DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

MONTHLY BOARD REPORT

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Agenda Item 7a

May 2025

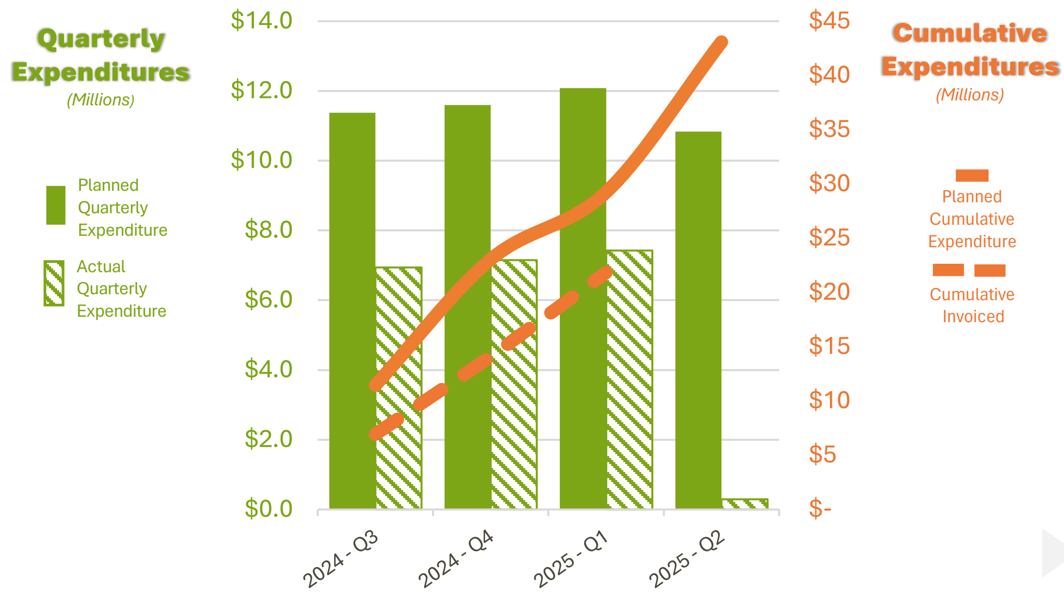
(Activities in April)

Section 1 | Status-at-a-Glance

SUMMARY OF DCA FOCUS AREAS

- Engineering and Environmental support to DWR for Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential innovations; updated cost estimate and Basis of Design Report planned for early 2027.
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase in 2027.

FY24/25 BUDGET OVERVIEW



OUTREACH ACTIVITIES

- The DCA **participated** in the **Southern California Water Coalition Luncheon** in Temecula, CA. Special guest and speaker, California Department of Water Resources (DWR) Director, Karla Nemeth, presented a vision for California's climate resilience, the importance of collaborative projects among local water districts and addressing affordability to ensure water access for all Californians.
- **Social media** as of April 31, 2025
  - **341** Posts
  - **1,158,521** Total impressions
  - **11.5%** increase in impressions since March 31, 2025

PERFORMANCE AND METRICS

- FY24/25 Budget: $43M; total committed $35M; $22M incurred
- Financial Performance: EAC = $33.1M; 23% under total budget
- Work Progress : 65% complete vs. 63% spent (of committed budget)
- SBE/DVBE Participation: 12% of committed contracts; 9% invoiced

PROCUREMENTS

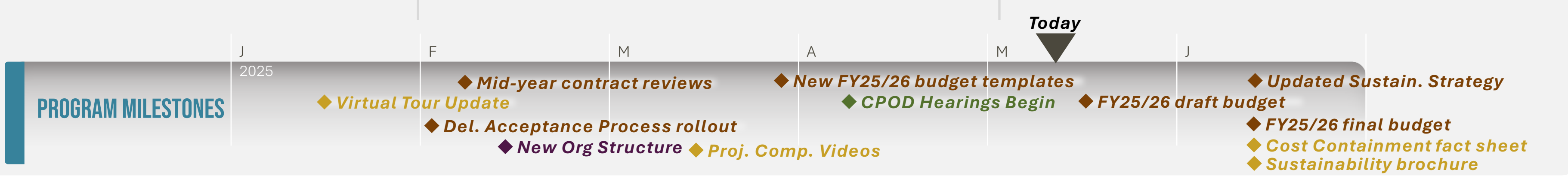
- Executive Strategic Support Services
- Primavera P6 Cloud Hosting and User Licensing
- Various Business Services

Section 2 | Technical Services Activities

FOCUS AREAS	KEY ACTIVITIES	MILESTONES
ENGINEERING Permit support to DWR. Develop a project-wide Basis of Design Report to support updated Class III cost estimate targeted for early 2027. Develop master schedule to include all program functions for overall planning and tracking.	Support Change of Point of Diversion hearings with the State Water Resources Control Board. Continue evaluation of design/construction innovations to reduce costs/footprint or manage risk and schedule. Develop plan for Basis of Design Report and Class 3 Cost Estimate Workplan.	Change of Point of Diversion hearings began on April 08, 2025, and expected to continue through Q2/2025. Annotated outline and implementation plan for Basis of Design Report due end of Q2/2025. Complete various facility studies throughout the year focused on documentation of potential innovations.
FIELD EXPLORATION Revise workplan for the originally planned FY2025/26 geotechnical and environmental investigations and surveys due to continuation of a preliminary injunction. Provide most recent information to engineering team to support studies and design development.	Continue review and development of anticipated property access requirements for 2025 and 2026. Coordinating TEP priorities with Land Acquisition team as well as developing FY2025/26 workplans and budgets. Updating procedures for future field investigations and studies.	Survey Plan is in development, completion date extended to May 2025. Submit 2024 Geotechnical Data Report in May 2025. Submit updated exploration and testing work procedures in May 2025. Reusable Tunnel Material testing results in May 2025.
LAND ACQUISITION Manage development, tracking and acquisition of temporary access rights to support field explorations and surveys. Refine comprehensive understanding of complete permanent property requirements including easements and acquisitions	Develop and coordinate right of way surveying requirements for 2025 and 2026. Order and review title reports, update property boundaries, ownership, and right-of-way cost estimate for potentially affected parcels in Sacramento and San Joaquin counties.	Property acquisition refinements for potentially affected parcels in Sacramento and San Joaquin County provided by end of June 2025.
ENVIRONMENTAL Ensure understanding of and adherence to environmental permit requirements and commitments. Continue to support Change of Point of Diversion hearings at the State Water Resources Control Board.	Develop environmental commitment information for each construction feature to be included in Basis of Design Report. Develop Environmental Compliance Plan tracking and reporting approach to document compliance with permit requirements and commitments for all work from design through commissioning.	Completed participation in the panel Change of Point of Diversion hearings at the State Water Resources Control Board on April 14, 2025. Completion of environmental commitment information for each construction feature in Q3/2025. Environmental Compliance templates in Q3/2025.

Section 2 | Program Activities

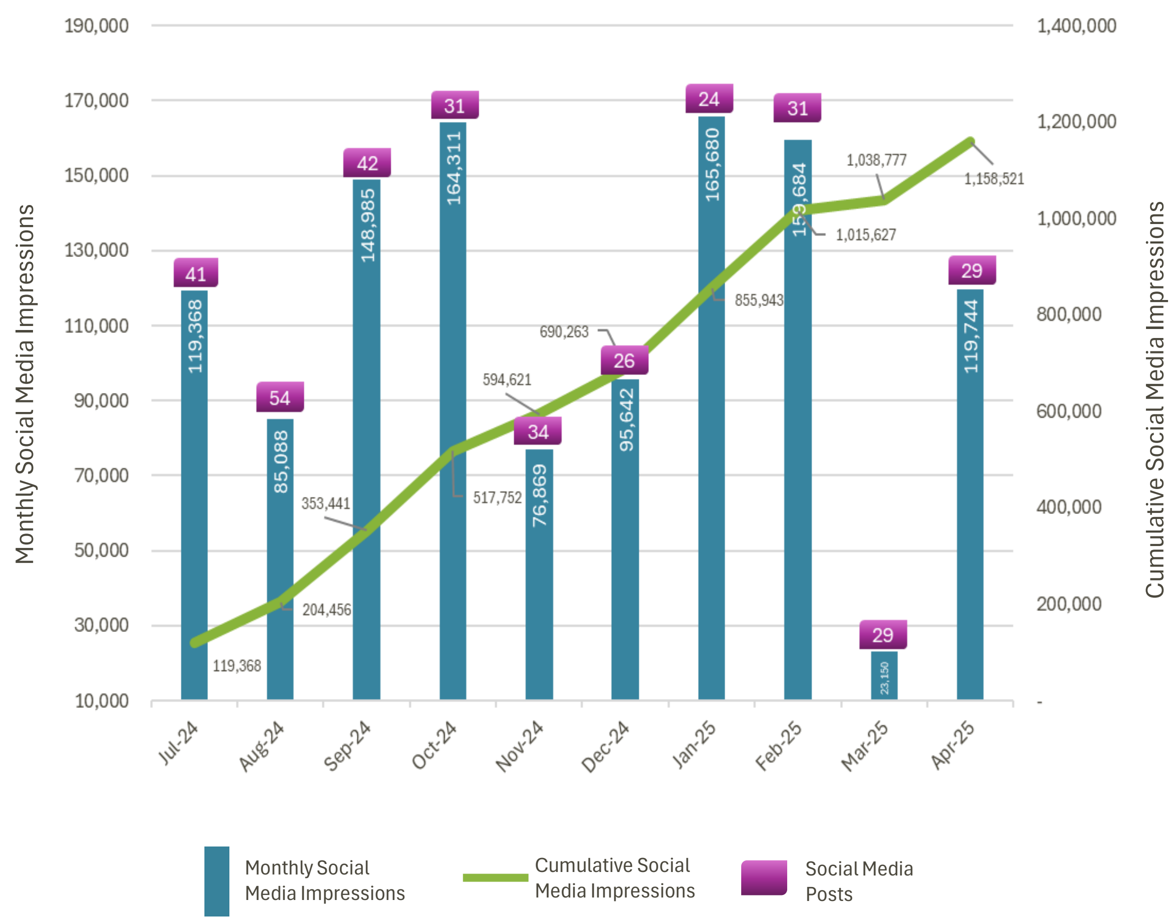
FOCUS AREAS	KEY ACTIVITIES	MILESTONES
PROGRAM SUPPORT Includes facilities, administration, program controls, procurements, and information technology. Responsible for systems, procedures, and assurances regarding risk, schedule, health & safety, quality, and sustainability for the current pre-implementation phase. Managing the evolution of systems and requirements to support the future implementation phase of the program.	Analysis of FY2024/25 scope, deliverables, and budget performance for all contracts. Establishing new contract templates, requirements, and standards for all DCA vendors. Evaluating current sustainability baseline and considering decision process and timeline to develop program sustainability plan.	Provided templates to standardize budget, scope, schedule for FY2025/26 for use by all DCA vendors in April 2025. Developed Deliverable Acceptance Process for use by DCA to route documents and plans in accordance with reviewer hierarchy/authority in February 2025. Updated sustainability strategy to be rolled out in Q2/2025.
COMMUNICATIONS Development of new collateral to the general public describing the project features, design and construction considerations, and other aspects of the program. Working closely with DWR, State Water Contractors, Inc., and Public Water Agency partners on overall communications strategy.	Planning for participation at industry conferences. Continuing engagement with Sustainability Team for public-facing information materials development. Management and updating of DCA website and social media content. Developing new public water agency fact sheets.	Cost Containment Fact Sheet planned by end of Q2/2025. Sustainability brochure planned by end of Q2/2025. Released Chinese Engineering Components video. Attended Southern California Water Coalition quarterly event.
LEGAL Continue supporting DCA and DWR legal needs.	Assist Program Support and Executive Office functions with procurement and contract management efforts, including potential amendments to the Jacobs and Parsons agreements.	Change of Point of Diversion hearings continue at the Water Board. Additional policy statements will be heard on May 19th.
EXECUTIVE OFFICE Continuining to plan and strategize for DCA organizational readiness for implementation phase activities. Preparing for project update in early 2027 to support public water agency implementation decisions. Planning for participation in industry events to provide project updates.	Project updates to public water agencies, industry events, and other interested parties. Working with the DCA Finance Committee for review and refinements to the proposed FY25/26 scope and budget	Draft FY2025/26 DCA budget review by DCA Finance Committee on 5/21/2025 and final on 6/12/2025. Present FY2025/26 DCA budget to DCA Board of Directors for approval on 6/18/2025.



Section 2 | Outreach Highlights

SOCIAL MEDIA TRENDING

- ✓ Released Chinese Engineering Components video
- ✓ Advanced development of a Sustainability Brochure
- ✓ Worked with PWA's to develop agency-specific fact sheets
- ✓ Attended Southern California Water Coalition quarterly event



Section 3 | Budget Summary

The FY24/25 DCA budget has been approved and is $43M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of $33.1M (Table 1), a decrease of $1.3M over last month. This EAC is now $9.9M under our approved budget. The new EAC reflects in-progress refinements to the overall program scope and budget for the remainder of FY24/25. The DCA has incurred $22.2M in expenditures through the end of April (details in Table 2) and has committed a total of $35.0M (details in Table 3). Planned cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 24/25)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	$ 4,939,700	$ 4,939,700	$ 3,070,421	$ 1,659,451	$ 2,461,998	$ (2,477,702)
Community Engagement	1,224,600	1,224,600	1,098,696	628,036	1,092,696	(131,904)
Program Controls	4,905,500	4,905,500	5,557,306	3,534,025	5,679,306	773,806
Administration	3,535,700	3,535,700	3,684,928	2,809,904	3,816,479	280,779
Procurement and Contract Administration	762,900	762,900	762,490	421,142	785,490	22,590
Property	1,028,300	1,028,300	1,179,879	374,099	1,029,499	1,199
Permitting Management	1,254,600	1,254,600	1,279,493	441,833	684,493	(570,107)
Health and Safety	431,600	431,600	431,592	268,983	406,592	(25,008)
Quality Management	698,600	698,600	623,160	276,964	441,160	(257,440)
Sustainability	501,500	501,500	494,292	278,837	432,292	(69,208)
Engineering Management	-	-	570,000	240,568	190,000	190,000
Geotechnical Management	444,300	444,300	419,230	270,831	379,230	(65,070)
Survey and Mapping Management	-	-	195,000	55,160	135,000	135,000
Program Initiation						
Engineering	$ 13,938,700	$ 13,938,700	$ 13,138,522	$ 9,645,213	$ 13,673,522	$ (265,178)
Program Delivery						
Project Delivery	$ 9,334,200	$ 9,334,200	$ 2,492,242	$ 1,272,835	$ 1,892,242	$ (7,441,958)
	$ 43,000,200	**$ 43,000,200**	**$ 34,997,252**	**$ 22,177,881**	**$ 33,100,000**	**$ (9,900,200)**

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Section 3 | Budget Detail

Table 2 | FY 24/25 Budget Detail, 1 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Delta Conveyance	**$ 43,000,200**	**$ 43,000,200**	**$ 34,997,252**	**$ -**	**$ 22,177,881**	**$ 20,822,319**	**63%**	**$ 33,100,000**	**$ (9,900,200)**
Executive Office	**4,939,700**	**4,939,700**	**3,070,421**	**-**	**1,659,451**	**3,280,249**	**54%**	**2,461,998**	**(2,477,702)**
Executive Office	1,974,700	1,974,700	1,954,006	-	1,236,272	738,428	63%	1,797,006	(177,694)
Legal	497,200	497,200	497,162	-	180,107	317,093	36%	282,162	(215,038)
Audit	18,000	18,000	-	-	-	18,000	0%	-	(18,000)
Treasury	338,000	338,000	347,513	-	150,235	187,765	43%	202,513	(135,487)
Human Resources	258,800	258,800	271,740	-	92,837	165,963	34%	141,740	(117,060)
Undefined Allowance	1,853,000	1,853,000	-	-	-	1,853,000	0%	38,576	(1,814,424)
Community Engagement	**1,224,600**	**1,224,600**	**1,098,696**	**-**	**628,036**	**596,564**	**57%**	**1,092,696**	**(131,904)**
Management	456,800	456,800	607,926	-	355,013	101,787	58%	587,926	131,126
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	517,800	517,800	490,770	-	273,022	244,778	56%	504,770	(13,030)
Program Controls	**4,905,500**	**4,905,500**	**5,557,306**	**-**	**3,534,025**	**1,371,475**	**64%**	**5,679,306**	**773,806**
Management	651,000	651,000	688,169	-	427,728	223,272	62%	693,169	42,169
Cost Management	843,600	843,600	1,146,867	-	738,644	104,957	64%	1,183,867	340,267
Schedule Management	1,688,800	1,688,800	1,908,454	-	1,110,885	577,915	58%	1,690,454	1,654
Document Management	481,400	481,400	459,840	-	263,649	217,751	57%	409,840	(71,560)
Governance	911,300	911,300	1,024,816	-	748,676	162,624	73%	1,362,816	451,516
Asset Management	329,400	329,400	329,160	-	244,444	84,957	74%	339,160	9,760
Administration	**3,535,700**	**3,535,700**	**3,684,928**	**-**	**2,809,904**	**725,796**	**76%**	**3,816,479**	**280,779**
Management	948,700	948,700	963,840	-	614,286	334,414	64%	1,060,840	112,140
Facilities	1,496,200	1,496,200	1,585,712	-	1,385,837	110,363	87%	1,561,263	65,063
Information Technology	1,090,800	1,090,800	1,135,376	-	809,781	281,019	71%	1,194,376	103,576
Procurement and Contract Administration	**762,900**	**762,900**	**762,490**	**-**	**421,142**	**341,758**	**55%**	**785,490**	**22,590**
Procurement Management	762,900	762,900	762,490	-	421,142	341,758	55%	785,490	22,590

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Section 3 | Budget Detail *continued*

Table 2 | FY 24/25 Budget Detail, 2 of 2

Work Breakdown Structure	Original Budget	Current Budget	Current Commitments	Pending Commitment Changes	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate At Completion	Variance (Surplus)/Deficit
Property	**1,028,300**	**1,028,300**	**1,179,879**	**-**	**374,099**	**654,201**	**32%**	**1,029,499**	**1,199**
Property Agents	501,200	501,200	151,587	-	32,088	469,112	21%	81,287	(419,913)
Temporary Entrance Permits	477,100	477,100	377,042	-	179,987	297,113	48%	296,962	(180,138)
Land Purchase	-	-	550,000	-	60,774	(60,774)	11%	550,000	550,000
Court Ordered Entry	50,000	50,000	101,250	-	101,250	(51,250)	100%	101,250	51,250
Permitting Management	**1,254,600**	**1,254,600**	**1,279,493**	**-**	**441,833**	**812,767**	**35%**	**684,493**	**(570,107)**
Management	534,700	534,700	759,686	-	398,289	136,411	52%	539,686	4,986
Permit Monitoring and Compliance	719,900	719,900	519,807	-	43,545	676,355	8%	144,807	(575,093)
Health and Safety	**431,600**	**431,600**	**431,592**	**-**	**268,983**	**162,617**	**62%**	**406,592**	**(25,008)**
Management	431,600	431,600	431,592	-	268,983	162,617	62%	406,592	(25,008)
Quality Management	**698,600**	**698,600**	**623,160**	**-**	**276,964**	**421,636**	**44%**	**441,160**	**(257,440)**
Management & Auditing	698,600	698,600	623,160	-	276,964	421,636	44%	441,160	(257,440)
Sustainability	**501,500**	**501,500**	**494,292**	**-**	**278,837**	**222,663**	**56%**	**432,292**	**(69,208)**
Management	501,500	501,500	494,292	-	278,837	222,663	56%	432,292	(69,208)
Engineering Management	**-**	**-**	**570,000**	**-**	**240,568**	**(240,568)**	**42%**	**190,000**	**190,000**
Program Delivery Planning	-	-	570,000	-	240,568	(240,568)	42%	190,000	190,000
Geotechnical Management	**444,300**	**444,300**	**419,230**	**-**	**270,831**	**173,469**	**65%**	**379,230**	**(65,070)**
Management	444,300	444,300	419,230	-	270,831	173,469	65%	379,230	(65,070)
Survey and Mapping Management	**-**	**-**	**195,000**	**-**	**55,160**	**(55,160)**	**28%**	**135,000**	**135,000**
Management	-	-	195,000	-	55,160	(55,160)	28%	135,000	135,000
Engineering	**13,938,700**	**13,938,700**	**13,138,522**	**-**	**9,645,213**	**4,293,487**	**73%**	**13,673,522**	**(265,178)**
Management & Administration	1,141,900	1,141,900	1,496,843	-	892,513	249,387	60%	1,376,843	234,943
Facility Studies	5,657,900	5,657,900	8,017,838	-	7,376,640	(1,718,740)	92%	8,537,838	2,879,938
Project Definition Reports	6,937,300	6,937,300	1,247,283	-	1,310,102	5,627,198	105%	1,312,283	(5,625,017)
Basis of Design Reports	-	-	2,200,000	-	-	-	0%	2,310,000	2,310,000
Permit Engineering Support	201,600	201,600	176,557	-	65,957	135,643	37%	136,557	(65,043)
Project Delivery	**9,334,200**	**9,334,200**	**2,492,242**	**-**	**1,272,835**	**8,061,365**	**51%**	**1,892,242**	**(7,441,958)**
Project Geotechnical	9,334,200	9,334,200	2,147,242	-	1,263,467	8,070,733	59%	1,747,242	(7,586,958)
Project Surveying and Mapping	-	-	345,000	-	9,368	(9,368)	3%	145,000	145,000

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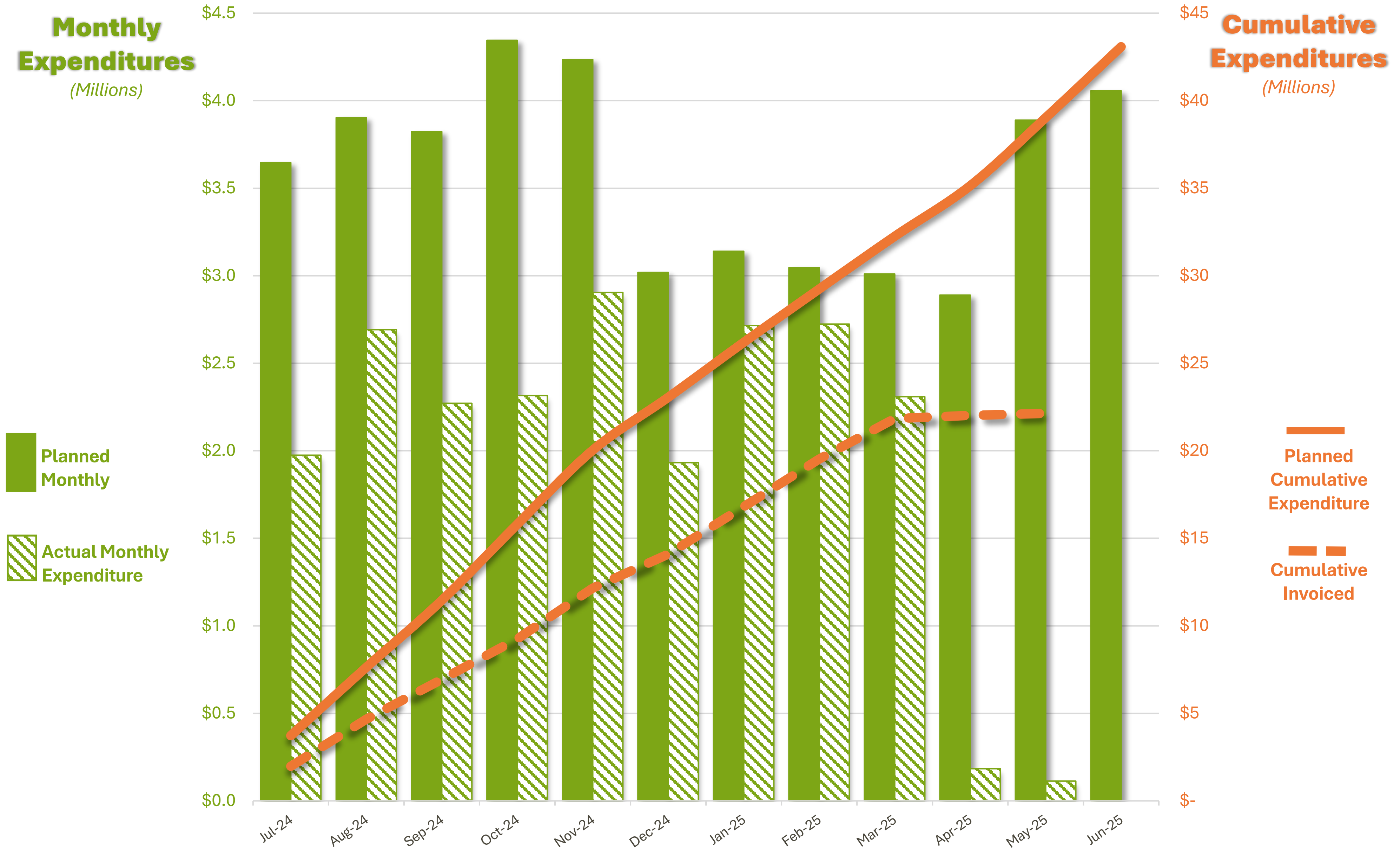
Section 3 | Monthly & Cumulative Expenditures

Figure 1 - FY 24/25 Cash Flow to Date



Section 4 | Contract Summary

Table 3 - Contract Summary (FY 24/25)

Description	Commitment Amount	Invoiced to Date	Percent Invoiced
Delta Conveyance	$34,997,252	$22,177,881	63%
e-Builder, Inc.	$156,304	$156,304	100%
Jacobs Engineering Group	$16,702,031	$11,301,299	68%
Hamner, Jewell & Associates	$58,284	$5,343	9%
Bender Rosenthal, Inc.	$803,453	$167,972	21%
Associated Right of Way Services, Inc.	$34,911	$3,243	9%
PSOMAS	$345,000	$9,368	3%
Parsons	$9,521,105	$5,693,653	60%
Prime US-Park Tower, LLC	$1,362,382	$1,245,092	91%
110 Holdings dba Launch Consulting, LLC	$371,864	$240,952	65%
VMA Communications, Inc.	$801,897	$541,957	68%
JAMBO-Silvacom, LTD	$34,920	$34,920	100%
Best Best & Krieger	$497,162	$180,107	36%
Metropolitan Water District of S. California	$536,142	$157,186	29%
Dept of Water Resources	$151,250	$130,270	86%
AECOM Technical Services	$2,147,242	$1,263,467	59%
Gwendolyn Buchholz, Permit Engineer, Inc.	$150,000	$114,100	76%
IRIS Intelligence, LLC	$27,830	$27,830	100%
Alliant Insurance	$27,549	$27,549	100%
Consolidated Communications, Inc.	$36,000	$28,495	79%
AT&T	$34,449	$19,849	58%
Caltronics Government Services	$37,700	$28,102	75%
AVI-SPL, LLC	$120,293	$91,622	76%
Bradner Consulting, LLC	$611,271	$507,117	83%
Miles Treaster & Associates	$18,000	$13,440	75%
onPar Advisors, LLC	$62,883	$62,883	100%
Matthew Ian Keogh	$15,600	$3,673	24%
LuxBus America	$25,000	$1,921	8%
Lucas Public Affairs, LLC	$125,980	$0	0%
Morrison Engineering, LLC	$74,999	$64,000	85%
Agreements <$15k	$105,753	$56,167	53%

Section 5 | SBE/DVBE Status (FY 24/25)

SBE/DVBE Participation Status

Delta Conveyance SBE/DVBE Participation

DCP Overview

Total Delta Conveyance Commitment	Total Delta Conveyance Invoiced	Total SBE Commitment	Total DVBE Commitment	Total SBE Invoiced	Total DVBE Invoiced	SBE Total % Committed	DVBE Total % Committed	SBE Total % Invoiced	DVBE Total % Invoiced
$34,997,252	$22,177,881	$4,246,980	$0	$2,015,541	$0	12%	0%	9%	0%

SBE/DVBE Vendor Detail

Prime	Sub Consultant	SBE Status	Prime Commitment	Prime Invoiced to Date	SBE/DVBE Commitment	SBE/DVBE Invoiced to Date	SBE/DVBE % Committed	SBE/DBVBE % Invoiced
AECOM			$2,147,242	$1,263,467	$138,172	$29,559	6.4%	2.3%
	ISI	SBE			$91,827	$7,134	4.3%	0.6%
	WRES	SBE			$46,345	$22,425	2.2%	1.8%
Associated Right of Way Services		SBE	$34,911	$3,243	$34,911	$3,243	100.0%	100.0%
Bender Rosenthal, Inc		SBE	$803,453	$167,972	$803,453	$167,972	100.0%	100.0%
Caltronics Government Services		SBE	$37,700	$28,102	$37,700	$28,102	100.0%	100.0%
Hamner, Jewell & Associates		SBE	$58,284	$5,343	$58,284	$5,343	100.0%	100.0%
Jacobs Engineering Group			$16,702,031	$11,301,299	$380,000	$107,124	2.3%	0.9%
	5RMK	SBE			$80,000	$71,533	0.5%	0.6%
	JMA	SBE			$10,000	$3,657	0.1%	0.0%
	Peter Wiseman	SBE			$20,000	$0	0.1%	0.0%
	Robert Marshall	SBE			$10,000	$1,600	0.1%	0.0%
	REY Engineers	SBE			$260,000	$30,334	1.6%	0.3%
Parsons			$9,521,105	$5,693,653	$2,013,920	$1,147,569	21.2%	20.2%
	Chaves	SBE			$2,013,920	$1,147,569	21.2%	20.2%
VMA Communications		SBE	$801,897	$541,957	$780,540	$526,629	97.3%	97.2%

Section 6 | Contract Procurement Summary

Contract Procurement Summary

Open Procurements

Procurement Name	Planning/ Estimated Value	Annual Budget	Contracted Value	Procurement Method	Procurement Start	Target NTP Date	Anticipated Term
Primavera P6 Cloud Hosting Services							
SaaS Agreement	$101,100.00	$0	TBD	TBD	24-Dec	24-Dec	2 year
Primavera P6 User Licenses							
SaaS Agreement	$16,674.00	$0	TBD	Direct Purchase	24-Dec	24-Dec	1 year
Executive Strategic Support Services							
Qualifications Based Selection	$150,000	N/A	$1,000,000	Services & Consulting with Task Orders	25-Mar	25-Jun	4 years
Insurance Services							
Services & Consulting	$50,000	N/A	TBD	Direct Contract	25-Feb	25-Jul	5 year
Transportation Services							
General Services	$10,000	$5,000	$5,000	Direct Contract	25-Feb	25-Feb	4 month
Transportation Services							
General Services	$100,000	$75,000	$75,000	Direct Contract	25-Feb	25-Jul	4 years
Employee Assistance Program							
General Services	$30,400	$30,400	TBD	Direct Contract	25-Jul	25-Jul	5 years

Completed Procurements

Procurement Name	Commitment Value	Term
Communications Support	$10,000,000	4/17/2025 - 6/30/2025

Section 7 | Fiscal Year Progress

Deliverable Status as of 3/31/2025

Deliverable Variance of Note:

- Morrison Engineering (MOEN) – invoice for month ending 3/31/25 & 4/30/25 have been received and is currently being processed; deliverable % complete will be updated to 90% upon full invoice approval.