



DCA
DELTA CONVEYANCE DESIGN
& CONSTRUCTION AUTHORITY

Monthly Board Report

This document is fully interactive; use menus to navigate on-screen.

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SUMMARY OF
WORK



2

COMMUNITY
ENGAGEMENT



3

BUDGET

4

CONTRACTS

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SCHEDULE



NOVEMBER 2024

(ACTIVITIES IN OCTOBER)

Section 1 | Work Performed (October 2024 Activities)

Program Management. The team continued program-wide support activities, including Program Controls, Health & Safety, Quality, and Sustainability.

- Ongoing support activities included:
- Processing invoices for FY24/25.
- Supported vendors with invoice submission and contract amendment requests.
- Supported contract managers with financial forecasting and cashflow projections.
- Implementation and training of SOPs/Management Plans.
- Quality and health & safety audits.
- Schedule management
- Continued development of sustainability strategy (update planned for Q2/2025).
- Continued program-wide process optimization evaluation (planned for Q1/2025).
- Continued work on FY24/25 Procurement Strategy development.
- Submitted second Draft Annual Report to DWR.
- Developed initial baseline forecast for cashflow in FY24/25.
- Completed FY23/24 Deliverable Record Documents review.

Administration. The Administrative team continued to support functions including IT support, in-person and virtual meetings and social media content/updates

- Supported DCA Board of Directors and coordination of DCA events.
- Ongoing coordination of DCA Change Board meetings/actions.
- Planning for DCA participation at conferences.
- DCA facility update including audio, fire safety equipment and electrical.
- DCA Learning Management System activities including content management and creation.



Engineering. The engineering team primarily focused on supporting the Department of Water Resources (DWR) Delta Conveyance Office (DCO) permitting efforts while also continuing to develop and progress engineering studies.

- Ongoing engineering activities included:
 - Supporting DWR CEQA and permitting compliance including coordinating mitigation compliance documentation.

- Supporting communications and outreach efforts, including development of new and revised community outreach materials such as graphics, tour visualizations, and video footage.
- Evaluation of potential design innovations which could reduce program cost, schedule, or risk.
- Support DCA programmatic planning activities.
- Finalized the Delta Conveyance Project Concept Engineering Report (CER), including ADA compliance and posting to DCA website.

Field Work. The field work team continued planning efforts to conduct geotechnical and environmental investigations for evaluation of subsurface conditions and validation of parameters assumed during conceptual design.

- Compiled documentation necessary for Court Ordered Entry Batch #4.
- Coordinated execution of Temporary Entry Permits.
- Continued evaluating soil samples for the Reusable Tunnel Material (RTM) study; coordinated with engineering team on mix ratios and test types.
- Continued development of the Mitigation and Monitoring Reporting Program (MMRP) compliance tracker for soil investigations performed in Spring 2024.
- Coordinated with the geotechnical contractor to develop a geotechnical submittal containing data collected in Spring 2024.

Section 1 | One Month Look-Ahead (November 2024 Activities)

Program Management

- Continue processing invoices for FY24/25.
- Support vendors with invoice submission and contract amendment requests.
- Continue development, implementation, and training of SOPs/Management Plans.
- Continue quality, health & safety, and sustainability efforts.
- Continue program-wide process optimization evaluation.
- Continue work on FY24/25 Procurement Strategy development.
- Continue development of master programmatic schedule.

Administration

- Continue support to DCA office including all Admin, Facility and IT functions.
- Continue support for DCA Board of Directors meetings and monthly report generation.
- Continue coordination of DCA Change Control Board meetings/actions.
- Continue support for stakeholder engagement and outreach efforts, including management of content for Social Media outlets.
- Continue support for the Organization Growth Implementation Plan.
- Planning for DCA participation at conferences.
- Continue facility updates and improvements.
- Ongoing management of DCA Learning Management System.

Engineering

- Continue responding to RFIs from the DCO environmental team to support permitting efforts.
- Continue evaluating potential design or construction innovations which could reduce program cost, schedule, or risk.
- Continue supporting DCA programmatic planning activities and potential community benefits projects.
- Continue reviewing existing subsurface information along the Bethany Reservoir Alignment.
- Continue providing engineering support to the planning of future Geotechnical Investigation Programs.

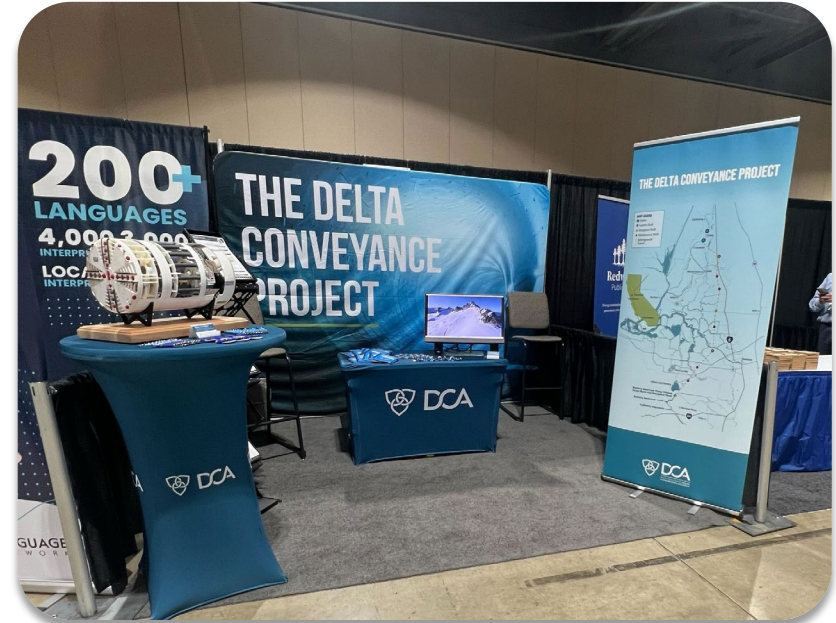
Field Work

- Compile documentation necessary for Court Ordered Entry Batch #4.
- Continue Reusable Tunnel Material (RTM) study using soil samples along the project alignment.
- Continue development of the MMRP compliance tracker for soil investigations performed in Spring 2024.
- Coordinate with the geotechnical contractor to develop a geotechnical submittal containing data collected in Spring 2024.
- Coordinate with senior geotechnical advisor on development of geotechnical data management plan.

Section 2 | Community Engagement

Communication Highlights

- Staffed information booth at California League of Cities Annual Conference, engaging with elected officials and city staff from throughout the state.
- Spanish and Chinese translation of new fact sheet on “Engineering Innovations” now available on DCA website.
- Materials about the project have been updated at 20 Delta-area public libraries.



We're Connecting Everywhere!

SOCIAL MEDIA	WEBSITE VIEWS
Total impressions: 159,334	Overview Page: 462
Video Plays: 4,977	Document Library: 699

Section 3 | Budget

Budget. The FY24/25 DCA budget has been approved and is \$43.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of \$36.41M (Table 1), \$6.59M under our approved budget. Planned Geotechnical work has been suspended and is not included in the EAC. The DCA has incurred \$8.15M in expenditures through the end of October (details in Table 2) and has committed a total of \$34.45M (details in Table 3). Planned cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 24/25)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	\$ 19,727,300	\$ 19,727,300	\$ 17,763,541	\$ 4,855,088	\$ 19,727,300	\$ -
Community Engagement	4,939,700	4,939,700	3,080,922	720,530	4,786,353	(153,347)
Program Controls	1,224,600	1,224,600	967,716	275,758	1,252,960	28,360
Administration	4,905,500	4,905,500	4,897,306	1,566,609	4,897,316	(8,184)
Procurement and Contract Administration	3,535,700	3,535,700	3,698,209	1,321,912	3,700,907	165,207
Property	762,900	762,900	762,490	206,603	762,520	(380)
Permitting Management	1,028,300	1,028,300	1,028,129	103,306	1,028,300	-
Health and Safety	1,254,600	1,254,600	1,254,493	160,911	1,254,600	-
Quality Management	431,600	431,600	431,592	137,313	431,592	(8)
Sustainability	698,600	698,600	698,160	127,212	668,160	(30,440)
Geotechnical Management	501,500	501,500	500,292	147,308	500,292	(1,208)
Program Initiation						
Engineering	\$ 13,938,700	\$ 13,938,700	\$ 13,938,522	\$ 2,835,287	\$ 13,938,700	\$ -
Program Delivery						
Project Delivery	\$ 9,334,200	\$ 9,334,200	\$ 2,747,242	\$ 454,732	\$ 2,747,242	\$ (6,586,958)
	\$ 43,000,200	\$ 43,000,200	\$ 34,449,305	\$ 8,145,107	\$ 36,413,242	\$ (6,586,958)

Section 3 | Budget *continued*

Table 2 | FY 24/25 Budget Detail

Work Breakdown Structure	Original Budget	Current Budget	Commitments	Pending Commitments	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate at Completion	Variance (Surplus)/Deficit
Delta Conveyance	\$ 43,000,200	\$ 43,000,200	\$ 34,449,305	\$ -	\$ 8,145,107	\$ 34,855,093	19%	\$ 36,413,242	\$ (6,586,958)
Executive Office	4,939,700	4,939,700	3,080,922	-	720,530	4,219,170	15%	4,786,353	(153,347)
Executive Office	1,974,700	1,974,700	1,953,007	-	537,343	1,437,357	27%	1,975,167	467
Legal	497,200	497,200	497,162	-	52,735	444,465	11%	497,200	-
Audit	18,000	18,000	-	-	-	18,000	0%	18,000	-
Treasury	338,000	338,000	347,513	-	67,084	270,916	20%	355,760	17,760
Human Resources	258,800	258,800	283,240	-	63,368	195,432	24%	283,240	24,440
Undefined Allowance	1,853,000	1,853,000	-	-	-	1,853,000	0%	1,656,986	(196,014)
Community Engagement	1,224,600	1,224,600	967,716	-	275,758	948,842	23%	1,252,960	28,360
Management	456,800	456,800	431,626	-	162,398	294,402	36%	456,800	-
Community Coordination	250,000	250,000	-	-	-	250,000	0%	250,000	-
Outreach	517,800	517,800	536,090	-	113,360	404,440	22%	546,160	28,360
Program Controls	4,905,500	4,905,500	4,897,306	-	1,566,609	3,338,891	32%	4,897,316	(8,184)
Management	651,000	651,000	688,169	-	196,275	454,725	30%	688,169	37,169
Cost Management	843,600	843,600	1,146,867	-	363,168	480,432	43%	1,146,867	303,267
Schedule Management	1,688,800	1,688,800	1,328,454	-	417,974	1,270,826	25%	1,328,464	(360,336)
Document Management	481,400	481,400	479,840	-	126,852	354,549	26%	479,840	(1,560)
Governance	911,300	911,300	924,816	-	327,617	583,683	36%	924,816	13,516
Asset Management	329,400	329,400	329,160	-	134,724	194,677	41%	329,160	(240)
Administration	3,535,700	3,535,700	3,698,209	-	1,321,912	2,213,788	37%	3,700,907	165,207
Management	948,700	948,700	963,840	-	321,831	626,869	34%	963,840	15,140
Facilities	1,496,200	1,496,200	1,579,077	-	624,515	871,685	42%	1,578,709	82,509
Information Technology	1,090,800	1,090,800	1,155,292	-	375,566	715,234	34%	1,158,359	67,559
Procurement and Contract Administration	762,900	762,900	762,490	-	206,603	556,297	27%	762,520	(380)
Procurement Management	762,900	762,900	762,490	-	206,603	556,297	27%	762,520	(380)

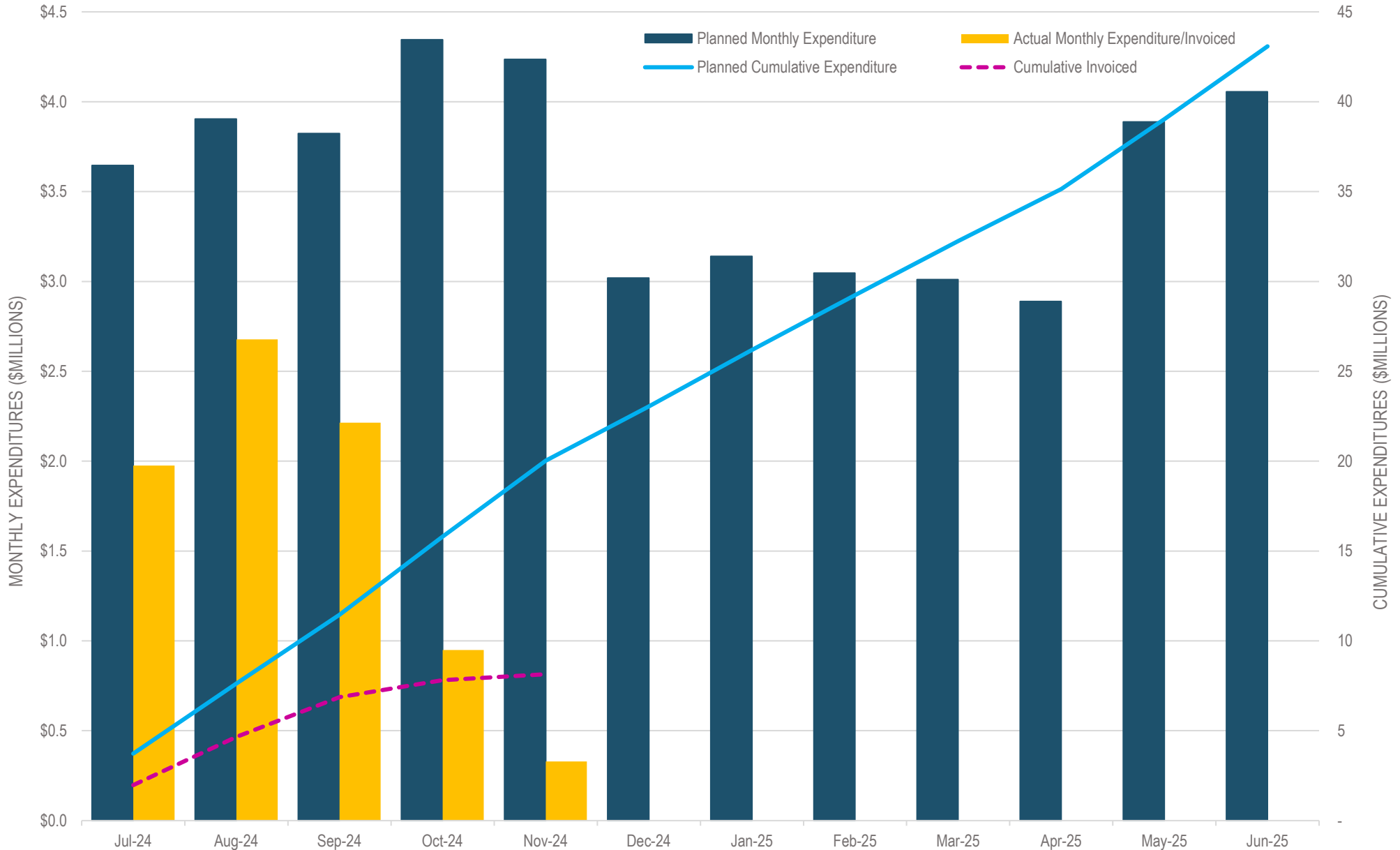
Section 3 | Budget *continued*

Table 2 | FY 24/25 Budget Detail

Work Breakdown Structure	Original Budget	Current Budget	Commitments	Pending Commitments	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate at Completion	Variance (Surplus)/Deficit
Property	1,028,300	1,028,300	1,028,129	-	103,306	924,994	10%	1,028,300	-
Property Agents	501,200	501,200	501,087	-	20,196	481,004	4%	501,200	-
Temporary Entrance Permits	477,100	477,100	477,042	-	83,110	393,990	17%	477,100	-
Court Ordered Entry	50,000	50,000	50,000	-	-	50,000	0%	50,000	-
Permitting Management	1,254,600	1,254,600	1,254,493	-	160,911	1,093,689	13%	1,254,600	-
Management	534,700	534,700	534,686	-	149,450	385,250	28%	534,700	-
Permit Monitoring and Compliance	719,900	719,900	719,807	-	11,461	708,439	2%	719,900	-
Health and Safety	431,600	431,600	431,592	-	137,313	294,287	32%	431,592	(8)
Management	431,600	431,600	431,592	-	137,313	294,287	32%	431,592	(8)
Quality Management	698,600	698,600	698,160	-	127,212	571,388	18%	668,160	(30,440)
Management & Auditing	698,600	698,600	698,160	-	127,212	571,388	18%	668,160	(30,440)
Sustainability	501,500	501,500	500,292	-	147,308	354,192	29%	500,292	(1,208)
Management	501,500	501,500	500,292	-	147,308	354,192	29%	500,292	(1,208)
Geotechnical Management	444,300	444,300	444,230	-	87,625	356,675	20%	444,300	-
Management	444,300	444,300	444,230	-	87,625	356,675	20%	444,300	-
Engineering	13,938,700	13,938,700	13,938,522	-	2,835,287	11,103,413	20%	13,938,700	-
Management & Administration	1,141,900	1,141,900	1,141,843	-	269,001	872,899	24%	1,141,900	-
Facility Studies	5,657,900	5,657,900	5,657,838	-	2,339,762	3,318,138	41%	5,657,900	-
Project Definition Reports	6,937,300	6,937,300	6,937,283	-	202,839	6,734,461	3%	6,937,300	-
Permit Engineering Support	201,600	201,600	201,557	-	23,685	177,915	12%	201,600	-
Project Delivery	9,334,200	9,334,200	2,747,242	-	454,732	8,879,468	5%	2,747,242	(6,586,958)
Project Geotechnical	9,334,200	9,334,200	2,747,242	-	454,732	8,879,468	5%	2,747,242	(6,586,958)

Section 3 | Budget *continued*

Figure 1 | FY 24/25 Cash Flow



Section 4 | Contracts

Table 3 | Contract Summary (FY 24/25)

Contract Description	Commitment Amount	Pending Commitments	Invoiced to Date	Percent Invoiced
Delta Conveyance	\$ 34,449,305	\$ -	\$ 8,145,107	24%
180005 - e-Builder, Inc.	\$ 156,304	\$ -	\$ 156,304	100%
180006 - Jacobs Engineering Group	\$ 16,402,031	\$ -	\$ 3,278,870	20%
180008 - Hamner, Jewell & Associates	\$ 58,284	\$ -	\$ 3,025	5%
180009 - Bender Rosenthal, Inc.	\$ 552,953	\$ -	\$ 46,574	8%
180010 - Associated Right of Way Services, Inc.	\$ 34,911	\$ -	\$ 2,195	6%
190009 - Parsons	\$ 9,521,105	\$ -	\$ 2,749,062	29%
190011 - GV/Hi Park Tower Owner, LLC	\$ 1,362,382	\$ -	\$ 533,024	39%
190014 - 110 Holdings dba Launch Consulting, LLC	\$ 371,864	\$ -	\$ 107,750	29%
190019 - VMA Communications, Inc.	\$ 801,897	\$ -	\$ 244,538	30%
190023 - JAMBO-Silvacom LTD	\$ 37,800	\$ -	\$ 34,920	92%
200003 - Best Best & Krieger	\$ 497,162	\$ -	\$ 52,735	11%
200013 - Metropolitan Water District of S. California	\$ 536,142	\$ -	\$ 38,030	7%
200014 - Dept of Water Resources	\$ 100,000	\$ -	\$ 26,020	26%
210018 - AECOM Technical Services	\$ 2,747,242	\$ -	\$ 454,732	17%
220002 - Gwendolyn Buchholz, Permit Engineer Inc	\$ 150,000	\$ -	\$ 50,975	34%
220008 - IRIS Intelligence, LLC	\$ 27,830	\$ -	\$ -	0%
220009 - Alliant Insurance	\$ 27,549	\$ -	\$ 27,549	100%
220015 - Consolidated Communications, Inc.	\$ 36,000	\$ -	\$ 11,399	32%
220016 - AT&T	\$ 34,449	\$ -	\$ 7,934	23%
230009 - Caltronics Government Services	\$ 37,700	\$ -	\$ 12,755	34%

Section 4 | Contracts *continued*

Table 3 | Contract Summary

Contract Description	Commitment Amount	Pending Commitments	Invoiced to Date	Percent Invoiced
230015 - AVI-SPL LLC	\$ 120,293	\$ -	\$ -	0%
230035 - Bradner Consulting LLC	\$ 611,271	\$ -	\$ 202,240	33%
240003 - Miles Treaster & Associates	\$ 18,000	\$ -	\$ -	0%
240004 - onPar Advisors LLC	\$ 63,126	\$ -	\$ 62,883	100%
240005 - Keogh Multimedia	\$ 15,600	\$ -	\$ 910	6%
240012 - LuxBus America	\$ 25,000	\$ -	\$ 1,921	8%
240013 - Alvarez & Associates, LLC	\$ 25,000	\$ -	\$ 13,500	54%
Agreements <\$15k	\$ 77,411	\$ -	\$ 25,263	33%

Table 4 | Commitment Changes

There are no Commitment Changes for this period.

Section 4 | Contracts *continued*

Table 5 | S/DVBE Status (FY 24/25)

	Commitment Amount	Invoiced to Date	Percent Committed	Percent Invoiced
Delta Conveyance	\$ 34,449,305	\$ 8,145,107		
SBE Participation	3,757,837	808,551	10.9%	9.9%
DVBE Participation			0.0%	0.0%

Consultant	Current Commitment	Percent of Total Commitment	Invoiced to Date	Percent Invoiced SBE/DVBE	SBE/DVBE Status
AECOM	2,747,242	5%	454,732	0%	
ISI	91,827	3.3%	-	0.0%	SBE
WRES	46,345	1.7%	-	0.0%	SBE
Associated Right of Way Services	34,911	100%	2,195	100%	SBE
Bender Rosenthal, Inc.	552,953	100%	46,574	100%	SBE
Caltronics Government Services	37,700	100%	12,755	100%	SBE
Hamner, Jewell & Associates	58,284	100%	3,025	100%	SBE
Jacobs Engineering Group	16,402,031	1%	3,278,870	1%	
5RMK	80,000	0.5%	16,733	0.5%	SBE
JMA	10,000	0.1%	-	0.0%	SBE
Peter Wiseman	20,000	0.1%	-	0.0%	SBE
Robert Marshall	10,000	0.1%	-	0.0%	SBE
Parsons	9,521,105	30%	2,749,062	18%	
Chaves	2,013,920	21.2%	482,731	17.6%	SBE
VMA Communications, Inc.	801,897	93.5%	244,538	93.5%	SBE

Table 6 | Contract Procurement Summary

Primavera P6 Cloud Hosting Services SaaS Agreement	\$ 101,100	\$ -	TBD	2 year	Piggy Back Contract	Dec-24	Sep-26	In Process
Primavera P6 User Licenses SaaS Agreement	\$ 16,674	\$ -	TBD	1 year	Direct Purchase	Dec-24	Dec-25	In Process
Communications Support Consulting	\$ 5,000,000	TBD	TBD	5 year	Selection	Jul-25	Jun-30	In Process

Sections 3a Budget | 4a Contracts

FISCAL YEAR 23/24 FINANCIAL REPORTS

Section 3a | Budget

Budget. The FY23/24 DCA budget has been approved and is \$40.44M (Table 1). Our Estimate at Complete is below the approved budget. Our projection is an Estimate at Completion budget of \$31.40M (Table 1). The DCA has reduced its commitments to \$31.40M (details in Table 3) as part of the annual closeout process. DCA has incurred \$31.40M in expenditures through the end of June (details in Table 2). Actual and planned cash flow curves are shown in Figure 2. Actual and planned cash flow curves are shown in Figure 1. All final invoices have been paid.

Table 1a | Monthly Budget Summary (FY 23/24)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance (Surplus)/Deficit
Program Management Office						
Executive Office	\$ 5,382,983	\$ 5,232,983	\$ 2,214,623	\$ 2,214,623	\$ 2,214,623	\$ (3,018,360)
Community Engagement	1,263,072	1,263,072	970,691	970,691	970,691	(292,381)
Program Controls	4,230,306	4,230,306	3,599,786	3,599,786	3,599,786	(630,520)
Administration	3,229,589	3,229,589	3,222,926	3,222,926	3,222,926	(6,663)
Procurement and Contract Administration	555,508	555,508	523,465	523,465	523,465	(32,043)
Property	570,364	570,364	537,956	537,956	537,956	(32,408)
Permitting Management	489,208	489,208	476,710	476,710	476,710	(12,498)
Health and Safety	488,585	488,585	376,638	376,638	376,638	(111,947)
Quality Management	391,560	391,560	430,207	430,207	430,207	38,647
Sustainability	84,344	84,344	333,423	333,423	333,423	249,079
Program Initiation Office						
Engineering	\$ 15,656,019	\$ 15,656,019	\$ 11,576,381	\$ 11,576,381	\$ 11,576,381	\$ (4,079,638)
Fieldwork	7,613,466	8,101,016	7,008,058	7,008,058	7,008,058	(1,092,958)
Initiation Fieldwork Support	-	150,000	133,547	133,547	133,547	(16,453)
	\$ 39,955,004	\$ 40,442,554	\$ 31,404,410	\$ 31,404,410	\$ 31,404,410	\$ (9,038,145)

Section 3a | Budget *continued*

Table 2a | FY 23/24 Budget Detail

Work Breakdown Structure	Original Budget	Current Budget	Commitments	Pending Commitments	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate at Completion	Variance (Surplus)/Deficit
Delta Conveyance	\$ 39,955,004	\$ 40,442,554	\$ 31,404,410	\$ -	\$ 31,404,410	\$ 9,038,145	78%	\$ 31,404,410	\$ (9,038,145)
Executive Office	5,382,983	5,232,983	2,214,623	-	2,214,623	3,018,360	42%	2,214,623	(3,018,360)
Executive Office	2,555,988	2,555,988	1,787,151	-	1,787,151	768,837	70%	1,787,151	(768,837)
Legal	525,000	525,000	254,800	-	254,800	270,200	49%	254,800	(270,200)
Audit	18,000	18,000	17,970	-	17,970	30	100%	17,970	(30)
Treasury	37,315	37,315	45,855	-	45,855	(8,540)	123%	45,855	8,540
Human Resources	246,680	246,680	108,847	-	108,847	137,833	44%	108,847	(137,833)
Undefined Allowance	2,000,000	1,850,000	-	-	-	1,850,000	0%	-	(1,850,000)
Community Engagement	1,263,072	1,263,072	970,691	-	970,691	292,381	77%	970,691	(292,381)
Management	406,072	406,072	412,810	-	412,810	(6,738)	102%	412,810	6,738
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	607,000	607,000	557,881	-	557,881	49,119	92%	557,881	(49,119)
Program Controls	4,230,306	4,230,306	3,599,786	-	3,599,786	630,520	85%	3,599,786	(630,520)
Management	682,311	682,311	703,139	-	703,139	(20,828)	103%	703,139	20,828
Cost Management	823,085	823,085	671,260	-	671,260	151,825	82%	671,260	(151,825)
Schedule Management	1,367,850	1,367,850	768,050	-	768,050	599,800	56%	768,050	(599,800)
Document Management	436,560	436,560	380,226	-	380,226	56,334	87%	380,226	(56,334)
Governance	920,500	920,500	1,077,111	-	1,077,111	(156,611)	117%	1,077,111	156,611
Administration	3,229,589	3,229,589	3,222,926	-	3,222,926	6,663	100%	3,222,926	(6,663)
Management	917,760	917,760	912,000	-	912,000	5,760	99%	912,000	(5,760)
Facilities	1,420,461	1,420,461	1,383,512	-	1,383,512	36,949	97%	1,383,512	(36,949)
Information Technology	891,368	891,368	927,414	-	927,414	(36,046)	104%	927,414	36,046
Procurement and Contract Administration	555,508	555,508	523,465	-	523,465	32,043	94%	523,465	(32,043)
Procurement Management	555,508	555,508	523,465	-	523,465	32,043	94%	523,465	(32,043)

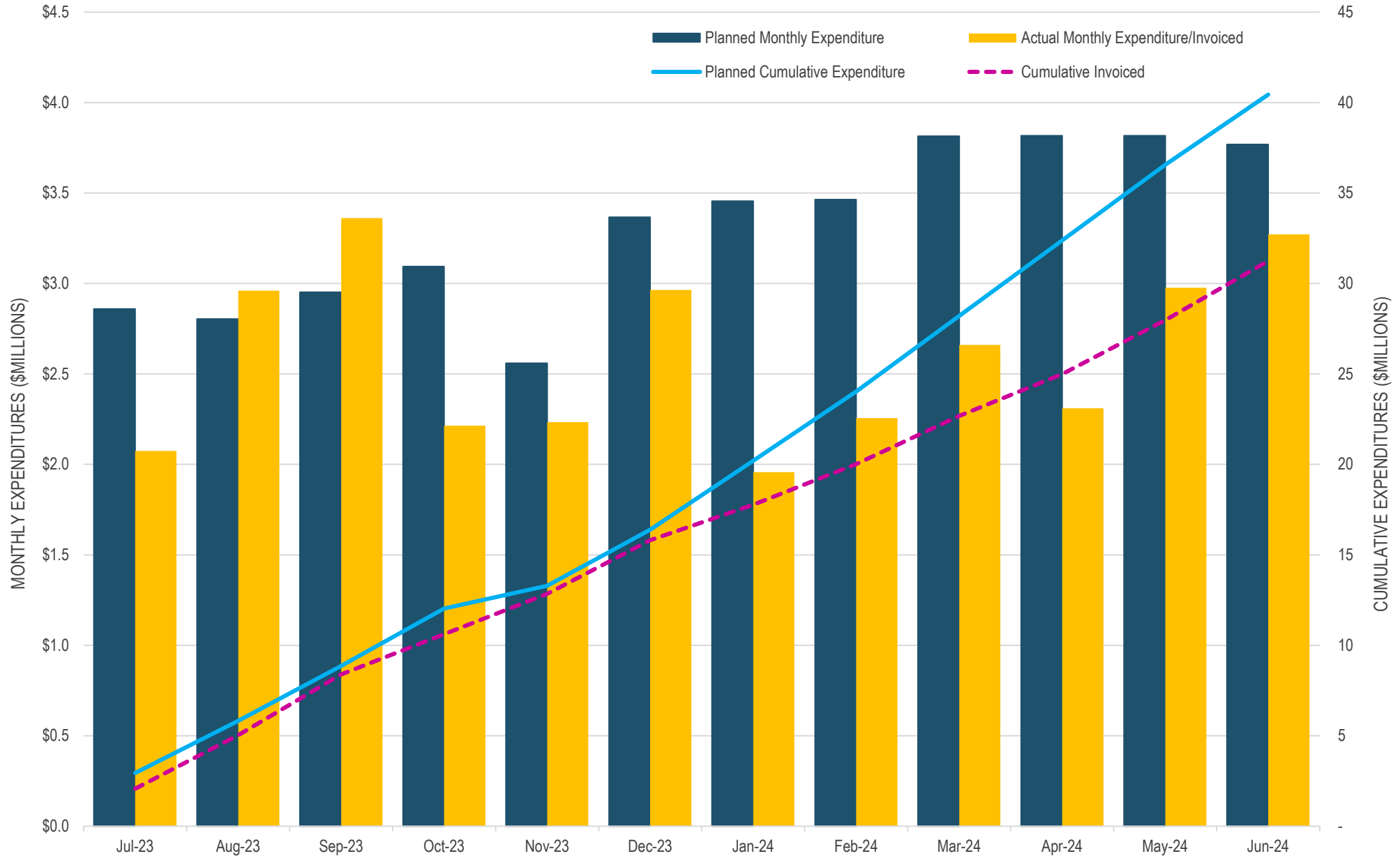
Section 3a | Budget *continued*

Table 2a | FY 23/24 Budget Detail

Work Breakdown Structure	Original Budget	Current Budget	Commitments	Pending Commitments	Actuals Received	Remaining Budget	% of Budget Incurred	Estimate at Completion	Variance (Surplus)/Deficit
Property	570,364	570,364	537,956	-	537,956	32,408	94%	537,956	(32,408)
Management	115,364	115,364	124,141	-	124,141	(8,777)	108%	124,141	8,777
Property Agents	355,000	355,000	307,566	-	307,566	47,434	87%	307,566	(47,434)
Temporary Entrance Permits	100,000	100,000	106,250	-	106,250	(6,250)	106%	106,250	6,250
Court Ordered Entry	-	-	-	-	-	-	0%	-	-
Permitting Management	489,208	489,208	476,710	-	476,710	12,498	97%	476,710	(12,498)
Management	489,208	489,208	476,710	-	476,710	12,498	97%	476,710	(12,498)
Health and Safety	488,585	488,585	376,638	-	376,638	111,947	77%	376,638	(111,947)
Management	488,585	488,585	376,638	-	376,638	111,947	77%	376,638	(111,947)
Quality Management	391,560	391,560	430,207	-	430,207	(38,647)	110%	430,207	38,647
Management & Auditing	391,560	391,560	430,207	-	430,207	(38,647)	110%	430,207	38,647
Sustainability	84,344	84,344	333,423	-	333,423	(249,079)	395%	333,423	249,079
Management	84,344	84,344	333,423	-	333,423	(249,079)	395%	333,423	249,079
Engineering	15,656,019	15,656,019	11,576,381	-	11,576,381	4,079,638	74%	11,576,381	(4,079,638)
Management & Administration	1,019,495	1,019,495	1,153,334	-	1,153,334	(133,839)	113%	1,153,334	133,839
CEQA Engineering Support	941,432	941,432	433,211	-	433,211	508,221	46%	433,211	(508,221)
Facility Studies	8,831,836	8,831,836	9,784,696	-	9,784,696	(952,860)	111%	9,784,696	952,860
Project Definition Reports	4,863,256	4,863,256	205,140	-	205,140	4,658,116	4%	205,140	(4,658,116)
Fieldwork	7,613,466	8,101,016	7,008,058	-	7,008,058	1,092,958	87%	7,008,058	(1,092,958)
Management	1,379,135	1,379,135	1,016,947	-	1,016,947	362,188	74%	1,016,947	(362,188)
Geotechnical Work	5,800,000	6,287,550	5,533,621	-	5,533,621	753,929	88%	5,533,621	(753,929)
Project Delivery	-	150,000	133,547	-	133,547	16,453	89%	133,547	(16,453)
Project Geotechnical	-	150,000	133,547	-	133,547	16,453	89%	133,547	(16,453)

Section 3a | Budget *continued*

Figure 1a | FY 23/24 Cash Flow



Section 4a | Contracts

Table 3a | FY 23/24 Contract Summary

Contract Description	Commitment Amount	Pending Commitments	Invoiced to Date	Percent Invoiced
Delta Conveyance	\$ 31,404,410	\$ -	\$ 31,404,410	100%
180005 - e-Builder, Inc.	\$ 153,861	\$ -	\$ 153,861	100%
180006 - Jacobs Engineering Group	\$ 13,119,931	\$ -	\$ 13,119,931	100%
180008 - Hamner, Jewell & Associates	\$ 44,265	\$ -	\$ 44,265	100%
180009 - Bender Rosenthal, Inc.	\$ 241,885	\$ -	\$ 241,885	100%
180010 - Associated Right of Way Services, Inc.	\$ 21,415	\$ -	\$ 21,415	100%
190005 - Baker Tilly US LLP	\$ 299,014	\$ -	\$ 299,014	100%
190009 - Parsons	\$ 7,433,343	\$ -	\$ 7,433,343	100%
190011 - GV/HI Park Tower Owner, LLC	\$ 1,233,011	\$ -	\$ 1,233,011	100%
190014 - 110 Holdings dba Launch Consulting, LLC	\$ 341,709	\$ -	\$ 341,709	100%
190019 - VMA Communications, Inc.	\$ 765,743	\$ -	\$ 765,743	100%
190023 - JAMBO-Silvacom LTD	\$ 34,920	\$ -	\$ 34,920	100%
200003 - Best Best & Krieger	\$ 254,800	\$ -	\$ 254,800	100%
200013 - Metropolitan Water District of S. California	\$ 213,951	\$ -	\$ 213,951	100%
200014 - Dept of Water Resources	\$ 106,250	\$ -	\$ 106,250	100%

Section 4a | Contracts *continued*

Table 3a | FY 23/24 Contract Summary

Contract Description	Commitment Amount	Pending Commitments	Invoiced to Date	Percent Invoiced
210018 - AECOM Technical Services	\$ 6,219,035	\$ -	\$ 6,219,035	100%
210019 - Santa Clara Valley Water	\$ 28,770	\$ -	\$ 28,770	100%
220002 - Gwendolyn Buchholz, Permit Engineer Inc	\$ 147,500	\$ -	\$ 147,500	100%
220008 - IRIS Intelligence, LLC	\$ 36,790	\$ -	\$ 36,790	100%
220009 - Alliant Insurance	\$ 37,043	\$ -	\$ 37,043	100%
220015 - Consolidated Communications, Inc.	\$ 34,176	\$ -	\$ 34,176	100%
220016 - AT&T	\$ 23,717	\$ -	\$ 23,717	100%
230007 - onPar Advisors LLC	\$ 48,622	\$ -	\$ 48,622	100%
230009 - Caltronics Government Services	\$ 30,335	\$ -	\$ 30,335	100%
230014 - Interagency Agreement	\$ 133,547	\$ -	\$ 133,547	100%
230015 - AVI-SPL LLC	\$ 17,998	\$ -	\$ 17,998	100%
230016 - LuxBus America	\$ 18,020	\$ -	\$ 18,020	100%
230020 - Miles Treaster & Associates	\$ 26,780	\$ -	\$ 26,780	100%
230034 - Bradner Consulting, LLC	\$ 147,917	\$ -	\$ 147,917	100%
230035 - Bradner Consulting LLC	\$ 151,680	\$ -	\$ 151,680	100%
Agreements <\$15k	\$ 38,383	\$ -	\$ 38,383	100%

Section 5 | FY 24/25 Program Schedule

Schedule. The Program Management Office (PMO) continued to work on program support activities as planned. The Engineering Team finalized the Concept Engineering Report (CER) and continued its focus on evaluating potential design innovations which could reduce program cost, schedule, or risk. The team also continued to support DCA programmatic activities including environmental, fieldwork and communications. The Field Work Team primarily focused on evaluating the data collected during the Spring 2024 Geotechnical Investigation, developing the environmental compliance documentation for the Spring 2024 Geotechnical Investigation, and planning for future calendar year 25/26 geotechnical investigation programs..



Disclaimer: This Program Sequence is for discussion purposes only and does not represent a decision by the DCA or DWR. Final decisions about the project will be made by DWR and will NOT be made until the concluding stages of the CEQA process.