



# September 2025 Monthly Report

# Delivering The Future: DCA At Work

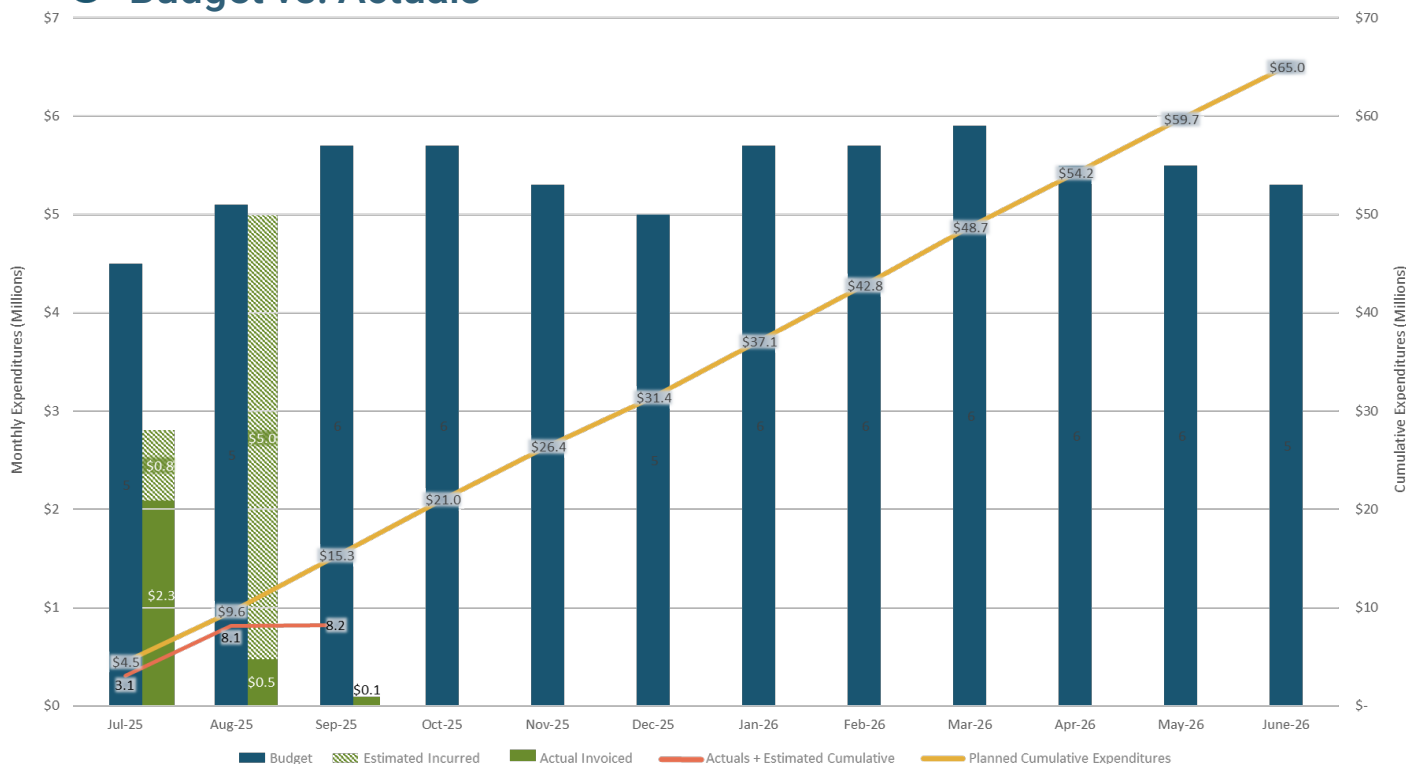
## KEY UPDATES FROM ACROSS THE PROJECT

- Support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential innovations; updated cost estimate and Basis of Design Report planned for early 2027
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase in 2027



## Executive Summary

### Budget vs. Actuals



### Financials

- FY25/26 Budget = \$65.0M; total committed = \$55.4M; \$3.6M incurred
- Financial Performance: EAC = \$61.3M; 6% under total budget
- Work Progress : 15% complete vs. 15% est. spend (of committed budget)
- SBE/DVBE Participation: pending acceptance of July invoices
- FY24/25 Closeout:
  - Budget = \$43.0M; \$31.5M incurred; EAC = \$31.5M; 26% under total budget

### Procurements

- Employee Assistance Program
- Executive Strategic Support Services
- Primavera P6 Cloud Hosting
- Various Business Services
- Facilitation and Agreement Negotiation Support Services

### Outreach

- Refreshed and relaunched social media channels and posting new content
- Updating and rolling out new Brand Guidelines and templates
- Initiated website refresh
- Attended OC Water Summit
- Supported DCP trailer bill communications and activities

## Activities and Highlights

TECH SERVICES	LAND ACQUISITION	ENVIRONMENTAL
AUGUST 2025 HIGHLIGHTS		
<ul style="list-style-type: none"> <li>Collaborate with DCA and DCO Environmental teams to develop information for CEQA consideration</li> <li>Continue to advance the design to support Basis of Design Report activities</li> <li>Collaborate with Program Support team to develop and implement the Preliminary Baseline Schedule Management approach</li> </ul>	<ul style="list-style-type: none"> <li>Develop the right-of-way schedule for project delivery</li> <li>Oversee Record Research by Psomas to map the existing encumbrances of record within the proposed alignment</li> <li>Oversee survey monument reconnaissance by Psomas in public right-of-way</li> </ul>	<ul style="list-style-type: none"> <li>Develop schedule update of site-specific environmental commitments for each project feature</li> <li>Develop an Environmental Compliance Plan In coordination with DCO for each construction feature to be included in the Basis of Design Report</li> <li>Coordinating with DCO to understand the compensatory mitigation requirements and locations for each construction feature</li> </ul>
ONGOING		
<ul style="list-style-type: none"> <li>Provide permit support to DWR</li> <li>Develop project-wide Basis of Design Report to inform Class III cost estimate to be released in early 2027</li> <li>Develop and maintain technical services schedule</li> <li>Coordinate with DCA Environmental Division Leads to support planning for additional fieldwork</li> <li>Assist with coordination of TEP prioritization</li> <li>Coordinate with Exploration Consultant to finalize the geotechnical lab testing schedule</li> </ul>	<ul style="list-style-type: none"> <li>Manage development, tracking and acquisition of temporary access rights to support field explorations and surveys</li> <li>Refine comprehensive understanding of complete permanent property requirements including easements and acquisitions</li> <li>Prepare right-of-way cost estimate for all impacted parcels</li> <li>Working with DCO on potential new TEPs for spring fieldwork</li> <li>Continue to receive title reports</li> </ul>	<ul style="list-style-type: none"> <li>Working with DCO to develop a Tracking/Reporting Tool related to Environmental Commitments that will document compliance in the Basis of Design Report and during subsequent design and construction phases</li> <li>Continue to support ongoing Change of Point of Diversion hearings at the State Water Resources Control Board and other ongoing permitting processes being completed by DCO</li> </ul>

## Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
AUGUST 2025 HIGHLIGHTS			
<ul style="list-style-type: none"> <li>Complete Program Phasing, Feature, and Project Delivery Phase Naming, and WBS alignment workshops</li> <li>Develop schedule update work plan through mid-October</li> <li>Collaborate with Land Acquisition team to develop detailed property acquisition schedule</li> </ul>	<ul style="list-style-type: none"> <li>Finalize refreshed DCA brand guidelines and internal and external memo templates</li> <li>Confirm 2025 fall events calendar</li> <li>Represent DCA at the August 8 Southern California BIA Conference</li> <li>Draft two newsletters on DCP for DWR</li> <li>Support to DCA Director Luna at the State Water Contractors press conference on August 20</li> </ul>	<ul style="list-style-type: none"> <li>DCA Board approved an advocacy policy and the remaining executive support services agreement at its August Board meeting</li> </ul>	<ul style="list-style-type: none"> <li>Analyze resource needs for future DCA growth and transition to delivery phase</li> <li>Negotiating Task Orders and working to onboard new Executive Support Services consultants</li> <li>Participated in and supported activities related to DCP Trailer Bill</li> </ul>
ONGOING			
<ul style="list-style-type: none"> <li>Incorporation of programmatic deliverables into Preliminary Baseline Schedule</li> <li>Identification of focus areas for document/file management restructure &amp; reorganization</li> <li>User acceptance testing of DCA Primavera P6 schedule environment</li> </ul>	<ul style="list-style-type: none"> <li>Relaunched social media channels and posting new content</li> <li>Initiated DCA booth materials refresh</li> <li>Initiated website updates</li> </ul>	<ul style="list-style-type: none"> <li>Continue to support legal needs for DCA and DWR</li> <li>Assist Program Support and Executive Office with procurement and contract management efforts.</li> <li>Assist with Board items</li> </ul>	<ul style="list-style-type: none"> <li>Plan and prepare for project implementation consideration by PWAs targeted for 2027</li> <li>Plan for and participate in industry events to provide project updates</li> <li>Plan and coordinate DCA programmatic governance future state</li> </ul>

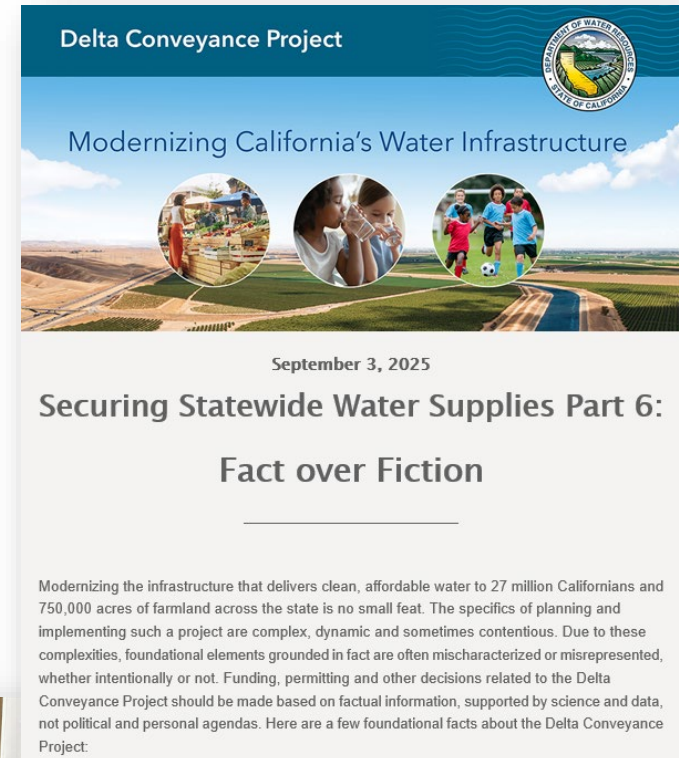
# Communications Highlights

## Engagement and Activities

- Coordinated with DWR on media inquiries and supported State Water Contractors press conference on August 20
- Collaborated with DWR on Psomas field crew training
- Summer DCP editorial content running from mid-July to late September to educate and correct mis-information
- Updated DCA Brand Guide, including new templates, and prepped for staff rollout
- Implemented a regular social media calendar of content
- Attended Orange County Water Summit

## Upcoming

- Rolling out new Brand Guidelines and materials
- Attending upcoming 2025 events, including Water Education Foundation Summit, ACWA Fall Conference
- Conducting Communications Assessment
- DCA website refresh



## Budget | SUMMARY

The FY25/26 DCA budget has been approved at \$65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of \$61.3M (Table 1), \$3.7M under our approved budget. Planned Geotechnical work has been suspended and is not included in the EAC. The DCA has committed \$55.4M (details in Tables 2 and 3) and has incurred \$3.6M in expenditures since July 1, 2025 (details in Tables 2 and 3). Planned cash flow curves are shown in Figure 1.

**Table 1 | Monthly Budget Summary (FY 25/26)**

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
<b>Program Management Office</b>						
Executive Office	5,002,300	5,002,300	4,518,283	512,602	5,007,575	5,275
Community Engagement	1,449,000	1,449,000	1,167,351	265,147	1,449,000	-
Program Controls	6,956,000	6,956,000	6,772,372	333,737	6,772,900	(183,100)
Administration	5,678,600	5,678,600	5,044,881	642,388	5,875,665	197,065
Procurement & Contract Administration	950,900	950,900	950,731	60,848	950,900	-
Property	1,269,600	1,269,600	1,268,695	17,932	1,295,922	26,322
Permitting Management	2,765,000	2,765,000	2,747,678	110,228	2,765,000	-
Health and Safety	400,100	400,100	400,008	22,960	400,100	-
Quality Management	541,200	541,200	541,190	33,797	541,200	-
Sustainability	424,600	424,600	424,543	16,646	424,600	-
Geotechnical Management	818,100	818,100	818,305	45,930	818,305	205
Survey & Mapping Management	265,900	265,900	303,468	15,644	303,468	37,568
<b>Program Initiation</b>						
Engineering	\$ 27,260,600	\$ 27,260,600	\$ 27,105,693	\$ 1,426,721	\$ 27,255,850	\$ (4,750)
<b>Program Delivery</b>						
Project Delivery	\$ 11,218,100	\$ 11,218,100	\$ 3,332,710	\$ 145,405	\$ 7,463,647	\$ (3,754,453)
	<b>\$ 65,000,000</b>	<b>\$ 65,000,000</b>	<b>\$ 55,395,907</b>	<b>\$ 3,649,984</b>	<b>\$ 61,324,131</b>	<b>\$ (3,675,869)</b>

# Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 1 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
<b>Delta Conveyance</b>	<b>\$ 65,000,000</b>	<b>\$ 65,000,000</b>	<b>\$ 55,395,907</b>	<b>\$ -</b>	<b>\$ 3,649,984</b>	<b>\$ 61,350,016</b>	<b>7%</b>	<b>\$ 61,324,131</b>	<b>\$ (3,675,869)</b>
<b>Executive Office</b>	<b>5,002,300</b>	<b>5,002,300</b>	<b>4,518,283</b>	<b>-</b>	<b>512,602</b>	<b>4,489,698</b>	<b>11%</b>	<b>5,007,575</b>	<b>5,275</b>
Executive Office	3,276,700	3,276,700	3,138,880	-	378,612	2,898,088	12%	3,431,850	155,150
Legal	520,000	520,000	519,979	-	25,944	494,056	5%	520,000	-
Audit	18,000	18,000	18,000	-	-	18,000	0%	18,000	-
Treasury	355,300	355,300	347,613	-	44,672	310,628	13%	355,300	-
Human Resources	832,300	832,300	493,811	-	63,374	768,926	13%	682,425	(149,875)
<b>Community Engagement</b>	<b>1,449,000</b>	<b>1,449,000</b>	<b>1,167,351</b>	<b>-</b>	<b>265,147</b>	<b>1,183,853</b>	<b>23%</b>	<b>1,449,000</b>	<b>-</b>
Management	823,900	823,900	823,661	-	214,484	609,416	26%	823,900	-
Community Coordination	250,000	250,000	-	-	-	250,000	0%	250,000	-
Outreach	375,100	375,100	343,690	-	50,662	324,438	15%	375,100	-
<b>Program Controls</b>	<b>6,956,000</b>	<b>6,956,000</b>	<b>6,772,372</b>	<b>-</b>	<b>333,737</b>	<b>6,622,263</b>	<b>5%</b>	<b>6,772,900</b>	<b>(183,100)</b>
Management	477,100	477,100	480,020	-	34,057	443,043	7%	480,100	3,000
Risk Management	349,700	349,700	349,631	-	32,753	316,947	9%	349,700	-
Cost Management	1,952,200	1,952,200	1,952,115	-	101,970	1,850,230	5%	1,952,200	-
Schedule Management	1,448,500	1,448,500	1,448,473	-	61,041	1,387,459	4%	1,448,500	-
Document Management	695,800	695,800	695,770	-	25,754	670,047	4%	695,800	-
Cost Estimating	158,300	158,300	158,210	-	-	158,300	0%	158,300	-
Governance	1,688,300	1,688,300	1,688,154	-	78,163	1,610,137	5%	1,688,300	-
Asset Management	186,100	186,100	-	-	-	186,100	0%	-	(186,100)
<b>Administration</b>	<b>5,678,600</b>	<b>5,678,600</b>	<b>5,044,881</b>	<b>-</b>	<b>642,388</b>	<b>5,036,212</b>	<b>13%</b>	<b>5,875,665</b>	<b>197,065</b>
Management	1,776,300	1,776,300	1,776,221	-	85,101	1,691,199	5%	1,776,300	-
Facilities	1,675,300	1,675,300	1,445,182	-	348,412	1,326,888	24%	1,681,293	5,993
Information Technology	2,227,000	2,227,000	1,823,478	-	208,875	2,018,125	11%	2,418,072	191,072
<b>Procurement &amp; Contract Administration</b>	<b>950,900</b>	<b>950,900</b>	<b>950,731</b>	<b>-</b>	<b>60,848</b>	<b>890,052</b>	<b>6%</b>	<b>950,900</b>	<b>-</b>
Procurement Management	950,900	950,900	950,731	-	60,848	890,052	6%	950,900	-



# Budget | DETAIL

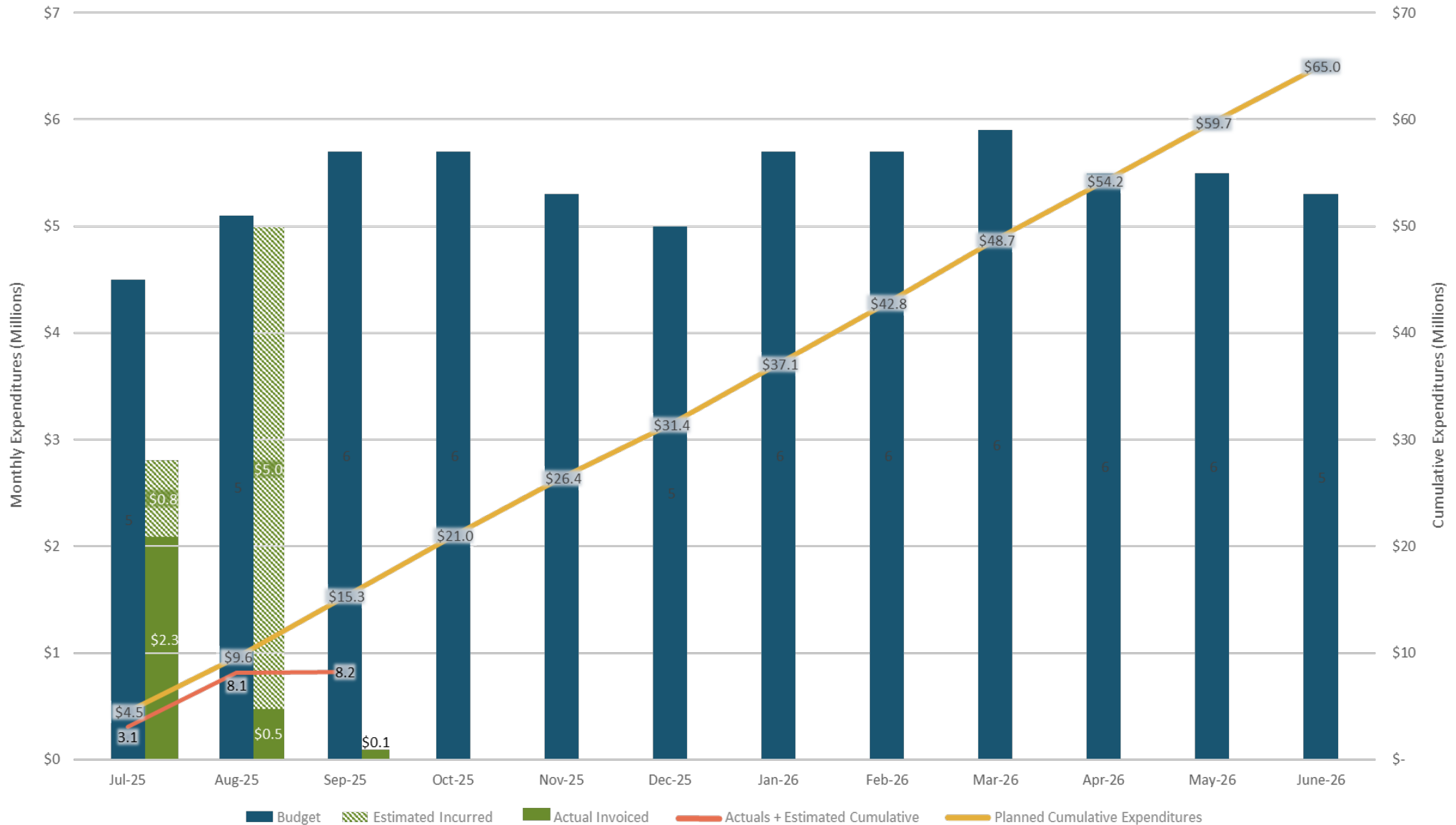
Table 2 | FY 25/26 Budget Detail, 2 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
<b>Property</b>	<b>1,269,600</b>	<b>1,269,600</b>	<b>1,268,695</b>	<b>-</b>	<b>17,932</b>	<b>1,251,668</b>	<b>1%</b>	<b>1,295,922</b>	<b>26,322</b>
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	-	118,900	0%	118,900	-
Temporary Entrance Permits	826,900	826,900	800,506	-	6,036	820,864	1%	826,900	-
Land Purchase	173,800	173,800	200,122	-	11,896	161,904	6%	200,122	26,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	150,000	-
<b>Permitting Management</b>	<b>2,765,000</b>	<b>2,765,000</b>	<b>2,747,678</b>	<b>-</b>	<b>110,228</b>	<b>2,654,772</b>	<b>4%</b>	<b>2,765,000</b>	<b>-</b>
Management	2,124,200	2,124,200	2,124,095	-	110,228	2,013,972	5%	2,124,200	-
Permit Monitoring and Compliance	640,800	640,800	623,582	-	-	640,800	0%	640,800	-
<b>Health &amp; Safety</b>	<b>400,100</b>	<b>400,100</b>	<b>400,008</b>	<b>-</b>	<b>22,960</b>	<b>377,140</b>	<b>6%</b>	<b>400,100</b>	<b>-</b>
Management	400,100	400,100	400,008	-	22,960	377,140	6%	400,100	-
<b>Quality Management</b>	<b>541,200</b>	<b>541,200</b>	<b>541,190</b>	<b>-</b>	<b>33,797</b>	<b>507,403</b>	<b>6%</b>	<b>541,200</b>	<b>-</b>
Management & Auditing	541,200	541,200	541,190	-	33,797	507,403	6%	541,200	-
<b>Sustainability</b>	<b>424,600</b>	<b>424,600</b>	<b>424,543</b>	<b>-</b>	<b>16,646</b>	<b>407,955</b>	<b>4%</b>	<b>424,600</b>	<b>-</b>
Management	424,600	424,600	424,543	-	16,646	407,955	4%	424,600	-
<b>Geotechnical Management</b>	<b>818,100</b>	<b>818,100</b>	<b>818,305</b>	<b>-</b>	<b>45,930</b>	<b>772,170</b>	<b>6%</b>	<b>818,305</b>	<b>205</b>
Management	818,100	818,100	818,305	-	45,930	772,170	6%	818,305	205
<b>Survey &amp; Mapping Management</b>	<b>265,900</b>	<b>265,900</b>	<b>303,468</b>	<b>-</b>	<b>15,644</b>	<b>250,256</b>	<b>5%</b>	<b>303,468</b>	<b>37,568</b>
Management	265,900	265,900	303,468	-	15,644	250,256	5%	303,468	37,568
<b>Engineering</b>	<b>27,260,600</b>	<b>27,260,600</b>	<b>27,105,693</b>	<b>-</b>	<b>1,426,721</b>	<b>25,833,879</b>	<b>5%</b>	<b>27,255,850</b>	<b>(4,750)</b>
Management & Administration	3,475,300	3,475,300	3,103,360	-	158,946	3,316,354	5%	3,253,360	(221,940)
Facility Studies	50,500	50,500	50,426	-	17,034	33,466	34%	50,500	-
Basis of Design Reports	21,091,900	21,091,900	21,309,090	-	1,186,862	19,905,038	6%	21,309,090	217,190
Program Delivery Planning	2,440,500	2,440,500	2,440,435	-	63,467	2,377,033	3%	2,440,500	-
Permit Engineering Support	202,400	202,400	202,382	-	412	201,988	0%	202,400	-
<b>Project Delivery</b>	<b>11,218,100</b>	<b>11,218,100</b>	<b>3,332,710</b>	<b>-</b>	<b>145,405</b>	<b>11,072,695</b>	<b>4%</b>	<b>7,463,647</b>	<b>(3,754,453)</b>
Project Geotechnical	5,189,900	5,189,900	1,514,031	-	54,744	5,135,156	4%	1,514,031	(3,675,869)
Project Surveying and Mapping	1,818,700	1,818,700	1,818,679	-	90,662	1,728,039	5%	1,818,700	-
Undefined Allowance	4,209,500	4,209,500	-	-	-	4,209,500	0%	4,130,916	(78,585)



# Budget | DETAIL

Figure 1| FY 25/26 Cash Flow to Date



# Contracts

**Table 3 - Contract Summary (FY 25/26)**

Description	Commitment Amount		Invoiced to Date		Percent Invoiced
<b>Delta Conveyance</b>	<b>\$</b>	<b>55,395,907</b>	<b>\$</b>	<b>3,649,984</b>	<b>7%</b>
Jacobs Engineering Group	\$	31,531,040	\$	1,616,136	5%
Hamner, Jewell & Associates	\$	63,995	\$	-	0%
Bender Rosenthal, Inc.	\$	650,628	\$	17,932	3%
Associated Right of Way Services, Inc.	\$	54,072	\$	-	0%
Psomas	\$	1,818,679	\$	90,662	5%
Parsons	\$	12,180,848	\$	671,428	6%
Prime US-Park Tower, LLC	\$	1,342,276	\$	330,202	25%
110 Holdings dba Launch Consulting, LLC	\$	814,225	\$	108,586	13%
JAMBO-Silvacom LTD	\$	39,598	\$	36,665	93%
Best Best & Krieger	\$	519,979	\$	25,944	5%
Metropolitan Water District of S. California	\$	624,250	\$	16,039	3%
Dept of Water Resources	\$	500,000	\$	-	0%
AECOM Technical Services	\$	1,514,031	\$	54,744	4%
Gwendolyn Buchholz, Permit Engineer Inc	\$	245,913	\$	20,511	8%
Bradner Consulting LLC	\$	629,610	\$	104,154	17%
Alliant Insurance	\$	30,040	\$	27,549	92%
Lucas Public Affairs, LLC	\$	1,055,575	\$	265,112	25%
STV Incorporated	\$	976,588	\$	101,493	10%
LuxBus America	\$	18,750	\$	-	0%
CohnReznick Advisory LLC	\$	572,275	\$	125,380	22%
Project Neutral, Inc.	\$	33,705	\$	-	0%
Caltronics Business Systems	\$	34,989	\$	6,520	19%
Miles Treaster & Associates	\$	18,000	\$	-	0%
Matthew Ian Keogh	\$	15,600	\$	-	0%
Agreements <\$15k	\$	111,241	\$	30,929	28%

## S/DVBE Status

FY 25/26

## DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
\$55,395,907	\$3,649,984	\$1,041,289	\$0	\$98,313	\$0	2%	0%	3%	0%

## SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DBVBE % Invoiced
AECOM Technical Services			\$1,514,031	\$54,744	\$0	\$0	0.0%	0.0%
	ISI	SBE			\$0	\$0	0.0%	0.0%
	WRES	SBE			\$0	\$0	0.0%	0.0%
Associated Right of Way Services, Inc.		SBE	\$54,072	\$0	\$54,072	\$0	100.0%	100.0%
Bender Rosenthal, Inc.		SBE	\$650,628	\$17,932	\$650,628	\$17,932	100.0%	100.0%
Caltronics Business Systems		SBE	\$34,989	\$6,520	\$34,989	\$6,520	100.0%	100.0%
Hamner, Jewell & Associates		SBE	\$63,995	\$0	\$63,995	\$0	100.0%	100.0%
Lucas Public Affairs, LLC			\$1,055,575	\$265,112	\$237,605	\$73,861	22.5%	27.9%
	Lunia Blue	SBE			\$237,605	\$73,861	22.5%	27.9%
Jacobs Engineering Group			\$31,531,040	\$1,616,136	\$0	\$0	0.0%	0.0%
	5RMK	SBE			\$0	\$0	0.0%	0.0%
	JMA	SBE			\$0	\$0	0.0%	0.0%
	Peter Wiseman	SBE			\$0	\$0	0.0%	0.0%
	Robert Marshall	SBE			\$0	\$0	0.0%	0.0%
	REY Engineers	SBE			\$0	\$0	0.0%	0.0%
Parsons			\$12,180,848	\$671,428	\$0	\$0	0.0%	0.0%
	Chaves	SBE			\$0	\$0	0.0%	0.0%

# Fiscal Year 2024/25 Financial Reports

## Budget | SUMMARY

The FY24/25 DCA budget was approved at \$43.0M (Table 1A). We are currently forecasting an Estimate at Completion (EAC) budget of \$31.5M (Table 1A), \$11.5M under our approved budget. The new EAC reflects an estimate of the final invoices for FY24/25, which have all been submitted. The DCA has incurred \$31.5M in expenditures through the end of June (details in Table 2A). Planned vs. Actual cash flow curves are shown in Figure 1A. Commitments will be reduced as part of end of the year close out to match actuals received.

**Table 1A | Monthly Budget Summary (FY 24/25)**

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
<b>Program Management Office</b>						
Executive Office	\$ 4,939,700	\$ 4,939,700	\$ 2,951,361	\$ 2,396,578	\$ 2,396,578	\$ (2,543,122)
Community Engagement	1,224,600	1,224,600	1,135,320	1,044,043	1,044,043	(180,557)
Program Controls	4,905,500	4,905,500	5,782,606	5,271,873	5,271,873	366,373
Administration	3,535,700	3,535,700	3,826,436	3,708,961	3,708,961	173,261
Procurement and Contract Administration	762,900	762,900	762,490	651,743	651,743	(111,157)
Property	1,028,300	1,028,300	1,179,879	530,075	530,075	(498,225)
Permitting Management	1,254,600	1,254,600	879,493	710,868	710,868	(543,732)
Health and Safety	431,600	431,600	431,592	400,235	400,235	(31,365)
Quality Management	698,600	698,600	413,160	410,838	410,838	(287,762)
Sustainability	501,500	501,500	494,292	430,320	430,320	(71,181)
Engineering Management	-	-	370,000	419,900	419,900	419,900
Geotechnical Management	444,300	444,300	419,230	340,946	340,946	(103,354)
Survey & Mapping Management	-	-	195,000	146,576	146,576	146,576
<b>Program Initiation</b>						
Engineering	\$ 13,938,700	\$ 13,938,700	\$ 13,738,522	\$ 13,359,598	\$ 13,359,598	\$ (579,102)
<b>Program Delivery</b>						
Project Delivery	\$ 9,334,200	\$ 9,334,200	\$ 2,196,989	\$ 1,649,485	\$ 1,649,485	\$ (7,684,715)
	<b>\$ 43,000,200</b>	<b>\$ 43,000,200</b>	<b>\$ 34,776,371</b>	<b>\$ 31,472,040</b>	<b>\$ 31,472,040</b>	<b>\$ (11,528,160)</b>

# Budget

**Table 2A | FY 24/25 Budget Detail, 1 of 2**

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
<b>Delta Conveyance</b>	<b>\$ 43,000,200</b>	<b>\$ 43,000,200</b>	<b>\$ 34,776,371</b>	<b>\$ -</b>	<b>\$ 31,472,040</b>	<b>\$ 11,528,160</b>	<b>90%</b>	<b>\$ 31,472,040</b>	<b>\$ (11,528,160)</b>
<b>Executive Office</b>	<b>4,939,700</b>	<b>4,939,700</b>	<b>2,951,361</b>	<b>-</b>	<b>2,396,578</b>	<b>2,543,122</b>	<b>81%</b>	<b>2,396,578</b>	<b>(2,543,122)</b>
Executive Office	1,974,700	1,974,700	1,819,946	-	1,794,170	180,530	99%	1,794,170	(180,530)
Legal	497,200	497,200	497,162	-	280,356	216,844	56%	280,356	(216,844)
Audit	18,000	18,000	-	-	-	18,000	0%	-	(18,000)
Treasury	338,000	338,000	347,513	-	182,803	155,197	53%	182,803	(155,197)
Human Resources	258,800	258,800	286,740	-	139,250	119,550	49%	139,250	(119,550)
Undefined Allowance	1,853,000	1,853,000	-	-	-	1,853,000	0%	-	(1,853,000)
<b>Community Engagement</b>	<b>1,224,600</b>	<b>1,224,600</b>	<b>1,135,320</b>	<b>-</b>	<b>1,044,043</b>	<b>180,557</b>	<b>92%</b>	<b>1,044,043</b>	<b>(180,557)</b>
Management	456,800	456,800	648,555	-	613,442	(156,642)	95%	613,442	156,642
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	517,800	517,800	486,765	-	430,602	87,198	88%	430,602	(87,198)
<b>Program Controls</b>	<b>4,905,500</b>	<b>4,905,500</b>	<b>5,782,606</b>	<b>-</b>	<b>5,271,873</b>	<b>(366,373)</b>	<b>91%</b>	<b>5,271,873</b>	<b>366,373</b>
Management	651,000	651,000	688,469	-	676,783	(25,783)	98%	676,783	25,783
Cost Management	843,600	843,600	1,156,867	-	1,139,276	(295,676)	98%	1,139,276	295,676
Schedule Management	1,688,800	1,688,800	1,733,454	-	1,419,253	269,547	82%	1,419,253	(269,547)
Document Management	481,400	481,400	459,840	-	392,216	89,184	85%	392,216	(89,184)
Governance	911,300	911,300	1,379,816	-	1,283,219	(371,919)	93%	1,283,219	371,919
Asset Management	329,400	329,400	364,160	-	361,127	(31,727)	99%	361,127	31,727
<b>Administration</b>	<b>3,535,700</b>	<b>3,535,700</b>	<b>3,826,436</b>	<b>-</b>	<b>3,708,961</b>	<b>(173,261)</b>	<b>97%</b>	<b>3,708,961</b>	<b>173,261</b>
Management	948,700	948,700	1,088,840	-	1,048,707	(100,007)	96%	1,048,707	100,007
Facilities	1,496,200	1,496,200	1,555,637	-	1,504,799	(8,599)	97%	1,504,799	8,599
Information Technology	1,090,800	1,090,800	1,181,959	-	1,155,455	(64,655)	98%	1,155,455	64,655
<b>Procurement and Contract Administration</b>	<b>762,900</b>	<b>762,900</b>	<b>762,490</b>	<b>-</b>	<b>651,743</b>	<b>111,157</b>	<b>85%</b>	<b>651,743</b>	<b>(111,157)</b>
Procurement Management	762,900	762,900	762,490	-	651,743	111,157	85%	651,743	(111,157)
<b>Property</b>	<b>1,028,300</b>	<b>1,028,300</b>	<b>1,179,879</b>	<b>-</b>	<b>530,075</b>	<b>498,225</b>	<b>45%</b>	<b>530,075</b>	<b>(498,225)</b>
Property Agents	501,200	501,200	151,587	-	34,623	466,577	23%	34,623	(466,577)
Temporary Entrance Permits	477,100	477,100	377,042	-	222,512	254,588	59%	222,512	(254,588)
Land Purchase	-	-	550,000	-	171,690	(171,690)	31%	171,690	171,690
Court Ordered Entry	50,000	50,000	101,250	-	101,250	(51,250)	100%	101,250	51,250

# Budget

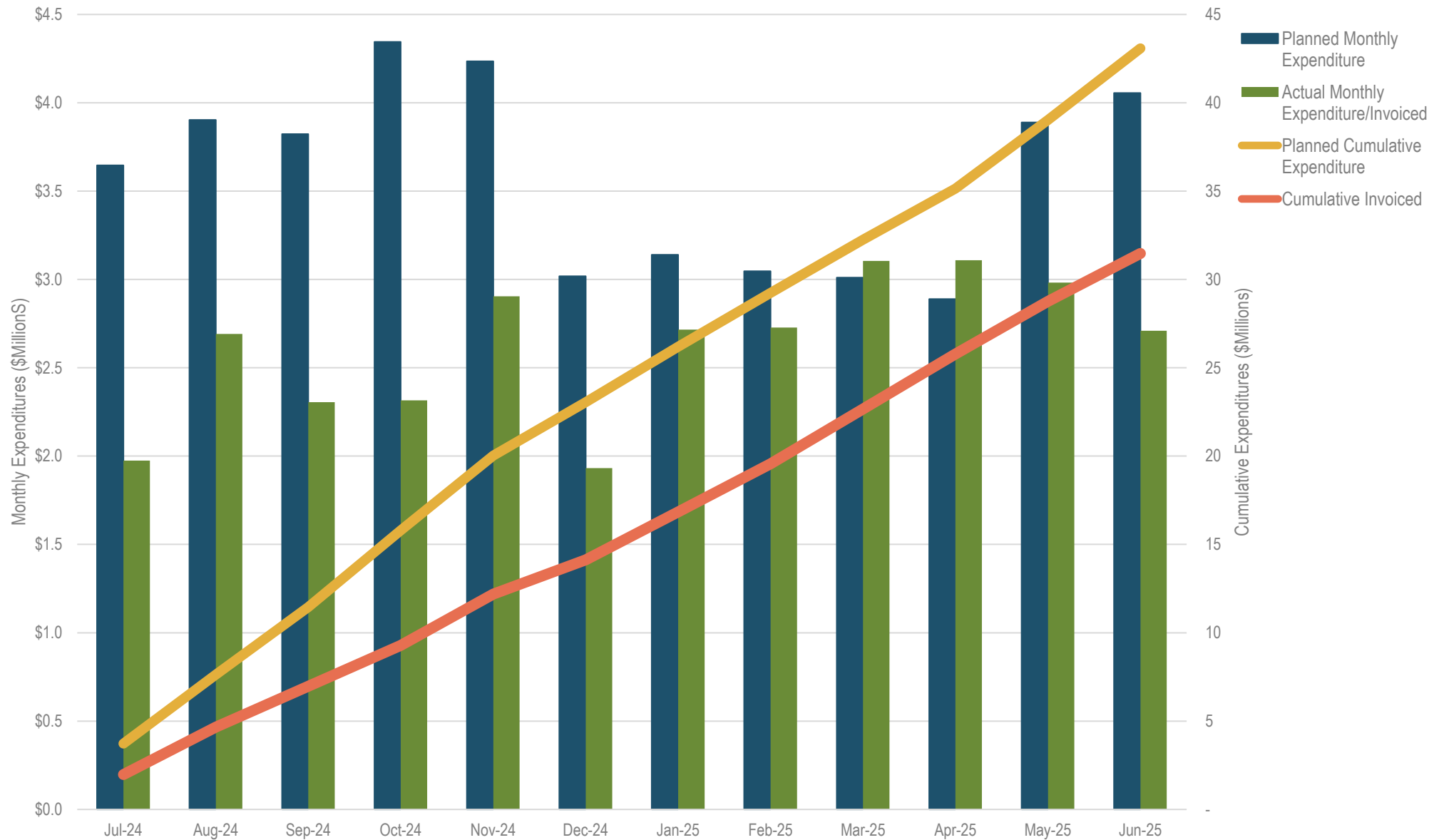
**Table 2A | FY 24/25 Budget Detail, 2 of 2**

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
<b>Permitting Management</b>	<b>1,254,600</b>	<b>1,254,600</b>	<b>879,493</b>	<b>-</b>	<b>710,868</b>	<b>543,732</b>	<b>81%</b>	<b>710,868</b>	<b>(543,732)</b>
Management	534,700	534,700	759,686	-	650,284	(115,584)	86%	650,284	115,584
Permit Monitoring and Compliance	719,900	719,900	119,807	-	60,585	659,315	51%	60,585	(659,315)
<b>Health and Safety</b>	<b>431,600</b>	<b>431,600</b>	<b>431,592</b>	<b>-</b>	<b>400,235</b>	<b>31,365</b>	<b>93%</b>	<b>400,235</b>	<b>(31,365)</b>
Management	431,600	431,600	431,592	-	400,235	31,365	93%	400,235	(31,365)
<b>Quality Management</b>	<b>698,600</b>	<b>698,600</b>	<b>413,160</b>	<b>-</b>	<b>410,838</b>	<b>287,762</b>	<b>99%</b>	<b>410,838</b>	<b>(287,762)</b>
Management & Auditing	698,600	698,600	413,160	-	410,838	287,762	99%	410,838	(287,762)
<b>Sustainability</b>	<b>501,500</b>	<b>501,500</b>	<b>494,292</b>	<b>-</b>	<b>430,320</b>	<b>71,181</b>	<b>87%</b>	<b>430,320</b>	<b>(71,181)</b>
Management	501,500	501,500	494,292	-	430,320	71,181	87%	430,320	(71,181)
<b>Engineering Management</b>	<b>-</b>	<b>-</b>	<b>370,000</b>	<b>-</b>	<b>419,900</b>	<b>(419,900)</b>	<b>113%</b>	<b>419,900</b>	<b>419,900</b>
Program Delivery Planning	-	-	370,000	-	419,900	(419,900)	113%	419,900	419,900
<b>Geotechnical Management</b>	<b>444,300</b>	<b>444,300</b>	<b>419,230</b>	<b>-</b>	<b>340,946</b>	<b>103,354</b>	<b>81%</b>	<b>340,946</b>	<b>(103,354)</b>
Management	444,300	444,300	419,230	-	340,946	103,354	81%	340,946	(103,354)
<b>Survey and Mapping Management</b>	<b>-</b>	<b>-</b>	<b>195,000</b>	<b>-</b>	<b>146,576</b>	<b>(146,576)</b>	<b>75%</b>	<b>146,576</b>	<b>146,576</b>
Management	-	-	195,000	-	146,576	(146,576)	75%	146,576	146,576
<b>Engineering</b>	<b>13,938,700</b>	<b>13,938,700</b>	<b>13,738,522</b>	<b>-</b>	<b>13,359,598</b>	<b>579,102</b>	<b>97%</b>	<b>13,359,598</b>	<b>(579,102)</b>
Management & Administration	1,141,900	1,141,900	1,496,843	-	1,480,429	(338,529)	99%	1,480,429	338,529
Facility Studies	5,657,900	5,657,900	8,517,838	-	8,458,226	(2,800,326)	99%	8,458,226	2,800,326
Project Definition Reports	6,937,300	6,937,300	1,347,283	-	1,336,923	5,600,377	99%	1,336,923	(5,600,377)
Basis of Design Reports	-	-	2,200,000	-	1,984,360	(1,984,360)	90%	1,984,360	1,984,360
Permit Engineering Support	201,600	201,600	176,557	-	99,660	101,940	56%	99,660	(101,940)
<b>Project Delivery</b>	<b>9,334,200</b>	<b>9,334,200</b>	<b>2,196,989</b>	<b>-</b>	<b>1,649,485</b>	<b>7,684,715</b>	<b>75%</b>	<b>1,649,485</b>	<b>(7,684,715)</b>
Project Geotechnical	9,334,200	9,334,200	1,851,989	-	1,552,565	7,781,635	84%	1,552,565	(7,781,635)
Project Surveying and Mapping	-	-	345,000	-	96,921	(96,921)	28%	96,921	96,921



# Budget

Figure 1A | FY 24/25 Cash Flow to Date



# Contracts

**Table 3A - Contract Summary (FY 24/25)**

Description	Commitment Amount		Invoiced to Date		Percent Invoiced
Delta Conveyance	\$	34,776,371	\$	31,472,040	90%
e-Builder, Inc.	\$	156,304	\$	156,304	100%
Jacobs Engineering Group	\$	16,702,031	\$	15,718,161	94%
Hamner, Jewell & Associates	\$	58,284	\$	7,366	13%
Bender Rosenthal, Inc.	\$	803,453	\$	321,925	40%
Associated Right of Way Services, Inc.	\$	34,911	\$	3,243	9%
Psomas	\$	345,000	\$	96,921	28%
Parsons	\$	9,521,105	\$	9,001,236	95%
Prime US-Park Tower, LLC	\$	1,362,382	\$	1,333,841	98%
110 Holdings dba Launch Consulting, LLC	\$	371,864	\$	358,796	96%
VMA Communications, Inc.	\$	834,521	\$	806,504	97%
JAMBO-Silvacom LTD	\$	34,920	\$	34,920	100%
Best Best & Krieger	\$	497,162	\$	280,356	56%
Metropolitan Water District of S. California	\$	536,142	\$	224,253	42%
Dept of Water Resources	\$	151,250	\$	130,270	86%
AECOM Technical Services	\$	1,851,989	\$	1,552,565	84%
Gwendolyn Buchholz, Permit Engineer Inc	\$	150,000	\$	149,975	100%
IRIS Intelligence, LLC	\$	27,830	\$	27,830	100%
Alliant Insurance	\$	27,549	\$	27,549	100%
Consolidated Communications, Inc.	\$	34,193	\$	34,193	100%
AT&T	\$	23,821	\$	23,821	100%
Caltronics Government Services	\$	37,700	\$	30,976	82%
AVI-SPL LLC	\$	116,238	\$	116,238	100%
Bradner Consulting LLC	\$	611,271	\$	611,271	100%
Miles Treaster & Associates	\$	18,000	\$	13,440	75%
onPar Advisors LLC	\$	62,883	\$	62,883	100%
Matthew Ian Keogh	\$	15,600	\$	5,119	33%
D.R. McNatty & Associates, Inc.	\$	17,289	\$	17,289	100%
LuxBus America	\$	25,000	\$	5,220	21%
Lucas Public Affairs, LLC	\$	125,980	\$	125,965	100%
Mythics VIII, LLC	\$	33,349	\$	33,349	100%
Morrison Engineering, LLC	\$	74,999	\$	73,600	98%
STV Incorporated	\$	24,940	\$	23,000	92%
Agreements <\$15k	\$	88,411	\$	63,663	72%

## S/DVBE Status

FY 24/25

## DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
\$34,776,371	\$31,472,040	\$4,690,852	\$0	\$3,332,848	\$0	13%	0%	11%	0%

## SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DBVBE % Invoiced
AECOM Technical Services			\$1,851,989	\$1,552,565	\$29,559	\$29,559	1.6%	1.9%
	ISI	SBE			\$7,134	\$7,134	0.4%	0.5%
	WRES	SBE			\$22,425	\$22,425	1.2%	1.4%
Associated Right of Way Services, Inc.		SBE	\$34,911	\$3,243	\$34,911	\$3,243	100.0%	100.0%
Bender Rosenthal, Inc.		SBE	\$803,453	\$321,925	\$803,453	\$321,925	100.0%	100.0%
Caltronics Government Services		SBE	\$37,700	\$30,976	\$37,700	\$30,976	100.0%	100.0%
Hamner, Jewell & Associates		SBE	\$58,284	\$7,366	\$58,284	\$7,366	100.0%	100.0%
Lucas Public Affairs, LLC			\$125,980	\$125,965	\$22,260	\$21,465	17.7%	17.0%
	Lunia Blue	SBE			\$22,260	\$21,465	17.7%	17.0%
Jacobs Engineering Group			\$16,702,031	\$15,718,161	\$880,000	\$306,887	5.3%	2.0%
	5RMK	SBE			\$140,000	\$71,533	0.8%	0.5%
	JMA	SBE			\$400,000	\$89,352	2.4%	0.6%
	LCI	SBE			\$50,000	\$5,230	0.3%	0.0%
	Peter Wiseman	SBE			\$20,000	\$0	0.1%	0.0%
	Robert Marshall	SBE			\$10,000	\$1,600	0.1%	0.0%
	REY Engineers	SBE			\$260,000	\$139,171	1.6%	0.9%
Parsons			\$9,521,105	\$9,001,236	\$2,013,920	\$1,822,651	21.2%	20.2%
	Chaves	SBE			\$2,013,920	\$1,822,651	21.2%	20.2%
VMA Communications, Inc.		SBE	\$834,521	\$806,504	\$810,764	\$788,777	97.2%	97.8%
	Diana Orozco & Associates	SBE			\$559	\$559	0.1%	0.1%

# Contract Procurement

## Open Procurements

Procurement Name	Planning/ Estimated Value	Annual Budget	Contracted Value	Procurement Method	Procurement Start	Target NTP Date	Anticipated Term
<b>Facilitation &amp; Agreement Negotiation Support Services</b>							
	\$74,000	N/A	TBD	Direct Contract	8-Sep	12-Sep	1 year

## Completed Procurements

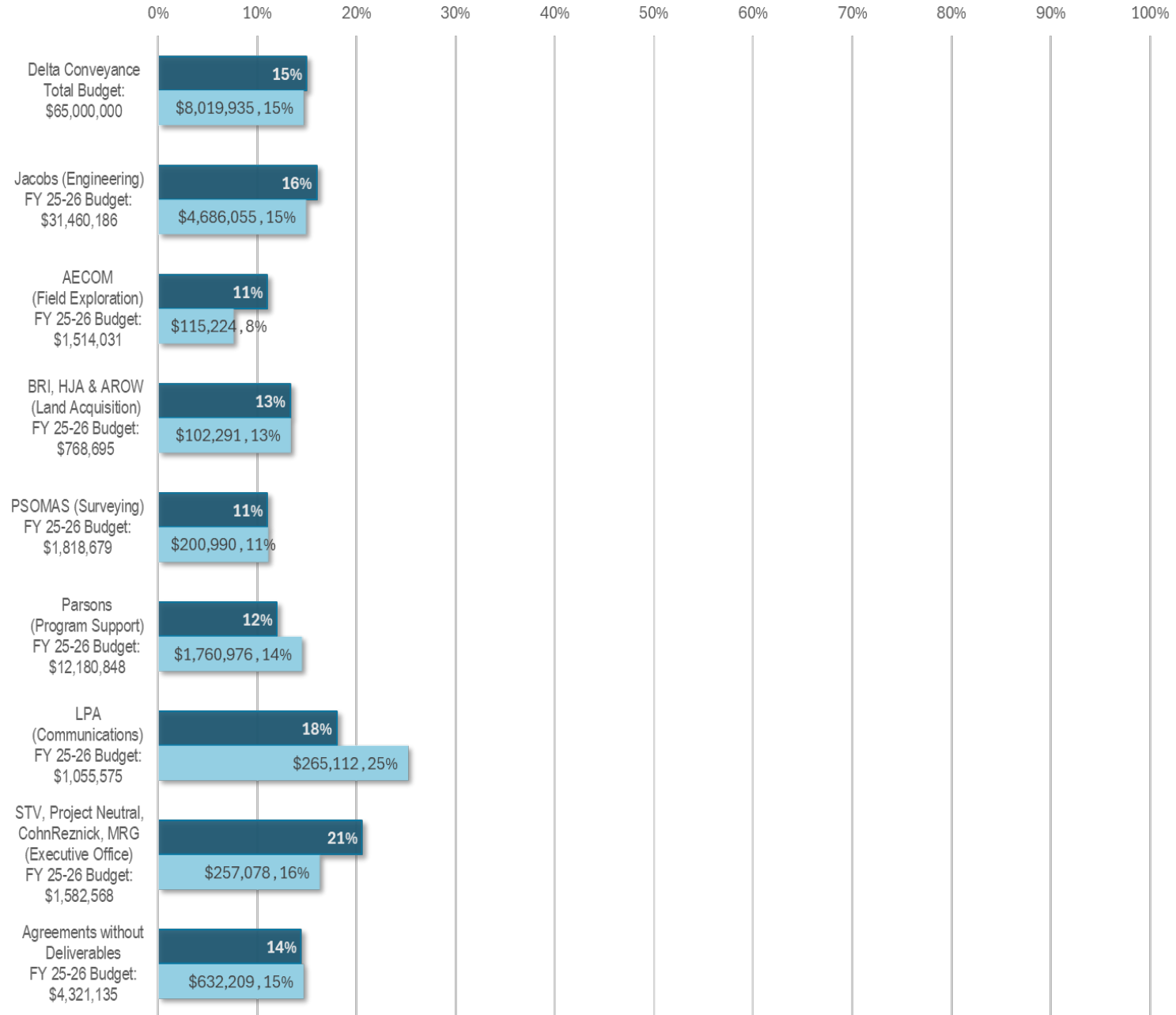
Procurement Name	Commitment Value	Term
<b>Employee Assistance Program</b>	\$30,400	7/8/2025 - 7/7/2026
<b>Executive Strategic Support Services</b>	\$1,000,000	8/21/2025 - 8/20/2030
<b>Executive Strategic Support Services</b>	\$750,000	8/21/2025 - 8/20/2030
<b>Executive Strategic Support Services</b>	\$500,000	8/21/2025 - 8/20/2030
<b>Executive Strategic Support Services</b>	\$500,000	8/21/2025 - 8/20/2030
<b>Executive Strategic Support Services</b>	\$2,500,000	8/21/2025 - 8/20/2030

# Progress Reporting

As of 8/30/2025

## Progress Reporting Notes

- 'Percent Complete' represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated on a monthly basis.
- 'Estimate of Expenditures' provides an approximation of costs from the beginning of the fiscal year through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the FY25-26 budget.



■ Percent Complete ■ Estimate of Expenditures