DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

MONTHLY BOARD REPORT

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Agenda Item 7a

June 2025

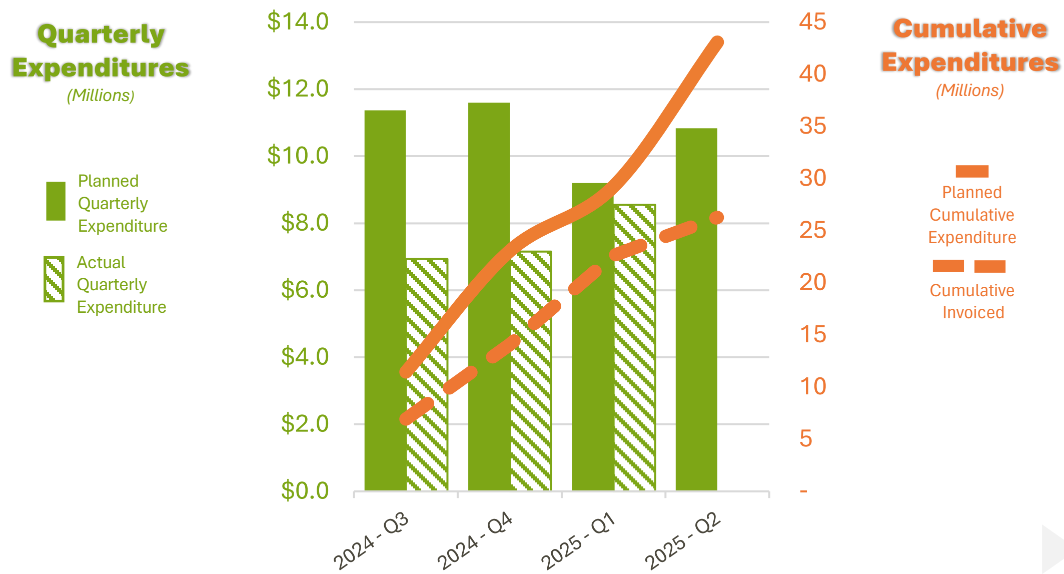
(Activities in May)

Section 1 | Status-at-a-Glance

SUMMARY OF DCA FOCUS AREAS

- Engineering and Environmental support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential innovations; updated cost estimate and Basis of Design Report planned for early 2027.
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase in 2027.

FY24/25 BUDGET OVERVIEW



OUTREACH ACTIVITIES

- Conducted outreach at various industry conferences, including **Association of California Water Agencies** (ACWA), **California Water Association** (CWA), **Association of Women in Water, Energy and Environment** (AWWEE), **Water Wise Breakfast-CWA of Ventura County**, and **Rapid Excavation and Tunneling Conference** (RETC).
- **Social media** as of May 31, 2025
  - **369** Posts
  - **1,232,277** Total impressions
  - **6.3%** increase in impressions since March 31, 2025

PERFORMANCE AND METRICS

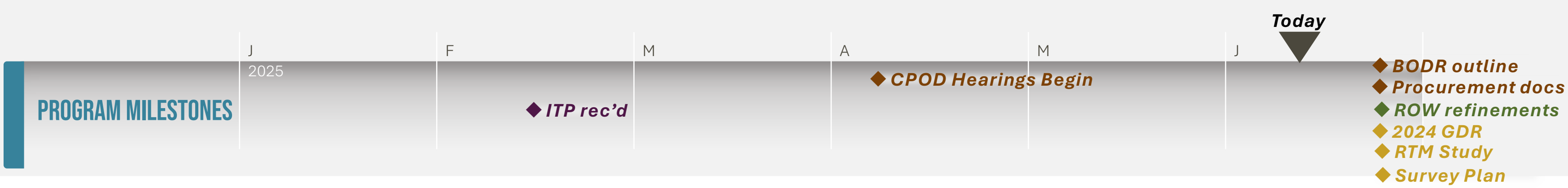
- FY24/25 Budget: $43.0M; total committed $34.7M; $26.3M incurred
- Financial Performance: EAC = $32.9M; 23% under total budget
- Work Progress : 81% complete vs. 76% spent (of committed budget)
- SBE/DVBE Participation: 13% of committed contracts; 9% invoiced

PROCUREMENTS

- Employee Assistance Program
- Executive Strategic Support Services
- Primavera P6 Cloud Hosting
- Various Business Services

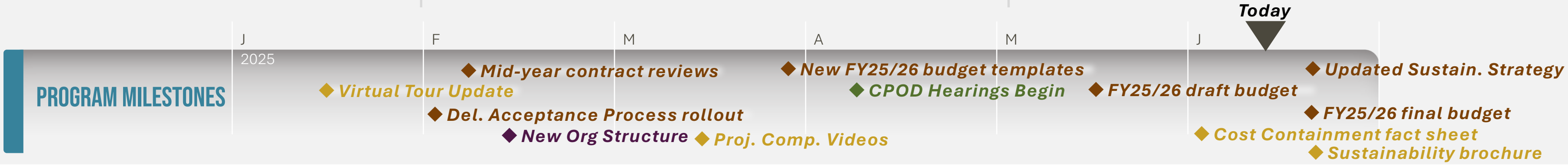
Section 2 | Program Activities

FOCUS AREAS	KEY ACTIVITIES	MILESTONES
ENGINEERING Permit support to DWR. Develop a project-wide Basis of Design Report to support updated Class III cost estimate targeted for early 2027. Develop master schedule to include all program functions for overall planning and tracking.	Finalize and issue the Basis of Design Report and Class 3 Cost Estimate Workplan. Collaborate and with Project Support team in developing and implementing the Preliminary Baseline Schedule Management approach.	Workplan and detailed outline for Basis of Design Report due end of June 2025. Detailed outlines for Design Standards due end of June 2025. Complete various facility studies throughout the year focused on documentation of potential refinements.
FIELD EXPLORATION Support DWR to address CEQA coverage for additional fieldwork. Assist with coordination of Real Estate efforts and TEP prioritization. Assist geotechnical and environmental data managers developing the Data Management Plan.	Coordinating TEP priorities with Real Estate team as well as developing FY2025/26 workplans and budgets. Collaborate with environmental liaison to describe CEQA compliance for additional fieldwork. Work with environmental liaison and DCO to compile a list of explorations for ITP modification.	Survey Plan due by end of June 2025. 2024 Geotechnical Data Report due by end of June 2025. Reusable Tunnel Material testing results due end of June 2025. Submission of updated exploration and testing work procedures postponed until fieldwork resumes.
LAND ACQUISITION Manage development, tracking and acquisition of temporary access rights to support field explorations and surveys. Refine comprehensive understanding of complete permanent property requirements including easements and acquisitions	Develop and coordinate right of way surveying requirements and activities for FY2025/26. Impacted parcels, 485 parcels, ordered 283 title reports and have received 178 title reports.	Property acquisition refinements for potentially affected parcels by the end of June 2025.
ENVIRONMENTAL Develop a Tracking/Reporting Tool for environmental commitments. Providing engineering information to DCO for ongoing environmental documentation and permit applications. Continue tracking Change of Point of Diversion hearings at the State Water Resources Control Board.	In coordination with DCO, preparing Project-wide Environmental Compliance Plan for conceptual design through construction phases. Expanding conceptual design of Compensatory Mitigation features on Bouldin Island and I-5 Ponds.	Completion of environmental commitment information for each construction feature by Q3/2025. Environmental Compliance Plan templates for each construction location by Q3/2025. Provide information to DCO for development of ongoing environmental documentation and permit applications throughout 2025.



Section 2 | Program Activities

FOCUS AREAS	KEY ACTIVITIES	MILESTONES
PROGRAM SUPPORT Includes facilities, administration, program controls, procurements, and information technology. Responsible for systems, procedures, and assurances regarding risk, schedule, health & safety, quality, and sustainability for the current pre-implementation phase. Managing the evolution of systems and requirements to support the future implementation phase of the program.	Analysis of FY2024/25 scope, deliverables, and budget performance for all contracts. Evaluating and documenting existing procedures for all Divisions and identifying future needs and refinements. Evaluating current sustainability baseline and considering decision process and timeline to develop program sustainability plan.	Provided templates to standardize budget, scope, schedule for FY2025/26 for use by all DCA vendors in April 2025. Updated sustainability strategy presented to Board of Directors at May 2025 board meeting. Updated Sustainability Strategy Report due by end of June 2025 Documentation of process diagrams due by end of June 2025
COMMUNICATIONS Development of new collateral to the general public describing the project features, design and construction considerations, and other aspects of the program. Working closely with DWR, State Water Contractors, Inc., and Public Water Agency partners on overall communications strategy.	Continued work on Sustainability Brochure and Video, and Cost Containment Video. Continued work on SWP Fact Sheet for San Bernardino Valley Water Conservation District. Maintained social media and digital outreach.	Completed Cost Containment Fact Sheet in May 2025. Completed member agency Fact Sheets for Antelope Valley East Kern (AVEC) and Alameda County Water District. Completed participating agency Fact Sheet for San Luis Obispo County Flood Control and Water District. Finalized work on By the Numbers Fact Sheet.
LEGAL Continue supporting DCA and DWR legal needs.	Assist Program Support and Executive Office functions with procurement and contract management efforts.	Agreement amendments for major vendors (AECOM, Jacobs, and Parsons) approved by the Board of Directors at the May 2025 board meeting.
EXECUTIVE OFFICE Continuing to prepare for project update in early 2027 to support public water agency implementation decisions. Planning for and participating in industry events to provide project updates.	Presented draft FY25/26 budget to the Finance Committee in May 2025; review and refine the proposed FY25/26 scope and budget for June Finance Committee and Board of Directors meetings. Initiated Executive Support Services contract negotiations.	Final review of FY25/26 budget by Finance Committee on June 12, 2025. Present FY25/26 budget to DCA Board of Directors for approval on June 18, 2025. Seek approval from the DCA Board of Directors to execute three contracts for the Executive Support Services.



Section 2 | Outreach Highlights

SOCIAL MEDIA TRENDING

- ✓ **Sustainability – Finalized brochure and video, updated presentation**
- ✓ **Cost Containment – Progressed video**
- ✓ **Worked with PWA's to complete and post agency-specific fact sheets in three languages**

Section 3 | Budget Summary

The FY24/25 DCA budget has been approved and is $43M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of $32.9M (Table 1), $10.1M under our approved budget. The new EAC reflects in-progress refinements to the overall program scope and budget for the remainder of FY24/25. The DCA has incurred $26.3M in expenditures through the end of May (details in Table 2) and has committed a total of $34.8M (details in Table 3). Planned cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 24/25)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 4,939,700	$ 4,939,700	$ 3,070,421	$ 1,975,187	$ 2,422,721	$ (2,516,979)
Community Engagement	1,224,600	1,224,600	1,131,320	891,534	1,084,320	(140,280)
Program Controls	4,905,500	4,905,500	5,557,306	4,388,227	5,471,306	565,806
Administration	3,535,700	3,535,700	3,719,166	3,277,810	3,696,717	161,017
Procurement and Contract Administration	762,900	762,900	762,490	524,682	762,490	(410)
Property	1,028,300	1,028,300	1,179,879	429,181	794,104	(234,196)
Permitting Management	1,254,600	1,254,600	1,279,493	498,299	639,493	(615,107)
Health and Safety	431,600	431,600	431,592	334,191	431,592	(8)
Quality Management	698,600	698,600	623,160	335,688	323,160	(375,440)
Sustainability	501,500	501,500	494,292	367,260	494,292	(7,208)
Engineering Management	-	-	570,000	277,882	235,000	235,000
Geotechnical Management	444,300	444,300	419,230	297,448	359,230	(85,070)
Survey and Mapping	-	-	195,000	84,467	140,000	140,000
Program Initiation						
Engineering	$ 13,938,700	$ 13,938,700	$13,138,522	$ 11,162,038	$ 14,554,522	$ 615,822
Program Delivery						
Project Delivery	$ 9,334,200	$ 9,334,200	$ 2,196,989	$ 1,461,141	$ 1,536,989	$ (7,797,211)
	$ 43,000,200	**$ 43,000,200**	**$34,768,861**	**$ 26,305,036**	**$ 32,945,938**	**$ (10,054,262)**

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Section 3 | Budget Detail

Table 2 | FY 24/25 Budget Detail, 1 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 43,000,200**	**$ 43,000,200**	**$ 34,768,861**	**$ -**	**$ 26,305,036**	**$ 16,695,164**	**76%**	**$ 32,945,938**	**$ (10,054,262)**
Executive Office	**4,939,700**	**4,939,700**	**3,070,421**	**-**	**1,975,187**	**2,964,513**	**64%**	**2,422,721**	**(2,516,979)**
Executive Office	1,974,700	1,974,700	1,954,006	-	1,494,044	480,656	76%	1,754,006	(220,694)
Legal	497,200	497,200	497,162	-	213,485	283,715	43%	282,162	(215,038)
Audit	18,000	18,000	-	-	-	18,000	0%	-	(18,000)
Treasury	338,000	338,000	347,513	-	163,985	174,015	47%	202,513	(135,487)
Human Resources	258,800	258,800	271,740	-	103,674	155,126	38%	141,740	(117,060)
Undefined Allowance	1,853,000	1,853,000	-	-	-	1,853,000	0%	42,300	(1,810,700)
Community Engagement	**1,224,600**	**1,224,600**	**1,131,320**	**-**	**891,534**	**333,066**	**79%**	**1,084,320**	**(140,280)**
Management	456,800	456,800	648,555	-	511,011	(54,211)	79%	633,555	176,755
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	517,800	517,800	482,765	-	380,523	137,277	79%	450,765	(67,035)
Program Controls	**4,905,500**	**4,905,500**	**5,557,306**	**-**	**4,388,227**	**517,273**	**79%**	**5,471,306**	**565,806**
Management	651,000	651,000	688,169	-	544,614	106,386	79%	687,169	36,169
Cost Management	843,600	843,600	1,146,867	-	933,566	(89,966)	81%	1,146,867	303,267
Schedule Management	1,688,800	1,688,800	1,908,454	-	1,254,643	434,157	66%	1,823,454	134,654
Document Management	481,400	481,400	459,840	-	324,969	156,431	71%	459,840	(21,560)
Governance	911,300	911,300	1,024,816	-	1,037,039	(125,739)	101%	1,024,816	113,516
Asset Management	329,400	329,400	329,160	-	293,396	36,005	89%	329,160	(240)
Administration	**3,535,700**	**3,535,700**	**3,719,166**	**-**	**3,277,810**	**257,890**	**88%**	**3,696,717**	**161,017**
Management	948,700	948,700	963,840	-	813,060	135,640	84%	963,840	15,140
Facilities	1,496,200	1,496,200	1,586,601	-	1,480,855	15,345	93%	1,539,153	42,953
Information Technology	1,090,800	1,090,800	1,168,725	-	983,894	106,906	84%	1,193,725	102,925
Procurement and Contract Administratio	**762,900**	**762,900**	**762,490**	**-**	**524,682**	**238,218**	**69%**	**762,490**	**(410)**
Procurement Management	762,900	762,900	762,490	-	524,682	238,218	69%	762,490	(410)
Property	**1,028,300**	**1,028,300**	**1,179,879**	**-**	**429,181**	**599,119**	**36%**	**794,104**	**(234,196)**
Property Agents	501,200	501,200	151,587	-	33,641	467,559	22%	40,892	(460,308)
Temporary Entrance Permits	477,100	477,100	377,042	-	190,799	286,301	51%	251,962	(225,138)
Land Purchase	-	-	550,000	-	103,491	(103,491)	19%	400,000	400,000
Court Ordered Entry	50,000	50,000	101,250	-	101,250	(51,250)	100%	101,250	51,250

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Section 3 | Budget Detail *continued*

Table 2 | FY 24/25 Budget Detail, 2 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Permitting Management	**1,254,600**	**1,254,600**	**1,279,493**	**-**	**498,299**	**756,301**	**39%**	**639,493**	**(615,107)**
Management	534,700	534,700	759,686	-	445,112	89,588	59%	584,686	49,986
Permit Monitoring and Compliance	719,900	719,900	519,807	-	53,187	666,713	10%	54,807	(665,093)
Health and Safety	**431,600**	**431,600**	**431,592**	**-**	**334,191**	**97,409**	**77%**	**431,592**	**(8)**
Management	431,600	431,600	431,592	-	334,191	97,409	77%	431,592	(8)
Quality Management	**698,600**	**698,600**	**623,160**	**-**	**335,688**	**362,912**	**54%**	**323,160**	**(375,440)**
Management & Auditing	698,600	698,600	623,160	-	335,688	362,912	54%	323,160	(375,440)
Sustainability	**501,500**	**501,500**	**494,292**	**-**	**367,260**	**134,240**	**74%**	**494,292**	**(7,208)**
Management	501,500	501,500	494,292	-	367,260	134,240	74%	494,292	(7,208)
Engineering Management	**-**	**-**	**570,000**	**-**	**277,882**	**(277,882)**	**49%**	**235,000**	**235,000**
Program Delivery Planning	-	-	570,000	-	277,882	(277,882)	49%	235,000	235,000
Geotechnical Management	**444,300**	**444,300**	**419,230**	**-**	**297,448**	**146,852**	**71%**	**359,230**	**(85,070)**
Management	444,300	444,300	419,230	-	297,448	146,852	71%	359,230	(85,070)
Survey and Mapping Management	**-**	**-**	**195,000**	**-**	**84,467**	**(84,467)**	**43%**	**140,000**	**140,000**
Management	-	-	195,000	-	84,467	(84,467)	43%	140,000	140,000
Engineering	**13,938,700**	**13,938,700**	**13,138,522**	**-**	**11,162,038**	**2,776,662**	**85%**	**14,554,522**	**615,822**
Management & Administration	1,141,900	1,141,900	1,496,843	-	1,072,500	69,400	72%	1,486,843	344,943
Facility Studies	5,657,900	5,657,900	8,017,838	-	8,191,681	(2,533,781)	102%	9,817,838	4,159,938
Project Definition Reports	6,937,300	6,937,300	1,247,283	-	1,336,376	5,600,924	107%	1,338,283	(5,599,017)
Basis of Design Reports	-	-	2,200,000	-	473,024	(473,024)	22%	1,805,000	1,805,000
Permit Engineering Support	201,600	201,600	176,557	-	88,457	113,143	50%	106,557	(95,043)
Project Delivery	**9,334,200**	**9,334,200**	**2,196,989**	**-**	**1,461,141**	**7,873,059**	**67%**	**1,536,989**	**(7,797,211)**
Project Geotechnical	9,334,200	9,334,200	1,851,989	-	1,395,808	7,938,392	75%	1,451,989	(7,882,211)
Project Surveying and Mapping	-	-	345,000	-	65,333	(65,333)	19%	85,000	85,000

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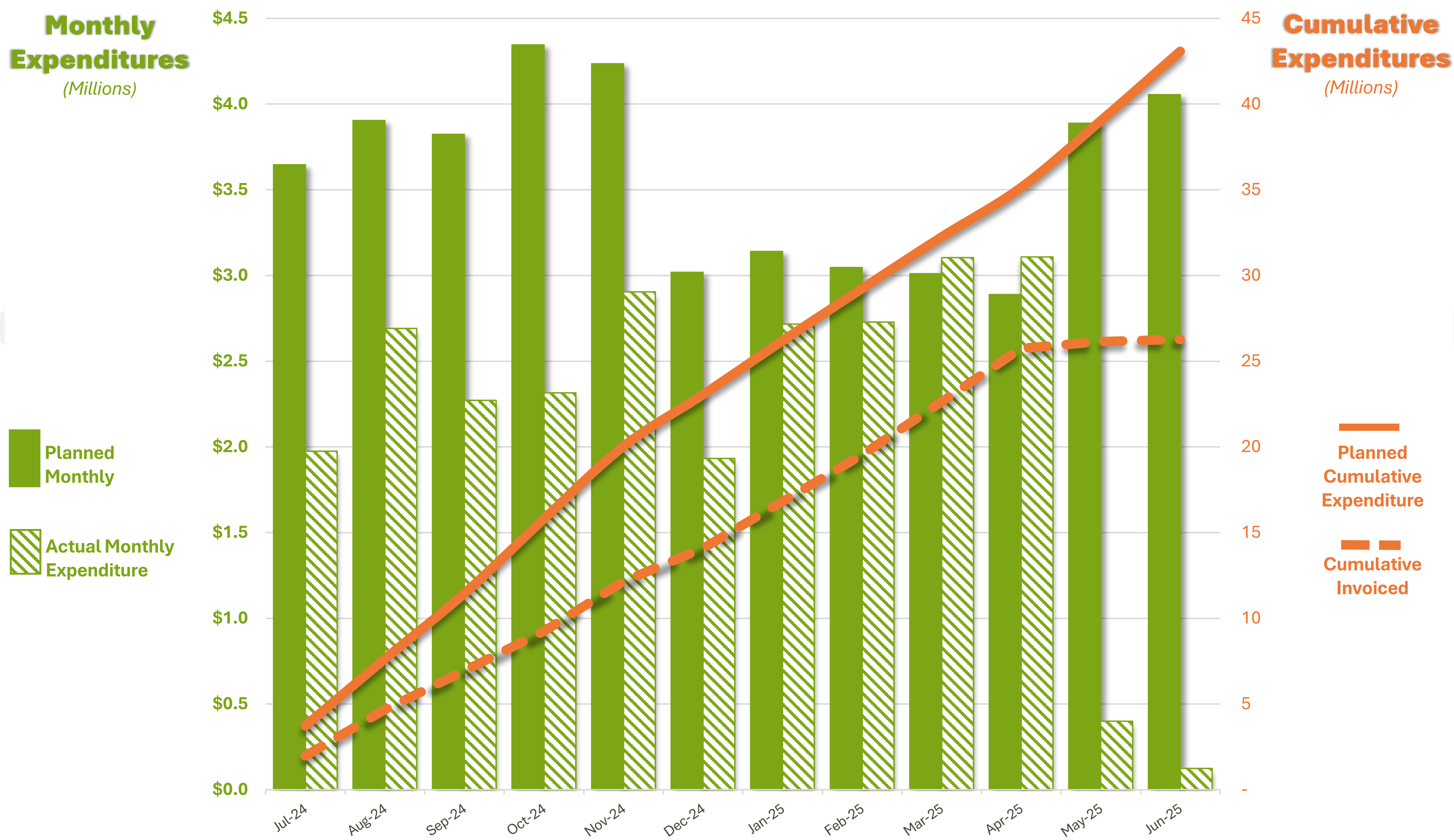
Section 3 | Monthly & Cumulative Expenditures

Figure 1 - FY 24/25 Cash Flow to Date



Section 4 | Contract Summary

Table 3 - Contract Summary (FY 24/25)

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$ 34,768,861	$ 26,305,036	76%
e-Builder, Inc.	$ 156,304	$ 156,304	100%
Jacobs Engineering Group	$ 16,702,031	$ 13,002,726	78%
Hamner, Jewell & Associates	$ 58,284	$ 6,384	11%
Bender Rosenthal, Inc.	$ 803,453	$ 222,014	28%
Associated Right of Way Services, Inc.	$ 34,911	$ 3,243	9%
Psomas	$ 345,000	$ 65,333	19%
Parsons	$ 9,521,105	$ 7,291,191	77%
Prime US-Park Tower, LLC	$ 1,362,382	$ 1,333,841	98%
110 Holdings dba Launch Consulting, LLC	$ 371,864	$ 317,907	85%
VMA Communications, Inc.	$ 834,521	$ 712,183	85%
JAMBO-Silvacom LTD	$ 34,920	$ 34,920	100%
Best Best & Krieger	$ 497,162	$ 213,485	43%
Metropolitan Water District of S. California	$ 536,142	$ 182,560	34%
Dept of Water Resources	$ 151,250	$ 130,270	86%
AECOM Technical Services	$ 1,851,989	$ 1,395,808	75%
Gwendolyn Buchholz, Permit Engineer Inc	$ 150,000	$ 127,225	85%
IRIS Intelligence, LLC	$ 27,830	$ 27,830	100%
Alliant Insurance	$ 27,549	$ 27,549	100%
Consolidated Communications, Inc.	$ 36,000	$ 31,344	87%
AT&T	$ 34,449	$ 21,835	63%
Caltronics Government Services	$ 37,700	$ 30,678	81%
AVI-SPL LLC	$ 120,293	$ 91,622	76%
Bradner Consulting LLC	$ 611,271	$ 559,194	91%
Miles Treaster & Associates	$ 18,000	$ 13,440	75%
onPar Advisors LLC	$ 62,883	$ 62,883	100%
Matthew Ian Keogh	$ 15,600	$ 3,673	24%
LuxBus America	$ 25,000	$ 1,921	8%
Lucas Public Affairs, LLC	$ 125,980	$ 76,364	61%
Mythics VIII, LLC	$ 33,349	$ 33,349	100%
Morrison Engineering, LLC	$ 74,999	$ 70,400	94%
Agreements <$15k	$ 106,642	$ 57,562	54%

Section 5 | SBE/DVBE Status (FY 24/25)

SBE/DVBE Participation Status

Delta Conveyance SBE/DVBE Participation

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$34,768,861	$26,305,036	$4,659,800	$0	$2,424,325	$0	13%	0%	9%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DBVBE % Invoiced
AECOM			$1,851,989	$1,395,808	$138,172	$29,559	7.5%	2.1%
	ISI	SBE			$91,827	$7,134	5.0%	0.5%
	WRES	SBE			$46,345	$22,425	2.5%	1.6%
Associated Right of Way Services		SBE	$34,911	$3,898	$34,911	$3,898	100.0%	100.0%
Bender Rosenthal, Inc		SBE	$803,453	$222,014	$803,453	$222,014	100.0%	100.0%
Caltronics Government Services		SBE	$37,700	$30,678	$37,700	$30,678	100.0%	100.0%
Hamner, Jewell & Associates		SBE	$58,284	$6,384	$58,284	$5,343	100.0%	100.0%
Lucas Public Affairs			$125,980	$76,364	$22,260	$1,855	17.7%	2.4%
	Lunia Blue	SBE			$22,260	$1,855	17.7%	2.4%
Jacobs Engineering Group			$16,702,031	$13,002,726	$770,000	$242,949	4.6%	1.9%
	5RMK	SBE			$80,000	$71,533	0.5%	0.6%
	JMA	SBE			$400,000	$89,352	2.4%	0.7%
	Peter Wiseman	SBE			$20,000	$0	0.1%	0.0%
	Robert Marshall	SBE			$10,000	$1,600	0.1%	0.0%
	REY Engineers	SBE			$260,000	$80,464	1.6%	0.6%
Parsons			$9,521,105	$7,291,191	$2,013,920	$1,277,601	21.2%	17.5%
	Chaves	SBE			$2,013,920	$1,277,601	21.2%	17.5%
VMA Communications		SBE	$834,521	$712,183	$781,100	$610,428	93.6%	85.7%
	Diana Orozco & Associates	SBE			$559	$559	0.1%	0.1%

Section 6 | Contract Procurement Summary

Contract Procurement Summary

Open Procurements

Procurement Name	Planning/ Estimated Value	Annual Budget	Contracted Value	Procurement Method	Procurement Start	Target NTP Date	Anticipated Term
Primavera P6 Cloud Hosting Services							
SaaS Agreement	$68,888.24	$0	TBD	TBD	24-Dec	25-Jun	5 year
Executive Strategic Support Services							
Qualifications Based Selection	$150,000	N/A	$1,000,000	Services & Consulting with Task Orders	25-Mar	25-Jun	4 years
Insurance Services							
Services & Consulting	$50,000	$50,000	$50,000	Direct Contract	25-Feb	25-Jul	5 year
Transportation Services							
General Services	$10,000	$5,000	$5,000	Direct Contract	25-Feb	25-Feb	4 month
Transportation Services							
General Services	$100,000	$75,000	$75,000	Direct Contract	25-Feb	25-Jul	4 years
Employee Assistance Program							
General Services	$30,400	$30,400	TBD	Direct Contract	25-Jul	25-Jul	5 years

Completed Procurements

Procurement Name	Commitment Value	Term
Primavera P6 User Licenses	$33,349	6/06/2025 - 06/05/2026

Section 7 | Fiscal Year Progress

Deliverable Status as of 3/31/2025

Deliverable Variance of Note:

- Morrison Engineering (MOEN) – invoice for month ending 5/31/25 has been received and is currently being processed; deliverable % complete will be updated to 100% upon full invoice approval.