669) 444-9171 Access Code: 89581762692#

**Virtual Meeting Link:** <https://dcdca-org.zoom.us/j/89581762692?from=addon>

Please join the meeting from your computer, tablet, or smartphone.

Additional information about participating by telephone or via the remote meeting solution is available here: <https://www.dcdca.org>

AGENDA

Except as permitted by Government Code section 54953(f), Directors will attend the meeting from the DCDCA Boardroom or any of the teleconference locations. Members of the public may attend in person at these locations or remotely through the virtual meeting link above. Assistance to those wishing to participate in the meeting in person or remotely will be provided to those requiring accommodations for disabilities in compliance with the Americans with Disabilities Act of 1990. Interested person must request the accommodation as soon as possible in advance of the meeting by contacting the DCA support staff at (888) 853-8486 or [info@dcdca.org](mailto:info@dcdca.org). Members of the public may speak regarding items on the agenda during those items and when recognized by the Chair. Speakers are limited to three minutes each; however, the Chair may limit this time when reasonable based on the circumstances. Persons wishing to provide public comment remotely on Agenda Items are encouraged to complete a public comment request form at: <https://tinyurl.com/dcapubliccomment> by 2:00 pm or through the QR code below. In addition, members of the public may use the “raise hand” function (\*9 if participating by telephone only) during the meeting to request the opportunity to speak. Additional information will be provided at the commencement of the meeting.

1. **CALL TO ORDER**

2. **ROLL CALL** – Any private remote meeting attendance will be noticed or approved at this time.

3. **CLOSED SESSION**

(a) **CONFERENCE WITH LEGAL COUNSEL**

Significant exposure to litigation pursuant to Government Code Section 54956.9(d)(2):

- i. *Tulare Lake Basin Water Storage District v. DWR*, Sacramento Superior Court, Case No. 24WM000006 (and related cases), Third District Court of Appeal, Case No. C101878

4. **OPEN REGULAR MEETING & PLEDGE OF ALLEGIANCE** – At approximately 2:00p.m.

5. **PUBLIC COMMENT**

*Members of the public may address the Authority on matters that are within the Authority's jurisdiction but not on the agenda at this time. Speakers are generally limited to three minutes each; however, the Chair may further limit this time when reasonable based on the circumstances. Persons wishing to speak may do so remotely through the electronic meeting link, by scanning the QR Code, or teleconference number when recognized by the Chair. The DCA encourages public comments and requests that speakers present their remarks in a respectful manner, within established time limits, and focus on issues which directly affect the DCA or are within its jurisdiction.*



6. **APPROVAL OF MINUTES**

- (a) October 16, 2025, Regular Meeting Minutes

7. **DISCUSSION ITEMS**

- (a) December Monthly Board Report

Recommended Action: Information Only.

- (b) Sustainability Update

Recommended Action: Information Only.

- (c) Annual Financial Audit Report

Recommended Action: Information Only.

- (d) Sr. Leadership Spotlight, Gwen Buchholz, DCA Environmental Division Manager

Recommended Action: Information Only

- (e) Conflict of Interest Code Amendment

Recommended Action: Adopt Resolution.

## 8. REPORTS AND ANNOUNCEMENTS

*Members of the public may address the Authority on matters pertaining to the Reports at this time.*

- (a) General Counsel's Report
- (b) Treasurer's Report
- (c) DCP Communications Report
- (d) DWR Environmental Report
- (e) Verbal Reports, if any

## 9. FUTURE AGENDA ITEMS

## 10. ADJOURNMENT

\* \* \* \* \*

*The Board of Directors meet bi-monthly, proposed next scheduled meetings:*

*February 19, 2026, Regular Board Meeting at 2:00 p.m. (1:30 p.m. if there is a closed session).*

*April 16, 2026, Regular Board Meeting at 2:00 p.m. (1:30 p.m. if there is a closed session).*

*May 21, 2025, Regular Board Meeting at 2:00 p.m. (1:30 p.m. if there is a closed session).*

BOARD OF DIRECTORS MEETING

# MINUTES

## REGULAR MEETING

Thursday, October 16, 2025

1:30 p.m.

(Paragraph numbers coincide with agenda item numbers)

### 1. CALL TO ORDER

The regular meeting of the Delta Conveyance Design and Construction Authority (DCA) Board of Directors was called to order in person, by teleconference, and remotely - Conference Access Information: Phone Number: (669) 444-9171, Code: 88966794201#, <https://dcdca-org.zoom.us/j/88966794201?from=addon> at 1:30 pm.

### 2. ROLL CALL

Board members in attendance from the DCA Boardroom were President Martin Milobar, Director Gary Martin, Director Robert Cheng, Director John Weed and Director Miguel Luna. Director Tony Estremera and Director Adnan Anabtawi participated remotely.

Alternate Directors in attendance remotely were Dennis LaMoreaux, Sarah Palmer, Royce Fast, and Shiloh Ballard. Alternate Director Jacquelyn McMillan attended from the DCA Boardroom; the Board Clerk captured their attendance for the record.

DCA staff members in attendance were Graham Bradner, Josh Nelson, Jessyca Sheehan, and Clint Rehmann.

Department of Water Resources (DWR) staff member in attendance was Carrie Buckman.

### 3. CLOSED SESSIONS

No public comment requests were received for this item.

### 4. OPEN REGULAR MEETING & PLEDGE OF ALLEGIANCE

President Milobar opened the regular session at approximately 2:04 p.m. and asked Josh Nelson, DCA General Counsel, to report out on closed session. There were no reportable actions.

### 5. PUBLIC COMMENT

No public comment requests were received for this item. President Milobar closed the public comment item.

## 6. APPROVAL OF MINUTES: August 21, 2025, Regular Board Meeting

Recommendation: Approve the August 21, 2025, Regular Board Meeting Minutes

Motion to Approve Minutes from August 21, 2025, as

Noted: Estremera  
Second: Weed  
Yeas: Milobar, Luna, Estremera, Cheng, Anabtawi, Weed  
Nays: None  
Abstains: Martin  
Recusals: None  
Absent: None  
Summary: 6 Yeas; 0 Nays; 1 Abstain; 0 Absent. (Motion passed as MO 25-10-01).

## 7. DISCUSSION ITEMS:

### a) October DCA Monthly Report

#### *Informational Item*

DCA Executive Director, Graham Bradner, presented the Monthly Report for October 2025 activities to the Board. Mr. Bradner stated that DCA continues to provide engineering and environmental support to DWR, and DWR is currently engaged in Change in Point of Diversion (CPOD) hearings with the State Water Resources Control Board (SWRCB). Engineering studies are being conducted to advance the overall project design and consider potential innovations. The team is also preparing to update the cost estimate and Basis of Design Report (BODR) planned for early 2027, as well as working on the development of internal management plans, procedures, and workflows for transitioning to the delivery phase in 2027.

Regarding the budget overview, the Board of Directors approved the Fiscal Year (FY) 2025/26 budget of \$65M. DCA has committed a total of \$55.8M through task orders and contracts and, to date, has incurred \$7.5M. The Estimate at Completion (EAC) is \$59.5M, which is approximately nine (9) percent under budget. The work progress for vendors that have deliverables is 23% complete with 20% of the committed budget spent. Small Business Enterprise/Disabled Veteran Business Enterprise (SBE/DVBE) committed contracts participation is nine (9) percent, and of that, five (5) percent has been invoiced. Mr. Bradner stated that DCA is approaching completion of the FY 24/25 budget. The budget was \$43M and has a current EAC of \$31.5M, with an underrun of 26%.

Mr. Bradner informed the Board that there are two (2) procurements that are ongoing: Primary Internet Services Renewal and Social Media Management Platform.

DCA rolled out new guidelines and templates for updating and refreshing the brand. Mr. Bradner noted that a comprehensive communications assessment has been launched in collaboration with participating Public Water Agencies (PWAs). Enhancements have been made to the DCA website library and related Delta Conveyance Project (DCP) materials. Mr. Bradner also highlighted the organization's participation in the Orange County Water Summit as part of ongoing outreach efforts.

President Milobar inquired about the September figures shown on the financial chart and whether additional invoices were anticipated to address the noted variance.

Mr. Bradner clarified that this pattern is typical, as certain expenses such as rent are paid at the beginning of the month, while vendor invoices are generally submitted well into the following month. These invoices undergo a review and validation process prior to payment and are only recorded as actual incurred costs once verified. Until then, they remain categorized as forecasted expenses.

No further comments or questions were received from the Board, nor were any public comment requests received.

**b) DCP Roadmap Check-In**

*Informational Item*

Mr. Bradner presented the project roadmap outlining the work scope through 2027, emphasizing that this period represents a decision-making timeframe for participating water agencies. Key milestones identified for late 2026 and early 2027 include the completion of major permitting efforts, advancement of key engineering topics leading to an updated Class 3 (three) cost estimate, and continued progress on the program delivery planning. Mr. Bradner also noted that, prior to project implementation, an amendment to the Joint Exercise of Powers Agreement (JEPA) will be required to reintroduce language supporting the next phase of work.

Mr. Bradner provided an overview of the activities leading to the development of the updated cost estimate, noting that the primary focus is the preparation of a systemwide BODR, a major engineering effort expected to take approximately 18 months to complete. The BODR will advance the project's design maturity level from roughly 10% to 25%, leading to reduced cost uncertainty, improved risk management for design and construction, and will highlight schedule opportunities. Key considerations included in the BODR include newly collected subsurface information, recent permits obtained by DWR, and associated environmental commitments and mitigations. Mr. Bradner emphasized that the BODR is being structured to enable a smooth transition to Engineering of Record (EOR) teams, who will further develop individual project components through final design. He noted that by 2027, the goal is that the Class 3 cost estimate will be tightening accuracy

ranges and reducing uncertainty. The BODR will establish the project's scope, schedule, and performance baseline, supporting both the Class 3 (three) cost estimate and the efficient transition into project delivery.

Mr. Bradner outlined the next steps for the project, noting that budget and scope development will continue in preparation for the independent reviews anticipated to commence in quarter one (1) of next year. Finalization of the delivery plan, contract packaging, and interface coordination will also be incorporated into the overall schedule and BODR. He also indicated an intent to provide the Board with an updated cost and schedule report later next year. To ensure a smooth transition into the delivery phase, the team will continue strengthening the systems and resources necessary to execute the project in alignment with the established baseline, which remains a key priority.

President Milobar expressed his appreciation for the thorough analysis of the plans and is interested in the details to come.

Director Martin inquired whether the current geotechnical data is sufficient to support the development of a Class 3 cost estimate with an appropriate level of confidence.

Mr. Bradner confirmed that sufficient geotechnical data is available to proceed, though its quality and completeness vary across project sites. He noted that the tunnel alignment remains the least defined area, with subsurface conditions still in a preliminary state. While some portions of the project meet the expectations for a Class 3 estimate with "defined conditions," others are less advanced. For the tunnel alignment, the team will apply parametric analysis to assess potential impacts of varying conditions and ensure design robustness, which may result in additional cost allowances. Conversely, areas with more complete data are being refined to reduce conservatism. Certain elements, such as Site Discharge Drawings and Civil Site Layouts, are being advanced beyond the minimum Class 3 requirements to ensure the overall estimate is defensible.

Director Cheng requested clarification whether the completion of the BODR would provide a rational basis for bond sales, and if it is intended for internal justification or a requirement by bonding agencies for issuing ratings.

Mr. Bradner agreed that it involved components from each side. He emphasized the importance of maintaining a consistent and coherent package. This package could support bond offerings as it will be available to anyone interested in buying revenue bonds associated with the project. A systemwide design that is consistent and matches the cost estimate and economic analysis would be easier to understand in the financial world.

Director Anabtawi inquired if the BODR will be carried through the final design and be revisited throughout the design process.



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Mr. Bradner noted that the BODR will be fundamental to the procurement of Engineer of Records teams as it will provide the design requirements and standards. The individual teams will need to provide a BODR and an associated 30% design for their specific project component(s).

No further comments or questions were received from the Board, nor were any public comment requests received.

### c) **Sr. Leadership Spotlight – Clint Rehermann, Program Support Manager**

#### *Informational Item*

DCA Program Support Manager, Clint Rehermann, provided a senior leadership spotlight presentation to the Board, highlighting some of his many achievements in his professional and personal life. Mr. Rehermann obtained his Bachelor of Science degree in Agricultural Engineering at Cal Poly, San Luis Obispo, which led him to starting a career path in Program/Project Management at Parsons. This provided him with the opportunity to work on many projects such as PG&E Hydroelectric Power Generation Central Inspection Program, Crane Valley Dam Seismic Retrofit CM as Owner's Agent, Shanghai Bend Levee Reconstruction, Levee Slurry Wall Projects, and lastly multi-site building programs.

Mr. Rehermann highlighted some of the key programmatic functions he oversees at the DCA as a Program Support Division Manager. These functions consist of: Program Controls, Office Administration, Project Management Information Systems, Contracting & Procurement, Safety, Sustainability, and Quality.

President Milobar, along with Directors Martin, Weed and Luna, welcomed Mr. Rehermann to the team and expressed their enthusiasm to collaborate with him.

Director Cheng extended a warm welcome to Mr. Rehermann and expressed gratitude to Mr. Bradner for identifying high quality talent that is needed to support this project.

No further comments or questions were received from the Board, nor were any public comment requests received.

### d) **Adoption and Resolution Commending and Thanking Miguel Luna for His Service on the Board**

#### *Adopt Resolution*

The Board adopted a resolution expressing appreciation to Director Luna for his dedicated service as a member of the Board since January 2023 and as the DCA's legislative liaison. Directors and staff acknowledged his significant contributions, including leadership in

## Agenda Item 6a

legislative education, advocacy for safe, clean, and affordable water, and commitment to community engagement. He was recognized for his instrumental role in advancing the DCP and supporting diversity, equity, and inclusion initiatives.

Board members and staff expressed gratitude for his professionalism, collaborative spirit, personal warmth, and extended best wishes for his future endeavors.

Director Luna thanked the Board and staff for their support and reflected on the importance of investing in water infrastructure for future generations.

No comments or questions were received from the Board, nor were any public comment requests received.

Recommendation: Adopt Resolution, Motion to Adoption and Resolution Commending Miguel Luna for his Service on the Board

Motion to Adoption and Resolution Commending and Thanking Miguel Luna for His Service on the Board, as

Noted:	Milobar
Second:	Estremera
Yeas:	Milobar, Martin, Luna, Estremera, Cheng, Anabtawi, Weed
Nays:	None
Abstains:	None
Recusals:	None
Absent:	None
Summary:	7 Yeas; 0 Nays; 0 Abstain; 0 Absent. (Motion passed as Resolution 25-21).

### 8. STAFF REPORTS AND ANNOUNCEMENTS:

President Milobar mentioned that members of the public may address the Authority on matters pertaining to the Staff Reports at this time.

No public comment requests were received for any of the staff reports.

#### a. General Counsel's Report

Mr. Nelson gave his regards to Director Luna and had no additional information to report.

No comments or questions were received from the Board.

#### b. Treasurer's Report

DCA Treasurer, Katano Kasaine, informed the Board that the written report was included in the meeting packet and thanked Director Luna for his service on the DCA Board. As of July 1, 2025, the opening cash balance was \$815,446. During the period, DCA received a

total of \$6.58M in contributions and had disbursements totaling \$6.83M, resulting in an ending cash balance of \$564,823 as of September 30, 2025.

No comments or questions were received from the Board.

**c. DCP Communications Report**

DCA Communications Manager, Jessyca Sheehan, informed the Board that the Communications team has rolled out the first monthly communications dashboard. This dashboard is designed to provide a high-level summary of recent activities and upcoming priorities. The dashboard will serve as a key tool for evaluating the effectiveness of current strategies, particularly across digital platforms, and identifying areas for adjustment. She noted that the team has focused on strengthening DCA branding, enhancing digital presence, public access to digital forms of information, and optimizing social media engagement.

Ms. Sheehan emphasized the importance of key elements to DCA's new forward-thinking approach. These key elements consist of demonstrating fiscal discipline and innovation, showcasing confidence, readiness and progress, aligning and coordinating across partners, and improving accessibility and transparency.

Director Cheng thanked Ms. Sheehan for her comprehensive report and requested clarification on website analytics, specifically conversion and bounce rates.

Ms. Sheehan noted that the primary takeaway is the need for continued improvement of the website. She explained that as new fact sheets are published and traffic is directed to the site, the team is monitoring user behavior to determine whether visitors are finding desired information and engaging with content. She emphasized that this process would involve trial and error that will be guided by data and indicated that a more detailed update will be available in the coming months.

Director Luna asked for clarification regarding the strategies in multiple languages.

Ms. Sheehan informed the Board that translations for the new materials will be part of next year's transition plan.

No further comments or questions were received from the Board.

**d. Legislative Liaison Report**

Director Luna reflected on the past year's efforts to advance legislative engagement and public education regarding the DCP. He expressed appreciation to staff for their diligence in preparing materials, organizing meetings, and supporting legislative initiatives, including the Trailer Bill effort. While that initiative did not succeed, he emphasized the value of outreach and it being a worthwhile effort. Director Luna noted the strong collaboration between DCA and DWR to ensure consistent and accurate messaging, underscoring the importance of alignment as the project transitions toward implementation.

No comments or questions were received from the Board.

**e. DWR Environmental Report**

DWR Environmental Manager, Carrie Buckman, informed the Board that the Water Rights Hearing at the State Board is ongoing, with Protestant cases scheduled through the end of the month. Following this phase, the process will move into rebuttals early next year. She also reported that the Certification of Consistency with the Delta Plan was posted for public review on October 3<sup>rd</sup>.

Director Cheng expressed appreciation for the department's efforts in submitting the application ahead of schedule.

No further comments or questions were received from the Board.

**f. Verbal Reports, if any**

None.

**9. FUTURE AGENDA ITEMS:**

Mr. Bradner referenced the Audit Report being worked on for December. No other future Agenda Items were mentioned.

**10. ADJOURNMENT:**

President Milobar adjourned the meeting at 3:25 p.m., remotely-Conference Access Information: Phone Number: (669) 444-9171, Code: 88966794201#, <https://dcdca-org.zoom.us/j/88966794201?from=addon>.



# December 2025 Monthly Report

Activities in November 2025

**Agenda Item 7a**

# Delivering The Future: DCA At Work

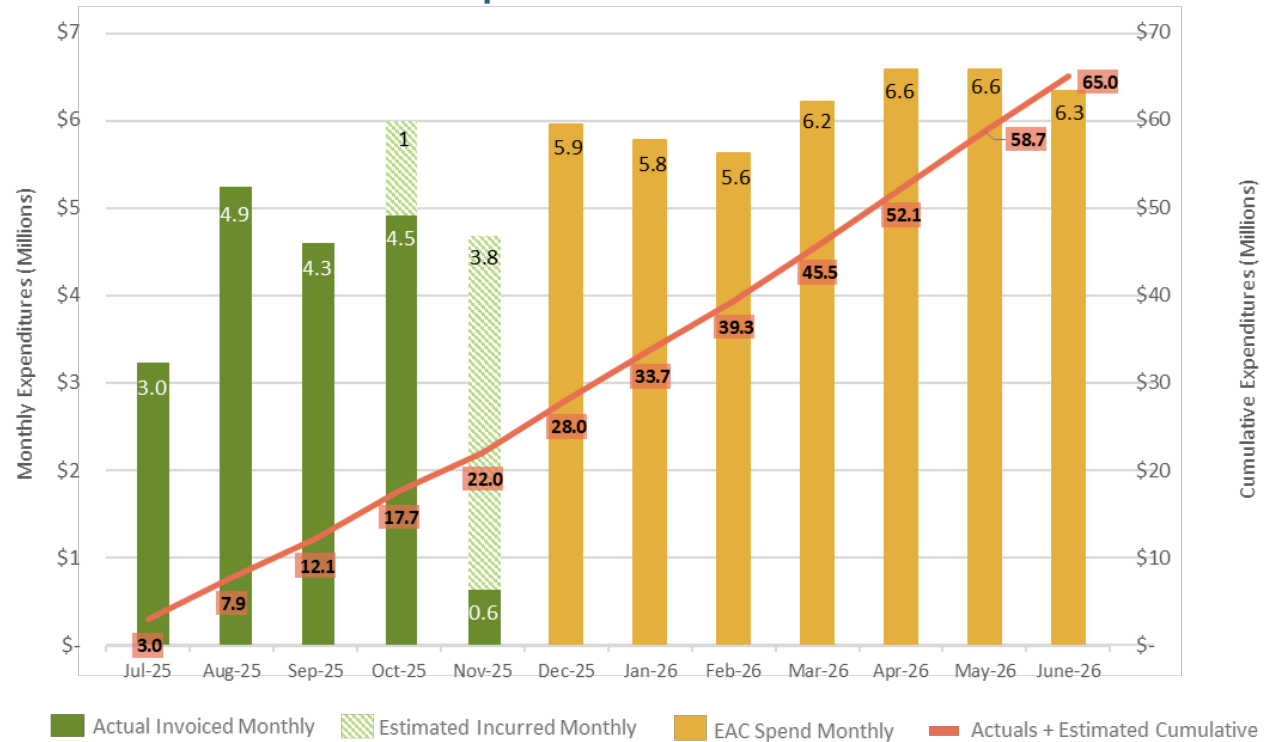
## KEY UPDATES FROM ACROSS THE PROJECT

- Support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential refinements; updated cost estimate and Basis of Design Report planned for early 2027
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase in 2027



## Executive Summary

### Actual/Forecasted Expenditures



### Financials

- FY25/26 Budget = \$65.0M
- Financial Performance: EAC = \$65.0M; \$56.4M committed; \$17.5M incurred
- Work Progress: 40% complete vs. 39% estimated spent
- SBE/DVBE Participation: 9% of committed contracts; 7% of invoiced to date

### Procurements

- There are no active professional services procurements at this time

### Outreach

- Attendance at the ACWA Conference, had a booth presence with refreshed branding, and onsite support and engagement
- Developed additional cost messaging along with a supporting one-pager
- Created a Threads social media profile for DCA
- Preparing the first edition of the DCA Quarterly Newsletter

## Activities and Highlights

TECHNICAL SERVICES	LAND ACQUISITION	ENVIRONMENTAL
NOVEMBER 2025 HIGHLIGHTS		
<ul style="list-style-type: none"> <li>Continued to support and prioritize access agreements for all types of field activities, including environmental, geotechnical, and surveying</li> <li>Continued to review and update the Preliminary Baseline Schedule to include additional detail regarding scope and budget for activities planned through 2028</li> <li>Continued developing the Systemwide Basis of Design Report (BODR)</li> </ul>	<ul style="list-style-type: none"> <li>Developed the right-of-way and temporary entry permit schedule</li> <li>Oversaw Record Research by PSOMAS to map the existing encumbrances of record within the proposed alignment</li> <li>Assembled temporary entry requirements and communications for potential restart of fieldwork in Spring 2026</li> <li>Coordinated with DCO and DCA Survey Manager on boundary surveys</li> </ul>	<ul style="list-style-type: none"> <li>Continued to assemble project information to support DCO ongoing permit efforts</li> <li>Finalized updates of DCP feature descriptions incorporating permit requirements and criteria</li> <li>Coordinated with the Field Investigation Teams to update the Environmental Commitment program for future Geotechnical Investigations, including expansion of the capabilities of compliance tracking program</li> </ul>
ONGOING		
<ul style="list-style-type: none"> <li>Continue development of BODR and coordinate organization of cost estimate with Program Support</li> <li>Develop BODR content for review workshops in January</li> <li>Complete Geotechnical Data Management Plan and Digital Tools Workplan</li> <li>Continue to support DWR with information requests for environmental permitting</li> </ul>	<ul style="list-style-type: none"> <li>Manage development, tracking and acquisition of temporary access rights to support field explorations and surveys</li> <li>Prepare right-of-way cost estimate for all impacted parcels</li> <li>Refine comprehensive understanding of complete permanent property requirements including easements and acquisitions</li> <li>Continue to receive title reports</li> <li>Continue work on Batch 5 TEPs</li> </ul>	<ul style="list-style-type: none"> <li>Continue to develop environmentally-related portions of the BODR, including preparation of information required by environmental commitments, such as requirements for construction contractors</li> <li>Continue to coordinate with DCO to develop a Tracking/Reporting Tool to document compliance with the environmental commitments during design, construction, and commissioning</li> <li>Continue supporting Change of Point of Diversion hearings at the State Water Resources Control Board and other ongoing permitting processes being completed by DCO</li> </ul>

# Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
NOVEMBER 2025 HIGHLIGHTS			
<ul style="list-style-type: none"> <li>Initiated DCA file management overhaul and reorganization</li> <li>Safety Working Group kickoff with DCA and DCO participants to prepare for upcoming field activities</li> <li>Completion of sustainability benchmarking analysis and launched workplan for programmatic plan development</li> </ul>	<ul style="list-style-type: none"> <li>Rolled out new booth materials at ACWA and supported onsite engagement</li> <li>Developed additional cost messaging along with a supporting one-pager</li> <li>Created a Threads social media profile for DCA</li> <li>Launched paid social media trial on Instagram</li> </ul>	<ul style="list-style-type: none"> <li>Continued assistance with contracting matters</li> </ul>	<ul style="list-style-type: none"> <li>Developed Task Orders to onboard additional resources for Strategic Support Services to assist with Independent Technical Advisory activities.</li> <li>Coordination and Planning on the HR Manager Recruitment process.</li> <li>Conducted peer agency debriefs on lessons learned for Mega-Project Delivery</li> <li>Participated in industry conferences on behalf of DCP</li> </ul>
ONGOING			
<ul style="list-style-type: none"> <li>Cost Estimating Plan and Approach in collaboration with Technical Services</li> <li>Integration of delivery phase program schedule with DCA Work Breakdown Structure</li> <li>Development of standard procurement activities and timelines for delivery phase</li> </ul>	<ul style="list-style-type: none"> <li>Continuing PWA communications assessment</li> <li>Preparing the first edition of the DCA Quarterly Newsletter</li> <li>Developing the Quarterly Communications Strategy Plan for FY 25-26</li> <li>Updating and organizing the DCA website Document Library</li> </ul>	<ul style="list-style-type: none"> <li>Continue supporting legal needs for DCA and DWR</li> <li>Assist Program Support and Executive Office with procurement and contract management efforts</li> </ul>	<ul style="list-style-type: none"> <li>Participate in industry events to provide project updates</li> <li>Prepare for project delivery phase and implementation considerations by PWAs targeted for 2027</li> <li>Onboarding the new HR Manager in December</li> <li>Coordination with the Executive Support vendors on planning for the upcoming Independent Advisory Workshops</li> </ul>



# Communications Dashboard: November 2025

## Upcoming

- Rollout first edition of DCA Quarterly Newsletter
- Ongoing materials refresh and translations
- Develop Quarterly Communications Strategy Plan for FY 25-26
- DCA website Document Library updates

## Activities

- Continuing PWA Communications Assessment
- Developed additional cost messaging along with a supporting one-pager
- Rolled out new conference booth materials at ACWA Fall Conference



## Website & Social Media

Website Sessions	6,796
Pageviews	9,940
Posts	12
Followers	4,505
Social Views	7,255
Interactions	1,232

## Materials

### New

- DCA Threads profile
- Cost estimate one-pager

### In Development

- External PowerPoint Template
- About DCA Fact Sheet
- Spanish & Chinese translations:
  - Reducing Impacts
  - Cost Efficiency

## Events

**Attended:** PPIC Water Conference  
**Upcoming:** ACWA Fall Conference, California Infrastructure Development Conference & Expo, SCWC Quarterly Luncheon, Urban Water Institute Spring Conference

## Budget | SUMMARY

The FY25/26 DCA budget has been approved at \$65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of \$65.0M (Table 1). Planned Geotechnical work has been reinstated and is now included in the EAC pending preliminary injunction removal. The DCA has committed \$56.4M (details in Tables 2 and 3) and has incurred \$17.5M in expenditures since July 1, 2025 (details in Tables 2 and 3). Planned vs. Actual cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 25/26)

	Original Budget		Current Budget		Current Commitments		Incurred to Date		EAC	Variance (Surplus)/Deficit		
Program Management Office												
Executive Office	\$	5,002,300	\$	5,002,300	\$	4,834,275	\$	1,702,971	\$	6,895,775	\$	1,893,475
Community Engagement		1,449,000		1,449,000		1,167,351		586,257		1,571,717		122,717
Program Controls		6,956,000		6,956,000		7,075,809		1,416,305		7,075,809		119,809
Administration		5,678,600		5,678,600		5,764,748		1,966,949		6,189,686		511,086
Procurement & Contract Administration		950,900		950,900		950,731		224,151		950,731		(169)
Property		1,269,600		1,269,600		1,268,695		235,355		1,218,695		(50,905)
Permitting Management		2,765,000		2,765,000		2,567,114		625,488		2,489,425		(275,575)
Health and Safety		400,100		400,100		400,008		94,300		400,008		(92)
Quality Management		541,200		541,200		541,190		100,709		541,190		(10)
Sustainability		424,600		424,600		424,543		46,007		424,543		(57)
Geotechnical Management		818,100		818,100		818,305		242,032		918,305		100,205
Survey & Mapping Management		265,900		265,900		303,468		71,643		294,299		28,399
Program Initiation												
Engineering	\$	27,260,600	\$	27,260,600	\$	26,982,820	\$	9,455,018	\$	26,611,476	\$	(649,124)
Program Delivery												
Project Delivery	\$	11,218,100	\$	11,218,100	\$	3,332,710	\$	715,305	\$	9,418,341	\$	(1,799,759)
	\$	65,000,000	\$	65,000,000	\$	56,431,765	\$	17,482,490	\$	65,000,000	\$	-

# Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 1 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
<b>Delta Conveyance</b>	<b>\$ 65,000,000</b>	<b>\$ 65,000,000</b>	<b>\$ 56,431,765</b>	<b>\$ -</b>	<b>\$ 17,482,490</b>	<b>\$ 47,867,423</b>	<b>31%</b>	<b>65,000,000</b>	<b>\$ -</b>
<b>Executive Office</b>	<b>5,002,300</b>	<b>5,002,300</b>	<b>4,834,275</b>	<b>-</b>	<b>1,702,971</b>	<b>3,299,329</b>	<b>35%</b>	<b>6,895,775</b>	<b>1,893,475</b>
Executive Office	3,276,700	3,276,700	3,295,270	-	1,247,604	2,029,096	38%	5,321,770	2,045,070
Legal	520,000	520,000	519,979	-	126,486	393,514	24%	369,979	(150,021)
Audit	18,000	18,000	18,000	-	4,435	13,565	25%	18,000	-
Treasury	355,300	355,300	347,613	-	72,609	282,691	21%	332,613	(22,687)
Human Resources	832,300	832,300	653,413	-	251,837	580,463	39%	853,413	21,113
<b>Community Engagement</b>	<b>1,449,000</b>	<b>1,449,000</b>	<b>1,167,351</b>	<b>-</b>	<b>586,257</b>	<b>862,743</b>	<b>50%</b>	<b>1,571,717</b>	<b>122,717</b>
Management	823,900	823,900	823,661	-	484,127	339,773	59%	946,777	122,877
Community Coordination	250,000	250,000	-	-	-	250,000	0%	250,000	-
Outreach	375,100	375,100	343,690	-	102,130	272,970	30%	374,940	(160)
<b>Program Controls</b>	<b>6,956,000</b>	<b>6,956,000</b>	<b>7,075,809</b>	<b>-</b>	<b>1,416,305</b>	<b>5,539,695</b>	<b>20%</b>	<b>7,075,809</b>	<b>119,809</b>
Management	477,100	477,100	480,020	-	116,726	360,374	24%	480,020	2,920
Risk Management	349,700	349,700	349,631	-	77,913	271,787	22%	349,631	(69)
Cost Management	1,952,200	1,952,200	1,952,115	-	348,709	1,603,491	18%	1,952,115	(85)
Schedule Management	1,448,500	1,448,500	1,448,473	-	448,588	999,912	31%	1,448,473	(27)
Document Management	695,800	695,800	695,770	-	124,223	571,577	18%	695,770	(31)
Cost Estimating	158,300	158,300	461,647	-	26,038	132,262	6%	461,647	303,347
Governance	1,688,300	1,688,300	1,688,154	-	274,108	1,414,192	16%	1,688,154	(146)
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
<b>Administration</b>	<b>5,678,600</b>	<b>5,678,600</b>	<b>5,764,748</b>	<b>-</b>	<b>1,966,949</b>	<b>3,711,651</b>	<b>34%</b>	<b>6,189,686</b>	<b>511,086</b>
Management	1,776,300	1,776,300	1,776,221	-	361,317	1,414,983	20%	1,776,221	(79)
Facilities	1,675,300	1,675,300	1,760,315	-	836,754	838,546	48%	1,779,971	104,671
Information Technology	2,227,000	2,227,000	2,228,211	-	768,878	1,458,122	35%	2,633,494	406,494

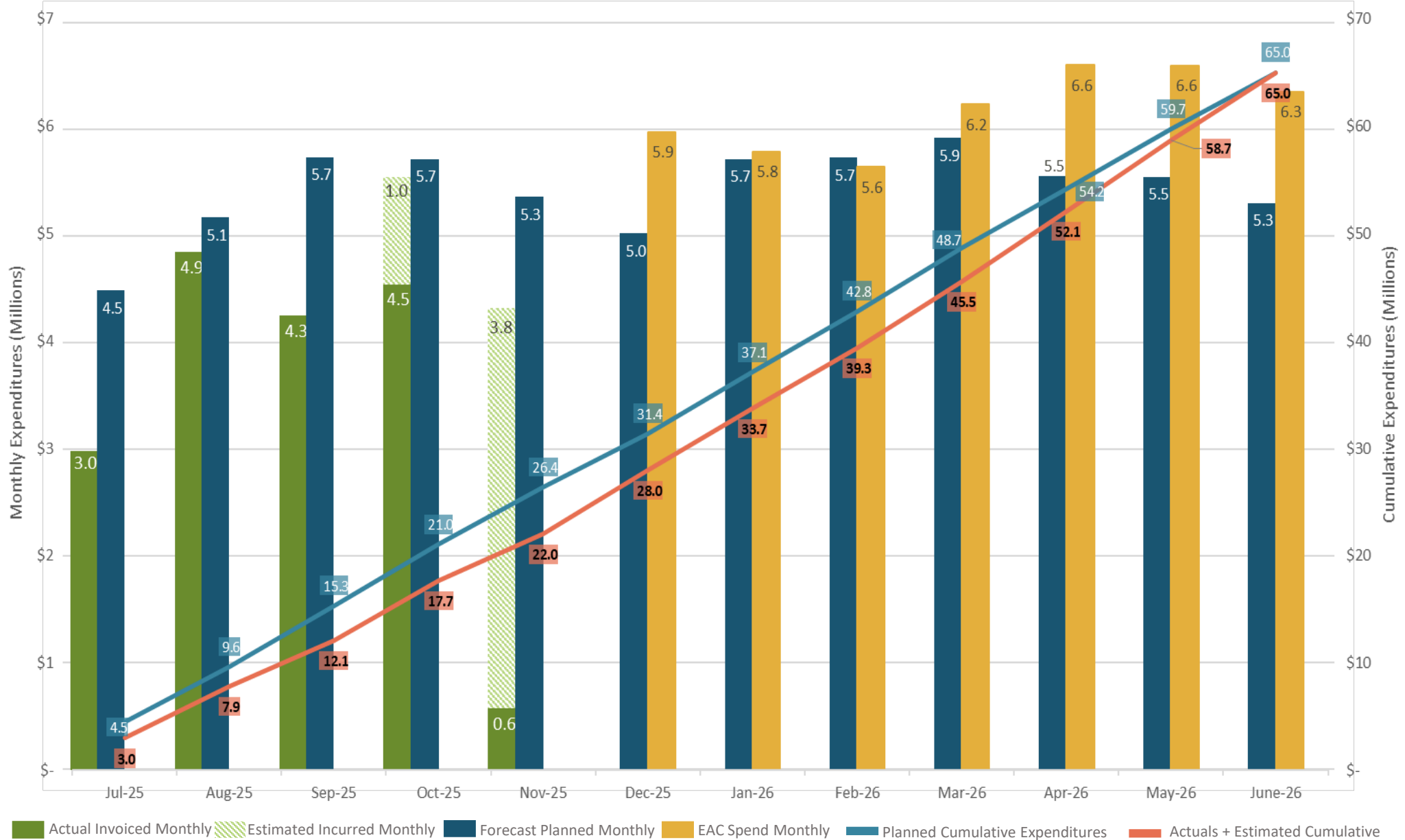
# Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 2 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
<b>Procurement &amp; Contract Administration</b>	<b>950,900</b>	<b>950,900</b>	<b>950,731</b>	<b>-</b>	<b>224,151</b>	<b>726,749</b>	<b>24%</b>	<b>950,731</b>	<b>(169)</b>
Procurement Management	950,900	950,900	950,731	-	224,151	726,749	24%	950,731	(169)
<b>Property</b>	<b>1,269,600</b>	<b>1,269,600</b>	<b>1,268,695</b>	<b>-</b>	<b>235,355</b>	<b>1,034,245</b>	<b>19%</b>	<b>1,218,695</b>	<b>(50,905)</b>
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	2,570	116,330	2%	118,067	(833)
Temporary Entrance Permits	826,900	826,900	800,506	-	59,310	767,590	7%	700,506	(126,394)
Land Purchase	173,800	173,800	200,122	-	173,475	325	87%	300,122	126,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	100,000	(50,000)
<b>Permitting Management</b>	<b>2,765,000</b>	<b>2,765,000</b>	<b>2,567,114</b>	<b>-</b>	<b>625,488</b>	<b>2,489,425</b>	<b>24%</b>	<b>2,489,424</b>	<b>(275,575)</b>
Management	2,124,200	2,124,200	1,943,532	-	603,318	1,856,306	31%	1,856,305	(267,895)
Permit Monitoring and Compliance	640,800	640,800	623,582	-	22,170	633,119	4%	633,119	(7,681)
<b>Health &amp; Safety</b>	<b>400,100</b>	<b>400,100</b>	<b>400,008</b>	<b>-</b>	<b>94,300</b>	<b>305,800</b>	<b>24%</b>	<b>400,008</b>	<b>(92)</b>
Management	400,100	400,100	400,008	-	94,300	305,800	24%	400,008	(92)
<b>Quality Management</b>	<b>541,200</b>	<b>541,200</b>	<b>541,190</b>	<b>-</b>	<b>100,709</b>	<b>440,491</b>	<b>19%</b>	<b>541,190</b>	<b>(10)</b>
Management & Auditing	541,200	541,200	541,190	-	100,709	440,491	19%	541,190	(10)
<b>Sustainability</b>	<b>424,600</b>	<b>424,600</b>	<b>424,543</b>	<b>-</b>	<b>46,007</b>	<b>378,593</b>	<b>11%</b>	<b>424,543</b>	<b>(57)</b>
Management	424,600	424,600	424,543	-	46,007	378,593	11%	424,543	(57)
<b>Geotechnical Management</b>	<b>818,100</b>	<b>818,100</b>	<b>818,305</b>	<b>-</b>	<b>242,032</b>	<b>576,068</b>	<b>30%</b>	<b>918,305</b>	<b>100,205</b>
Management	818,100	818,100	818,305	-	242,032	576,068	30%	918,305	100,205
<b>Survey &amp; Mapping Management</b>	<b>265,900</b>	<b>265,900</b>	<b>303,468</b>	<b>-</b>	<b>71,643</b>	<b>194,257</b>	<b>24%</b>	<b>294,299</b>	<b>28,399</b>
Management	265,900	265,900	303,468	-	71,643	194,257	24%	294,299	28,399
<b>Engineering</b>	<b>27,260,600</b>	<b>27,260,600</b>	<b>26,982,820</b>	<b>-</b>	<b>9,455,018</b>	<b>17,805,582</b>	<b>35%</b>	<b>26,611,476</b>	<b>(649,124)</b>
Management & Administration	3,475,300	3,475,300	3,103,360	-	791,852	2,683,448	26%	3,190,163	(285,137)
Facility Studies	50,500	50,500	65,426	-	65,155	(14,655)	100%	65,426	14,926
Basis of Design Reports	21,091,900	21,091,900	21,005,653	-	8,053,640	13,038,260	38%	20,788,420	(303,480)
Program Delivery Planning	2,440,500	2,440,500	2,440,435	-	520,985	1,919,515	21%	2,321,177	(119,323)
Permit Engineering Support	202,400	202,400	367,946	-	23,386	179,014	6%	246,290	43,890
<b>Project Delivery</b>	<b>11,218,100</b>	<b>11,218,100</b>	<b>3,332,710</b>	<b>-</b>	<b>715,305</b>	<b>10,502,795</b>	<b>21%</b>	<b>9,418,341</b>	<b>(1,799,759)</b>
Project Geotechnical	5,189,900	5,189,900	1,514,031	-	355,608	4,834,292	23%	5,189,900	-
Project Surveying and Mapping	1,818,700	1,818,700	1,818,679	-	359,696	1,459,004	20%	1,798,679	(20,021)
Undefined Allowance	4,209,500	4,209,500	-	-	-	4,209,500	0%	2,429,763	(1,779,737)

# Budget | DETAIL

Figure 1| FY 25/26 Cash Flow to Date



# Contracts

Table 3 - Contract Summary (FY 25/26)

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
<b>Delta Conveyance</b>	<b>\$ 56,431,765</b>	<b>\$ 17,482,490</b>	<b>31%</b>
e-Builder, Inc.	\$ 236,599	\$ 236,599	100%
Jacobs Engineering Group	\$ 31,531,040	\$ 10,536,841	33%
Hamner, Jewell & Associates	\$ 63,995	\$ -	0%
Bender Rosenthal, Inc.	\$ 650,628	\$ 232,785	36%
Associated Right of Way Services, Inc.	\$ 54,072	\$ 2,570	5%
Psomas	\$ 1,818,679	\$ 359,696	20%
Parsons	\$ 12,180,848	\$ 2,467,261	20%
Prime US-Park Tower, LLC	\$ 1,342,276	\$ 670,219	50%
110 Holdings dba Launch Consulting, LLC	\$ 921,619	\$ 273,924	30%
JAMBO-Silvacom LTD	\$ 39,598	\$ 36,665	93%
Best Best & Krieger	\$ 519,979	\$ 126,486	24%
Metropolitan Water District of S. California	\$ 624,250	\$ 57,186	9%
Dept of Water Resources	\$ 500,000	\$ -	0%
AECOM Technical Services	\$ 1,514,031	\$ 355,608	23%
Gwendolyn Buchholz, Permit Engineer Inc	\$ 245,913	\$ 101,394	41%
AVI-SPL LLC	\$ 47,617	\$ 14,563	31%
Bradner Consulting LLC	\$ 629,610	\$ 260,385	41%
Alliant Insurance	\$ 30,040	\$ 27,549	92%
Lucas Public Affairs, LLC	\$ 1,055,575	\$ 581,251	55%
STV Incorporated	\$ 976,588	\$ 257,345	26%
LuxBus America	\$ 18,750	\$ 3,860	21%
CohnReznick Advisory LLC	\$ 572,075	\$ 491,723	86%
Project Neutral, Inc.	\$ 117,545	\$ 96,596	82%
Caltronics Business Systems	\$ 34,989	\$ 11,523	33%
Municipal Resource Group, LLC	\$ 154,102	\$ 40,291	26%
Miles Treaster & Associates	\$ 18,000	\$ 1,490	8%
Matthew Ian Keogh	\$ 15,600	\$ 1,008	6%
onPar Advisors LLC	\$ 125,508	\$ 125,508	100%
Santiago Water Strategies	\$ 72,750	\$ 32,038	44%
Consolidated Communications, Inc.	\$ 113,256	\$ 2,849	3%
AT&T	\$ 57,875	\$ -	0%
Agreements <\$15k	\$ 148,357	\$ 77,278	52%

## S/DVBE Status

FY 25/26

## DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
\$56,431,765	\$17,482,490	\$5,172,543	\$0	\$1,164,233	\$0	9%	0%	7%	0%

## SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
AECOM Technical Services			\$1,514,031	\$355,608	\$0	\$0	0.0%	0.0%
	Inspection Services, Inc.	SBE			\$0	\$0	0.0%	0.0%
Associated Right of Way Services, Inc.		SBE	\$54,072	\$2,570	\$54,072	\$2,570	100.0%	100.0%
Bender Rosenthal, Inc.		SBE	\$650,628	\$232,785	\$650,628	\$232,785	100.0%	100.0%
Caltronics Business Systems		SBE	\$34,989	\$11,523	\$34,989	\$11,523	100.0%	100.0%
Hamner, Jewell & Associates		SBE	\$63,995	\$0	\$63,995	\$0	100.0%	100.0%
Jacobs Engineering Group			\$31,531,040	\$10,536,841	\$1,356,470	\$224,199	4.3%	2.1%
	5RMK	SBE			\$142,975	\$13,512	0.5%	0.13%
	JMA	SBE			\$800,039	\$88,732	2.5%	0.8%
	LCI	SBE			\$138,436	\$71,612	0.4%	0.7%
	Peter Wiseman	SBE			\$0	\$0	0.0%	0.0%
	Robert Marshall	SBE			\$0	\$0	0.0%	0.0%
	REY Engineers	SBE			\$275,020	\$50,343	0.9%	0.5%
Lucas Public Affairs, LLC			\$1,055,575	\$581,251	\$237,605	\$125,518	22.5%	21.6%
	Lunia Blue	SBE			\$237,605	\$125,518	22.5%	21.6%
Municipal Resource Group, LLC		SBE	\$154,102	\$40,291	\$154,102	\$40,291	100.0%	100.0%
Parsons			\$12,180,848	\$2,467,261	\$2,620,682	\$527,348	21.5%	21.4%
	Chaves	SBE			\$2,620,682	\$527,348	21.5%	21.4%



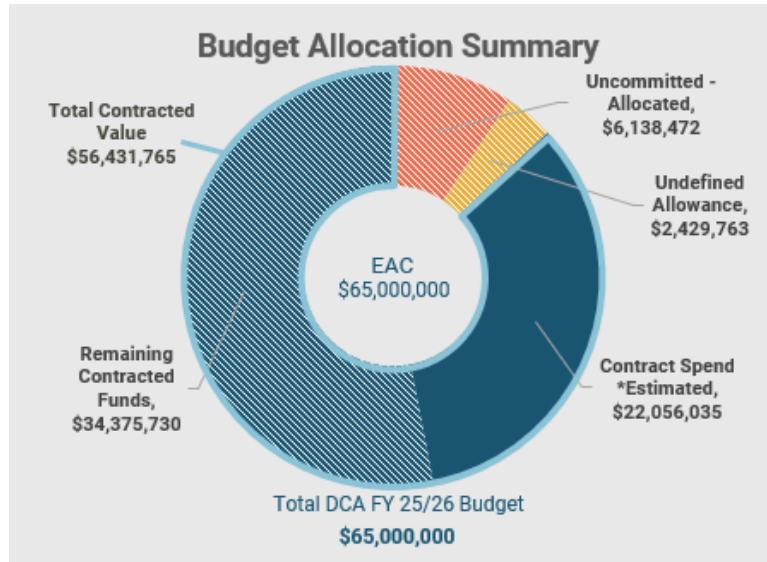
# Contract Procurement

There are no active professional services procurements at this time.



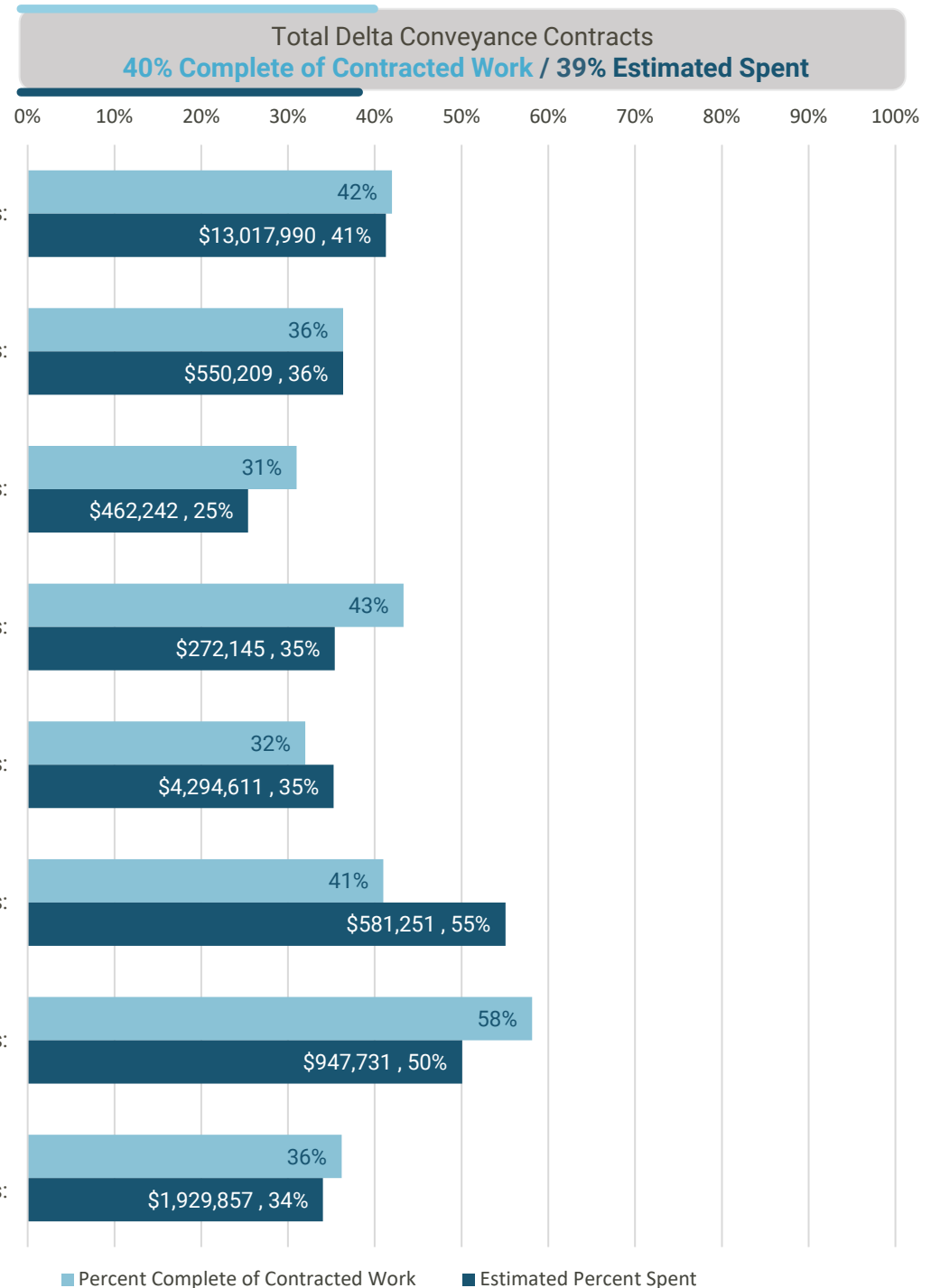
# Progress Reporting

As of 11/31/2025



## Progress Reporting Notes

- **'Percent Complete of Contracted Work'** represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated monthly.
- **'Estimate Percent Spent'** provides an approximation of fiscal year costs through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the contracted work for FY 25/26.



## Board Memo

**Contact:** Catherine Sheane, Sustainability Manager

**Date:** December 18, 2025, Board Meeting

**Item:** 7b

**Subject:** Approach to DCA Programmatic Sustainability

### Summary:

This item provides an update on the DCA's approach to Programmatic Sustainability.

### Detailed Report:

In 2023, the Board of Directors adopted a Sustainability Policy(Policy). This Policy established sustainability goals and outlined a process for approaching and including sustainability in the implementation of the Delta Conveyance Project (DCP). The Policy requires the development of a DCA Programmatic Sustainability Plan that will be used to guide the development of feature-based Project Sustainability Management Plans.

Since adoption of the Policy, staff have reviewed and considered approaches to programmatic sustainability and recommends using the Envision Sustainable Infrastructure Rating System (Envision) to benchmark and self-assess sustainability achievement of the DCP. This approach considers priorities and goals of key stakeholders, including California Department of Water Resources (DWR) and the 16 DCA member agencies, and establishes a flexible, iterative framework for measuring, tracking, reporting, and achieving sustainability progress as the Program advances.

Staff have conducted iterative benchmarking of the DCP. This benchmarking exercise shows that the Program sustainability performance improves as details become available. Current benchmarking shows that the program would meet the "Verified" level of Envision Award with current program commitments and requirements.

The benchmarking also identifies opportunities, either within DCA's purview or related to operational activities, with the potential for a "Platinum" award if all opportunities were pursued. While Envision is the most appropriate framework against which to benchmark, staff have determined it is premature to commit to a third-party verification at this time due to the early stages of project development and the wide variety of opportunities that remain to be assessed. However, continuing to use Envision as a self-assessment tool will capture win-wins, using a vetted set of metrics, targets, and a common language to communicate sustainability achievement. This approach provides flexibility and leaves the door open for third-party verification at a later date.

By the end of this fiscal year, staff will prepare the first iteration of the Programmatic Sustainability Plan, which will establish a process for continued sustainability monitoring and reporting throughout the programmatic and project phases.

**Recommended Action:**

Informational item, only.

**Attachments:**

None.

## Board Memo

**Contact:** Graham Bradner, Executive Director  
Russel Robertson, MGO Director

**Agenda Date:** December 18, 2025 Board Meeting

**Item No. 7c**

**Subject:** Annual Financial Audit Report

**Summary:**

The Director of MGO, DCA's Auditor, will update the Board on the Annual Financial Audit Report which is included in the packet.

**Detailed Report:**

More details will be presented at the Board Meeting.

**Action:**

Information, only.

**Attachments:**

Attachment 1 - Fiscal Year 2024/25 Financial Audit Report

Attachment 2 - Statements of Cash Receipts and Disbursements

**DELTA CONVEYANCE DESIGN  
AND CONSTRUCTION AUTHORITY**

Report to the Board of Directors

June 30, 2025



Certified  
Public  
Accountants

Board of Directors  
Delta Conveyance Design and  
Construction Authority  
Sacramento, California

We are pleased to present this report related to our audit of the Delta Conveyance Design and Construction Authority's (the Authority) statements of cash receipts and disbursements (the financial statements), for the years ended June 30, 2025, and 2024. This report summarizes certain matters required by professional standards to be communicated to you in your oversight responsibility for the Authority's financial reporting process.

This report is intended solely for the information and use of the Board of Directors and management of the Authority and is not intended to be, and should not be, used by anyone other than these specified parties. It will be our pleasure to respond to any questions you have about this report. We appreciate the opportunity to continue to be of service to the Authority.

A handwritten signature in black ink that reads "Macias Gini &amp; O'Connell LLP". The signature is written in a cursive, flowing style.

Los Angeles, California  
September 29, 2025

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Required Communications

1

## REQUIRED COMMUNICATIONS

Auditing standards generally accepted in the United States of America (AU-C 260, *The Auditor's Communication With Those Charged With Governance*) require the auditor to promote effective two-way communication between the auditor and those charged with governance. Consistent with this requirement, the following summarizes our responsibilities regarding the audit of the statements of cash receipts and disbursements (financial statements) as well as observations arising from our audit that are significant and relevant to your responsibility to oversee the financial and related compliance reporting process.

### **Our Responsibilities With Regard to the Financial Statement Audit**

Our responsibilities under auditing standards generally accepted in the United States of America described to the Metropolitan Water District of Southern California (Metropolitan), as trustee and management of the Authority, in our engagement letter dated May 9, 2025. Our audit of the financial statements does not relieve management or those charged with governance of their responsibilities, which are also described in that letter.

### **Overview of the Planned Scope and Timing of the Financial Statement Audit**

We have communicated to Metropolitan the planned scope and timing of our audit in our engagement letter dated May 9, 2025, and in our Audit Plan presented to Metropolitan's Audit Committee on June 9, 2025.

### **Accounting Policies and Practices**

#### **Preferability of Accounting Policies and Practices**

Management has the ultimate responsibility for the appropriateness of the accounting policies used by the Authority. The Authority did not adopt any significant new accounting policies, nor have there been any changes in existing significant accounting policies during the fiscal years ended June 30, 2025 and 2024.

#### **Significant Accounting Policies**

A summary of the significant accounting policies adopted by the Authority is included in Note 1 to the financial statements. We did not identify any significant accounting policies in controversial or emerging areas for which there is a lack of authoritative guidance or consensus.

#### **Significant Unusual Transactions**

We did not identify any significant unusual transactions.

#### **Management's Judgments and Accounting Estimates**

Management does not use significant accounting estimates in the preparation of the financial statements.

### **Audit Adjustments and Uncorrected Misstatements**

There were no audit adjustments made to the original trial balance presented to us to begin our audit. We are unaware of any uncorrected misstatements.

### **Observations About the Audit Process**

#### **Disagreements With Management**

We encountered no disagreements with management over the application of significant accounting principles, the basis for management's judgments on any significant matters, the scope of the audit or significant disclosures to be included in the basic financial statements.



### **Consultations With Other Accountants**

We are not aware of any consultations management had with other accountants about accounting or auditing matters.

### **Significant Issues Discussed With Management**

No significant issues arising from the audit were discussed or were the subject of correspondence with management.

### **Significant Difficulties Encountered in Performing the Audit**

We did not encounter any significant difficulties in dealing with management during the audit.

### **Difficult or Contentious Matters That Required Consultation**

We did not encounter any significant and difficult or contentious matters that required consultation outside the engagement team.

## **Shared Responsibilities for Independence**

Independence is a **joint responsibility** and is managed most effectively when management, audit committees (or their equivalents), and audit firms work together in considering compliance with American Institute of Certified Public Accountants (AICPA) and *Government Accountability Office* (GAO) independence rules. For MGO to fulfill its professional responsibility to maintain and monitor independence, management, the Board of Directors and MGO each play an important role.

### **Our Responsibilities**

- AICPA and GAO rules require independence both of mind and in appearance when providing audit and other attestation services. MGO is to ensure that the AICPA and GAO's General Requirements for performing non-attest services are adhered to and included in all letters of engagement.
- Maintain a system of quality management over compliance with independence rules and firm policies.

### **The Authority's Responsibilities**

- Timely inform MGO, before the effective date of transactions or other business changes, of the following:
  - New affiliates, Board members, or officers.
  - Changes in the organizational structure or the reporting entity impacting affiliates such as partnerships, related entities, investments, joint ventures, component units, and jointly governed organizations.
- Provide necessary affiliate information such as new or updated structure charts, as well as financial information required to perform materiality calculations needed for making affiliate determinations.
- Understand and conclude on the permissibility, prior to the Authority and its affiliates, officers, Board members, or persons in a decision-making capacity, engaging in business relationships with MGO.
- Not entering into arrangements of nonaudit services resulting in MGO being involved in making management decisions on behalf of the Authority.
- Not entering into relationships resulting in close family members of MGO covered persons, temporarily or permanently acting as an officer, director, or person in an accounting, financial reporting or compliance oversight role at the Authority.

## **Management Representations**

We have requested certain written representations from management, which are included in the management representation letter dated September 29, 2025.

**DELTA CONVEYANCE DESIGN  
AND CONSTRUCTION AUTHORITY**

Statements of Cash Receipts and Disbursements  
(Cash Basis of Accounting)

Years Ended June 30, 2025 and 2024

(With Independent Auditor's Report Thereon)

**DELTA CONVEYANCE DESIGN  
AND CONSTRUCTION AUTHORITY**  
Years Ended June 30, 2025 and 2024

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## **Independent Auditor's Report**

Board of Directors  
Delta Conveyance Design and  
Construction Authority  
Sacramento, California

### ***Opinion***

We have audited the statements of cash receipts and disbursements of the Delta Conveyance Design and Construction Authority (the Authority) for the years ended June 30, 2025 and 2024, and the related notes to the statements of cash receipt and disbursements (the financial statements).

In our opinion, the accompanying financial statements presents fairly, in all material respects, the cash receipts and disbursements of the Authority for the years ended June 30, 2025 and 2024, in accordance with the cash basis of accounting described in Note 1.

### ***Basis for Opinion***

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Authority and to meet our ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Emphasis of Matter – Basis of Accounting***

We draw attention to Note 1 of the financial statements, which describes the basis of accounting. The financial statements are prepared on the cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

### ***Responsibilities of Management for the Financial Statements***

The Authority's management is responsible for the preparation and fair presentation of the financial statements in accordance with the cash basis of accounting described in Note 1, and for determining that the cash basis of accounting is an acceptable basis for the preparation of the financial statements in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our

opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of the material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

### ***Other Information***

Management is responsible for the other information included in this report. The other information comprises the DWR charges on behalf of the Authority, but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

A handwritten signature in black ink that reads "Macias Gini & O'Connell LLP". The signature is written in a cursive, flowing style.

Los Angeles, California  
September 29, 2025

**DELTA CONVEYANCE DESIGN AND CONSTRUCTION  
JOINT POWERS AUTHORITY**

Statements of Cash Receipts and Disbursements  
(Cash Basis of Accounting)  
Years Ended June 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Receipts:		
Contributions	<u>\$ 31,597,154</u>	<u>\$ 29,963,150</u>
Disbursements:		
Program management office:		
Executive office	2,528,074	2,386,252
Community engagement	1,066,403	792,537
Program controls	4,837,706	3,659,106
Administration	3,525,216	3,129,414
Procurement	659,676	465,938
Property	451,343	431,575
Permitting management	563,438	480,746
Health and safety	395,223	290,114
Quality management	806,289	325,849
Program initiation office:		
Engineering	12,820,132	11,317,553
Fieldwork	3,610,241	7,344,039
Geotechnical Management	<u>270,831</u>	<u>—</u>
Total disbursements	<u>31,534,572</u>	<u>30,623,123</u>
Net change in cash	62,582	(659,973)
Cash at beginning of year	<u>752,864</u>	<u>1,412,837</u>
Cash at end of year	<u><u>\$ 815,446</u></u>	<u><u>\$ 752,864</u></u>

**DELTA CONVEYANCE DESIGN  
AND CONSTRUCTION AUTHORITY**

Notes to Statements of Cash Receipts and Disbursements  
Years Ended June 30, 2025 and 2024

**(1) Reporting Entity and Summary of Significant Accounting Policies**

The Delta Conveyance Design and Construction Authority (the Authority) was formed on May 14, 2018 and is a separate governmental entity composed of sixteen participating public water agencies (PWA) that are members of the State Water Contractors, Inc. (SWC). The Authority's original purpose under the Amended and Restated Joint Exercise of Powers Agreement (JEPA) was to assist the California Department of Water Resources (DWR) in the design and construction of new Delta water conveyance facilities, also known as California WaterFix (CWF), to be owned and operated by DWR when constructed. With the State's new water policy for California and DWR's withdrawal of CWF project approval and announcement that it would embark on new planning and environmental documentation for a Delta Conveyance Project on May 2, 2019, the Authority's purpose was changed to provide services to DWR in support of the new planning and environmental work during the Planning Phase as stated on Amendment No. 1 of the JEPA for a potential Delta Conveyance Project (DCP).

By means of the Amended and Restated Joint Powers Agreement (the Agreement) effective December 31, 2020, the participating PWAs, which include the Alameda County Flood Control Zone 7 Water District, Alameda County Water District, Antelope Valley-East Kern Water Agency, Coachella Valley Water District, Crestline-Lake Arrowhead Water Agency, Desert Water Agency, Dudley Ridge Water District, Kern County Water Agency, Mojave Water Agency, Palmdale Water District, Santa Clara Valley Water District, Santa Clarita Valley Water Agency, San Bernardino Valley Municipal Water District, San Gabriel Valley Municipal Water District, San Geronimo Pass Water Agency, and the Metropolitan Water District of Southern California (Metropolitan), agreed to create the Authority. Each participating PWA has approved a proportionate share of initial funding for the Planning Phase as defined in the JEPA and as explained below. The Authority is governed by a seven-member Board of Directors (the Board), including one member from Metropolitan Water District, Santa Clara Valley Water District, and Kern County Water Agency and four members from other participating PWA selected by classes of SWC as set forth in the Agreement.

Pursuant to the Agreement and its predecessor, the Board contracted Metropolitan to perform treasury services through an Inter-Agency Agreement between Metropolitan and the Authority dated June 5, 2018. The Inter-Agency Agreement designates Metropolitan as trustee over all funds of the Authority and requires that such monies be placed in a special fund designated the "DCA Fund" (the Fund). Disbursements from the Fund are made by Metropolitan at the direction of the Authority.

The Authority's policy is to prepare its statements of cash receipts and disbursements on the cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America (U.S. GAAP). Consequently, receipts are recognized when received rather than when earned, and disbursements are recognized when paid rather than when the obligation is incurred. Accordingly, the accompanying statements of cash receipts and disbursements are not intended to present the Authority's financial position and results of operations, in conformity with U.S. GAAP.

**(2) Delta Conveyance Project**

On April 29, 2019, Governor Newsom issued an executive order calling for the development of a water resilience portfolio that meets the needs of California's communities, economy, and environment through the 21st century. This includes the governor's vision for a modern water supply infrastructure,

**DELTA CONVEYANCE DESIGN  
AND CONSTRUCTION AUTHORITY**

Notes to Statements of Cash Receipts and Disbursements (continued)  
Years Ended June 30, 2025 and 2024

**(2) Delta Conveyance Project (continued)**

a more climate resilient water supply for people and the environment, and the State Water Project (SWP) must be updated to respond to climate change.

Accordingly, DWR launched the Planning Phase as defined above and released a Notice of Preparation on January 15, 2020, which initiated the California Environmental Quality Act (CEQA) scoping period that later concluded on April 17, 2020. On June 15, 2020, DWR submitted a permit application to request authorization for the proposed Delta Conveyance project activities in the waters of the United States. The Section 404 permit application was submitted in order to formally engage the United States Army Corps of Engineers (USACE) in early coordination with DWR's CEQA process regarding environmental review under USACE's process for compliance with the National Environmental Policy Act and the Clean Water Act and Rivers and Harbors Act.

Eighteen PWAs took action in November and December 2020 and approved their participation in the planning and pre-construction costs for the Delta Conveyance Project and authorized the execution of a funding agreement with DWR for such purpose. Funding for completing the environmental process, including the Environmental Impact Report (EIR) and Environmental Impact Statement and the endangered species permits, is initially estimated at \$340.7 million for calendar years 2021 through 2024. Approved funding was subsequently extended to cover permitting and planning costs through end of 2025. In late 2024, the participating PWAs received a request for additional funding of \$300 million for 2026-2027 to support continued planning and permitting activities by DWR, and to allow DCA to initiate pre-construction activities to advance the DCP. Future funding for the project will be approved by the participating PWAs at the start of each phase. It is anticipated that this will include a decision on whether to participate in DCP implementation.

On July 27, 2022, DWR released a public Draft Environmental Impact Report (Draft EIR) under the California Environmental Quality Act for the Delta Conveyance Project for review and comments. A range of reasonable alternatives are identified and their potential impacts on environmental resources are analyzed in the Draft EIR. The Draft EIR also discusses Community Benefits Program framework as part of the Delta Conveyance Project to help protect and enhance the cultural, recreational, natural resource and agricultural values of the Delta. DWR's ongoing tribal consultation process as part of its environmental planning, consistent with State statutes and policies, are also documented in the Draft EIR. The public comment period for the Draft EIR closed on December 16, 2022. DWR reviewed and responded to substantive comments received on the Draft EIR and certified the Final EIR in December 2023, approving the project and proceeding with the Bethany Reservoir Alignment.

In addition, the USACE released the draft environmental impact statement (EIS) for public review and comment in December of 2022. The comment period closed on March 16, 2023, and USACE is working on finalizing the EIS.

The Authority prepared the updated cost estimate for the Delta Conveyance Project and released it in May 2024. The cost of the project is estimated to be \$20.1 billion in real 2023 (undiscounted) dollars. A preliminary cost assessment conducted in 2020, early in the design process, estimated the project at \$15.9 billion. Accounting for inflation to 2023 dollars, the two estimates are similar in cost. The Authority conducted a preliminary value engineering exercise to identify design and construction innovations that present opportunities to cut costs, save time, and reduce risks.



**DELTA CONVEYANCE DESIGN  
AND CONSTRUCTION AUTHORITY**

Notes to Statements of Cash Receipts and Disbursements (continued)  
Years Ended June 30, 2025 and 2024

**(2) Delta Conveyance Project (continued)**

On May 16, 2024, DWR released a benefit-cost analysis for the Delta Conveyance Project that finds the infrastructure modernization project would create billions of dollars in benefits for California communities, including reliable water supplies, climate change adaptation, earthquake preparedness and improved water quality. The analysis concluded that the project would deliver nearly \$38 billion in benefits, preventing both water shortages and water rationing, and saving more water during wet years. For every \$1 spent, \$2.20 in benefits would be generated.

**DELTA CONVEYANCE DESIGN  
AND CONSTRUCTION AUTHORITY**

Other Information – Summary of DWR Charges on Behalf of the Authority (Unaudited)

	For the Years ended June 30,	
	<u>2025</u>	<u>2024</u>
Disbursements:		
Program management office:		
Property	<u>\$ 29,020</u>	<u>\$ 66,750</u>

**Note to Other Information**

DWR incurred certain costs in support of the planning and environmental phase of the Delta Conveyance Project as well as the previous CWF project that were not directly billed to the Authority. These costs were excluded from the disbursements in the statements of cash receipts and disbursements because there were no actual cash inflow or outflow recorded on a cash basis of accounting. However, these costs were still recorded as expenses by the Authority with a corresponding credit to revenue.

## Board Memo

**Contacts:** Josh Nelson, General Counsel

**Date:** December 18, 2025, Board Meeting

**Item No. 7e**

**Subject:**

Adopt Resolution Amending the Authority's Conflict of Interest Code

**Summary:**

The Political Reform Act (the "Act") requires all public agencies to adopt and maintain a Conflict of Interest Code containing the rules for disclosure of personal assets and the prohibition from making or participating in making governmental decisions that may affect any personal assets. The Conflict of Interest Code must specifically designate all Authority positions that make or participate in the making of decisions and assign specific types of personal assets to be disclosed that may be affected by the exercise of powers and duties of that position.

The Act further requires that the Authority regularly review and update its Code as necessary when directed by the code-reviewing body or when change is necessitated by changed circumstances. (Gov. Code §§ 87306 and 87306.5)

Pursuant to the Act, the Authority adopted a Conflict of Interest Code which was last amended on May 19, 2022. Given organizational changes since that time and based on direction from the Fair Political Practices Commission, the Authority has determined that the Code should be amended to include new positions required to be designated, revise titles of existing positions and revise disclosure categories to include a new category.

Attached is a redline version of the amended Code showing the proposed revisions to the Conflict of Interest Code.

**Recommended Action:**

Adopt Resolution to amend the Conflict of Interest Code of the Delta Conveyance Design & Construction Authority and directing that such amendment be submitted to the Fair Political Practices Commission as the Authority's code-reviewing body (Gov. Code § 82011) requesting approval of the amendment as required under Government Code section 87303.

**Attachments:**

Attachment 1 - Resolution No. 25-XX

Attachment 2 - Conflict of Interest Code Legislative Copy (redline)

Attachment 3 - Explanation of Amendment

Attachment 4 - Conflict of Interest Code Clean Copy

**BOARD OF DIRECTORS OF THE DELTA CONVEYANCE  
DESIGN AND CONSTRUCTION AUTHORITY  
RESOLUTION NO. 25-XX**

Introduced by Director xxxx  
Seconded by Director xxxx

**RESOLUTION OF THE BOARD OF DIRECTORS OF THE DELTA CONVEYANCE DESIGN &  
CONSTRUCTION AUTHORITY AMENDING A CONFLICT OF INTEREST CODE PURSUANT TO THE  
POLITICAL REFORM ACT OF 1974**

WHEREAS, the State of California enacted the Political Reform Act of 1974, Government Code section 81000, et seq. (the “Act”), which contains provisions relating to conflicts of interest which potentially affect all officers, employees and consultants of the Delta Conveyance Design & Construction Authority (the “Authority”) and requires all public agencies to adopt and promulgate a conflict of interest code; and

WHEREAS, the Board of Directors adopted a Conflict of Interest Code (the “Code”) which was adopted on May 19, 2022, in compliance with the Act; and

WHEREAS, subsequent changed circumstances within the Authority have made it advisable and necessary pursuant to sections 87306 and 87307 of the Act to amend and update the Authority’s Code; and

WHEREAS, the potential penalties for violation of the provisions of the Act are substantial and may include criminal and civil liability, as well as equitable relief which could result in the Authority being restrained or prevented from acting in cases where the provisions of the Act may have been violated; and

WHEREAS, notice of the time and place of a public meeting on, and of consideration by the Board of Directors of the proposed amended Code was provided to each affected designated position and publicly posted for review at the offices of the Authority establishing a 45-day comment period in compliance with Title 2 California Code of Regulations, section 18750(a)(3); and

WHEREAS, a public meeting was held upon the proposed Conflict of Interest Code at a regular meeting of the Board of Directors on December 18, 2025, at which all present were given an opportunity to be heard on the proposed amended Conflict of Interest Code.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Delta Conveyance Design & Construction Authority that the Board of Directors does hereby amend the proposed Conflict of Interest Code, a copy of which is attached hereto and shall be on file

with the Executive Director of the Board and available to the public for inspection and copying during regular business hours;

BE IT FURTHER RESOLVED that the said Conflict of Interest Code shall be submitted to the Fair Political Practices Commission for approval and said amendment to the Code shall become effective upon approval by the Fair Political Practices Commission, as submitted.

\* \* \* \* \*

This Resolution was passed and adopted this 18<sup>th</sup> day of December 2025, by the following vote:

Ayes:

Noes:

Absent:

Abstain:

---

Martin Milobar, Board President

Attest:

---

Gary Martin, Secretary

**DELTA CONVEYANCE DESIGN &  
CONSTRUCTION AUTHORITY  
CONFLICT OF INTEREST CODE**

The Political Reform Act (Gov. Code ~~Section~~§ 81000, et seq.) requires state and local government agencies to adopt and promulgate conflict of interest codes. The Fair Political Practices Commission has adopted a regulation (2 ~~California~~- Code ~~Regulations~~. ~~§-Section~~ 18730) that contains the terms of a standard conflict of interest code which can be incorporated by reference in an agency's code. After public notice and hearing, Regulation 18730 may be amended by the Fair Political Practices Commission to conform to amendments in the Political Reform Act. Therefore, the terms of 2 California Code of Regulations ~~section-Section~~ 18730, and any amendments to it duly adopted by the Fair Political Practices Commission, are hereby incorporated by reference. This ~~incorporation page, Regulation 18730~~ regulation and the attached Appendix designating positions and establishing disclosure categories, shall constitute the conflict of interest code of the Delta Conveyance Design & Construction Authority (the "Authority").

Members of the Board of Directors, Board Alternates, Treasurer and Executive Director shall electronically file their statements of economic interests directly with the Fair Political Practices Commission. All other officials and designated positions required to submit a statement of economic interests shall file their statements with the **Executive Director** as the Authority's Filing Officer/Official who shall make all retained statements available for public inspection and reproduction during regular business hours. (Gov. Code § 81008.)

# APPENDIX

## CONFLICT OF INTEREST CODE

### OF THE

## DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

### PART “A”

#### OFFICIALS WHO MANAGE PUBLIC INVESTMENTS

~~The following positions are NOT covered by the conflict of interest code because they must file under Government Code Section 87200 and, therefore, are listed for informational purposes only. Officials who manage public investments, as defined by 2 California Code of Regulations section 18700.3, are NOT subject to the Authority's Code, but must file disclosure statements under Government Code section 87200. [Regs. § 18730(b)(3)] These positions are listed here for informational purposes only.~~

~~It has been determined that the positions listed below are officials who manage public investments<sup>1</sup>:~~

Members, Board of Directors and Alternates

Treasurer

---

<sup>1</sup> ~~An~~ An individuals holding one of the above-listed positions may contact the Fair Political Practices Commission for assistance or written advice regarding their filing obligations if they believe that their position has been categorized incorrectly. The Fair Political Practices Commission makes the final determination whether a position is covered by Government Code Section 87200.

**DESIGNATED POSITIONS**  
**GOVERNED BY THE CONFLICT-OF-INTEREST CODE**

<b><u>DESIGNATED POSITIONS'</u></b> <b><u>TITLE OR FUNCTION</u></b>	<b><u>DISCLOSURE CATEGORIES</u></b> <b><u>ASSIGNED</u></b>
Administrative Manager	5
<u>Chief Contracting Officer</u>	<u>5</u>
Chief Engineer	2, 3, 5, 6
Communications Manager	5
<del>Contracting</del> Procurement Manager	4
<u>Deputy Communications Manager</u>	<u>5</u>
<u>Deputy Executive Director</u>	<u>1, 2</u>
<u>Deputy - Integration Manager</u>	<u>5</u>
<u>Deputy Program Support Manager</u>	<u>5</u>
Engineering Design Manager	5
<u>Engineering Project Manager</u> <u>Technical Services Manager</u>	5
<u>Deputy Engineering Design Manager</u>	<u>5</u>
<u>Deputy Environmental Manager</u>	<u>2, 5</u>
<u>Environmental Manager</u>	<u>2, 5</u>
Executive Director	1, 2
Exploration Manager	5
General Counsel	1, 2
<u>Geotechnical Manager</u>	<u>5</u>
<u>Health, Safety and Security Manager</u>	<u>5</u>
HR Manager	5



<u>DESIGNATED POSITIONS'</u> <u>TITLE OR FUNCTION</u>	<u>DISCLOSURE CATEGORIES</u> <u>ASSIGNED</u>
Program Controls Manager	4
<u>Program Management Information Systems Manager</u>	<u>5</u>
Program Support Manager	5
<u>Project Design Manager</u>	<u>5</u>
<u>Property Acquisition Manager</u>	<u>2, 5</u>
<u>Survey Manager</u>	<u>5</u>
<u>Sustainability Manager</u>	<u>5</u>

~~Consultants and New Positions\*~~

~~\* Consultant/new positions shall be included in the list of designated positions and shall disclose pursuant to the broadest disclosure category in the code subject to the following limitations: Individuals providing services as a Consultant defined in Regulation 18700.3 or in a new position created since this Code was last approved that makes or participates in making decisions shall disclose pursuant to the broadest disclosure category in this Code subject to the following limitation:~~

The Executive Director may determine in writing that a particular consultant or new position, although a "designated position", is hired to perform a range of duties that is limited in scope and thus is not required to comply fully with the disclosure requirements described in this section. Such written determination shall include a description of the consultant's or new position's duties and, based upon that description, a statement of the extent of disclosure requirements. ~~due to the range of duties or contractual obligations, it is more appropriate to assign a limited disclosure requirement. A clear explanation of the duties and a statement of the extent of the disclosure requirements must be in a written document. (Gov. Code Sec. 82019; FPPC Regulations 18219 and 18734.)~~ The Executive Director's determination is a public record and shall be retained for public inspection in the same manner and location as this Conflict-of-Interest Code. (Gov. Code Sec. 81008.)

## **PART “B”**

### **DISCLOSURE CATEGORIES**

The disclosure categories listed below identify the types of economic interests that the designated position must disclose for each disclosure category to which ~~he or she is~~ they are assigned “Investment” means financial interest in any business entity (including a consulting business or other independent contracting business) and are reportable if they are either located in, doing business in, planning to do business in, or have done business during the previous two years in the jurisdiction of the Authority.

Category 1: All investments, ~~and~~ business positions in business entities, and sources of income, ~~(including receipt of~~ gifts, loans and travel payments~~)~~, that are located in, do business in, or own real property within the jurisdiction of the Authority.

Category 2: All interests in real property which is located in whole or in part within, or not more than two (2) miles outside, the jurisdiction of the Authority, including any leasehold, beneficial or ownership interest or option to acquire such interest in property.

Category 3: All investments, ~~and~~ business positions in business entities, and sources of income, ~~(including receipt of~~ gifts, loans and travel payments~~)~~, that are engaged in land development, construction or the acquisition or sale of real property within the jurisdiction of the Authority.

Category 4: All investments, ~~and~~ business positions in business entities, and sources of income, ~~(including receipt of~~ gifts, loans and travel payments~~)~~, that provide services (including training or consulting services), products, materials, machinery, vehicles or equipment of a type purchased or leased by the Authority.

Category 5: All investments, ~~and~~ business positions in business entities, and sources of income, ~~(including receipt of~~ gifts, loans and travel payments~~)~~, that provide services (including training or consulting services), products, materials, machinery, vehicles or equipment of a type purchased or leased by the designated position’s department, unit or division.

Category 6: All investments, ~~and~~ business positions in business entities, and sources of income, ~~(including receipt of~~ gifts, loans, and travel payments~~)~~, if such entities or sources have filed claims against the Authority in the past 2 years, or have a claim pending before the Authority.

December 18, 2025

## **DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY**

### **EXPLANATION OF CHANGES TO LIST OF DESIGNATED POSITIONS AND THE ASSIGNMENT OF DISCLOSURE RESPONSIBILITIES**

After completing a review of its Conflict of Interest Code, the Delta Conveyance Design & Construction Authority (the “Authority”) finds it necessary to update and amend the District’s Code to reflect changed circumstances within the Authority affecting the list of Designated Positions of the Code and include a new Disclosure Category.

The Designated Positions have been amended as follows:

#### **Chief Contracting Officer – Category 5**

Added with limited disclosure based on duties with Authority. This position is limited to interests in entities that provide services, supplies, etc. of the type used by a Designated Position’s department, division or unit. This Category is assigned to positions involved in limited aspects of the Authority so that disclosure requirements can be narrowed to the position’s specific area in order to avoid requiring over-disclosure. This Category is also used to assign to Consultants in specific areas. – **NEW POSITION**

#### **Procurement Manager – Category 4**

This position makes and participates in making governmental decisions by developing and managing agreements; coordinates contracting and procurement activities across organization; and analyzes equipment supply options and negotiations. – **THIS IS A TITLE CHANGE WITH NO CHANGE TO THE DISCLOSURE CATEGORY.**

#### **Deputy Communications Manager - Category 5**

Added with limited disclosure based on duties with Authority. This position is limited to interests in entities that provide services, supplies, etc. of the type used by a Designated Position’s department, division or unit. This Category is assigned to positions involved in limited aspects of the Authority so that disclosure requirements can be narrowed to the position’s specific area in order to avoid requiring over-disclosure. This Category is also used to assign to Consultants in specific areas. – **NEW POSITION**

#### **Deputy Executive Director – Category 1, 2**

Added with full disclosure. This position is involved in a broad range of Authority decisions too numerous and varied to narrow. – **NEW POSITION**

#### **Deputy - Integration Manager – Category 5**

Added with limited disclosure based on duties with Authority. This position is limited to interests in entities that provide services, supplies, etc. of the type used by a Designated Position's department, division or unit. This Category is assigned to positions involved in limited aspects of the Authority so that disclosure requirements can be narrowed to the position's specific area in order to avoid requiring over-disclosure. This Category is also used to assign to Consultants in specific areas. – **NEW POSITION**

#### **Deputy Program Support Manager – Category 5**

Added with limited disclosure based on duties with Authority. This position is limited to interests in entities that provide services, supplies, etc. of the type used by a Designated Position's department, division or unit. This Category is assigned to positions involved in limited aspects of the Authority so that disclosure requirements can be narrowed to the position's specific area in order to avoid requiring over-disclosure. This Category is also used to assign to Consultants in specific areas. – **NEW POSITION**

#### **Technical Services Manager – Category 5**

This position is limited to interests in entities that provide services, supplies, etc. of the type used by a Designated Position's department, division or unit. This Category is assigned to positions involved in limited aspects of the Authority so that disclosure requirements can be narrowed to the position's specific area in order to avoid requiring over-disclosure. This Category is also used to assign to Consultants in specific areas. – **THIS IS A TITLE CHANGE WITH NO CHANGE TO THE DISCLOSURE CATEGORY.**

#### **Deputy Engineering Design Manager – Category 5**

Added with limited disclosure based on duties with Authority. This position is limited to interests in entities that provide services, supplies, etc. of the type used by a Designated Position's department, division or unit. This Category is assigned to positions involved in limited aspects of the Authority so that disclosure requirements can be narrowed to the position's specific area in order to avoid requiring over-disclosure. This Category is also used to assign to Consultants in specific areas. – **NEW POSITION**

#### **Deputy Environmental Manager – Category 2, 5**

Added with limited disclosure based on duties with Authority. This position makes and participates in making governmental decisions with responsibilities in planning and directing all Right of Way activities, including appraisals, acquisition, relocation assistance and property management; develop and manage budget; negotiate with outside contractors; and approve payments. – **NEW POSITION**

#### **Environmental Manager – Category 2, 5**

Added with limited disclosure based on duties with Authority. This position makes and participates in making governmental decisions with responsibilities in planning and directing all Right of Way activities, including appraisals, acquisition, relocation assistance and property management; develop and manage budget; negotiate with outside contractors; and approve payments. – **NEW POSITION**

### **Geotechnical Manager – Category 5**

Added with limited disclosure based on duties with Authority. This position is limited to interests in entities that provide services, supplies, etc. of the type used by a Designated Position's department, division or unit. This Category is assigned to positions involved in limited aspects of the Authority so that disclosure requirements can be narrowed to the position's specific area in order to avoid requiring over-disclosure. This Category is also used to assign to Consultants in specific areas. – **NEW POSITION**

### **Health, Safety and Security Manager – Category 5**

Added with limited disclosure based on duties with Authority. This position is limited to interests in entities that provide services, supplies, etc. of the type used by a Designated Position's department, division or unit. This Category is assigned to positions involved in limited aspects of the Authority so that disclosure requirements can be narrowed to the position's specific area in order to avoid requiring over-disclosure. This Category is also used to assign to Consultants in specific areas. – **NEW POSITION**

### **Program Management Information Systems Manager – Category 5**

Added with limited disclosure based on duties with Authority. This position is limited to interests in entities that provide services, supplies, etc. of the type used by a Designated Position's department, division or unit. This Category is assigned to positions involved in limited aspects of the Authority so that disclosure requirements can be narrowed to the position's specific area in order to avoid requiring over-disclosure. This Category is also used to assign to Consultants in specific areas. – **NEW POSITION**

### **Project Design Manager – Category 5**

Added with limited disclosure based on duties with Authority. This position is limited to interests in entities that provide services, supplies, etc. of the type used by a Designated Position's department, division or unit. This Category is assigned to positions involved in limited aspects of the Authority so that disclosure requirements can be narrowed to the position's specific area in order to avoid requiring over-disclosure. This Category is also used to assign to Consultants in specific areas. – **NEW POSITION**

### **Property Acquisition Manager – Category 2, 5**

Added with limited disclosure based on duties with Authority. This position is limited to interests in entities that provide services, supplies, etc. of the type used by a Designated Position's department, division or unit. This Category is assigned to positions involved in limited aspects of the Authority so that disclosure requirements can be narrowed to the position's specific area in order to avoid requiring over-disclosure. This Category is also used to assign to Consultants in specific areas. – **NEW POSITION**

**Survey Manager – Category 5**

Added with limited disclosure based on duties with Authority. This position is limited to interests in entities that provide services, supplies, etc. of the type used by a Designated Position's department, division or unit. This Category is assigned to positions involved in limited aspects of the Authority so that disclosure requirements can be narrowed to the position's specific area in order to avoid requiring over-disclosure. This Category is also used to assign to Consultants in specific areas. – **NEW POSITION**

**Sustainability Manager – Category 5**

Added with limited disclosure based on duties with Authority. This position is limited to interests in entities that provide services, supplies, etc. of the type used by a Designated Position's department, division or unit. This Category is assigned to positions involved in limited aspects of the Authority so that disclosure requirements can be narrowed to the position's specific area in order to avoid requiring over-disclosure. This Category is also used to assign to Consultants in specific areas. – **NEW POSITION**

## EXPLANATION OF DISCLOSURE CATEGORIES

Disclosure Categories identify the types of investments, business entities, sources of income, including gifts, loans and travel payments, or real property which the Designated Employee must disclose for each disclosure category to which he or she is assigned.

The Authority cannot require the Designated Position to over-disclose. Disclosure Categories must be designed and assigned **depending on the duties and responsibilities of the position held**. Therefore, six Disclosure Categories have been designed to be assigned to the various designated positions listed in Part "A" of the Appendix to the proposed Code. This list of Disclosure Categories provides flexibility in the application of the various Categories to the different designated positions but are narrow enough so as not to require over-disclosure by a Designated Position or Consultant.

### ASSIGNMENT OF DISCLOSURE CATEGORIES:

**Category 1** requires the disclosure of reportable investments, business positions, and sources of income in the jurisdiction of the Authority.

**Category 2** requires the disclosure of reportable interests in all real property (not including personal residence) located in the jurisdiction of the Authority (or within 2 miles thereof).

The assignment of Categories 1 and 2 means the Designated Position has full disclosure requirements of reportable interests that own real property, are located in, do business in or have done business in the Authority's jurisdiction in the past two years of filing a statement. These Categories are usually assigned to General Counsel, and other very broad decision-makers whose responsibilities are too broad to be narrowed and warrant full disclosure. These are also the disclosure requirements provided Consultants, as defined, and New Positions if not narrowed in writing as described above.

**Category 3** is limited to interests in entities involved in land development, construction or buying/selling real property. This is usually assigned narrowly to such positions as planners or engineers, or other project managers.

**Category 4** is limited to interests in entities that provide services, supplies, etc. of the type used by the Authority. This Category is reserved for positions that are involved in the Authority on a broad basis touching a variety of departments and are therefore, unable to be narrowed to one department, division or area. Positions assigned this Category are usually involved in broad areas of administration and fiscal services.

**Category 5** is limited to interests in entities that provide services, supplies, etc. of the type used by a Designated Position's department, division or unit. This Category is assigned to positions involved in limited aspects of the Authority so that disclosure requirements can be narrowed to the position's specific area in order to avoid requiring over-disclosure. This Category is also used to assign to Consultants in specific areas.

**Category 6** is limited to interests in entities and sources if such have filed claims against the Authority in the past 2 years, or have a claim pending before the Authority. Positions assigned this Category are usually involved with handling or making recommendations regarding claims filed against the agency.



**DELTA CONVEYANCE DESIGN &  
CONSTRUCTION AUTHORITY  
CONFLICT OF INTEREST CODE**

The Political Reform Act (Gov. Code Section 81000, et seq.) requires state and local government agencies to adopt and promulgate conflict of interest codes. The Fair Political Practices Commission has adopted a regulation (2 California Code Regulation Section 18730) that contains the terms of a standard conflict of interest code which can be incorporated by reference in an agency's code. After public notice and hearing, Regulation 18730 may be amended by the Fair Political Practices Commission to conform to amendments in the Political Reform Act. Therefore, the terms of 2 California Code of Regulations Section 18730, and any amendments to it duly adopted by the Fair Political Practices Commission, are hereby incorporated by reference. This regulation and the attached Appendix designating positions and establishing disclosure categories, shall constitute the conflict of interest code of the Delta Conveyance Design & Construction Authority (the "Authority").

Members of the Board of Directors, Board Alternates, Treasurer and Executive Director shall electronically file their statements of economic interests directly with the Fair Political Practices Commission. All other officials and designated positions required to submit a statement of economic interests shall file their statements with the **Executive Director** as the Authority's Filing Officer/Official who shall make all retained statements available for public inspection and reproduction during regular business hours. (Gov. Code § 81008.)

**APPENDIX**  
**CONFLICT OF INTEREST CODE**  
**OF THE**  
**DELTA CONVEYANCE DESIGN &**  
**CONSTRUCTION AUTHORITY**

**PART “A”**

**OFFICIALS WHO MANAGE PUBLIC INVESTMENTS**

The following positions are NOT covered by the conflict of interest code because they must file under Government Code Section 87200 and, therefore, are listed for informational purposes only. <sup>1</sup>

Members, Board of Directors and Alternates

Treasurer

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<sup>1</sup> An individual holding one of the above-listed positions may contact the Fair Political Practices Commission for assistance or written advice regarding their filing obligations if they believe that their position has been categorized incorrectly. The Fair Political Practices Commission makes the final determination whether a position is covered by Government Code Section 87200.

**DESIGNATED POSITIONS**  
**GOVERNED BY THE CONFLICT-OF-INTEREST CODE**

<b><u>DESIGNATED POSITIONS'</u></b> <b><u>TITLE OR FUNCTION</u></b>	<b><u>DISCLOSURE CATEGORIES</u></b> <b><u>ASSIGNED</u></b>
Administrative Manager	5
Chief Contracting Officer	5
Chief Engineer	2, 3, 5, 6
Communications Manager	5
Deputy Communications Manager	5
Deputy Executive Director	1, 2
Deputy - Integration Manager	5
Deputy Program Support Manager	5
Engineering Design Manager	5
Deputy Engineering Design Manager	5
Deputy Environmental Manager	2, 5
Environmental Manager	2, 5
Executive Director	1, 2
Exploration Manager	5
General Counsel	1, 2
Geotechnical Manager	5
Health, Safety and Security Manager	5
HR Manager	5
Procurement Manager	4
Program Controls Manager	4

<b><u>DESIGNATED POSITIONS'</u></b> <b><u>TITLE OR FUNCTION</u></b>	<b><u>DISCLOSURE CATEGORIES</u></b> <b><u>ASSIGNED</u></b>
Program Management Information Systems Manager	5
Program Support Manager	5
Project Design Manager	5
Property Acquisition Manager	2, 5
Technical Services Manager	5
Survey Manager	5
Sustainability Manager	5

\* Consultant/new positions shall be included in the list of designated positions and shall disclosure pursuant to the broadest disclosure category in the code subject to the following limitations:

The Executive Director may determine in writing that a particular consultant or new position, although a "designated position", is hired to perform a range of duties that is limited in scope and thus is not required to comply fully with the disclosure requirements described in this section. Such written determination shall include a description of the consultant's or new position's duties and, based upon that description, a statement of the extent of disclosure requirements. The Executive Director's determination is a public record and shall be retained for public inspection in the same manner and location as this Conflict-of-Interest Code. (Gov. Code Sec. 81008.)

## **PART “B”**

### **DISCLOSURE CATEGORIES**

The disclosure categories listed below identify the types of economic interests that the designated position must disclose for each disclosure category to which they are assigned “Investment” means financial interest in any business entity (including a consulting business or other independent contracting business) and are reportable if they are either located in, doing business in, planning to do business in, or have done business during the previous two years in the jurisdiction of the Authority.

Category 1: All investments, business positions in business entities, and sources of income (including receipt of gifts, loans and travel payments) that are located in, do business in, or own real property within the jurisdiction of the Authority.

Category 2: All interests in real property which is located in whole or in part within, or not more than two (2) miles outside, the jurisdiction of the Authority, including any leasehold, beneficial or ownership interest or option to acquire such interest in property.

Category 3: All investments, business positions in business entities, and sources of income (including receipt of gifts, loans and travel payments) that are engaged in land development, construction or the acquisition or sale of real property within the jurisdiction of the Authority.

Category 4: All investments, business positions in business entities, and sources of income (including receipt of gifts, loans and travel payments) that provide services (including training or consulting services), products, materials, machinery, vehicles or equipment of a type purchased or leased by the Authority.

Category 5: All investments, business positions in business entities, and sources of income (including receipt of gifts, loans and travel payments) that provide services (including training or consulting services), products, materials, machinery, vehicles or equipment of a type purchased or leased by the designated position’s department, unit or division.

Category 6: All investments, business positions in business entities, and sources of income (including receipt of gifts, loans, and travel payments) if such entities or sources have filed claims against the Authority in the past 2 years, or have a claim pending before the Authority.

## General Counsel's Report

**Contact:** Josh Nelson, General Counsel

**Agenda Date:** December 18, 2025, Board Meeting

**Item No. 8a**

**Subject:** Status Update

### Summary:

The General Counsel continues to assist the DCA on legal matters as requested. In addition, our office wanted to provide a summary of two laws taking effect next year: (1) SB 827 – Financial Training and (2) SB 707 – Brown Act Update.

### Detailed Report:

The General Counsel continues to provide legal assistance as requested. This included assistance on the items on the agenda. In addition, we continue to monitor the on-going regulatory and court proceedings regarding the Delta Conveyance Project.

The majority of bills that were approved this year will take effect January 1<sup>st</sup>. Of note, this includes SB 827 and SB 707. A short summary of both is below:

#### *SB 827 – Financial Training*

This law adds a new “fiscal and financial training” requirement for local officials. This two-hour training will cover financial administration, debt management, and similar topics. Similar to AB 1234 ethics training, officials will need to complete the training once every two years. The first training will be due by January 1, 2028 for this Board. New Directors will need to take the training within six months of assuming office. Officials serving on multiple boards may take the training once per two-year interval.

#### *SB 707 – Brown Act Update*

SB 707 significantly expands Brown Act requirements for public meetings. The bill distinguishes with agencies with “eligible legislative bodies” and those without these bodies. The DCA falls within the second category. A full summary of the law is beyond the scope of this report. However, important changes include:

- Americans with Disabilities Act (ADA): Under SB 707, the Brown Act now allows a member of a legislative body with a disability to participate in a meeting by remote participation as a reasonable accommodation under the Americans with Disabilities Act (ADA) or similar State laws. Such participation is subject to the following requirements: (1) the member must participate through both audio and visual technology, unless a physical condition

related to their disability results in a need to participate without video and (2) before any action is taken, the member must disclose whether anyone 18 or older is in the room with them and the general nature of their relationship to that person. This type of participation is treated like in-person participation, including for quorum purposes, and other teleconferencing requirements under the Brown Act do not apply.

- **Alternative Teleconferencing Rules:** In response to the COVID-19 pandemic, the Legislature authorized new options for teleconferencing that do not have the same requirements as classic Brown Act teleconferencing (e.g., listing the teleconference location on the agenda, posting at the teleconference location, etc.). These options started with teleconferencing during declared emergencies under AB 361 and later included teleconferencing for “just cause” or personal medical emergencies under AB 2449.

Now, under SB 707, the Legislature has revised and restated all of these “alternative” teleconferencing provisions. This includes (1) allowing alternative teleconference for state and local emergencies and (2) clarifying the grounds for Directors using alternative teleconferencing. Specifically, “just cause” is now defined as (1) childcare or caregiving need of a child, parent, grandparent, grandchild, sibling, spouse, or domestic partner that requires them to participate remotely; (2) a contagious illness that prevents a member from attending in person; (3) a need related to a physical or mental condition that is not subject to a reasonable accommodation; (4) travel while on official business of the legislative body or another state or local agency; (5) an immunocompromised child, parent, grandparent, grandchild, sibling, spouse, or domestic partner of the member that requires the member to participate remotely; (6) a physical or family medical emergency that prevents a member from attending in person; and (7) military service obligations that result in a member being unable to attend in person because they are serving under official written orders for active duty, drill, annual training, or any other duty required as a member of the California National Guard or a United States Military Reserve organization that requires the member to be at least 50 miles outside the boundaries of the local agency.

- **Copy of Act:** SB 707 requires local agencies to provide a copy of the Brown Act to members of its legislative bodies.

**Recommended Action:**

Information, only.



## Treasurer's Report

**Contact:** Katano Kasaine, Treasurer

**Date:** December 18, 2025

**Item No. 8b**

**Subject:** Treasurer's Monthly Report, October/November 2025

### Summary:

As of October 1, 2025, the Delta Conveyance Design and Construction Joint Powers Authority (the Authority) reported an opening cash balance of \$564,823. During the period from October 1, 2025 through November 30, 2025, the Authority received a total of \$7,004,168 in contributions from the Department of Water Resources, Delta Conveyance Office (DCO), designated for payment of the Authority's obligations. Disbursements for the same period amounted to \$5,833,462, resulting in an ending cash balance of \$1,735,529 as of November 30, 2025.

As of November 30, 2025, the Authority had outstanding receivables totaling \$6,661,030. Additionally, deposits, which included office lease security deposit and court ordered entry permit reserves, totaled \$1,124,323. Prepaid expenses amounted to \$371,235. As of the same date, the balances for the Authority's accounts payable and advances were \$7,601,081 and \$800,000, respectively. The net position as of November 30, 2025, was \$1,491,036.

Attachment 1 consists of financial statements for the two months ended November 30, 2025, a Schedule of Invoices Paid through November 2025, and Aging Schedules for Accounts Payable and Accounts Receivable as of November 30, 2025.

### Detailed Report:

See attached statements.

### Recommended Action:

Information only.

### Attachments:

Attachment 1 – October/November 2025 Authority Financial Statements





**DELTA CONVEYANCE DESIGN AND CONSTRUCTION JOINT POWERS AUTHORITY**

Statement of Net Position

As of November 30, 2025

Assets:

Cash	\$	1,735,529
Accounts receivable		6,661,030
Deposits <sup>(1)</sup>		1,124,323
Prepays		<u>371,235</u>
Total assets	\$	<u><u>9,892,117</u></u>

Liabilities:

Accounts payable	\$	7,601,081
Advance for prepayments		<u>800,000</u>
Total liabilities		8,401,081

Net position:

		<u>1,491,036</u>
Total liabilities and net position	\$	<u><u>9,892,117</u></u>

<sup>(1)</sup> Includes office lease security deposit and court ordered entry permit reserves for surveys, geological drilling and exploration, which are held by third parties.

**DELTA CONVEYANCE DESIGN AND CONSTRUCTION JOINT POWERS AUTHORITY**

## Statements of Cash Receipts and Disbursements

	Oct. 1, 2025 Nov. 30, 2025	Year to Date Nov. 30, 2025
Receipts:		
Contributions <sup>(1)</sup>	\$ 7,004,168	\$ 13,585,555
Disbursements:		
Program management office		
Executive office	689,390	1,253,272
Community engagement	143,197	664,750
Program controls	716,167	1,647,077
Administration	971,241	1,846,596
Procurement	118,015	245,484
Property	65,200	368,520
Permitting management	244,458	387,294
Health and safety	57,236	120,772
Quality management	93,418	245,881
Program initiation		
Engineering	2,514,363	5,320,439
Fieldwork	206,175	495,273
Geotechnical management	14,602	70,114
Total disbursements	5,833,462	12,665,472
Net changes in cash	1,170,706	920,083
Cash at July 1, 2025	—	815,446
Cash at October 1, 2025	564,823	—
Cash at November 30, 2025	\$ 1,735,529	\$ 1,735,529

<sup>(1)</sup> DWR contributions invoiced through the DCO.

**DELTA CONVEYANCE DESIGN AND CONSTRUCTION JOINT POWERS AUTHORITY**

## Statements of Revenues, Expenses and Changes in Net Position

	Oct. 1, 2025 Nov. 30, 2025	Year to Date Nov. 30, 2025
Revenues:		
Contributions <sup>(1)</sup>	\$ 8,399,783	\$ 17,104,296
Expenses:		
Program management office		
Executive office	572,432	1,563,526
Community engagement	128,249	632,892
Program controls	627,115	1,844,218
Administration	742,965	1,832,988
Procurement	89,330	277,018
Property	198,315	375,347
Permitting management	265,071	599,024
Health and safety	41,000	130,004
Quality management	35,360	207,366
Program initiation		
Engineering	5,004,233	8,770,533
Fieldwork	433,207	567,245
Geotechnical management	—	43,497
Total expenses	8,137,277	16,843,658
Changes in net position	262,506	260,638
Net position at June 30, 2025	—	1,230,398
Net position at September 30, 2025	1,228,530	—
Net position at November 30, 2025	\$ 1,491,036	\$ 1,491,036

\* Amounts may include prior month accruals that were not previously captured due to timing.

<sup>(1)</sup> DWR contributions invoiced through the DCO.

## DELTA CONVEYANCE DESIGN AND CONSTRUCTION JOINT POWERS AUTHORITY

Schedule of Invoices Paid  
for the Five Months Ended November 30, 2025

Vendor	Invoice #	Invoice Date	Payment Date	Period of Expense	Invoice Amount	Amount Paid
1 Psomas	221411	05/19/25	07/09/25	03/28/25-04/25/25	\$ 22,548	\$ 22,548
2 VMA Communications	DCA25APR	05/23/25	07/09/25	03/18/25-04/30/25	83,240	83,240
3 Mythics VIII, LLC	BD0001450	06/09/25	07/09/25	06/09/25	33,349	33,349
4 AT&T	0763373017	06/19/25	07/09/25	06/19/25-07/18/25	1,986	1,986
5 Verizon	6116264514	06/17/25	07/09/25	05/18/25-06/17/25	216	216
6 Prime US-Park Tower LLC	20250701	06/25/25	07/09/25	07/01/25-07/31/25	109,867	109,867
7 Consolidated Communications	20250615	06/15/25	07/09/25	06/15/25-07/14/25	2,849	2,849
8 FedEx Corporation	8-892-62207	06/13/25	07/11/25	06/04/25-06/11/25	36	36
9 Alliant Insurance Services, Inc.	3126472	06/17/25	07/11/25	07/01/25-07/01/26	27,549	27,549
10 Caltronics	4408312-CAL	07/01/25	07/11/25	06/01/25-06/30/25	298	298
11 FedEx Corporation	8-907-23608	06/27/25	07/11/25	06/20/25-06/25/25	36	36
12 Primo Espresso Company	180603	06/18/25	07/11/25	04/03/25-06/17/25	890	890
13 Rico's Window Coverings & Films	37134	06/27/25	07/11/25	06/27/25	3,439	3,439
14 AECOM Technical Services	2001019494	05/16/25	07/21/25	03/29/25-05/02/25	132,340	132,340
15 Bank of America	N/A*	07/21/25	07/21/25	07/21/25-08/01/25	482	482
16 Liberty Mutual Insurance	20250703	07/03/25	07/23/25	07/01/25-07/01/26	10,829	10,829
17 Bender Rosenthal, Inc.	2535	05/23/25	07/25/25	03/07/25-04/25/25	54,041	54,041
18 Bradner Consulting LLC	2425-11	05/31/25	07/25/25	05/01/25-05/31/25	52,077	52,077
19 Jacobs	W8X97007-10	06/02/25	07/25/25	03/29/25-04/25/25	1,701,426	1,701,426
20 Psomas	222178	06/10/25	07/25/25	04/25/25-05/29/25	33,417	33,417
21 Lucas Public Affairs, LLC	7310468	05/31/25	07/25/25	05/01/25-05/31/25	64,778	64,778
22 Morrison Engineering, LLC	25-06	06/02/25	07/25/25	05/03/25-05/30/25	6,400	6,400
23 Parsons	2505C180	06/11/25	07/25/25	02/06/25-04/25/25	807,608	807,608
24 Hamner, Jewell & Associates	204660	05/12/25	07/25/25	04/01/25-04/30/25	1,040	1,040
25 Bender Rosenthal, Inc.	2680	06/16/25	07/25/25	04/26/25-05/30/25	51,135	51,135
26 Metropolitan Water District of So. Ca	502068	06/12/25	07/25/25	05/01/25-05/31/25	23,189	23,189
27 Signs Now	111552	05/28/25	07/25/25	05/28/25-06/10/25	444	444
28 AECOM Technical Services	2001029004	06/13/25	07/25/25	05/03/25-05/30/25	77,462	77,462
29 Amazon	1C9R-6G9L-P1LK	07/01/25	07/25/25	06/01/25-06/30/25	343	343
30 Gwen Buchholz, Permit Engineer, Inc.	2425-11	06/11/25	07/30/25	05/01/25-05/31/25	10,000	10,000
31 Consolidated Communications	20250715	07/15/25	08/04/25	07/15/25-08/14/25	2,849	2,849
32 Verizon	6118778988	07/17/25	08/04/25	06/18/25-07/17/25	216	216
33 Prime US-Park Tower LLC	20250801	07/21/25	08/04/25	08/01/25-08/31/25	110,167	110,167
34 AT&T	4252274017	07/19/25	08/04/25	07/19/25-08/18/25	1,986	1,986
35 FedEx Corporation	8-927-69167	07/18/25	08/04/25	07/10/25-07/11/25	18	18
36 FedEx Corporation	8-934-71366	07/25/25	08/04/25	07/15/25-07/22/25	57	57
37 National Pen Co., LLC	114232797	06/12/25	08/04/25	06/12/25-06/30/25	908	908
38 Bank of America	N/A*	08/04/25	08/04/25	08/02/25-07/20/26	8,306	8,306
39 Hamner, Jewell & Associates	204744	06/05/25	08/13/25	05/01/25-05/31/25	695	695
40 Parsons	2506C804	06/20/25	08/13/25	08/12/24-08/30/24	895	895
41 VMA Communications	DCA25MAY	06/19/25	08/13/25	04/23/25-05/31/25	87,097	87,097
42 Matthew Ian Keogh	MK-2025-03	07/02/25	08/13/25	04/01/25-06/30/25	1,446	1,446
43 LuxBus America	134188	06/27/25	08/13/25	06/26/25	1,602	1,602
44 LuxBus America	134108	06/26/25	08/13/25	06/25/25	1,697	1,697
45 Amazon	17P6-WMMQ-M6D6	08/01/25	08/20/25	07/01/25-07/31/25	31	31
46 onPar Advisors	OPIN0373	07/30/25	08/20/25	06/30/25-11/01/25	7,330	7,330
47 Parsons	2507A013	07/03/25	08/27/25	04/26/25-05/30/25	937,207	937,207
48 Jambo	2025-303	07/01/25	08/27/25	07/01/25-06/30/26	36,665	36,665
49 Gwen Buchholz, Permit Engineer, Inc.	2425-12	07/11/25	08/27/25	06/01/25-06/30/25	12,750	12,750
50 D.R. McNatty & Associates, Inc.	SI-104592	06/25/25	08/27/25	06/13/25-06/30/25	17,289	17,289
51 Best, Best, & Krieger	1034935	07/18/25	08/27/25	06/01/25-06/30/25	26,209	26,209
52 Best, Best, & Krieger	1031473	06/14/25	08/27/25	05/01/25-05/31/25	40,662	40,662
53 Lucas Public Affairs, LLC	7310505	06/30/25	08/27/25	06/01/25-06/30/25	49,601	49,601
54 Convergent Systems	46910	07/02/25	08/27/25	07/01/25-09/30/25	609	609
55 Jacobs	W8X97007-11	06/19/25	08/27/25	10/26/24-05/30/25	1,440,734	1,440,734
56 Bradner Consulting LLC	2425-12	07/01/25	08/27/25	06/01/25-06/30/25	52,077	52,077
57 FedEx Corporation	8-948-92650	08/08/25	08/27/25	07/01/25-08/01/25	19	19
58 Caltronics	4439297-CAL	08/13/25	08/27/25	07/01/25-07/31/25	2,084	2,084
59 Caltronics	4439298-CAL	08/13/25	08/27/25	08/01/25-08/31/25	2,192	2,192
60 FedEx Corporation	8-956-62689	08/15/25	08/27/25	08/06/25-08/13/25	38	38
61 iSpring Solutions	IS-018478	08/11/25	08/27/25	08/01/25-08/31/25	608	608
62 AECOM Technical Services	2001042497	07/21/25	09/05/25	05/31/25-06/30/25	79,295	79,295
63 Consolidated Communications	20250815	08/15/25	09/05/25	08/15/25-09/14/25	2,849	2,849

\*Auto-withdrawal for Bank of America Line of Credit fee.



## DELTA CONVEYANCE DESIGN AND CONSTRUCTION JOINT POWERS AUTHORITY

Schedule of Invoices Paid  
for the Five Months Ended November 30, 2025  
(Continued)

Vendor	Invoice #	Invoice Date	Payment Date	Period of Expense	Invoice Amount	Amount Paid
64 AT&T	2878015013	08/19/25	09/05/25	08/19/25-09/18/25	1,992	1,992
65 Verizon	6121282394	08/17/25	09/05/25	07/18/25-08/17/25	216	216
66 Prime US-Park Tower LLC	20250901	08/26/25	09/05/25	09/01/25-09/30/25	110,167	110,167
67 Launch Consulting	PSI1038983	06/10/25	09/17/25	05/01/25-05/31/25	37,553	37,553
68 Launch Consulting	PSI1039446	07/09/25	09/17/25	06/01/25-06/30/25	40,889	40,889
69 FedEx Corporation	8-963-40992	08/22/25	09/17/25	08/13/25-08/19/25	38	38
70 Amazon	1QCN-96PQ-7MVX	09/01/25	09/17/25	08/01/25-08/31/25	180	180
71 FedEx Corporation	8-981-01552	09/05/25	09/17/25	08/27/25-08/28/25	19	19
72 Hamner, Jewell & Associates	204889	07/07/25	09/24/25	06/01/25-06/30/25	288	288
73 Bender Rosenthal, Inc.	2851	07/24/25	09/24/25	04/29/25-06/30/25	48,777	48,777
74 Metropolitan Water District of So. Ca	502088	07/08/25	09/24/25	06/01/25-06/30/25	18,504	18,504
75 Morrison Engineering, LLC	25-07	08/07/25	09/24/25	06/01/25-06/16/25	3,200	3,200
76 Commuter Industries, Inc.	250113	08/04/25	09/24/25	08/04/25	346	346
77 Psomas	223478	07/21/25	09/24/25	05/30/25-06/30/25	31,588	31,588
78 Bradner Consulting LLC	2526-01	07/31/25	09/24/25	07/01/25-07/31/25	52,077	52,077
79 CohnReznick Advisory LLC	90135562	08/07/25	09/24/25	07/01/25-07/31/25	23,950	23,950
80 VMA Communications	DCA25JUN	08/10/25	09/24/25	06/01/25-06/30/25	94,210	94,210
81 Lucas Public Affairs, LLC	7310543	07/31/25	09/24/25	07/01/25-07/31/25	126,270	126,270
82 Caltronics	4461312-CAL	09/09/25	09/30/25	09/01/25-09/30/25	2,244	2,244
Subtotal July - September*					\$ 6,832,010	\$ 6,832,010
83 Concern	CN2603019	09/15/25	10/03/25	09/08/25-09/07/26	5,500	5,500
84 FedEx	8-989-00117	09/12/25	10/03/25	09/08/25-09/09/25	19	19
85 Consolidated Communications	20250915	09/15/25	10/03/25	09/15/25-10/14/25	2,849	2,849
86 Amazon	1N9G-QRL7-H4L3	09/22/25	10/03/25	09/18/25	61	61
87 FedEx	8-998-97041	09/19/25	10/03/25	09/11/25-09/16/25	38	38
88 Prime US-Park Tower LLC	20251001	09/22/25	10/03/25	10/01/25-10/31/25	110,167	110,167
89 Verizon	6123765701	09/17/25	10/03/25	08/18/25-09/17/25	216	216
90 Caltronics Business Systems	4478113-CAL	10/01/25	10/10/25	10/01/25-10/31/25	2,312	2,312
91 AT&T	6667446017	09/19/25	10/14/25	09/19/25-10/18/25	1,992	1,992
92 Gwen Buchholz, Permit Engineer, Inc.	2526-01	08/10/25	10/17/25	07/01/25-07/31/25	20,511	20,511
93 AVI-SPL LLC	2518733	08/11/25	10/17/25	06/03/25	24,617	24,617
94 STV Incorporated	20210635**	07/24/25	10/17/25	06/23/25-06/30/25	23,035	23,000
95 Primo Espresso Company	180790	08/19/25	10/17/25	08/14/25	431	431
96 Jacobs	W8X97007-12	07/25/25	10/17/25	05/31/25-06/30/25	1,274,701	1,274,701
97 Launch Consulting	PSI1039647	08/07/25	10/17/25	07/01/25-07/31/25	49,986	49,986
98 Metropolitan Water District of So. Ca	502096	08/19/25	10/17/25	07/01/25-07/31/25	16,039	16,039
99 Bender Rosenthal, Inc.	2986	08/27/25	10/17/25	07/01/25-07/25/25	17,932	17,932
100 STV Incorporated	20211889	08/15/25	10/17/25	07/01/25-07/31/25	48,050	48,050
101 Parsons	2508D768	08/20/25	10/17/25	07/01/24-06/30/25	751,336	751,336
102 AECOM Technical Services	2001054396	08/22/25	10/17/25	07/01/25-07/25/25	54,744	54,744
103 Bradner Consulting LLC	2526-02	09/02/25	10/17/25	08/01/25-08/31/25	52,077	52,077
104 Parsons	2509A826	08/11/25	10/17/25	01/01/25-06/30/25	20,606	20,606
105 Amazon	1LCL-9J3G-1FXW	10/01/25	10/17/25	09/01/25-09/30/25	656	656
106 Psomas	224464	08/21/25	10/22/25	07/01/25-07/24/25	90,661	90,661
107 e-Builder, Inc.	18133	10/14/25	10/22/25	10/26/25-10/25/26	218,599	218,599
108 e-Builder, Inc.	18134	10/15/25	10/22/25	10/15/25	18,000	18,000
109 Jacobs	W8X97008-01	08/15/25	10/29/25	07/01/25-07/25/25	1,616,136	1,616,136
110 Lucas Public Affairs, LLC	7310582	08/31/25	10/29/25	08/01/25-08/31/25	137,947	137,947
111 Lucas Public Affairs, LLC	7310572	08/31/25	10/29/25	08/01/25-08/31/25	895	895
112 Best, Best, & Krieger	1038237**	08/31/25	10/29/25	07/01/25-07/25/25	27,174	25,944
113 Convergent Systems	1040878	07/29/25	10/29/25	07/29/25	215	215
114 Parsons	2509B818	09/10/25	11/05/25	07/01/25-07/25/25	671,428	671,428
115 CohnReznick Advisory LLC	90145903	09/15/25	11/05/25	08/01/25-08/31/25	101,516	101,516
116 FedEx	9-023-96101	10/10/25	11/05/25	10/01/25-10/08/25	38	38
117 AT&T	9104307015	10/19/25	11/05/25	10/19/25-11/18/25	1,992	1,992
118 FedEx	9-041-62965	10/24/25	11/05/25	10/14/25-10/22/25	38	38
119 Verizon	6126252514	10/17/25	11/05/25	09/18/25-10/17/25	216	216
120 Prime US-Park Tower LLC	20251101	10/24/25	11/05/25	11/01/25-11/30/25	110,314	110,314
121 Gwen Buchholz, Permit Engineer, Inc.	2526-02	09/15/25	11/14/25	08/01/25-08/31/25	21,156	21,156
122 Commuter Industries, Inc.	250131	09/18/25	11/14/25	09/18/25	626	626
123 STV Incorporated	20212602	09/11/25	11/14/25	08/01/25-08/31/25	53,080	53,080

\* Totals may not foot due to rounding.

\*\* Certain expenses were disallowed by the DCO.



## DELTA CONVEYANCE DESIGN AND CONSTRUCTION JOINT POWERS AUTHORITY

Schedule of Invoices Paid  
for the Five Months Ended November 30, 2025  
(Continued)

Vendor	Invoice #	Invoice Date	Payment Date	Period of Expense	Invoice Amount	Amount Paid
124 Project Neutral, Inc.	DCA-0001	09/29/25	11/14/25	07/25/25-08/31/25	24,314	24,314
125 Convergent Systems	47074	10/01/25	11/14/25	10/01/25-12/31/25	609	609
126 AECOM Technical Services	2001063484	09/17/25	11/14/25	07/26/25-08/29/25	60,770	60,770
127 AVI-SPL LLC	2525070	08/21/25	11/14/25	08/07/25-08/26/26	14,380	14,380
128 Bradner Consulting LLC	2526-03	10/01/25	11/14/25	09/01/25-09/30/25	52,077	52,077
129 LuxBus America	142222	10/27/25	11/19/25	10/23/25	1,930	1,930
130 LuxBus America	142875	10/31/25	11/19/25	10/31/25	1,930	1,930
131 Caltronics Business Systems	4504930-CAL	11/04/25	11/19/25	11/01/25-11/31/25	2,691	2,691
132 onPar Advisors	OPIN0415	11/04/25	11/19/25	11/02/25-11/01/26	125,508	125,508
133 Amazon	17GK-WKCQ-YKC6	11/01/25	11/19/25	10/01/25-10/31/25	1,014	1,014
134 xViz LLC	XVIZINV112025006976	11/04/25	11/19/25	11/04/25-11/03/26	1,598	1,598
Subtotal October - November*					\$ 5,834,727	\$ 5,833,462
Total July - November*					\$ 12,666,737	\$ 12,665,472

\* Totals may not foot due to rounding.



## DELTA CONVEYANCE DESIGN AND CONSTRUCTION JOINT POWERS AUTHORITY

Accounts Payable Aging Schedule <sup>(1)</sup>  
As of November 30, 2025

<b><u>Payable To:</u></b>	<b><u>1 - 30</u></b>	<b><u>31 - 60</u></b>	<b><u>61 - 90</u></b>	<b><u>&gt; 90</u></b>	<b><u>Total</u></b>
AECOM Technical Services					
Invoice #2001076890	82,254	—	—	—	82,254
AT&T					
Invoice #1271178014	996	—	—	—	996
Bender Rosenthal, Inc.					
Invoice #3074	—	80,317	—	—	80,317
Invoice #3193	80,355	—	—	—	80,355
Bradner Consulting LLC					
Invoice #2526-04	52,077	—	—	—	52,077
CohnReznick Advisory LLC					
Invoice #90158926	—	121,996	—	—	121,996
Commuter Industries, Inc.					
Invoice #250145	—	2,024	—	—	2,024
Consolidated Communications					
Invoice #20251015	2,849	—	—	—	2,849
Invoice #20251115	1,425	—	—	—	1,425
FedEx					
Invoice #9-059-18894	38	—	—	—	38
Invoice #9-066-99094	19	—	—	—	19
Invoice #9-075-22058	19	—	—	—	19
Gwen Buchholz, Permit Engineer, Inc.					
Invoice #2526-03	—	20,253	—	—	20,253
Invoice #2526-04	19,866	—	—	—	19,866
Jacobs					
Invoice #W8X97008-02	2,917,349	—	—	—	2,917,349
Invoice #W8X97008-03	2,603,760	—	—	—	2,603,760
Launch Consulting					
Invoice #PSI1040146	59,415	—	—	—	59,415
Invoice #PSI1040559	54,550	—	—	—	54,550
Invoice #PSI1040938	61,614	—	—	—	61,614
Lucas Public Affairs, LLC					
Invoice #7310627	1,421	—	—	—	1,421
Invoice #7310615	121,960	—	—	—	121,960
Matthew Ian Keogh					
Invoice #MK-2025-04	—	1,007	—	—	1,007
Metropolitan Water District of So. Ca					
Invoice #502114	—	30,716	—	—	30,716
Invoice #502134	10,430	—	—	—	10,430
Miles Treaster & Associates					
Invoice #55094	—	1,490	—	—	1,490
Municipal Resource Group, LLC					
Invoice #251005	25,351	—	—	—	25,351
Parsons					
Invoice #2510A578	—	1,005,057	—	—	1,005,057
Invoice #2511A764	9,438	—	—	—	9,438
Primo Espresso Company					
Invoice #180954	—	288	—	—	288
Psomas					
Invoice #226517	—	110,328	—	—	110,328
Invoice #226625	—	89,193	—	—	89,193
STV Incorporated					
Invoice #206	33,010	—	—	—	33,010
Verizon					
Invoice #6128746650	216	—	—	—	216
	<b>\$ 6,138,412</b>	<b>\$ 1,462,669</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ 7,601,081</b>

\*Totals may not foot due to rounding.

<sup>(1)</sup> Extraction date from Trimble by MWD determines aging classification.

**DELTA CONVEYANCE DESIGN AND CONSTRUCTION JOINT POWERS AUTHORITY**Accounts Receivable Aging Schedule <sup>(1)</sup>  
As of November 30, 2025

<b><u>Receivable From:</u></b>	<b><u>1 - 30</u></b>	<b><u>31 - 60</u></b>	<b><u>61 - 90</u></b>	<b><u>&gt; 90</u></b>	<b><u>Total</u></b>
Department of Water Resources					
Invoice #DCA-814	\$ 113,360	\$ —	\$ —	\$ —	\$ 113,360
Invoice #DCA-819	89,193	—	—	—	89,193
Invoice #DCA-820	80,605	—	—	—	80,605
Invoice #DCA-823	1,421	—	—	—	1,421
Invoice #DCA-824	2,917,349	—	—	—	2,917,349
Invoice #DCA-825	113,966	—	—	—	113,966
Invoice #DCA-826	85,087	—	—	—	85,087
Invoice #DCA-827	121,960	—	—	—	121,960
Invoice #DCA-828	2,603,760	—	—	—	2,603,760
Invoice #DCA-829	9,438	—	—	—	9,438
Invoice #DCA-830	82,254	—	—	—	82,254
Invoice #DCA-831	100,220	—	—	—	100,220
Invoice #DCA-832	97,394	—	—	—	97,394
Invoice #DCA-833	125,508	—	—	—	125,508
Invoice #DCA-834	9,201	—	—	—	9,201
Invoice #DCA-835	110,314	—	—	—	110,314
	<b>\$ 6,661,030</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ 6,661,030</b>

\*Totals may not foot due to rounding.

<sup>(1)</sup> Approval date by the DCO determines aging classification.



## DELTA CONVEYANCE DESIGN AND CONSTRUCTION JOINT POWERS AUTHORITY

Statements of Cash Receipts and Disbursements

	Oct. 1, 2025 Nov. 30, 2025	Year to Date Nov. 30, 2025
Receipts:		
Contributions <sup>(1)</sup>	\$ 7,004,168	\$ 13,585,555
Disbursements:		
Program management office		
Executive office	689,390	1,253,272
Community engagement	143,197	664,750
Program controls	716,167	1,647,077
Administration	971,241	1,846,596
Procurement	118,015	245,484
Property	65,200	368,520
Permitting management	244,458	387,294
Health and safety	57,236	120,772
Quality management	93,418	245,881
Program initiation		
Engineering	2,514,363	5,320,439
Fieldwork	206,175	495,273
Geotechnical management	14,602	70,114
Total disbursements	5,833,462	12,665,472
Net changes in cash	1,170,706	920,083
Cash at July 1, 2025	—	815,446
Cash at October 1, 2025	564,823	—
Cash at November 30, 2025	\$ 1,735,529	\$ 1,735,529

Statements of Revenues, Expenses and Changes in Net Position

	Oct. 1, 2025 Nov. 30, 2025	Year to Date Nov. 30, 2025
Revenues:		
Contributions <sup>(1)</sup>	\$ 8,399,783	\$ 17,104,296
Expenses*:		
Program management office		
Executive office	572,432	1,563,526
Community engagement	128,249	632,892
Program controls	627,115	1,844,218
Administration	742,965	1,832,988
Procurement	89,330	277,018
Property	198,315	375,347
Permitting management	265,071	599,024
Health and safety	41,000	130,004
Quality management	35,360	207,366
Program initiation		
Engineering	5,004,233	8,770,533
Fieldwork	433,207	567,245
Geotechnical management	—	43,497
Total expenses	8,137,277	16,843,658
Changes in net position	262,506	260,638
Net position at June 30, 2025	—	1,230,398
Net position at September 30, 2025	1,228,530	—
Net position at November 30, 2025	\$ 1,491,036	\$ 1,491,036

\* Amounts may include prior month accruals that were not previously captured due to timing.

<sup>(1)</sup> DWR contributions invoiced through the DCO.



## DELTA CONVEYANCE DESIGN AND CONSTRUCTION JOINT POWERS AUTHORITY

	Statements of Cash Receipts and Disbursements		Statements of Revenues, Expenses and Changes in Net Position	
	Oct. 1, 2025 Nov. 30, 2025	Year to Date Nov. 30, 2025	Oct. 1, 2025 Nov. 30, 2025	Year to Date Nov. 30, 2025
Receipts/Revenues:				
Contributions <sup>(1)</sup>	\$ 7,004,168	\$ 13,585,555	\$ 8,399,783	\$ 17,104,296
Disbursements/Expenses*:				
Program management office				
Executive office	689,390	1,253,272	572,432	1,563,526
Community engagement	143,197	664,750	128,249	632,892
Program controls	716,167	1,647,077	627,115	1,844,218
Administration	971,241	1,846,596	742,965	1,832,988
Procurement	118,015	245,484	89,330	277,018
Property	65,200	368,520	198,315	375,347
Permitting management	244,458	387,294	265,071	599,024
Health and safety	57,236	120,772	41,000	130,004
Quality management	93,418	245,881	35,360	207,366
Program initiation				
Engineering	2,514,363	5,320,439	5,004,233	8,770,533
Fieldwork	206,175	495,273	433,207	567,245
Geotechnical management	14,602	70,114	—	43,497
Total disbursements/expenses	5,833,462	12,665,472	8,137,277	16,843,658
Net changes in cash	1,170,706	920,083		
Cash at July 1, 2025	—	815,446		
Cash at October 1, 2025	564,823	—		
Cash at November 30, 2025	\$ 1,735,529	\$ 1,735,529		
Changes in net position			262,506	260,638
Net position at June 30, 2025			—	1,230,398
Net position at September 30, 2025			1,228,530	—
Net position at November 30, 2025			\$ 1,491,036	\$ 1,491,036

\* Amounts may include prior month accruals that were not previously captured due to timing.

<sup>(1)</sup> DWR contributions invoiced through the DCO.

## DCP Communications Report

**Contact:** Jessyca Sheehan, DCA Communications Manager

**Agenda Date:** December 18, 2025 Board Meeting

**Item No. 8c**

**Subject:** DCP Communications Status Update

**Summary:**

The Communications Manager will update the Board on overall DCP Communication Efforts and Activities.

**Detailed Report:**

More details will be presented at the Board Meeting.

**Recommended Action:**

Information, only.

## DWR Environmental Manager's Report

**Contact:** Carolyn Buckman, DWR Environmental Manager

**Date:** December 18, 2025, Board Meeting

**Item No.** 8d

**Subject:** DWR Environmental Program Manager's Status Update

### Summary:

The Department of Water Resources (DWR) is proceeding with permitting activities for the approved single-tunnel solution to modernize and rehabilitate the State Water Project infrastructure in the Delta.

### Detailed Report:

DWR is continuing to take the next steps to pursue numerous state and federal permits or authorizations.

National Environmental Policy Act. The U.S. Army Corps of Engineers published the Final Environmental Impact Statement for the Delta Conveyance Project on November 21. It is available [here](#).

Water Rights. The SWB hearing process on DWR's petition to add two new points of diversion has completed the first phase (DWR's presentation of case-in-chief) and second phase (protestants' presentation of their case-in-chief). DWR will submit rebuttal testimony on December 22 and the hearing will continue on February 20, 2026.

Endangered Species Act. DWR is working with the U.S. Fish and Wildlife Service and National Marine Fisheries Service to complete consultation efforts on project construction for the federal Endangered Species Act. These efforts were delayed by the federal government shutdown but the agencies have resumed work on the biological opinions.

Delta Plan Consistency. DWR submitted the certification of consistency with the Delta Plan to the Delta Stewardship Council (DSC) on October 17, and ten appeals were received on November 17. The DSC will conduct a hearing on the appeals on February 26-27, 2026.

### Recommended Action:

Information only.