DCA
DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

August 2025 Monthly Report

Agenda Item 7a

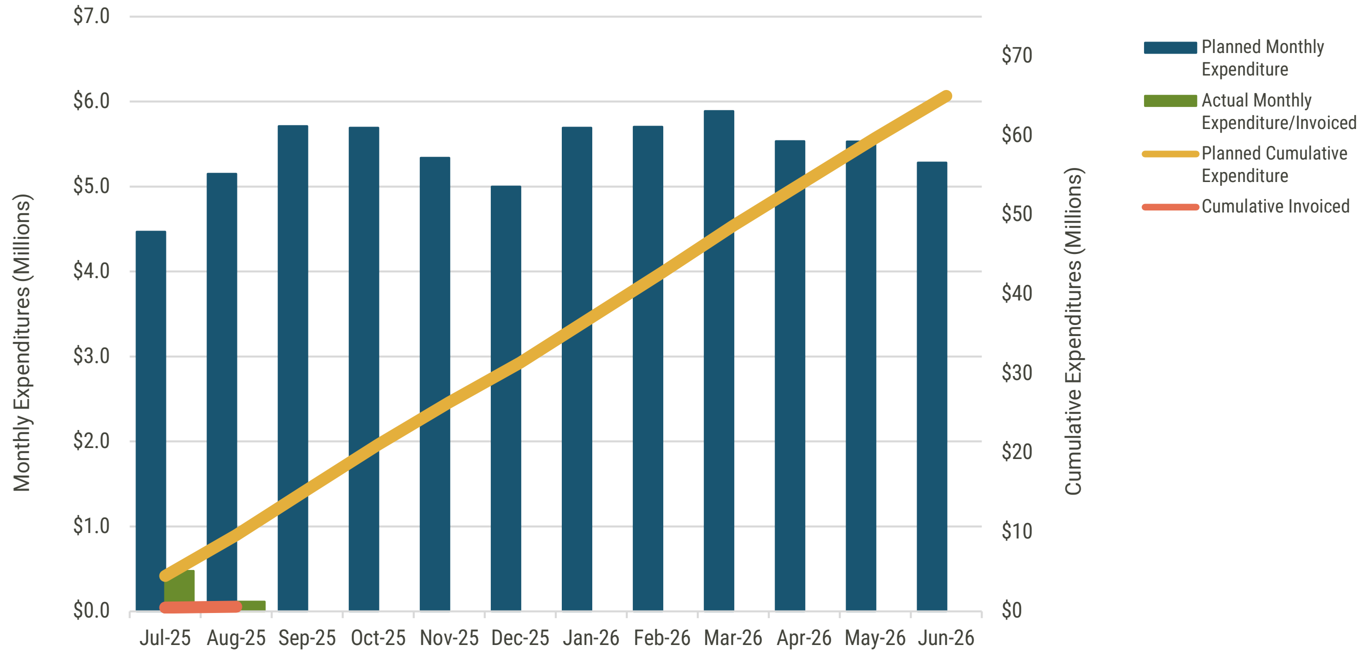
Delivering The Future: DCA At Work

KEY UPDATES FROM ACROSS THE PROJECT

- Support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential innovations; updated cost estimate and Basis of Design Report planned for early 2027
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase in 2027

Executive Summary

Budget vs. Actuals



Financials

- FY25/26 Budget = $65.0M; total committed = $55.3M; $0.6M incurred
- Financial Performance: EAC = $61.3M; 6% under total budget
- Work Progress : 6% complete vs. 5% est. spend (of committed budget)
- SBE/DVBE Participation: 1% of committed contracts; 1% invoiced
- FY24/25 Closeout:
  - Budget = $43.0M; $31.4M incurred; EAC = $31.5M; 26% under total budget

Procurements

- Employee Assistance Program
- Executive Strategic Support Services
- Primavera P6 Cloud Hosting
- Various Business Services

Outreach

- Summer DCP editorial content running from mid-July to late September to educate and correct misinformation
- Released updated project fact sheets: Reducing Impacts & Cost Efficiency ; additional collateral in development
- Attended BIA SoCal Water Conference

DCA

Activities and Highlights

TECH SERVICES	LAND ACQUISTION	ENVIRONMENTAL
JULY 2025 HIGHLIGHTS		
• Finalize and issue the Basis of Design Report and Class III Cost Estimate Workplan • Collaborate and with Program Support team in developing and implementing the Preliminary Baseline Schedule Management approach • Coordinate with DCA Environmental team to establish CEQA compliance measures for additional fieldwork, including access to permanent installations, as it pertains to property acquisition • Develop anticipated 2026 property access requirements, including cash flow projections for future access agreements	• Develop and coordinate right of way surveying requirements and activities for 2025 and 2026 • Psomas working on a Record Research to map the existing encumbrances of record within the proposed alignment • Psomas to complete survey monument reconnaissance in public right-of-way • Ordered title reports for 485 potentially impacted parcels; have received approximately half of the ordered reports	• Identify site-specific environmental commitments for each project feature to be considered in the Basis of Design Report • In coordination with DCO, developing an Environmental Compliance Plan for each key construction feature to be included in the Basis of Design Report • Providing environmental permit requirements/commitments input into the schedule update • Expanding conceptual design of Compensatory Mitigation features on Bouldin Island and I-5 Ponds
ONGOING		
• Provide permit support to DWR • Develop project-wide Basis of Design Report to inform Class III cost estimate to be released in early 2027 • Develop and maintain technical services schedule • Coordinate with DCA Environmental Division Leads to support DWR in addressing CEQA coverage for additional fieldwork • Assist with coordination of TEP prioritization • Coordinate with Exploration Consultant to finalize the geotechnical lab testing schedule	• Manage development, tracking and acquisition of temporary access rights to support field explorations and surveys • Refine comprehensive understanding of complete permanent property requirements including easements and acquisitions • Prepare alternative right-of-way schedules for surveying and early acquisitions	• Work with DCO to develop a Tracking/Reporting Tool related to Environmental Commitments that will document compliance in the Basis of Design Report • Continue supporting ongoing Change of Point of Diversion hearings at the State Water Resources Control Board

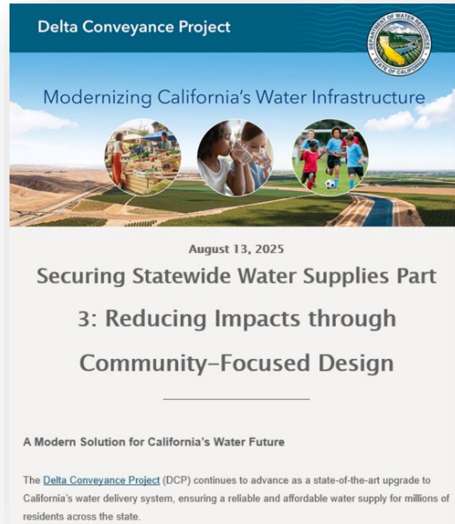
Activities and Highlights

PROGRAM SUPPORT	COMMUNICATIONS	LEGAL	EXECUTIVE OFFICE
JULY 2025 HIGHLIGHTS			
• Training, rollout, and implementation of updated monthly progress report system for consultants to enhance data quality and streamline reporting process within a unified database • Workshops to align Work Breakdown Structure with schedule and financial systems • Expansion of Sustainability Working Group to include participation with wider DCA stakeholder group	• Updated fact sheets focused on Reducing Impacts and Cost Efficiency • Updated Monthly Board Report template • Developed Social Media Engagement protocols and Paid Media plan • Developed event scorecard to evaluate 2025-2026 events for DCA engagement	• The DCA Board will consider the second batch of Executive Support procurement agreements at its August meeting	• Analyzing resource needs as we continue to grow the team and move into the next phase • Finalizing negotiations for remaining Executive Support Services agreements; Board consideration for awards at the August 21, 2025 Board meeting • Refining the Monthly Board Report for streamlined reporting of metrics and key activities/milestones • Summer Internship Program
ONGOING			
• Integration of Cost & Schedule Work Breakdown Structure • Develop and maintain master program schedule across all functions • Document & File Management System Optimization • Sustainability updates and development of Programmatic Sustainability Plan	• Auditing and refreshing DCA brand guidelines, social channels and communications materials	• Continue Support legal needs for DCA and DWR • Assist Program Support and Executive Office with procurement and contract management efforts	• Close out of FY 24/25 Activities and Task Orders • Plan and prepare for project implementation consideration by PWAs targeted for 2027 • Plan for and participate in industry events to provide project updates

Communications Highlights

Engagement and Activities

- Accountability Action Plan released by Governor Newsom's Office; accompanied by Karla Nemeth video
- Summer DCP editorial content running from mid-July to late September to educate and correct mis-information
- Released updated project fact sheets: Reducing Impacts & Cost Efficiency ; additional collateral in development
- Developed a social media strategy and engagement guidelines
- Attended BIA SoCal Water Conference


Delta Conveyance Project

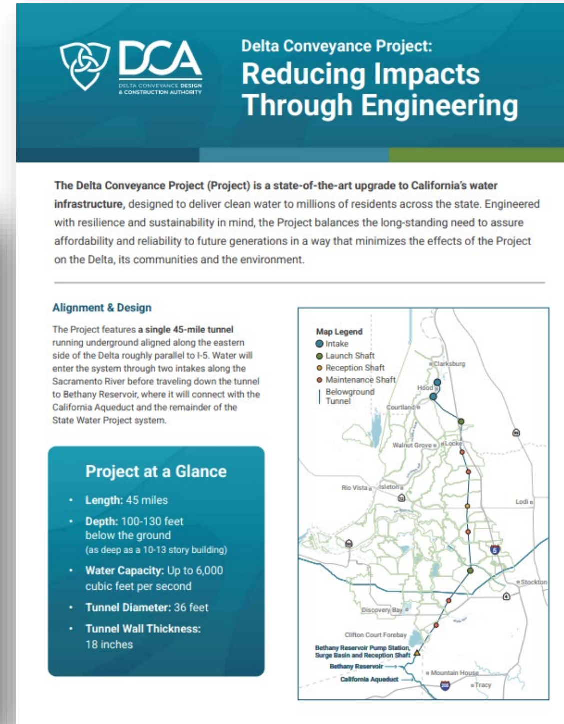
Modernizing California's Water Infrastructure

August 13, 2025

Securing Statewide Water Supplies Part 3: Reducing Impacts through Community–Focused Design

A Modern Solution for California's Water Future

The Delta Conveyance Project (DCP) continues to advance as a state-of-the-art upgrade to California's water delivery system, ensuring a reliable and affordable water supply for millions of residents across the state.


DCA DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

Delta Conveyance Project: Reducing Impacts Through Engineering

The Delta Conveyance Project (Project) is a state-of-the-art upgrade to California's water infrastructure, designed to deliver clean water to millions of residents across the state. Engineered with resilience and sustainability in mind, the Project balances the long-standing need to assure affordability and reliability to future generations in a way that minimizes the effects of the Project on the Delta, its communities and the environment.

Alignment & Design

The Project features **a single 45-mile tunnel** running underground aligned along the eastern side of the Delta roughly parallel to I-5. Water will enter the system through two intakes along the Sacramento River before traveling down the tunnel to Bethany Reservoir, where it will connect with the California Aqueduct and the remainder of the State Water Project system.

Project at a Glance

- **Length:** 45 miles
- **Depth:** 100-130 feet below the ground (as deep as a 10-13 story building)
- **Water Capacity:** Up to 6,000 cubic feet per second
- **Tunnel Diameter:** 36 feet
- **Tunnel Wall Thickness:** 18 inches

Upcoming

- Conducting Communications Assessment Aug-Sept 2025
- Evaluating and confirming 2025-2026 events
- Highlighting new fact sheets on DCA social media and launching paid social media trial activities
- Finalizing updated DCA Brand Guidelines & templates

Budget | SUMMARY

The FY25/26 DCA budget has been approved at $65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of $61.3M (Table 1), $3.7M under our approved budget. Planned Geotechnical work has been suspended and is not included in the EAC. The DCA has committed $55.3M (details in Tables 2 and 3) and has incurred $0.6M in expenditures since July 1, 2025 (details in Tables 2 and 3). Planned cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 25/26)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 5,002,300	$ 5,002,300	$ 4,518,283	$ 114,887	$ 5,002,300	$ -
Community Engagement	1,449,000	1,449,000	1,167,351	126,270	1,449,000	-
Program Controls	6,956,000	6,956,000	6,772,372	95	6,959,000	3,000
Administration	5,678,600	5,678,600	5,041,281	324,719	5,875,665	197,065
Procurement & Contract Administration	950,900	950,900	950,731	-	950,900	-
Property	1,269,600	1,269,600	1,268,695	-	1,295,922	26,322
Permitting Management	2,765,000	2,765,000	2,747,678	20,511	2,765,000	-
Health and Safety	400,100	400,100	400,008	-	400,100	-
Quality Management	541,200	541,200	541,190	-	541,200	-
Sustainability	424,600	424,600	424,543	-	424,600	-
Geotechnical Management	818,100	818,100	818,305	-	818,305	205
Survey & Mapping Management	265,900	265,900	303,468	-	303,468	37,568
Program Initiation						
Engineering	$ 27,260,600	$ 27,260,600	$ 27,034,839	$ -	$ 27,477,790	$ 217,190
Program Delivery						
Project Delivery	$ 11,218,100	$ 11,218,100	$ 3,332,710	$ -	$ 7,060,882	$ (4,157,218)
	$ 65,000,000	**$ 65,000,000**	**$ 55,321,453**	**$ 586,482**	**$ 61,324,131**	**$ (3,675,869)**

Budget | DETAIL

Table 2 | FY 25/26 Budget Detail, 1 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 65,000,000**	**$ 65,000,000**	**$ 55,321,453**	**$ -**	**$ 586,482**	**$ 64,413,518**	**1%**	**$ 61,324,131**	**$ (3,675,869)**
Executive Office	**5,002,300**	**5,002,300**	**4,518,283**	**-**	**114,887**	**4,887,413**	**3%**	**5,002,300**	**-**
Executive Office	3,276,700	3,276,700	3,138,880	-	76,027	3,200,673	2%	3,336,700	60,000
Legal	520,000	520,000	519,979	-	-	520,000	0%	520,000	-
Audit	18,000	18,000	18,000	-	-	18,000	0%	18,000	-
Treasury	355,300	355,300	347,613	-	38,860	316,440	11%	355,300	-
Human Resources	832,300	832,300	493,811	-	-	832,300	0%	772,300	(60,000)
Community Engagement	**1,449,000**	**1,449,000**	**1,167,351**	**-**	**126,270**	**1,322,730**	**11%**	**1,449,000**	**-**
Management	823,900	823,900	823,661	-	103,696	720,204	13%	823,900	-
Community Coordination	250,000	250,000	-	-	-	250,000	0%	250,000	-
Outreach	375,100	375,100	343,690	-	22,573	352,527	7%	375,100	-
Program Controls	**6,956,000**	**6,956,000**	**6,772,372**	**-**	**95**	**6,955,905**	**0%**	**6,959,000**	**3,000**
Management	477,100	477,100	480,020	-	95	477,005	0%	480,100	3,000
Risk Management	349,700	349,700	349,631	-	-	349,700	0%	349,700	-
Cost Management	1,952,200	1,952,200	1,952,115	-	-	1,952,200	0%	1,952,200	-
Schedule Management	1,448,500	1,448,500	1,448,473	-	-	1,448,500	0%	1,448,500	-
Document Management	695,800	695,800	695,770	-	-	695,800	0%	695,800	-
Cost Estimating	158,300	158,300	158,210	-	-	158,300	0%	158,300	-
Governance	1,688,300	1,688,300	1,688,154	-	-	1,688,300	0%	1,688,300	-
Asset Management	186,100	186,100	-	-	-	186,100	0%	186,100	-
Administration	**5,678,600**	**5,678,600**	**5,041,281**	**-**	**324,719**	**5,353,881**	**6%**	**5,875,665**	**197,065**
Management	1,776,300	1,776,300	1,776,221	-	-	1,776,300	0%	1,776,300	-
Facilities	1,675,300	1,675,300	1,441,582	-	232,576	1,442,724	16%	1,681,293	5,993
Information Technology	2,227,000	2,227,000	1,823,478	-	92,143	2,134,857	5%	2,418,072	191,072
Procurement & Contract Administration	**950,900**	**950,900**	**950,731**	**-**	**-**	**950,900**	**0%**	**950,900**	**-**
Procurement Management	950,900	950,900	950,731	-	-	950,900	0%	950,900	-

Budget | DETAIL

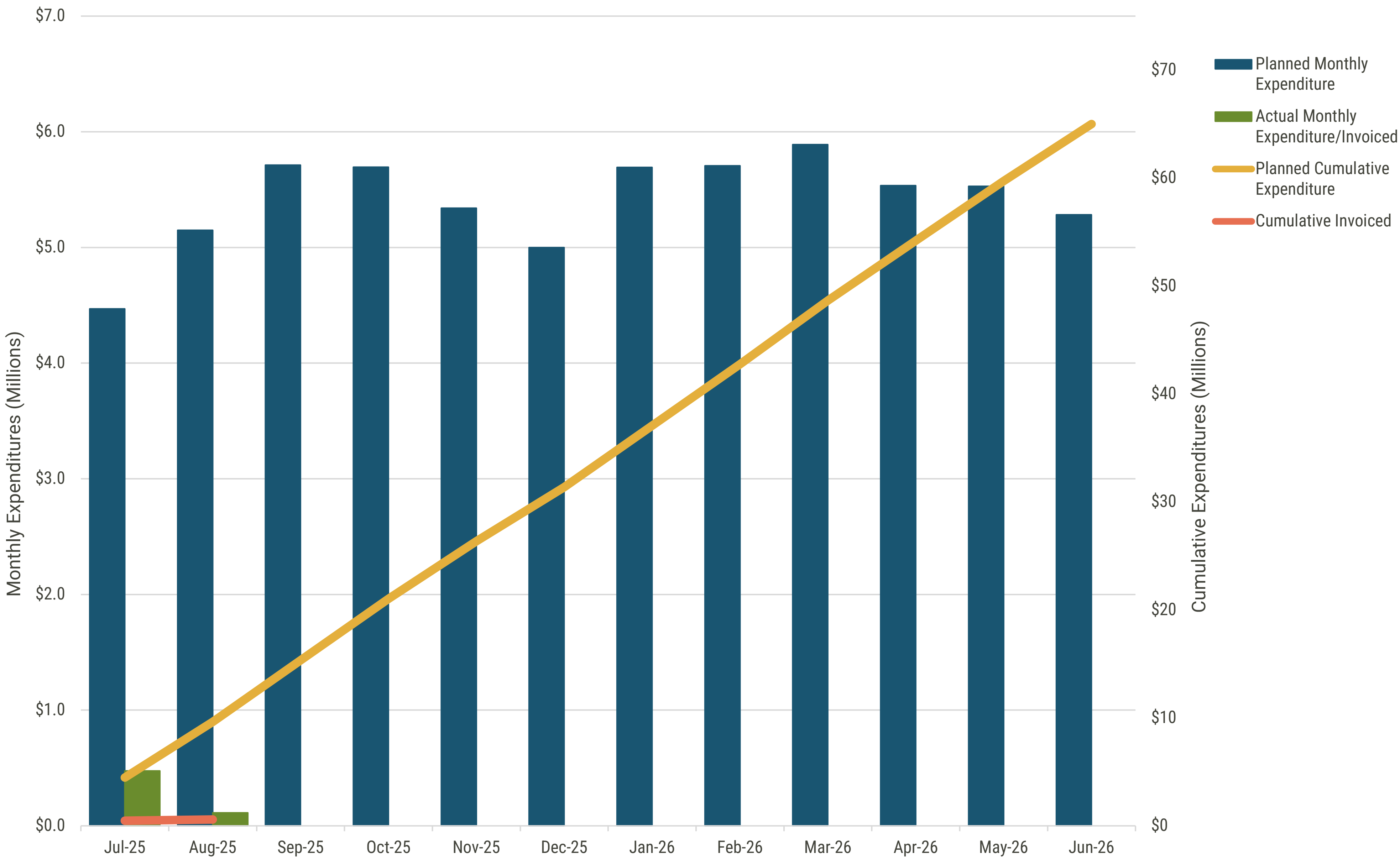
Table 2 | FY 25/26 Budget Detail, 2 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Property	**1,269,600**	**1,269,600**	**1,268,695**	**-**	**-**	**1,269,600**	**0%**	**1,295,922**	**26,322**
Management	-	-	-	-	-	-	0%	-	-
Property Agents	118,900	118,900	118,067	-	-	118,900	0%	118,900	-
Temporary Entrance Permits	826,900	826,900	800,506	-	-	826,900	0%	826,900	-
L& Purchase	173,800	173,800	200,122	-	-	173,800	0%	200,122	26,322
Court Ordered Entry	150,000	150,000	150,000	-	-	150,000	0%	150,000	-
Permitting Management	**2,765,000**	**2,765,000**	**2,747,678**	**-**	**20,511**	**2,744,489**	**1%**	**2,765,000**	**-**
Management	2,124,200	2,124,200	2,124,095	-	20,511	2,103,689	1%	2,124,200	-
Permit Monitoring & Compliance	640,800	640,800	623,582	-	-	640,800	0%	640,800	-
Health & Safety	**400,100**	**400,100**	**400,008**	**-**	**-**	**400,100**	**0%**	**400,100**	**-**
Management	400,100	400,100	400,008	-	-	400,100	0%	400,100	-
Quality Management	**541,200**	**541,200**	**541,190**	**-**	**-**	**541,200**	**0%**	**541,200**	**-**
Management & Auditing	541,200	541,200	541,190	-	-	541,200	0%	541,200	-
Sustainability	**424,600**	**424,600**	**424,543**	**-**	**-**	**424,600**	**0%**	**424,600**	**-**
Management	424,600	424,600	424,543	-	-	424,600	0%	424,600	-
Geotechnical Management	**818,100**	**818,100**	**818,305**	**-**	**-**	**818,100**	**0%**	**818,305**	**205**
Management	818,100	818,100	818,305	-	-	818,100	0%	818,305	205
Survey & Mapping Management	**265,900**	**265,900**	**303,468**	**-**	**-**	**265,900**	**0%**	**303,468**	**37,568**
Management	265,900	265,900	303,468	-	-	265,900	0%	303,468	37,568
Engineering	**27,260,600**	**27,260,600**	**27,034,839**	**-**	**-**	**27,260,600**	**0%**	**27,477,790**	**217,190**
Management & Administration	3,475,300	3,475,300	3,032,506	-	-	3,475,300	0%	3,475,300	-
Facility Studies	50,500	50,500	50,426	-	-	50,500	0%	50,500	-
Basis of Design Reports	21,091,900	21,091,900	21,309,090	-	-	21,091,900	0%	21,309,090	217,190
Program Delivery Planning	2,440,500	2,440,500	2,440,435	-	-	2,440,500	0%	2,440,500	-
Permit Engineering Support	202,400	202,400	202,382	-	-	202,400	0%	202,400	-
Project Delivery	**11,218,100**	**11,218,100**	**3,332,710**	**-**	**-**	**11,218,100**	**0%**	**7,060,882**	**(4,157,218)**
Project Geotechnical	5,189,900	5,189,900	1,514,031	-	-	5,189,900	0%	1,514,031	(3,675,869)
Project Surveying & Mapping	1,818,700	1,818,700	1,818,679	-	-	1,818,700	0%	1,818,700	-
Undefined Allowance	4,209,500	4,209,500	-	-	-	4,209,500	0%	3,728,151	(481,349)

DCA

Budget | DETAIL

Figure 1| FY 25/26 Cash Flow to Date



Contracts

Table 3 - Contract Summary (FY 25/26)

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 55,321,453	$ 586,482	1%
Jacobs Engineering Group	$ 31,460,186	$ -	0%
Hamner, Jewell & Associates	$ 63,995	$ -	0%
Bender Rosenthal, Inc.	$ 650,628	$ -	0%
Associated Right of Way Services, Inc.	$ 54,072	$ -	0%
Psomas	$ 1,818,679	$ -	0%
Parsons	$ 12,180,848	$ -	0%
Prime US-Park Tower, LLC	$ 1,342,276	$ 220,035	16%
110 Holdings dba Launch Consulting, LLC	$ 814,225	$ 49,986	6%
JAMBO-Silvacom LTD	$ 39,598	$ 36,665	93%
Best Best & Krieger	$ 519,979	$ -	0%
Metropolitan Water District of S. California	$ 624,250	$ -	0%
Dept of Water Resources	$ 500,000	$ -	0%
AECOM Technical Services	$ 1,514,031	$ -	0%
Gwendolyn Buchholz, Permit Engineer Inc	$ 245,913	$ 20,511	8%
Bradner Consulting LLC	$ 629,610	$ 52,077	8%
Alliant Insurance	$ 30,040	$ 27,549	92%
Lucas Public Affairs, LLC	$ 1,055,575	$ 126,270	12%
STV Incorporated	$ 976,588	$ -	0%
LuxBus America	$ 18,750	$ -	0%
CohnReznick Advisory LLC	$ 572,275	$ 23,950	4%
Project Neutral, Inc.	$ 33,705	$ -	0%
Caltronics Business Systems	$ 34,989	$ 4,275	12%
Miles Treaster & Associates	$ 18,000	$ -	0%
Matthew Ian Keogh	$ 15,600	$ -	0%
Agreements <$15k	$ 107,641	$ 25,165	23%

DCA

S/DVBE Status

FY 25/26

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$55,321,453	$586,482	$803,684	$0	$4,275	$0	1%	0%	1%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DBVBE % Invoiced
AECOM Technical Services			**$1,514,031**	**$0**	**$0**	**$0**	**0.0%**	**0.0%**
	ISI	SBE			$0	$0	0.0%	0.0%
	WRES	SBE			$0	$0	0.0%	0.0%
Associated Right of Way Services, Inc.		**SBE**	**$54,072**	**$0**	**$54,072**	**$0**	**100.0%**	**100.0%**
Bender Rosenthal, Inc.		**SBE**	**$650,628**	**$0**	**$650,628**	**$0**	**100.0%**	**100.0%**
Caltronics Business Systems		**SBE**	**$34,989**	**$4,275**	**$34,989**	**$4,275**	**100.0%**	**100.0%**
Hamner, Jewell & Associates		**SBE**	**$63,995**	**$0**	**$63,995**	**$0**	**100.0%**	**100.0%**
Lucas Public Affairs, LLC			**$1,055,575**	**$126,270**	**$0**	**$0**	**0.0%**	**0.0%**
	Lunia Blue	SBE			$0	$0	0.0%	0.0%
Jacobs Engineering Group			**$31,460,186**	**$0**	**$0**	**$0**	**0.0%**	**0.0%**
	5RMK	SBE			$0	$0	0.0%	0.0%
	JMA	SBE			$0	$0	0.0%	0.0%
	Peter Wiseman	SBE			$0	$0	0.0%	0.0%
	Robert Marshall	SBE			$0	$0	0.0%	0.0%
	REY Engineers	SBE			$0	$0	0.0%	0.0%
Parsons			**$12,180,848**	**$0**	**$0**	**$0**	**0.0%**	**0.0%**
	Chaves	SBE			$0	$0	0.0%	0.0%

Fiscal Year 2024/25 Financial Reports

Budget | SUMMARY

The FY24/25 DCA budget was approved at $43.0M (Table 1A). We are currently forecasting an Estimate at Completion (EAC) budget of $31.5M (Table 1A), $11.5M under our approved budget. The new EAC reflects an estimate of the final invoices for FY24/25, two of which still need to be submitted. The DCA has incurred $31.4M in expenditures through the end of June (details in Table 2A). Planned vs. Actual cash flow curves are shown in Figure 1A. Commitments will be reduced as part of end of the year close out.

Table 1A | Monthly Budget Summary (FY 24/25)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 4,939,700	$ 4,939,700	$ 2,951,361	$ 2,373,578	$ 2,396,653	$ (2,543,047)
Community Engagement	1,224,600	1,224,600	1,135,320	1,044,043	1,044,043	(180,557)
Program Controls	4,905,500	4,905,500	5,782,606	5,271,873	5,271,873	366,373
Administration	3,535,700	3,535,700	3,830,927	3,708,986	3,708,986	173,286
Procurement & Contract Administration	762,900	762,900	762,490	648,000	648,000	(114,900)
Property	1,028,300	1,028,300	1,179,879	530,075	530,075	(498,225)
Permitting Management	1,254,600	1,254,600	879,493	710,868	710,869	(543,731)
Health and Safety	431,600	431,600	431,592	400,235	400,235	(31,365)
Quality Management	698,600	698,600	413,160	410,838	410,838	(287,762)
Sustainability	501,500	501,500	494,292	430,320	430,320	(71,181)
Engineering Management	-	-	370,000	419,900	419,900	419,900
Geotechnical Management	444,300	444,300	419,230	340,946	340,946	(103,354)
Survey & Mapping Management	-	-	195,000	146,576	146,576	146,576
Program Initiation						
Engineering	$ 13,938,700	$ 13,938,700	$ 13,738,522	$ 13,359,598	$ 13,359,598	$ (579,102)
Program Delivery						
Project Delivery	$ 9,334,200	$ 9,334,200	$ 2,196,989	$ 1,649,485	$ 1,649,485	$ (7,684,715)
	$ 43,000,200	**$ 43,000,200**	**$ 34,780,863**	**$ 31,445,322**	**$ 31,468,398**	**$ (11,531,802)**

Budget

Table 2A | FY 24/25 Budget Detail, 1 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	$ 43,000,200	$ 43,000,200	$ 34,780,863	$ -	$ 31,445,322	$ 11,554,878	90%	$ 31,468,398	$ (11,531,802)
Executive Office	**4,939,700**	**4,939,700**	**2,951,361**	**-**	**2,373,578**	**2,566,122**	**80%**	**2,396,653**	**(2,543,047)**
Executive Office	1,974,700	1,974,700	1,819,946	-	1,771,170	203,530	97%	1,794,245	(180,455)
Legal	497,200	497,200	497,162	-	280,356	216,844	56%	280,356	(216,844)
Audit	18,000	18,000	-	-	-	18,000	0%	-	(18,000)
Treasury	338,000	338,000	347,513	-	182,803	155,197	53%	182,803	(155,197)
Human Resources	258,800	258,800	286,740	-	139,250	119,550	49%	139,250	(119,550)
Undefined Allowance	1,853,000	1,853,000	-	-	-	1,853,000	0%	-	(1,853,000)
Community Engagement	**1,224,600**	**1,224,600**	**1,135,320**	**-**	**1,044,043**	**180,557**	**92%**	**1,044,043**	**(180,557)**
Management	456,800	456,800	648,555	-	613,442	(156,642)	95%	613,442	156,642
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	517,800	517,800	486,765	-	430,602	87,198	88%	430,602	(87,198)
Program Controls	**4,905,500**	**4,905,500**	**5,782,606**	**-**	**5,271,873**	**(366,373)**	**91%**	**5,271,873**	**366,373**
Management	651,000	651,000	688,469	-	676,783	(25,783)	98%	676,783	25,783
Cost Management	843,600	843,600	1,156,867	-	1,139,276	(295,676)	98%	1,139,276	295,676
Schedule Management	1,688,800	1,688,800	1,733,454	-	1,419,253	269,547	82%	1,419,253	(269,547)
Document Management	481,400	481,400	459,840	-	392,216	89,184	85%	392,216	(89,184)
Governance	911,300	911,300	1,379,816	-	1,283,219	(371,919)	93%	1,283,219	371,919
Asset Management	329,400	329,400	364,160	-	361,127	(31,727)	99%	361,127	31,727
Administration	**3,535,700**	**3,535,700**	**3,830,927**	**-**	**3,708,986**	**(173,286)**	**97%**	**3,708,986**	**173,286**
Management	948,700	948,700	1,088,840	-	1,048,707	(100,007)	96%	1,048,707	100,007
Facilities	1,496,200	1,496,200	1,556,074	-	1,504,824	(8,624)	97%	1,504,824	8,624
Information Technology	1,090,800	1,090,800	1,186,013	-	1,155,455	(64,655)	97%	1,155,455	64,655
Procurement & Contract Administration	**762,900**	**762,900**	**762,490**	**-**	**648,000**	**114,900**	**85%**	**648,000**	**(114,900)**
Procurement Management	762,900	762,900	762,490	-	648,000	114,900	85%	648,000	(114,900)

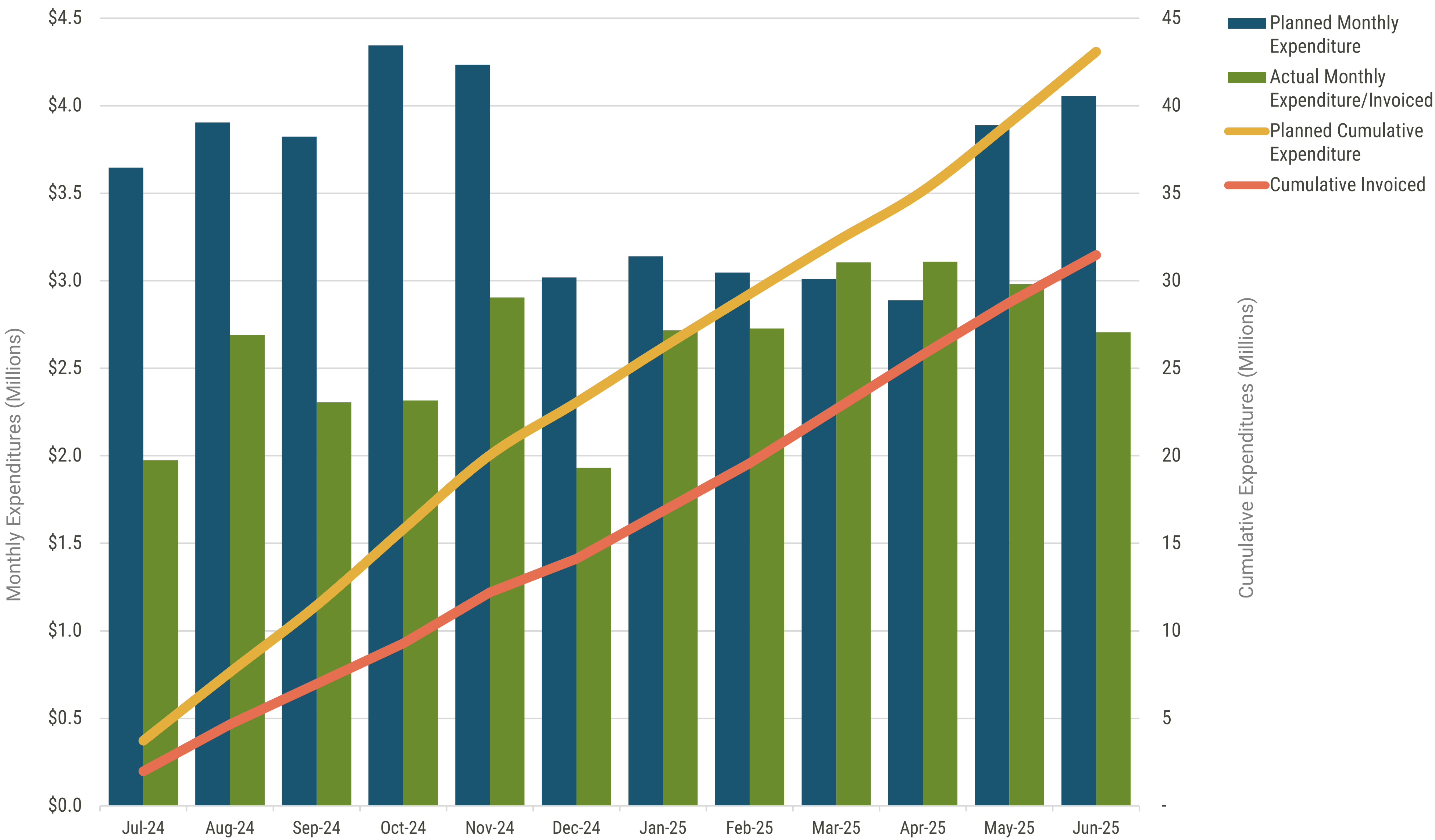
Budget

Table 2A | FY 24/25 Budget Detail, 2 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Property	**1,028,300**	**1,028,300**	**1,179,879**	**-**	**530,075**	**498,225**	**45%**	**530,075**	**(498,225)**
Property Agents	501,200	501,200	151,587	-	34,623	466,577	23%	34,623	(466,577)
Temporary Entrance Permits	477,100	477,100	377,042	-	222,512	254,588	59%	222,512	(254,588)
Land Purchase	-	-	550,000	-	171,690	(171,690)	31%	171,690	171,690
Court Ordered Entry	50,000	50,000	101,250	-	101,250	(51,250)	100%	101,250	51,250
Permitting Management	**1,254,600**	**1,254,600**	**879,493**	**-**	**710,868**	**543,732**	**81%**	**710,869**	**(543,731)**
Management	534,700	534,700	759,686	-	650,284	(115,584)	86%	650,284	115,584
Permit Monitoring and Compliance	719,900	719,900	119,807	-	60,585	659,315	51%	60,585	(659,315)
Health and Safety	**431,600**	**431,600**	**431,592**	**-**	**400,235**	**31,365**	**93%**	**400,235**	**(31,365)**
Management	431,600	431,600	431,592	-	400,235	31,365	93%	400,235	(31,365)
Quality Management	**698,600**	**698,600**	**413,160**	**-**	**410,838**	**287,762**	**99%**	**410,838**	**(287,762)**
Management & Auditing	698,600	698,600	413,160	-	410,838	287,762	99%	410,838	(287,762)
Sustainability	**501,500**	**501,500**	**494,292**	**-**	**430,320**	**71,181**	**87%**	**430,320**	**(71,181)**
Management	501,500	501,500	494,292	-	430,320	71,181	87%	430,320	(71,181)
Engineering Management	**-**	**-**	**370,000**	**-**	**419,900**	**(419,900)**	**113%**	**419,900**	**419,900**
Program Delivery Planning	-	-	370,000	-	419,900	(419,900)	113%	419,900	419,900
Geotechnical Management	**444,300**	**444,300**	**419,230**	**-**	**340,946**	**103,354**	**81%**	**340,946**	**(103,354)**
Management	444,300	444,300	419,230	-	340,946	103,354	81%	340,946	(103,354)
Survey and Mapping Management	**-**	**-**	**195,000**	**-**	**146,576**	**(146,576)**	**75%**	**146,576**	**146,576**
Management	-	-	195,000	-	146,576	(146,576)	75%	146,576	146,576
Engineering	**13,938,700**	**13,938,700**	**13,738,522**	**-**	**13,359,598**	**579,102**	**97%**	**13,359,598**	**(579,102)**
Management & Administration	1,141,900	1,141,900	1,496,843	-	1,480,429	(338,529)	99%	1,480,429	338,529
Facility Studies	5,657,900	5,657,900	8,517,838	-	8,458,226	(2,800,326)	99%	8,458,226	2,800,326
Project Definition Reports	6,937,300	6,937,300	1,347,283	-	1,336,923	5,600,377	99%	1,336,923	(5,600,377)
Basis of Design Reports	-	-	2,200,000	-	1,984,360	(1,984,360)	90%	1,984,360	1,984,360
Permit Engineering Support	201,600	201,600	176,557	-	99,660	101,940	56%	99,660	(101,940)
Project Delivery	**9,334,200**	**9,334,200**	**2,196,989**	**-**	**1,649,485**	**7,684,715**	**75%**	**1,649,485**	**(7,684,715)**
Project Geotechnical	9,334,200	9,334,200	1,851,989	-	1,552,565	7,781,635	84%	1,552,565	(7,781,635)
Project Surveying and Mapping	-	-	345,000	-	96,921	(96,921)	28%	96,921	96,921

Budget

Figure 1A | FY 24/25 Cash Flow to Date



Contracts

Table 3A - Contract Summary (FY 24/25)

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 34,780,863	$ 31,445,322	90%
e-Builder, Inc.	$ 156,304	$ 156,304	100%
Jacobs Engineering Group	$ 16,702,031	$ 15,718,161	94%
Hamner, Jewell & Associates	$ 58,284	$ 7,366	13%
Bender Rosenthal, Inc.	$ 803,453	$ 321,925	40%
Associated Right of Way Services, Inc.	$ 34,911	$ 3,243	9%
Psomas	$ 345,000	$ 96,921	28%
Parsons	$ 9,521,105	$ 8,997,493	95%
Prime US-Park Tower, LLC	$ 1,362,382	$ 1,333,841	98%
110 Holdings dba Launch Consulting, LLC	$ 371,864	$ 358,796	96%
VMA Communications, Inc.	$ 834,521	$ 806,504	97%
JAMBO-Silvacom LTD	$ 34,920	$ 34,920	100%
Best Best & Krieger	$ 497,162	$ 280,356	56%
Metropolitan Water District of S. California	$ 536,142	$ 224,253	42%
Dept of Water Resources	$ 151,250	$ 130,270	86%
AECOM Technical Services	$ 1,851,989	$ 1,552,565	84%
Gwendolyn Buchholz, Permit Engineer Inc	$ 150,000	$ 149,975	100%
IRIS Intelligence, LLC	$ 27,830	$ 27,830	100%
Alliant Insurance	$ 27,549	$ 27,549	100%
Consolidated Communications, Inc.	$ 34,193	$ 34,193	100%
AT&T	$ 23,821	$ 23,821	100%
Caltronics Government Services	$ 37,700	$ 30,976	82%
AVI-SPL LLC	$ 120,293	$ 116,238	97%
Bradner Consulting LLC	$ 611,271	$ 611,271	100%
Miles Treaster & Associates	$ 18,000	$ 13,440	75%
onPar Advisors LLC	$ 62,883	$ 62,883	100%
Matthew Ian Keogh	$ 15,600	$ 5,119	33%
D.R. McNatty & Associates, Inc.	$ 17,289	$ 17,289	100%
LuxBus America	$ 25,000	$ 5,220	21%
Lucas Public Affairs, LLC	$ 125,980	$ 125,965	100%
Mythics VIII, LLC	$ 33,349	$ 33,349	100%
Morrison Engineering, LLC	$ 74,999	$ 73,600	98%
STV Incorporated	$ 24,940	$ -	0%
Agreements <$15k	$ 88,849	$ 63,688	72%

S/DVBE Status

FY 24/25

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$34,780,863	$31,445,322	$4,659,800	$0	$2,728,429	$0	13%	0%	9%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DBVBE % Invoiced
AECOM Technical Services			**$1,851,989**	**$1,552,565**	**$138,172**	**$29,559**	**7.5%**	**1.9%**
	ISI	SBE			$91,827	$7,134	5.0%	0.5%
	WRES	SBE			$46,345	$22,425	2.5%	1.4%
Associated Right of Way Services, Inc.		**SBE**	**$34,911**	**$3,898**	**$34,911**	**$3,898**	**100.0%**	**100.0%**
Bender Rosenthal, Inc.		**SBE**	**$803,453**	**$321,925**	**$803,453**	**$321,925**	**100.0%**	**100.0%**
Caltronics Government Services		**SBE**	**$37,700**	**$30,976**	**$37,700**	**$30,976**	**100.0%**	**100.0%**
Hamner, Jewell & Associates		**SBE**	**$58,284**	**$7,366**	**$58,284**	**$7,366**	**100.0%**	**100.0%**
Lucas Public Affairs, LLC			**$125,980**	**$125,965**	**$22,260**	**$21,465**	**17.7%**	**17.0%**
	Lunia Blue	SBE			$22,260	$21,465	17.7%	17.0%
Jacobs Engineering Group			**$16,702,031**	**$15,718,161**	**$770,000**	**$242,949**	**4.6%**	**1.5%**
	5RMK	SBE			$80,000	$71,533	0.5%	0.5%
	JMA	SBE			$400,000	$89,352	2.4%	0.6%
	Peter Wiseman	SBE			$20,000	$0	0.1%	0.0%
	Robert Marshall	SBE			$10,000	$1,600	0.1%	0.0%
	REY Engineers	SBE			$260,000	$80,464	1.6%	0.5%
Parsons			**$9,521,105**	**$8,997,493**	**$2,013,920**	**$1,459,863**	**21.2%**	**16.2%**
	Chaves	SBE			$2,013,920	$1,459,863	21.2%	16.2%
VMA Communications, Inc.		**SBE**	**$810,764**	**$788,776**	**$781,100**	**$610,428**	**96.3%**	**77.4%**
	Diana Orozco & Associates	SBE			$559	$559	0.1%	0.1%

DCA

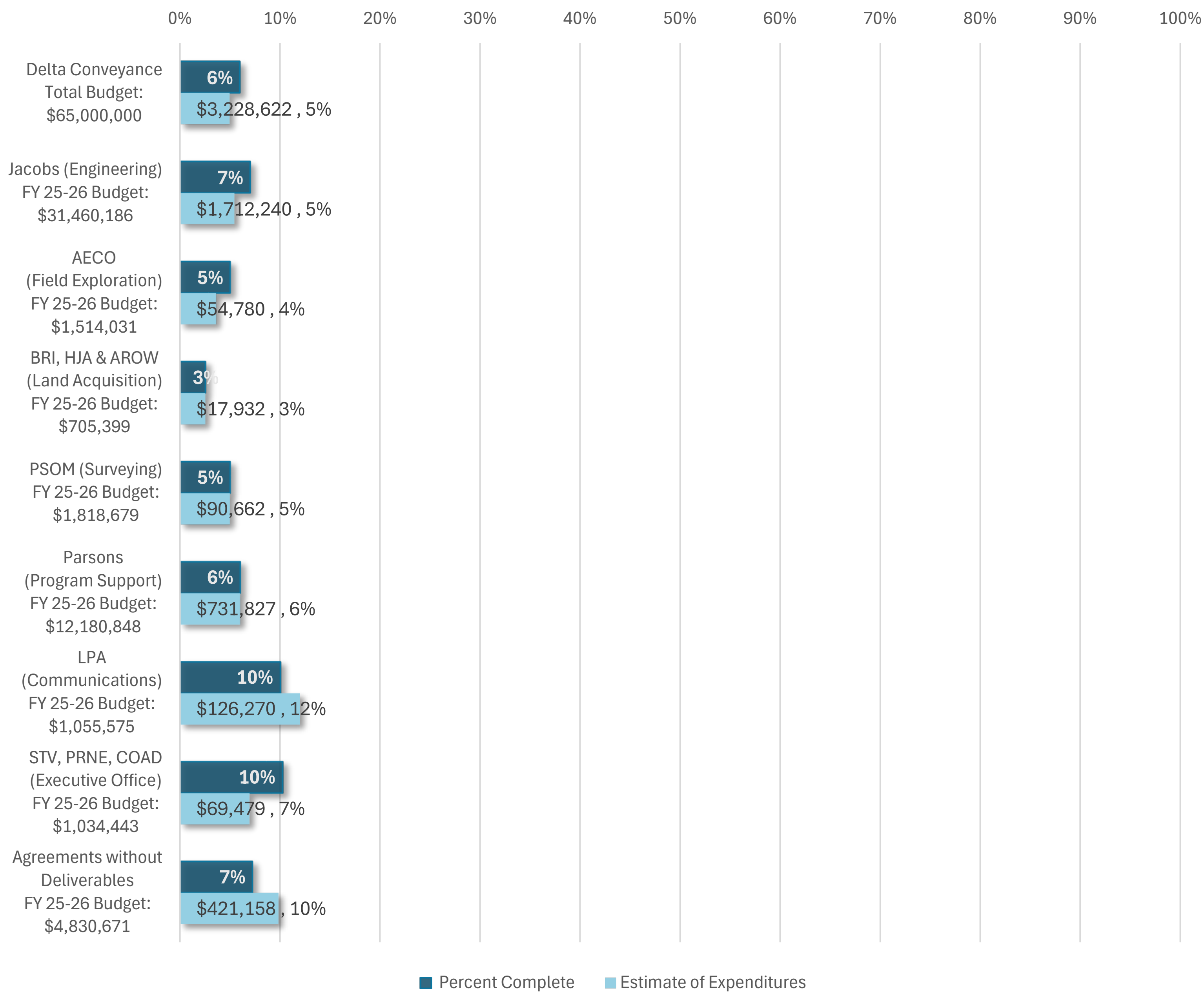
Contract Procurement

Open Procurements

Procurement Name	Planning/ Estimated Value	Annual Budget	Contracted Value	Procurement Method	Procurement Start	Target NTP Date	Anticipated Term
Executive Strategic Support Services							
Qualifications Based Selection	$150,000	N/A	$1,000,000	Services & Consulting with Task Orders	25-Mar	25-Jun	4 years
Employee Assistance Program							
General Services	$30,400	$30,400	TBD	Direct Contract	25-Jul	25-Jul	5 years

Progress Reporting

As of 7/30/2025



Progress Reporting Notes

'Estimate of expenditures' provides an approximation of costs through the prior month. Actual costs may be revised based on invoice details.