DCA
DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

November 2025 Monthly Report

Delivering The Future: DCA At Work

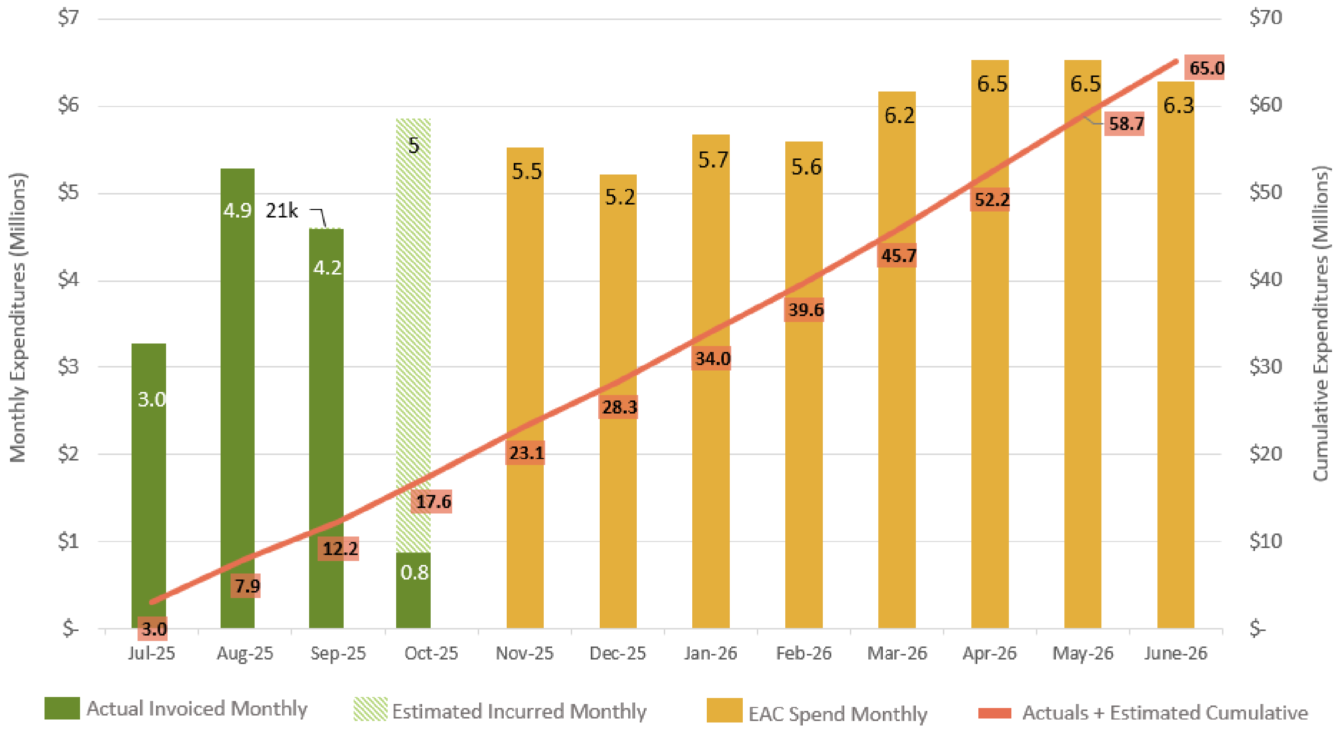
KEY UPDATES FROM ACROSS THE PROJECT

- Support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential refinements; updated cost estimate and Basis of Design Report planned for early 2027
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase in 2027

DCA

Executive Summary

Actual/Forecasted Expenditures



Financials

- FY25/26 Budget = $65.0M
- Financial Performance: EAC = $65.0M; $56.2M committed; $13.2M incurred
- Work Progress: 31% complete vs. 31% estimated spent
- SBE/DVBE Participation: 9% of committed contracts; 4% of invoiced to date
- FY24/25 Closeout: budget = $43.0M; $31.5M incurred; EAC = $31.5M; 26% under total budget

Procurements

- Audio/Visual – Conference Room Support
- Social Media Management Platform

Outreach

- Conducted PWA Communications Assessment
- Attended SoCal Water Coalition annual dinner with agency and industry professionals
- Finalizing new booth materials for launch at ACWA conference
- Ongoing materials and website refresh and translations

Activities and Highlights

TECHNICAL SERVICES	LAND ACQUISTION	ENVIRONMENTAL
OCTOBER 2025 HIGHLIGHTS		
• Continued to review and update the Preliminary Baseline Schedule to include additional detail regarding scope and budget for activities planned through 2028 • Worked collaboratively with Program Support team to develop detailed workplan to prepare the Class III Cost Estimate targeted for 2028 • Continue to support CPOD hearings	• Developed the right-of-way and temporary entry permit schedule • Oversaw Record Research by PSOMAS to map the existing encumbrances of record within the proposed alignment • Assembled temporary entry requirements and communications for potential restart of fieldwork in Spring 2026	• Continued to assemble project information to support DCO ongoing permit efforts • Coordinated with DCO to identify compensatory mitigation locations and schedules for each key construction feature to implement compensatory mitigation prior to initiation of construction • Coordinated with the Field Investigation Teams to update the Environmental Commitment program for future Geotechnical Investigations
ONGOING		
• Continue providing permit support to DCO • Develop project-wide Basis of Design Report to inform Class III cost estimate to be released in early 2027 • Develop and maintain technical services schedule • Develop and revise plan for Geotechnical fieldwork to ensure ready to commence if preliminary injunction is removed	• Manage development, tracking and acquisition of temporary access rights to support field explorations and surveys • Prepare right-of-way cost estimate for all impacted parcels • Refine comprehensive understanding of complete permanent property requirements including easements and acquisitions • Continue to receive title reports	• Continuing to complete environmentally-related portions of the Basis of Design Report, including preparation of information required by commitments in the adopted CEQA documents and current permits • Continuing to coordinate with DCO to develop a Tracking/Reporting Tool to document compliance with the environmental commitments during design, construction, and commissioning • Continuing to supporting ongoing Change of Point of Diversion hearings at the State Water Resources Control Board and other ongoing permitting processes being completed by DCO

Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
OCTOBER 2025 HIGHLIGHTS			
• Updating DCA Cost Estimating Plan to provide requirements and framework for a Class 3 Cost Estimate • Rollout & Training of enhanced Deliverable Review Acceptance workflow • Development of detailed Program Management Office Schedule activities	• Finalized Quarterly Communications Strategy Plan • Developed Media and Messaging Training Curriculum • Designed new conference booth materials • Attended Water Education Foundation Summit and SoCal Water Coalition (SCWC) Dinner	• Assisted with review of updated procurement templates • Participated in initial HR manager interviews	• Onboarded Executive Support Services contract vendors to assist with independent strategic support and facilitation activities • Participated in the HR Manager Recruitment process • Met with peer Public Agencies to gain insights on Organizational Structuring for Mega-Project Delivery
ONGOING			
• Incorporation and refinement of Programmatic Deliverables into the P6 draft Master Program Schedule. • Expansion of processes and procedures to support Program Delivery Phase including Construction Project Management	• DCA website Document Library updates • Conducting PWA Communications Assessment Interviews • 2026 Event Preparation	• Continue to support legal needs for DCA and DWR • Assist Program Support and Executive Office with procurement and contract management efforts.	• Plan and coordinate programmatic governance discussions for delivery phase • Plan and prepare for project delivery phase and implementation consideration by PWAs targeted for 2027 • Plan for and participate in industry events to provide project updates

DCA

Communications Dashboard: October 2025

Upcoming

- Unveil new booth at Fall ACWA Conference
- Ongoing materials refresh and translations
- Launch Paid Social Media Trial
- DCA website Document Library updates

Activities

- Conducted PWA Communications Assessment
- Developed Media and Messaging Training Curriculum
- Designed new conference booth materials
- Attended SoCal Water Coalition (SCWC) Dinner

Website & Social Media

Website Sessions	5,514
Pageviews	9,548
Posts	12
Followers	4,497
Social Views	1,880
Interactions	85

Events

Attended: Water Education Foundation Summit, SCWC Dinner
Upcoming: ACWA Fall Conference, California Infrastructure Development Conference & Expo

Materials

New

- Report Template
- Media & Messaging Training Curriculum

In Development

- External PowerPoint Template
- Fact Sheet: Desert Water Agency
- About DCA Fact Sheet
- Spanish & Chinese translations of developed Fact Sheets

Budget | SUMMARY

The FY25/26 DCA budget has been approved at $65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of $65.0M (Table 1) based on potential restart of budget geotechnical fieldwork in Spring 2026. The DCA has committed $56.2M (details in Tables 2 and 3) and has incurred $13.2M in expenditures since July 1, 2025 (details in Tables 2 and 3). Planned cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 25/26)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 5,002,300	$ 5,002,300	$ 4,834,275	$ 1,346,254	$ 7,295,775	$ 2,293,475
Community Engagement	1,449,000	1,449,000	1,167,351	502,874	1,674,872	225,872
Program Controls	6,956,000	6,956,000	6,772,372	1,345,997	6,774,872	(181,128)
Administration	5,678,600	5,678,600	5,572,178	1,778,285	6,092,484	413,884
Procurement & Contract Administration	950,900	950,900	950,731	224,151	950,731	(169)
Property	1,269,600	1,269,600	1,268,695	181,173	1,218,695	(50,905)
Permitting Management	2,765,000	2,765,000	2,747,678	396,455	2,508,746	(256,254)
Health & Safety	400,100	400,100	400,008	94,300	400,008	(92)
Quality Management	541,200	541,200	541,190	100,709	501,190	(40,010)
Sustainability	424,600	424,600	424,543	46,007	324,543	(100,057)
Geotechnical Management	818,100	818,100	818,305	164,595	941,258	123,158
Survey & Mapping Management	265,900	265,900	303,468	53,288	300,823	34,923
Program Initiation						
Engineering	$ 27,260,600	$ 27,260,600	$ 27,105,693	$ 6,496,934	$ 27,233,964	$ (26,636)
Program Delivery						
Project Delivery	$ 11,218,100	$ 11,218,100	$ 3,332,710	$ 487,951	$ 8,782,039	$ (2,436,061)
	$ 65,000,000	**$ 65,000,000**	**$ 56,239,196**	**$ 13,218,973**	**$ 65,000,000**	**$ -**

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 1 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 65,000,000**	**$ 65,000,000**	**$ 56,239,196**	**$ -**	**$ 13,218,973**	**$ 51,781,027**	**24%**	**$ 65,000,000**	**$ -**
Executive Office	**5,002,300**	**5,002,300**	**4,834,275**	**-**	**1,346,254**	**3,656,046**	**28%**	**7,295,775**	**2,293,475**
Executive Office	3,276,700	3,276,700	3,295,270	-	953,737	2,322,963	29%	5,771,770	2,495,070
Legal	520,000	520,000	519,979	-	126,486	393,514	24%	519,979	(21)
Audit	18,000	18,000	18,000	-	2,570	15,430	14%	18,000	-
Treasury	355,300	355,300	347,613	-	64,044	291,256	18%	332,613	(22,687)
Human Resources	832,300	832,300	653,413	-	199,417	632,883	31%	653,413	(178,887)
Community Engagement	**1,449,000**	**1,449,000**	**1,167,351**	**-**	**502,874**	**946,126**	**43%**	**1,674,872**	**225,872**
Management	823,900	823,900	823,661	-	411,360	412,540	50%	849,932	26,032
Community Coordination	250,000	250,000	-	-	-	250,000	0%	250,000	-
Outreach	375,100	375,100	343,690	-	91,514	283,586	27%	574,940	199,840
Program Controls	**6,956,000**	**6,956,000**	**6,772,372**	**-**	**1,345,997**	**5,610,003**	**20%**	**6,774,872**	**(181,128)**
Management	477,100	477,100	480,020	-	116,631	360,469	24%	480,020	2,920
Risk Management	349,700	349,700	349,631	-	77,913	271,787	22%	349,631	(69)
Cost Management	1,952,200	1,952,200	1,952,115	-	348,709	1,603,491	18%	1,952,115	(85)
Schedule Management	1,448,500	1,448,500	1,448,473	-	378,375	1,070,125	26%	1,450,973	2,473
Document Management	695,800	695,800	695,770	-	124,223	571,577	18%	695,770	(31)
Cost Estimating	158,300	158,300	158,210	-	26,038	132,262	16%	158,210	(91)
Governance	1,688,300	1,688,300	1,688,154	-	274,108	1,414,192	16%	1,688,154	(146)
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
Administration	**5,678,600**	**5,678,600**	**5,572,178**	**-**	**1,778,285**	**3,900,315**	**32%**	**6,092,484**	**413,884**
Management	1,776,300	1,776,300	1,776,221	-	361,317	1,414,983	20%	1,776,221	(79)
Facilities	1,675,300	1,675,300	1,579,270	-	707,974	967,326	45%	1,681,293	5,993
Information Technology	2,227,000	2,227,000	2,216,686	-	708,994	1,518,006	32%	2,634,970	407,970
Procurement and Contract Administratio	**950,900**	**950,900**	**950,731**	**-**	**224,151**	**726,749**	**24%**	**950,731**	**(169)**
Procurement Management	950,900	950,900	950,731	-	224,151	726,749	24%	950,731	(169)

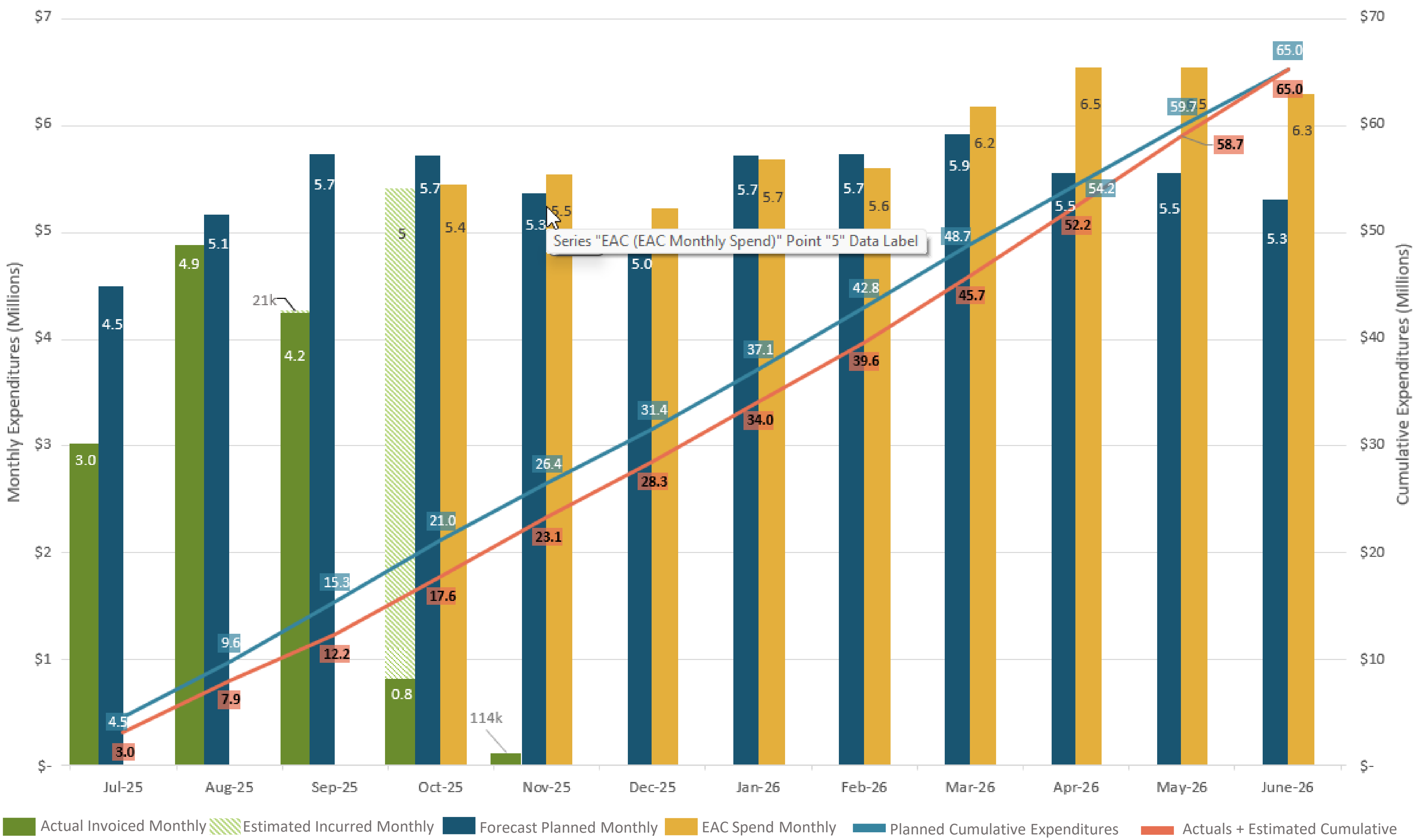
Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 2 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Property	**1,269,600**	**1,269,600**	**1,268,695**	**-**	**181,173**	**1,088,427**	**14%**	**1,218,695**	**(50,905)**
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	2,570	116,330	2%	118,067	(833)
Temporary Entrance Permits	826,900	826,900	800,506	-	39,587	787,313	5%	700,506	(126,394)
Land Purchase	173,800	173,800	200,122	-	139,016	34,784	69%	300,122	126,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	100,000	(50,000)
Permitting Management	**2,765,000**	**2,765,000**	**2,747,678**	**-**	**396,455**	**2,368,545**	**14%**	**2,508,746**	**(256,254)**
Management	2,124,200	2,124,200	2,124,095	-	387,919	1,736,281	18%	1,853,984	(270,216)
Permit Monitoring & Compliance	640,800	640,800	623,582	-	8,536	632,264	1%	654,761	13,961
Health and Safety	**400,100**	**400,100**	**400,008**	**-**	**94,300**	**305,800**	**24%**	**400,008**	**(92)**
Management	400,100	400,100	400,008	-	94,300	305,800	24%	400,008	(92)
Quality Management	**541,200**	**541,200**	**541,190**	**-**	**100,709**	**440,491**	**19%**	**501,190**	**(40,010)**
Management & Auditing	541,200	541,200	541,190	-	100,709	440,491	19%	501,190	(40,010)
Sustainability	**424,600**	**424,600**	**424,543**	**-**	**46,007**	**378,593**	**11%**	**324,543**	**(100,057)**
Management	424,600	424,600	424,543	-	46,007	378,593	11%	324,543	(100,057)
Geotechnical Management	**818,100**	**818,100**	**818,305**	**-**	**164,595**	**653,505**	**20%**	**941,258**	**123,158**
Management	818,100	818,100	818,305	-	164,595	653,505	20%	941,258	123,158
Survey and Mapping Management	**265,900**	**265,900**	**303,468**	**-**	**53,288**	**212,612**	**18%**	**300,823**	**34,923**
Management	265,900	265,900	303,468	-	53,288	212,612	18%	300,823	34,923
Engineering	**27,260,600**	**27,260,600**	**27,105,693**	**-**	**6,496,934**	**20,763,666**	**24%**	**27,233,964**	**(26,636)**
Management & Administration	3,475,300	3,475,300	3,103,360	-	588,898	2,886,402	19%	3,159,949	(315,351)
Facility Studies	50,500	50,500	50,426	-	64,524	(14,024)	128%	73,809	23,309
Basis of Design Reports	21,091,900	21,091,900	21,309,090	-	5,492,352	15,599,548	26%	21,331,546	239,646
Program Delivery Planning	2,440,500	2,440,500	2,440,435	-	340,810	2,099,690	14%	2,400,712	(39,788)
Permit Engineering Support	202,400	202,400	202,382	-	10,350	192,050	5%	267,948	65,548
Project Delivery	**11,218,100**	**11,218,100**	**3,332,710**	**-**	**487,951**	**10,730,149**	**15%**	**8,782,039**	**(2,436,061)**
Project Geotechnical	5,189,900	5,189,900	1,514,031	-	197,768	4,992,132	13%	5,189,900	-
Project Surveying & Mapping	1,818,700	1,818,700	1,818,679	-	290,183	1,528,517	16%	1,691,679	(127,021)
Undefined Allowance	4,209,500	4,209,500	-	-	-	4,209,500	0%	1,900,461	(2,309,039)

Budget | DETAIL

Figure 1| FY 25/26 Cash Flow to Date



Contracts

Table 3 - Contract Summary (FY 25/26)

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 56,239,196	$ 13,218,973	24%
e-Builder, Inc.	$ 236,599	$ 236,599	100%
Jacobs Engineering Group	$ 31,531,040	$ 7,203,224	23%
Hamner, Jewell & Associates	$ 63,995	$ -	0%
Bender Rosenthal, Inc.	$ 650,628	$ 178,603	27%
Associated Right of Way Services, Inc.	$ 54,072	$ 2,570	5%
Psomas	$ 1,818,679	$ 290,183	16%
Parsons	$ 12,180,848	$ 2,467,261	20%
Prime US-Park Tower, LLC	$ 1,342,276	$ 550,683	41%
110 Holdings dba Launch Consulting, LLC	$ 921,619	$ 225,565	24%
JAMBO-Silvacom LTD	$ 39,598	$ 36,665	93%
Best Best & Krieger	$ 519,979	$ 126,486	24%
Metropolitan Water District of S. California	$ 624,250	$ 46,755	7%
Dept of Water Resources	$ 500,000	$ -	0%
AECOM Technical Services	$ 1,514,031	$ 197,768	13%
Gwendolyn Buchholz, Permit Engineer Inc	$ 245,913	$ 81,786	33%
AVI-SPL LLC	$ 47,617	$ 14,563	31%
Bradner Consulting LLC	$ 629,610	$ 208,308	33%
Alliant Insurance	$ 30,040	$ 27,549	92%
Lucas Public Affairs, LLC	$ 1,055,575	$ 497,972	47%
STV Incorporated	$ 976,588	$ 134,139	14%
LuxBus America	$ 18,750	$ 3,860	21%
CohnReznick Advisory LLC	$ 572,075	$ 367,700	64%
Project Neutral, Inc.	$ 117,545	$ 96,510	82%
Caltronics Business Systems	$ 34,989	$ 11,523	33%
Municipal Resource Group, LLC	$ 154,102	$ 25,433	17%
Miles Treaster & Associates	$ 18,000	$ 1,490	8%
Matthew Ian Keogh	$ 15,600	$ 1,008	6%
onPar Advisors LLC	$ 125,508	$ 125,508	100%
Santiago Water Strategies	$ 72,750	$ -	0%
Agreements <$15k	$ 126,919	$ 59,262	47%

S/DVBE Status

FY 25/26

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$56,239,196	$13,218,973	$5,018,441	$0	$486,243	$0	9%	0%	4%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
AECOM Technical Services			**$1,514,031**	**$197,768**	**$0**	**$0**	**0.0%**	**0.0%**
	Inspection Services, Inc.	SBE			$0	$0	0.0%	0.0%
Associated Right of Way Services, Inc.		**SBE**	**$54,072**	**$2,570**	**$54,072**	**$2,570**	**100.0%**	**100.0%**
Bender Rosenthal, Inc.		**SBE**	**$650,628**	**$178,603**	**$650,628**	**$178,603**	**100.0%**	**100.0%**
Caltronics Business Systems		**SBE**	**$34,989**	**$11,523**	**$34,989**	**$11,523**	**100.0%**	**100.0%**
Hamner, Jewell & Associates		**SBE**	**$63,995**	**$0**	**$63,995**	**$0**	**100.0%**	**100.0%**
Lucas Public Affairs, LLC			**$1,055,575**	**$497,972**	**$237,605**	**$125,518**	**22.5%**	**25.2%**
	Lunia Blue	SBE			$237,605	$125,518	22.5%	25.2%
Jacobs Engineering Group			**$31,531,040**	**$7,203,224**	**$1,356,470**	**$17,095**	**4.3%**	**0.2%**
	5RMK	SBE			$142,975	$2,196	0.5%	0.03%
	JMA	SBE			$800,039	$0	2.5%	0.0%
	LCI	SBE			$138,436	$0	0.4%	0.0%
	Peter Wiseman	SBE			$0	$0	0.0%	0.0%
	Robert Marshall	SBE			$0	$0	0.0%	0.0%
	REY Engineers	SBE			$275,020	$14,899	0.9%	0.2%
Parsons			**$12,180,848**	**$2,467,261**	**$2,620,682**	**$150,934**	**21.5%**	**6.1%**
	Chaves	SBE			$2,620,682	$150,934	21.5%	6.1%

Fiscal Year 2024/25 Financial Reports

Budget | SUMMARY

The FY24/25 DCA budget was approved at $43.0M (Table 1A). We are currently forecasting an Estimate at Completion (EAC) budget of $31.5M (Table 1A), $11.5M under our approved budget. The new EAC reflects all final invoices for FY24/25. The DCA has incurred $31.5M in expenditures through the end of June (details in Table 2A). Planned vs. Actual cash flow curves are shown in Figure 1A. Commitments have been reduced as part of end of the year close out to match actuals received.

Table 1A | Monthly Budget Summary (FY 24/25)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 4,939,700	$ 4,939,700	$ 2,396,578	$ 2,396,578	$ 2,396,578	$ (2,543,122)
Community Engagement	1,224,600	1,224,600	1,044,043	1,044,043	1,044,043	(180,557)
Program Controls	4,905,500	4,905,500	5,271,873	5,271,873	5,271,873	366,373
Administration	3,535,700	3,535,700	3,708,961	3,708,961	3,708,961	173,261
Procurement & Contract Administration	762,900	762,900	651,743	651,743	651,743	(111,157)
Property	1,028,300	1,028,300	530,075	530,075	530,075	(498,225)
Permitting Management	1,254,600	1,254,600	710,868	710,868	710,868	(543,732)
Health & Safety	431,600	431,600	400,235	400,235	400,235	(31,365)
Quality Management	698,600	698,600	410,838	410,838	410,838	(287,762)
Sustainability	501,500	501,500	430,320	430,320	430,320	(71,181)
Engineering Management	-	-	419,900	419,900	419,900	419,900
Geotechnical Management	444,300	444,300	340,946	340,946	340,946	(103,354)
Survey & Mapping Management	-	-	146,576	146,576	146,576	146,576
Program Initiation						
Engineering	13,938,700	13,938,700	13,359,598	13,359,598	13,359,598	(579,102)
Program Delivery						
Project Delivery	9,334,200	9,334,200	1,649,485	1,649,485	1,649,485	(7,684,715)
	$ 43,000,200	**$ 43,000,200**	**$ 31,472,040**	**$ 31,472,040**	**$ 31,472,040**	**$ (11,528,160)**

Budget | DETAIL

Table 2A | FY 24/25 Budget Detail, 1 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 43,000,200**	**$ 43,000,200**	**$ 31,472,040**	**$ -**	**$ 31,472,040**	**$ 13,740,381**	**100%**	**$ 31,472,040**	**$ 13,740,381**
Executive Office	**4,939,700**	**4,939,700**	**2,396,578**	**-**	**2,396,578**	**2,543,122**	**100%**	**2,396,578**	**2,543,122**
Executive Office	1,974,700	1,974,700	1,794,170	-	1,794,170	180,530	100%	1,794,170	180,530
Legal	497,200	497,200	280,356	-	280,356	216,844	100%	280,356	216,844
Audit	18,000	18,000	-	-	-	18,000	0%	-	18,000
Treasury	338,000	338,000	182,803	-	182,803	155,197	100%	182,803	155,197
Human Resources	258,800	258,800	139,250	-	139,250	119,550	100%	139,250	119,550
Undefined Allowance	1,853,000	1,853,000	-	-	-	1,853,000	0%	-	1,853,000
Community Engagement	**1,224,600**	**1,224,600**	**1,044,043**	**-**	**1,044,043**	**180,557**	**100%**	**1,044,043**	**180,557**
Management	456,800	456,800	613,442	-	613,442	156,642	100%	613,442	156,642
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	250,000
Outreach	517,800	517,800	430,602	-	430,602	87,198	100%	430,602	87,198
Program Controls	**4,905,500**	**4,905,500**	**5,271,873**	**-**	**5,271,873**	**366,373**	**100%**	**5,271,873**	**366,373**
Management	651,000	651,000	676,783	-	676,783	25,783	100%	676,783	25,783
Cost Management	843,600	843,600	1,139,276	-	1,139,276	295,676	100%	1,139,276	295,676
Schedule Management	1,688,800	1,688,800	1,419,253	-	1,419,253	269,547	100%	1,419,253	269,547
Document Management	481,400	481,400	392,216	-	392,216	89,184	100%	392,216	89,184
Governance	911,300	911,300	1,283,219	-	1,283,219	371,919	100%	1,283,219	371,919
Asset Management	329,400	329,400	361,127	-	361,127	31,727	100%	361,127	31,727
Administration	**3,535,700**	**3,535,700**	**3,708,961**	**-**	**3,708,961**	**173,261**	**100%**	**3,708,961**	**173,261**
Management	948,700	948,700	1,048,707	-	1,048,707	100,007	100%	1,048,707	100,007
Facilities	1,496,200	1,496,200	1,504,799	-	1,504,799	8,599	100%	1,504,799	8,599
Information Technology	1,090,800	1,090,800	1,155,455	-	1,155,455	64,655	100%	1,155,455	64,655
Procurement & Contract Administration	**762,900**	**762,900**	**651,743**	**-**	**651,743**	**111,157**	**100%**	**651,743**	**111,157**
Procurement Management	762,900	762,900	651,743	-	651,743	111,157	100%	651,743	111,157

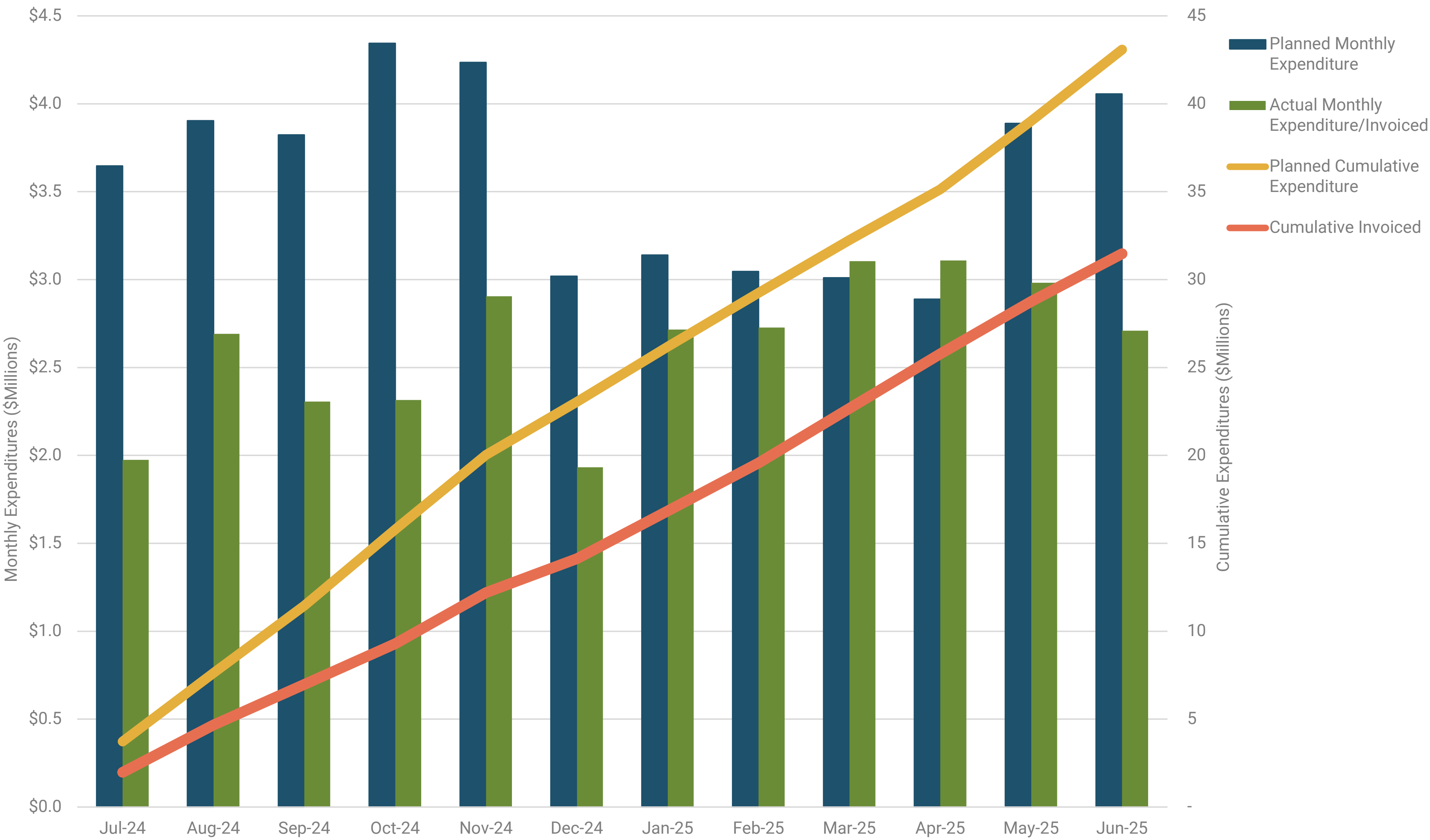
Budget | DETAIL

Table 2A | FY 24/25 Budget Detail, 2 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Property	**1,028,300**	**1,028,300**	**530,075**	**-**	**530,075**	**498,225**	**100%**	**530,075**	**498,225**
Property Agents	501,200	501,200	34,623	-	34,623	466,577	100%	34,623	466,577
Temporary Entrance Permits	477,100	477,100	222,512	-	222,512	254,588	100%	222,512	254,588
Land Purchase	-	-	171,690	-	171,690	171,690	100%	171,690	171,690
Court Ordered Entry	50,000	50,000	101,250	-	101,250	51,250	100%	101,250	51,250
Permitting Management	**1,254,600**	**1,254,600**	**710,868**	**-**	**710,868**	**543,732**	**100%**	**710,868**	**543,732**
Management	534,700	534,700	650,284	-	650,284	115,584	100%	650,284	115,584
Permit Monitoring and Compliance	719,900	719,900	60,585	-	60,585	659,315	100%	60,585	659,315
Health and Safety	**431,600**	**431,600**	**400,235**	**-**	**400,235**	**31,365**	**100%**	**400,235**	**31,365**
Management	431,600	431,600	400,235	-	400,235	31,365	100%	400,235	31,365
Quality Management	**698,600**	**698,600**	**410,838**	**-**	**410,838**	**287,762**	**100%**	**410,838**	**287,762**
Management & Auditing	698,600	698,600	410,838	-	410,838	287,762	100%	410,838	287,762
Sustainability	**501,500**	**501,500**	**430,320**	**-**	**430,320**	**71,181**	**100%**	**430,320**	**71,181**
Management	501,500	501,500	430,320	-	430,320	71,181	100%	430,320	71,181
Engineering Management	**-**	**-**	**419,900**	**-**	**419,900**	**419,900**	**100%**	**419,900**	**419,900**
Program Delivery Planning	-	-	419,900	-	419,900	419,900	100%	419,900	419,900
Geotechnical Management	**444,300**	**444,300**	**340,946**	**-**	**340,946**	**103,354**	**100%**	**340,946**	**103,354**
Management	444,300	444,300	340,946	-	340,946	103,354	100%	340,946	103,354
Survey and Mapping Management	**-**	**-**	**146,576**	**-**	**146,576**	**146,576**	**100%**	**146,576**	**146,576**
Management	-	-	146,576	-	146,576	146,576	100%	146,576	146,576
Engineering	**13,938,700**	**13,938,700**	**13,359,598**	**-**	**13,359,598**	**579,102**	**100%**	**13,359,598**	**579,102**
Management & Administration	1,141,900	1,141,900	1,480,429	-	1,480,429	338,529	100%	1,480,429	338,529
Facility Studies	5,657,900	5,657,900	8,458,226	-	8,458,226	2,800,326	100%	8,458,226	2,800,326
Project Definition Reports	6,937,300	6,937,300	1,336,923	-	1,336,923	5,600,377	100%	1,336,923	5,600,377
Basis of Design Reports	-	-	1,984,360	-	1,984,360	1,984,360	100%	1,984,360	1,984,360
Permit Engineering Support	201,600	201,600	99,660	-	99,660	101,940	100%	99,660	101,940
Project Delivery	**9,334,200**	**9,334,200**	**1,649,485**	**-**	**1,649,485**	**7,684,715**	**100%**	**1,649,485**	**7,684,715**
Project Geotechnical	9,334,200	9,334,200	1,552,565	-	1,552,565	7,781,635	100%	1,552,565	(7,781,635)
Surveying and Mapping	-	-	96,921	-	96,921	(96,921)	100%	96,921	96,921

Budget | DETAIL

Figure 1A | FY 24/25 Cash Flow to Date



Contracts

Table 3A - Contract Summary (FY 24/25)

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 31,472,040	$ 31,472,040	100%
e-Builder, Inc.	$ 156,304	$ 156,304	100%
Jacobs Engineering Group	$ 15,718,161	$ 15,718,161	100%
Bender Rosenthal, Inc.	$ 321,925	$ 321,925	100%
Psomas	$ 96,921	$ 96,921	100%
Parsons	$ 9,001,236	$ 9,001,236	100%
Prime US-Park Tower, LLC	$ 1,333,841	$ 1,333,841	100%
110 Holdings dba Launch Consulting, LLC	$ 358,796	$ 358,796	100%
VMA Communications, Inc.	$ 806,504	$ 806,504	100%
JAMBO-Silvacom LTD	$ 34,920	$ 34,920	100%
Best Best & Krieger	$ 280,356	$ 280,356	100%
Metropolitan Water District of S. California	$ 224,253	$ 224,253	100%
Dept of Water Resources	$ 130,270	$ 130,270	100%
AECOM Technical Services	$ 1,552,565	$ 1,552,565	100%
Gwendolyn Buchholz, Permit Engineer Inc	$ 149,975	$ 149,975	100%
IRIS Intelligence, LLC	$ 27,830	$ 27,830	100%
Alliant Insurance	$ 27,549	$ 27,549	100%
Consolidated Communications, Inc.	$ 34,193	$ 34,193	100%
AT&T	$ 23,821	$ 23,821	100%
Caltronics Government Services	$ 30,976	$ 30,976	100%
AVI-SPL LLC	$ 116,238	$ 116,238	100%
Bradner Consulting LLC	$ 611,271	$ 611,271	100%
onPar Advisors LLC	$ 62,883	$ 62,883	100%
D.R. McNatty & Associates, Inc.	$ 17,289	$ 17,289	100%
Lucas Public Affairs, LLC	$ 125,965	$ 125,965	100%
Mythics VIII, LLC	$ 33,349	$ 33,349	100%
Morrison Engineering, LLC	$ 73,600	$ 73,600	100%
STV Incorporated	$ 23,000	$ 23,000	100%
Agreements <$15k	$ 98,051	$ 98,051	100%

S/DVBE Status

FY 24/25

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$31,472,040	$31,472,040	$4,120,283	$0	$3,451,936	$0	13%	0%	11%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DVBE % Invoiced
AECOM Technical Services			**$1,552,565**	**$1,552,565**	**$29,559**	**$29,559**	**1.9%**	**1.9%**
	ISI	SBE			$7,134	$7,134	0.5%	0.5%
	WRES	SBE			$22,425	$22,425	1.4%	1.4%
Associated Right of Way Services, Inc.		**SBE**	**$3,243**	**$3,243**	**$3,243**	**$3,243**	**100.0%**	**100.0%**
Bender Rosenthal, Inc.		**SBE**	**$321,925**	**$321,925**	**$321,925**	**$321,925**	**100.0%**	**100.0%**
Caltronics Government Services		**SBE**	**$30,976**	**$30,976**	**$30,976**	**$30,976**	**100.0%**	**100.0%**
Hamner, Jewell & Associates		**SBE**	**$7,636**	**$7,366**	**$7,636**	**$7,366**	**100.0%**	**100.0%**
Lucas Public Affairs, LLC			**$125,965**	**$125,965**	**$22,260**	**$21,465**	**17.7%**	**17.0%**
	Lunia Blue	SBE			$22,260	$21,465	17.7%	17.0%
Jacobs Engineering Group			**$15,718,161**	**$15,718,161**	**$880,000**	**$425,975**	**5.6%**	**2.7%**
	5RMK	SBE			$140,000	$121,703	0.9%	0.8%
	JMA	SBE			$400,000	$126,288	2.5%	0.8%
	LCI	SBE			$50,000	$37,213	0.3%	0.2%
	Peter Wiseman	SBE			$20,000	$0	0.1%	0.0%
	Robert Marshall	SBE			$10,000	$1,600	0.1%	0.0%
	REY Engineers	SBE			$260,000	$139,171	1.7%	0.9%
Parsons			**$9,001,236**	**$9,001,236**	**$2,013,920**	**$1,822,651**	**22.4%**	**20.2%**
	Chaves	SBE			$2,013,920	$1,822,651	22.4%	20.2%
VMA Communications, Inc.		**SBE**	**$806,504**	**$806,504**	**$810,764**	**$788,777**	**100.5%**	**97.8%**
	Diana Orozco & Associates	SBE			$559	$559	0.1%	0.1%

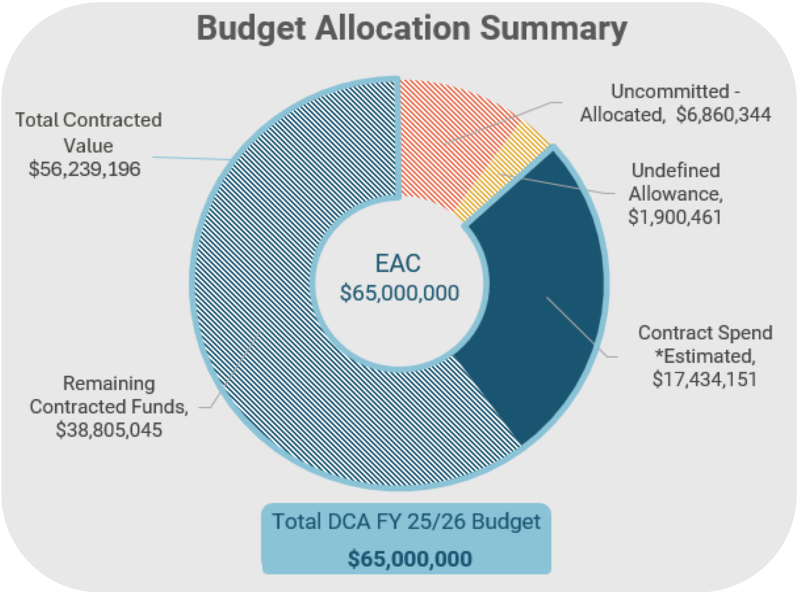
Contract Procurement

Open Procurements							
Procurement Name	Planning/ Estimated Value	Annual Budget	Contracted Value	Procurement Method	Procurement Start	Target NTP Date	Anticipated Term
Social Media Management Platform							
	$105,000	N/A	TBD	TBD	Sep-25	Sep-25	3 years
Audio Visual							
	$218,400	N/A	TBD	Qualifications Based Selection	Jul-25	Jul-26	5 years

Completed Procurements		
Procurement Name	Commitment Value	Term
Primary Internet Services (Renewal)	$113,256	11/13/2025 - 11/12/2028
Secondary Internet Services (Renewal)	$57,875	12/15/2025 - 12/14/2025
Online Auctioneer Services	$0	10/6/2025 - 4/30/2027
Communications Platform (Zoom)	$125,508	11/15/2025 - 11/15/2026

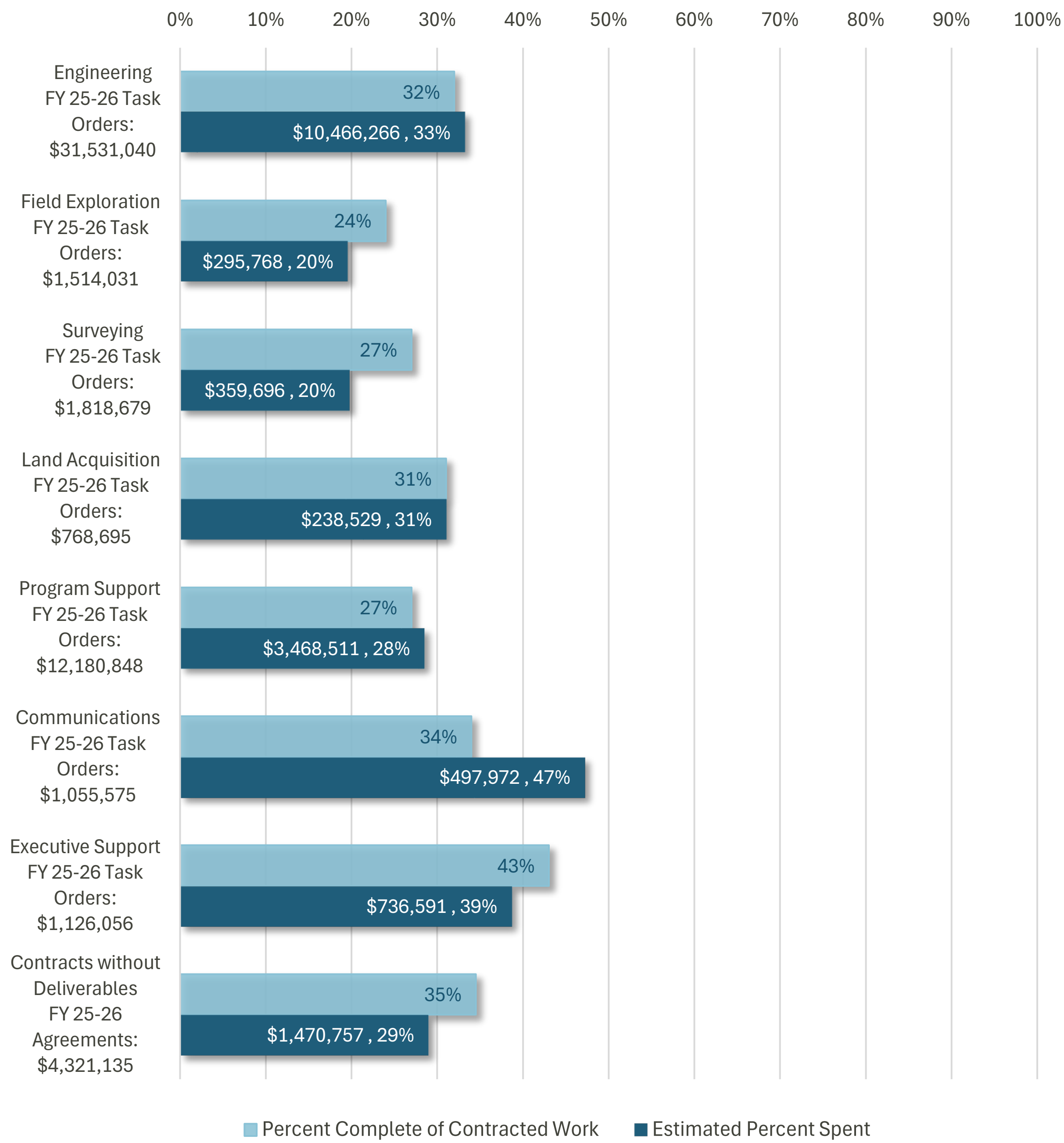
Progress Reporting

As of 10/31/2025



Total Delta Conveyance Contracts

31% Complete of Contracted Work / 31% Estimated Spent



Progress Reporting Notes

- **'Percent Complete of Contracted Work'** represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated monthly.
- **'Estimate Percent Spent'** provides an approximation of fiscal year costs through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the contracted work for FY 25/26.

DCA