

MONTHLY BOARD REPORT

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Agenda Item 7a

July 2025

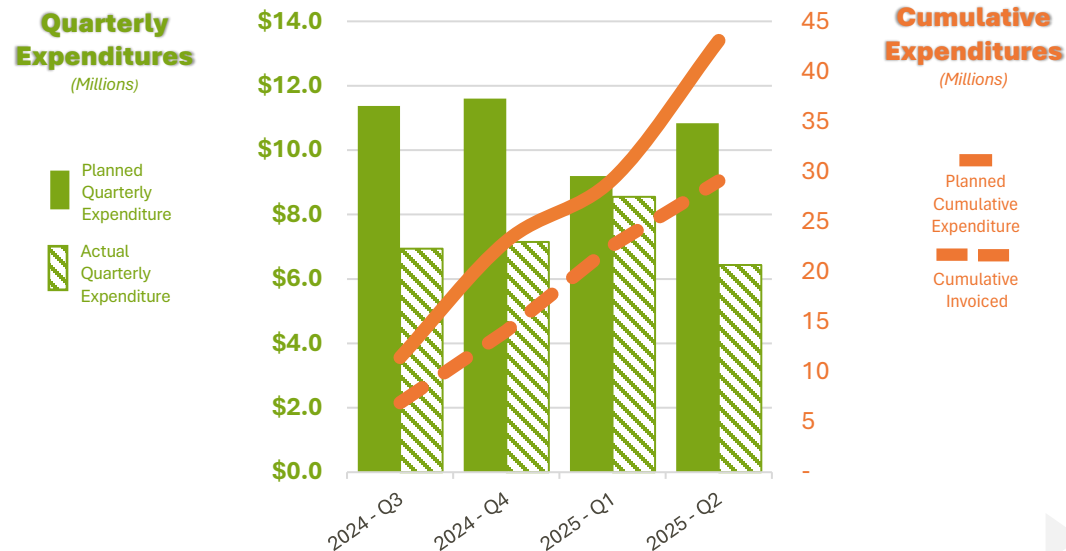
(Activities in June)

Section 1 | Status-at-a-Glance

SUMMARY OF DCA FOCUS AREAS

- Engineering and Environmental support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board.
- Engineering studies to advance the project design and consider potential refinements; updated cost estimate and Basis of Design Report planned for early 2027.
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase in 2027.

FY24/25 BUDGET OVERVIEW



OUTREACH ACTIVITIES

- Conducted a **Delta Tour** with **Alameda County Water District, Zone 7 and Valley Water**
- **Social media** as of June 30, 2025
 - **24** Posts
 - **169,464** Total impressions
 - **14%** increase in impressions since May 30, 2025

PERFORMANCE AND METRICS

- FY24/25 Budget: \$43.0M; total committed \$34.8M; \$29.1M incurred
- Financial Performance: EAC = \$31.5M; 26% under total budget
- Work Progress : 82% complete vs. 84% spent (of committed budget)
- SBE/DVBE Participation: 13% of committed contracts; 9% invoiced

PROCUREMENTS

- Employee Assistance Program
- Executive Strategic Support Services
- Transportation Services

Section 2 | Program Activities

FOCUS AREAS

KEY ACTIVITIES

MILESTONES

TECHNICAL SERVICES

Develop a project-wide Basis of Design Report to support updated Class III cost estimate targeted for early 2027.

Develop master schedule to include all program functions for overall planning and tracking.

Develop processes and tools for geotechnical and geoenvironmental data collection, management, and reporting.

Initiate Basis of Design Report with development of a workplan and schedule including identification of resources and DWR/external engagements.

Collaborate with Program Support team in developing and implementing the Preliminary Baseline Schedule Management approach.

Continue processing and distributing subsurface data and surveying information to engineering teams for updated analyses.

Annotated outline and Workplan for Basis of Design Report submitted end of June 2025.

Prepare overall project survey schedule and geodetic and boundary survey plan by end of Q3/2025.

Prepare Geotechnical Data Management Plan outline by end of Q3/2025.

LAND ACQUISITION

Manage development, tracking and acquisition of temporary access rights to support field explorations and surveys.

Refine comprehensive understanding of complete permanent property requirements including easements and acquisitions.

Develop and coordinate right of way surveying requirements and activities for 2025 and 2026.

Continue review of title reports for potentially affected parcels (283 of total 485 parcels ordered); work with Technical Services surveying team (Psomas) to research and record existing encumbrances of record within the proposed alignment.

Work with Psomas to complete research and field reconnaissance of existing survey monuments in public right-of-way.

Property acquisition refinements for potentially affected parcels for project groups 1 through 4 completed by end of June 2025. Remaining groups 5 through 12 to be completed by the end of FY25/26.

ENVIRONMENTAL

Work with DCO to develop a Tracking/Reporting Tool related to Environmental Commitments.

Continue supporting ongoing Change of Point of Diversion hearings at the State Water Resources Control Board.

Conducting individual meetings with Basis of Design Report lead engineers to identify site-specific environmental commitments for each feature.

In coordination with DCO, developing an Environmental Compliance Plan for each key construction feature to be included in the Basis of Design Report.

Expanding conceptual design of Compensatory Mitigation features on Bouldin Island and I5 Ponds.

Completion of environmental commitment information for each construction feature by end of Q3/2025.

Provide information to DCO for development of ongoing environmental documentation and permit applications throughout 2025.

PROGRAM MILESTONES

A
2025

◆ CPD Hearings Begin

M

J

Today

◆ BODR workplan and annotated outline
◆ Procurement docs
◆ Group 1-4 ROW refinements

A

S

◆ Project survey plan and schedule
◆ Geotechnical Data Management Plan
◆ Feature specific env. commitments

Section 2 | Program Activities

FOCUS AREAS

KEY ACTIVITIES

MILESTONES

PROGRAM SUPPORT

Includes facilities, administration, program controls, procurements, and information technology.

Responsible for systems, procedures, and assurances regarding risk, schedule, health & safety, quality, and sustainability for the current pre-implementation phase.

Managing the evolution of systems and requirements to support the future implementation phase of the program.

COMMUNICATIONS

Development of informational materials communicating the project features, design and construction considerations, and other aspects of the program.

Collaborate with DWR, State Water Contractors, Inc., and Public Water Agency partners on FY25/26 communications strategy.

LEGAL

Continue supporting DCA and DWR legal needs.

EXECUTIVE OFFICE

Wrap up FY24/25 activities and plan for FY25/26 priorities.

Continuing to plan and prepare for project update in early 2027.

Planning for and participating in industry events to provide project updates.

Entry of New Task Orders and Budget in DCA Accounting System.

Identified Working Groups for Addressing Cost System and Schedule Work Breakdown Structure Alignment.

PMIS Master Planning Kickoff.

On-board new communications vendor (Lucas Public Affairs) and DCA Communications Manager to begin July 1, 2025.

Establish DCA communications strategy for FY25/26 in coordination with overall DCP communications team.

Perform an inventory of DCA developed content for potential updates in line with communication goals.

Assist Program Support and Executive Office functions with procurement and contract management efforts.

Continue refinement of DCA FY25/26 scope and budget for adoption by end of FY24/25.

Focus on DCA services and resources needed over the next two years to ensure adequate skills and capacity are available to the team.

Prepare for onboarding of DCA Deputy Executive Director.

Cost Estimating Plan update by end of Q3/2025.

Refinement of Trimble Portal for Real Estate Division.

Development of guidelines and training for invoicing expenses per updated DCA Travel Reimbursement Policy by end of July 2025.

Completed FY25/26 Initial Communications Strategy Plan by end of June 2025.

Develop FY25/26 DCA Conference & Events schedule and plan by end of July 2025.

Develop updated DCA social media engagement plan and protocols by end of July 2025.

DCA Board of Directors approved the initial batch of agreements for the Executive Support Services procurement. The next batch will be considered by the Board in August 2025.

FY25/26 DCA budget approved by the DCA Board of Directors on June 18, 2025 based on recommendation from the DCA Finance Committee.

DCA Board of Directors approved execution of contracts for the Executive Support Services to STV, Project Neutral, and CohnReznick.

PROGRAM MILESTONES

A
2025

M

J

J

Today

A

S

◆ CPOD Hearings Begin

◆ FY25/26 draft budget

◆ Updated Sustain. Strategy

◆ FY25/26 final budget

◆ FY25/26 Initial Comms Strategy

◆ Sustainability brochure

◆ Exec. Support Serv. Contract Approvals (batch 1)

◆ Travel Policy Training

◆ FY25/26 Event Schedule

◆ Social media plan update

◆ Exec. Support Serv. Contract Approvals (batch 2)

◆ Updated Cost Est. Plan

Section 2 | Outreach Highlights

- ✓ Completed projects showcasing DCP's sustainability goals, progress and leadership in resilience and accountability
- ✓ Sustainability brochure posted online
- ✓ Supporting Sustainability video completed, highlights key concepts from the brochure



SOCIAL MEDIA TRENDING



Section 3 | Budget Summary

The FY24/25 DCA budget has been approved and is \$43.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of \$31.5M (Table 1), \$11.5M under our approved budget. The new EAC reflects in-progress refinements to the overall program scope and budget for the remainder of FY24/25. The DCA has incurred \$29.1M in expenditures through the end of June (details in Table 2) and has committed a total of \$34.8M (details in Table 3). Planned cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 24/25)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	\$ 4,939,700	\$ 4,939,700	\$ 2,951,361	\$ 2,161,058	\$ 2,296,361	\$ (2,643,339)
Community Engagement	1,224,600	1,224,600	1,135,320	1,037,996	1,078,320	(146,280)
Program Controls	4,905,500	4,905,500	5,782,606	4,889,253	5,582,606	677,106
Administration	3,535,700	3,535,700	3,831,291	3,541,808	3,781,842	246,142
Procurement and Contract Administration	762,900	762,900	762,490	594,034	662,490	(100,410)
Property	1,028,300	1,028,300	1,179,879	481,010	539,104	(489,196)
Permitting Management	1,254,600	1,254,600	1,279,493	585,045	729,493	(525,107)
Health and Safety	431,600	431,600	431,592	365,959	381,592	(50,008)
Quality Management	698,600	698,600	413,160	373,720	363,160	(335,440)
Sustainability	501,500	501,500	494,292	407,817	444,292	(57,208)
Engineering	-	-	570,000	342,388	270,000	270,000
Geotechnical Management	444,300	444,300	419,230	326,343	349,230	(95,070)
Survey and Mapping	-	-	195,000	114,953	145,000	145,000
Program Initiation						
Engineering	\$ 13,938,700	\$ 13,938,700	\$ 13,138,522	\$12,349,469	\$ 13,233,522	\$ (705,178)
Program Delivery						
Project Delivery	9,334,200	9,334,200	2,196,989	1,538,603	1,651,989	(7,682,211)
	\$ 43,000,200	\$ 43,000,200	\$ 34,781,226	\$29,109,455	\$ 31,509,003	\$ (11,491,197)

Section 3 | Budget Detail

Table 2 | FY 24/25 Budget Detail, 1 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	\$ 43,000,200	\$ 43,000,200	\$ 34,781,226	\$ -	\$ 29,109,455	\$ 13,890,745	84%	\$ 31,509,003	\$ (11,491,197)
Executive Office	4,939,700	4,939,700	2,951,361	-	2,161,058	2,778,642	73%	2,296,361	(2,643,339)
Executive Office	1,974,700	1,974,700	1,819,946	-	1,656,945	317,755	91%	1,669,946	(304,754)
Legal	497,200	497,200	497,162	-	213,485	283,715	43%	282,162	(215,038)
Audit	18,000	18,000	-	-	-	18,000	0%	-	(18,000)
Treasury	338,000	338,000	347,513	-	175,059	162,941	50%	180,513	(157,487)
Human Resources	258,800	258,800	286,740	-	115,570	143,230	40%	163,740	(95,060)
Undefined Allowance	1,853,000	1,853,000	-	-	-	1,853,000	0%	-	(1,853,000)
Community Engagement	1,224,600	1,224,600	1,135,320	-	1,037,996	186,604	91%	1,078,320	(146,280)
Management	456,800	456,800	648,555	-	607,394	(150,594)	94%	631,555	174,755
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	517,800	517,800	486,765	-	430,602	87,198	88%	446,765	(71,035)
Program Controls	4,905,500	4,905,500	5,782,606	-	4,889,253	16,247	85%	5,582,606	677,106
Management	651,000	651,000	688,469	-	623,887	27,113	91%	687,469	36,469
Cost Management	843,600	843,600	1,156,867	-	1,039,058	(195,458)	90%	1,156,867	313,267
Schedule Management	1,688,800	1,688,800	1,733,454	-	1,356,799	332,001	78%	1,534,454	(154,346)
Document Management	481,400	481,400	459,840	-	360,442	120,958	78%	459,840	(21,560)
Governance	911,300	911,300	1,379,816	-	1,167,563	(256,263)	85%	1,379,816	468,516
Asset Management	329,400	329,400	364,160	-	341,504	(12,104)	94%	364,160	34,760
Administration	3,535,700	3,535,700	3,831,291	-	3,541,808	(6,108)	92%	3,781,842	246,142
Management	948,700	948,700	1,088,840	-	967,284	(18,584)	89%	1,088,840	140,140
Facilities	1,496,200	1,496,200	1,556,438	-	1,490,234	5,966	96%	1,506,989	10,789
Information Technology	1,090,800	1,090,800	1,186,013	-	1,084,290	6,510	91%	1,186,013	95,213
Procurement & Contract	762,900	762,900	762,490	-	594,034	168,866	78%	662,490	(100,410)
Procurement Management	762,900	762,900	762,490	-	594,034	168,866	78%	662,490	(100,410)
Property	1,028,300	1,028,300	1,179,879	-	481,010	547,290	41%	539,104	(489,196)
Property Agents	501,200	501,200	151,587	-	34,335	466,865	23%	50,892	(450,308)
Temporary Entrance Permits	477,100	477,100	377,042	-	207,396	269,704	55%	236,962	(240,138)
Land Purchase	-	-	550,000	-	138,029	(138,029)	25%	150,000	150,000
Court Ordered Entry	50,000	50,000	101,250	-	101,250	(51,250)	100%	101,250	51,250

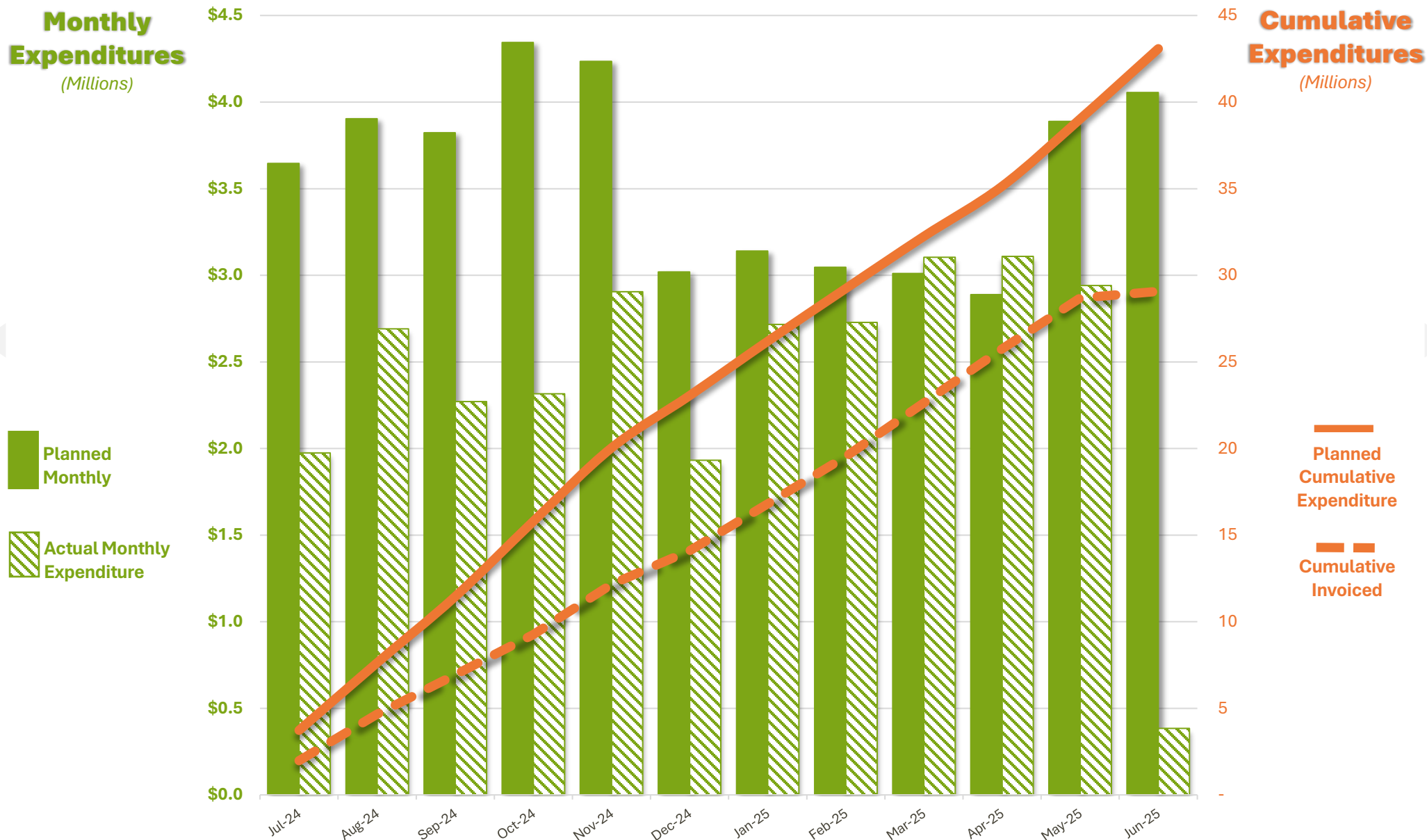
Section 3 | Budget Detail *continued*

Table 2 | FY 24/25 Budget Detail, 2 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Permitting Management	1,254,600	1,254,600	1,279,493	-	585,045	669,555	46%	729,493	(525,107)
Management	534,700	534,700	759,686	-	527,428	7,272	69%	659,686	124,986
Permit Monitoring and Compliance	719,900	719,900	519,807	-	57,616	662,284	11%	69,807	(650,093)
Health and Safety	431,600	431,600	431,592	-	365,959	65,641	85%	381,592	(50,008)
Management	431,600	431,600	431,592	-	365,959	65,641	85%	381,592	(50,008)
Quality Management	698,600	698,600	413,160	-	373,720	324,880	90%	363,160	(335,440)
Management & Auditing	698,600	698,600	413,160	-	373,720	324,880	90%	363,160	(335,440)
Sustainability	501,500	501,500	494,292	-	407,817	93,683	83%	444,292	(57,208)
Management	501,500	501,500	494,292	-	407,817	93,683	83%	444,292	(57,208)
Engineering Management	-	-	570,000	-	342,388	(342,388)	60%	270,000	270,000
Program Delivery Planning	-	-	570,000	-	342,388	(342,388)	60%	270,000	270,000
Geotechnical Management	444,300	444,300	419,230	-	326,343	117,957	78%	349,230	(95,070)
Management	444,300	444,300	419,230	-	326,343	117,957	78%	349,230	(95,070)
Survey and Mapping Management	-	-	195,000	-	114,953	(114,953)	59%	145,000	145,000
Management	-	-	195,000	-	114,953	(114,953)	59%	145,000	145,000
Engineering	13,938,700	13,938,700	13,138,522	-	12,349,469	1,589,231	94%	13,233,522	(705,178)
Management & Administration	1,141,900	1,141,900	1,496,843	-	1,293,399	(151,499)	86%	1,506,843	364,943
Facility Studies	5,657,900	5,657,900	8,017,838	-	8,418,362	(2,760,462)	105%	8,517,838	2,859,938
Project Definition Reports	6,937,300	6,937,300	1,247,283	-	1,336,923	5,600,377	107%	1,337,283	(5,600,017)
Basis of Design Reports	-	-	2,200,000	-	1,206,052	(1,206,052)	55%	1,770,000	1,770,000
Permit Engineering Support	201,600	201,600	176,557	-	94,733	106,867	54%	101,557	(100,043)
Project Delivery	9,334,200	9,334,200	2,196,989	-	1,538,603	7,795,597	70%	1,651,989	(7,682,211)
Project Geotechnical	9,334,200	9,334,200	1,851,989	-	1,473,270	7,860,930	80%	1,551,989	(7,782,211)
Project Surveying and Mapping	-	-	345,000	-	65,333	(65,333)	19%	100,000	100,000

Section 3 | Monthly & Cumulative Expenditures

Figure 1 - FY 24/25 Cash Flow to Date



Section 4 | Contract Summary

Table 3 - Contract Summary (FY 24/25)

Description	Commitment Amount		Invoiced to Date		Percent Invoiced
Delta Conveyance	\$	34,781,226	\$	29,109,455	84%
e-Builder, Inc.	\$	156,304	\$	156,304	100%
Jacobs Engineering Group	\$	16,702,031	\$	14,443,460	86%
Hamner, Jewell & Associates	\$	58,284	\$	7,078	12%
Bender Rosenthal, Inc.	\$	803,453	\$	273,148	34%
Associated Right of Way Services, Inc.	\$	34,911	\$	3,243	9%
Psomas	\$	345,000	\$	65,333	19%
Parsons	\$	9,521,105	\$	8,229,293	86%
Prime US-Park Tower, LLC	\$	1,362,382	\$	1,333,841	98%
110 Holdings dba Launch Consulting, LLC	\$	371,864	\$	358,796	96%
VMA Communications, Inc.	\$	834,521	\$	800,917	96%
JAMBO-Silvacom LTD	\$	34,920	\$	34,920	100%
Best Best & Krieger	\$	497,162	\$	213,485	43%
Metropolitan Water District of S. California	\$	536,142	\$	205,749	38%
Dept of Water Resources	\$	151,250	\$	130,270	86%
AECOM Technical Services	\$	1,851,989	\$	1,473,270	80%
Gwendolyn Buchholz, Permit Engineer Inc	\$	150,000	\$	137,225	91%
IRIS Intelligence, LLC	\$	27,830	\$	27,830	100%
Alliant Insurance	\$	27,549	\$	27,549	100%
Consolidated Communications, Inc.	\$	36,000	\$	34,193	95%
AT&T	\$	23,821	\$	23,821	100%
Caltronics Government Services	\$	37,700	\$	30,976	82%
AVI-SPL LLC	\$	120,293	\$	91,622	76%
Bradner Consulting LLC	\$	611,271	\$	611,271	100%
Miles Treaster & Associates	\$	18,000	\$	13,440	75%
onPar Advisors LLC	\$	62,883	\$	62,883	100%
Matthew Ian Keogh	\$	15,600	\$	5,119	33%
D.R. McNatty & Associates, Inc.	\$	17,289	\$	17,289	100%
LuxBus America	\$	25,000	\$	5,220	21%
Lucas Public Affairs, LLC	\$	125,980	\$	125,965	100%
Mythics VIII, LLC	\$	33,349	\$	33,349	100%
Morrison Engineering, LLC	\$	74,999	\$	70,400	94%
STV Incorporated	\$	24,940	\$	-	0%
Agreements <\$15k	\$	87,405	\$	62,197	71%

Section 5 | SBE/DVBE Status (FY 24/25)

SBE/DVBE Participation Status

Delta Conveyance SBE/DVBE Participation

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
\$34,781,226	\$29,109,455	\$4,659,800	\$0	\$2,671,555	\$0	13%	0%	9%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DBVBE % Invoiced
AECOM Technical Services			\$1,851,989	\$1,473,270	\$138,172	\$29,559	7.5%	2.0%
	ISI	SBE			\$91,827	\$7,134	5.0%	0.5%
	WRES	SBE			\$46,345	\$22,425	2.5%	1.5%
Associated Right of Way Services, Inc.		SBE	\$34,911	\$3,243	\$34,911	\$3,243	100.0%	100.0%
Bender Rosenthal, Inc.		SBE	\$803,453	\$273,148	\$803,453	\$273,148	100.0%	100.0%
Caltronics Government Services		SBE	\$37,700	\$30,976	\$37,700	\$30,976	100.0%	100.0%
Hamner, Jewell & Associates		SBE	\$58,284	\$7,078	\$58,284	\$7,078	100.0%	100.0%
Lucas Public Affairs, LLC			\$125,980	\$125,965	\$22,260	\$14,310	17.7%	11.4%
	Lunia Blue	SBE			\$22,260	\$14,310	17.7%	11.4%
Jacobs Engineering Group			\$16,702,031	\$14,443,460	\$770,000	\$242,949	4.6%	1.7%
	5RMK	SBE			\$80,000	\$71,533	0.5%	0.5%
	JMA	SBE			\$400,000	\$89,352	2.4%	0.6%
	Peter Wiseman	SBE			\$20,000	\$0	0.1%	0.0%
	Robert Marshall	SBE			\$10,000	\$1,600	0.1%	0.0%
	REY Engineers	SBE			\$260,000	\$80,464	1.6%	0.6%
Parsons			\$9,521,105	\$8,229,293	\$2,013,920	\$1,459,863	21.2%	17.7%
	Chaves	SBE			\$2,013,920	\$1,459,863	21.2%	17.7%
VMA Communications, Inc.		SBE	\$834,521	\$800,917	\$781,100	\$610,428	93.6%	76.2%
	Diana Orozco & Associates	SBE			\$559	\$559	0.1%	0.1%

Section 6 | Contract Procurement Summary

Contract Procurement Summary

Open Procurements

Procurement Name	Planning/ Estimated Value	Annual Budget	Contracted Value	Procurement Method	Procurement Start	Target NTP Date	Anticipated Term
Executive Strategic Support Services							
Qualifications Based Selection	\$150,000	N/A	\$1,000,000	Services & Consulting with Task Orders	25-Mar	25-Jun	4 years
Transportation Services							
General Services	\$100,000	\$75,000	\$75,000	Direct Contract	25-Feb	25-Jul	4 years
Employee Assistance Program							
General Services	\$30,400	\$30,400	TBD	Direct Contract	25-Jul	25-Jul	5 years

Completed Procurements

Procurement Name	Commitment Value	Term
Primavera P6 User Licenses	\$33,349	6/06/2025 - 06/05/2026
Primavera P6 Cloud Hosting Services	\$101,100	06/13/2025-06/30/2030
Transportation Services	\$5,000	07/01/2025-06/30/2026
Insurance Services	\$50,000	05/01/2025-06/30/2026
Office Furniture Maintenance/Repair	\$18,000	07/01/2025-06/30/2026
Office Copiers	\$111,003	07/01/2025-06/30/2028
Executive Strategic Support Services	\$750,000	07/01/2025-06/30/2030
Executive Strategic Support Services	\$2,500,000	07/01/2025-06/30/2030
Executive Strategic Support Services	\$7,800,000	06/18/2025-06/30/2030

Section 7 | Fiscal Year Progress

Deliverable Status as of 4/31/2025

Deliverable Variance of Note:

- AECOM –June invoice has been received and is in progress. Deliverables are not yet reflected in this report. Upon completion of the invoicing process, the Deliverable Percent Complete will be updated.

