



June 03, 2024

Delta Conveyance Design and Construction Authority Board of Directors

Subject: ***Materials for the June 06, 2024 Finance Committee Meeting***

Members of the Board:

The Delta Conveyance Design and Construction Authority (DCA) will have a Finance Committee Meeting, scheduled for **Thursday, June 06, 2024 at 3:00 p.m.** This will be a **hybrid** meeting, members of the public may attend the meeting in person or virtually. The call-in and video information, as well as meeting location is provided in the attached agenda. Meeting information will also be posted on the [dcdca.org](http://dcdca.org) website.

Please note that the DCA continues to follow current State and Local COVID-19 guidelines and will comply with public health recommendations regarding public meetings and social distancing efforts. Any meeting changes or cancellation will be communicated.

Enclosed are the materials for the Board meeting in a PDF file, which has been bookmarked for your convenience.

Regards,

A handwritten signature in blue ink that reads "Graham C. Bradner". The signature is fluid and cursive, written in a professional style.

Graham Bradner  
DCA Executive Director



**DELTA CONVEYANCE DESIGN AND CONSTRUCTION AUTHORITY  
FINANCE COMMITTEE MEETING**

**REGULAR MEETING**

Thursday, June 6<sup>th</sup>, 2024

3:00 p.m.

Hybrid (Teleconference) Meeting

DCDCA Boardroom  
980 9th Street, Suite 100  
Sacramento, CA 95814

TELECONFERENCE LOCATIONS:

1. Santa Clarita Valley Water Agency, Training Room, 23780 Pine Street, Newhall, Ca 91321
2. Morro Dunes RV Park, 1700 Embarcadero, Space 102, Morro Bay, Ca 93442
3. Zone 7 Water Agency, 100 N. Canyons Pkwy., Board Room, Livermore, CA 94551

CONFERENCE ACCESS INFORMATION:

Phone Number: (669) 444-9171 Access Code: 84596022815#

**Virtual Meeting Link:** <https://dcdca-org.zoom.us/j/84596022815?from=addon>

Please join the meeting from your computer, tablet, or smartphone

Additional information about participating by telephone or via the remote meeting solution is available here: <https://www.dcdca.org>

AGENDA

Except as permitted by Government Code section 54953(f), Directors will attend the meeting from the DCDCA Boardroom or any of the teleconference locations. Members of the public may attend in person at these locations or remotely through the virtual meeting link above. Assistance to those wishing to participate in the meeting in person or remotely will be provided to those requiring accommodations for disabilities in compliance with the Americans with Disabilities Act of 1990. Interested person must request the accommodation as soon as possible in advance of the meeting by contacting the DCA support staff at (888) 853-8486 or [info@dcdca.org](mailto:info@dcdca.org). Members of the public may speak regarding items on the agenda during those items and when recognized by the Chair. Speakers are limited to three minutes each; however, the Chair may limit this time when reasonable based on the circumstances. Persons wishing to provide public comment remotely on Agenda Items are encouraged to complete a public comment request form at: <https://tinyurl.com/dcafinancepubliccomment> by 3:15 pm or through the QR code below. In addition, members of the public may use the "raise hand" function (\*9 if participating by telephone only) during the meeting to request the opportunity to speak. Additional information will be provided at the commencement of the meeting.

1. **CALL TO ORDER**

2. **ROLL CALL** – Any private remote meeting attendance will be noticed or approved at this time.

3. **APPROVAL OF MINUTES**

(a) May 16, 2024, Finance Committee Meeting Minutes

4. **DISCUSSION ITEMS**

(a) Review of Final Draft FY24/25 Budget

Recommended Action: The Finance Committee recommend by motion that the Board of Directors adopt the proposed budget for FY 2024/25.

5. **REPORTS AND ANNOUNCEMENTS**

(a) Verbal Reports, if any

6. **PUBLIC COMMENT**

*Members of the public may address the Committee on matters that are within the Committee’s jurisdiction but not on the agenda at this time. Speakers are generally limited to three minutes each; however, the Chair may further limit this time when reasonable based on the circumstances. Persons wishing to speak may do so remotely through the electronic meeting link, by scanning the QR Code, or teleconference number when recognized by the Chair. The DCA encourages public comments and requests that speakers present their remarks in a respectful manner, within established time limits, and focus on issues which directly affect the DCA or are within its jurisdiction.*



7. **ADJOURNMENT**

\* \* \* \* \*

*The DCA Finance Committee proposed next scheduled meeting(s):*

TBD

FINANCE COMMITTEE MEETING

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# MINUTES

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REGULAR MEETING

Thursday, May 16, 2024

3:00 p.m.

(Paragraph numbers coincide with agenda item numbers)

**1. CALL TO ORDER**

The regular meeting of the Delta Conveyance Design and Construction Authority (DCA) Finance Committee was called to order in person, by teleconference, and remotely - Conference Access Information: Phone Number: (669) 444-9171, Code: 82522502695#, <https://dcdca-org.zoom.us/j/82522502695?from=addon> at 5:01 p.m. Please note that the committee meeting had a delayed start due to the DCA Board of Directors meeting running longer than anticipated.

**2. ROLL CALL**

Committee members in attendance from the DCA Boardroom were Gary Martin, Sarah Palmer, and Martin Milobar.

DCA staff members in attendance were Graham Bradner and Josh Nelson.

**3. APPROVAL OF MINUTES: April 18, 2024, Finance Committee Meeting**

Recommendation: Approve the April 18, 2024, Finance Committee Meeting

Motion to Approve Minutes from April 18, 2024, as

Noted:	Palmer
Second:	Milobar
Yeas:	Martin, Palmer, Milobar
Nays:	None
Abstains:	None
Recusals:	None
Absent:	None
Summary:	3 Yeas; 0 Nays; 0 Abstain; 0 Absent. (Motion passed as MO 24-05-01).

**4. DISCUSSION ITEMS:**

a) **Review Fiscal Year 24/25 Budget Summary and Detail**

*Informational Only.*

DCA Executive Director, Graham Bradner, provided a presentation regarding the Fiscal Year (FY) 2024/25 draft budget to the committee. He informed the committee that they reviewed the budget at a high level during the Board meeting and now will be reviewing the details that comprise the high-level summary. He stated that the objective is to share this information with the committee now, provide context, facilitate their review, and collect feedback prior to the next meeting on June 6<sup>th</sup>, so that the budget can be revised and refined if needed.

Next, Mr. Bradner reviewed the accomplishments from FY 2023/24, beginning with the fact that the DCA supported the Department of Water Resources (DWR) in responding to the large amount of public comments that was received during the process of finalizing the Environmental Impact Report (EIR). The engineering team helped interpret the engineering documentation that DCA provided DWR. The fieldwork team completed three (3) field investigations programs. Staff prepared the updated cost estimate for the Bethany Reservoir Alignment, developed a series of “closer look” fact sheets and videos, and conducted twelve (12) alignment tours. In regard to FY 2024/25, the DCA is going to continue to provide engineering support to DWR and continue the development of design, construction and contracting innovations, including supporting DWR’s evaluation of those innovations particularly under the California Environmental Quality Act (CEQA) for possible changes to the approved project. Staff will also continue the subsurface investigations along the Bethany Reservoir, which will help with the innovations, as well as continue working on organizational growth.

The FY 2024/25 proposed budget is \$43M, whereas it was \$40.4M for FY 2023/24. There are new tasks and phases associated with the FY 2024/25 budget. Mr. Bradner then provided a summary of the budget by vendor. He highlighted that the three major consultants are Jacobs, which is comprised of the engineering team, Parsons, which is comprised of the program management team, and AECOM, which is comprised of the geotechnical exploration team.

Director Palmer asked if all of the geotechnical work is being completed by AECOM.

Mr. Bradner confirmed that AECOM is the major contractor, and they have a number of subcontractors within their contract that help support the geotechnical effort.

Chair Martin asked how the vendors determine their budget and if it is defined within their scope.

Mr. Bradner informed Chair Martin that task orders are developed and issued annually to the contractors which strictly constrains their budget and scope of work. The task orders are then managed throughout the year. Within the task orders are the deliverables, the tasks, and the aligned budget that go along with the tasks.

Chair Martin stated that the amount of the budget for Jacobs indicates that it is a pretty detailed proposal and must be based on a fairly detailed scope of work.

Mr. Bradner moved into further details of the budget breakdown. The example he provided showed the format of the engineering group. It first is broken down by the phase of the project, then goes by the contractual assignment. It is further broken down by the role of the organization, followed by the key activities that is planned for the fiscal year.

Chair Martin asked if each of the entities receives a written request for proposal from Mr. Bradner or the management team.

Mr. Bradner informed the committee that there is a negotiation phase where staff know what they want to focus on for the next fiscal year and the schedule is a good tool to utilize for that. It is not a competitive process as they have a master agreement with the DCA.

He then covered the metrics by fiscal year which shows the total FY labor hours and the weighted average billing rate. Currently, the weighted average billing rate is trending downwards as the DCA is bringing on more support staff to help spread the work more effectively and efficiently amongst a diverse set of rate classes.

Mr. Bradner shifted to an overview of the Work Breakdown Structure (WBS). The WBS organizes all budgeted activities of the DCA. The Program Management Office (PMO) phase covers the entirety of the program, through design, construction, and commissioning. The Program Initiation (PI) phase is where the engineering and geotechnical activities are. Over time, the PI phase will disappear, and all of the work will be in the PMO and Program Delivery (PD) phase. He informed the Board that the rest of the presentation goes over the details of each phase and compares the approved budget for FY 2023/24 to the proposed budget for FY 2024/25 in detail.

Director Palmer asked if this will be the same thing that the committee will be reviewing on June 6<sup>th</sup>.

Mr. Bradner stated that it is and if there are any significant changes then the committee will be notified.

No further comments or questions were received from the committee, nor were any public comment requests received.

## **5. REPORTS AND ANNOUNCEMENTS:**

### **a. Verbal Reports**

No reports.

**6. PUBLIC COMMENT:**

No public comment requests.

**7. ADJOURNMENT:**

Chair Martin adjourned the meeting at 5:32 p.m., in person, by teleconference, and remotely -  
Conference Access Information: Phone Number: (669) 444-9171, Code: 82522502695#,  
<https://dcdca-org.zoom.us/j/82522502695?from=addon>.

## Board Memo

**Contacts:** Graham Bradner, Executive Director

**Date:** June 06, 2024 Finance Committee Meeting

**Item No. 4a**

**Subject:** Proposed Final Draft Budget for Fiscal Year 2024/25

### Summary:

Attached to this memo is the DCA proposed budget for Fiscal Year (FY) 2024/25, including summary tables and detailed backup information. The proposed budget is \$43M includes \$1.85M in unallocated reserve. We plan to present our final budget for DCA Board of Directors approval at the June 20<sup>th</sup>, 2024 meeting with a recommendation from the Finance Committee. This memo is intended to provide additional details to support the Committee's review and recommendations regarding the proposed FY 2024/25 budget.

Planned technical work in the upcoming year will largely be focused on the following tasks:

- Providing support to the Department of Water Resources (DWR) preparation of permit documents and applications and responding to requests for clarification regarding the engineering aspects of the selected project alternative.
- Continued execution of our geotechnical program to better understand conditions associated with the Bethany Reservoir Alignment to help define or support current assumptions on underground conditions. This data is critical to validating the conceptual design of many of the program components and provide additional information to DWR as it seeks to further study the preferred project and continue through permitting activities.
- Continued development of the program delivery plan, which includes analyses of program sequence, design and construction innovations, and contracting strategies to further reduce impacts, costs, schedule, risk, or improve constructability.
- Continued development of DCA organization policies and procedures foundational to ensuring efficiency and transparency through future program phases.

Attachments 1 and 2 include redline updates to the draft budget from the version presented at the May 16th Finance Committee meeting and Attachment 3 includes a new chart showing proposed FY 2024/25 budget by functional area and vendor.

### Recommended Action:

The Finance Committee recommend by motion that the Board of Directors adopt the proposed budget for FY 2024/25.



**Attachments:**

Attachment 1 – Proposed FY 2024/25 Presentation

Attachment 2 – Proposed Final FY 2024/25 Budget Summary and Detail

Attachment 3 – Proposed Final FY 2024/25 Budget Detail by Vendor



**DCA**

DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

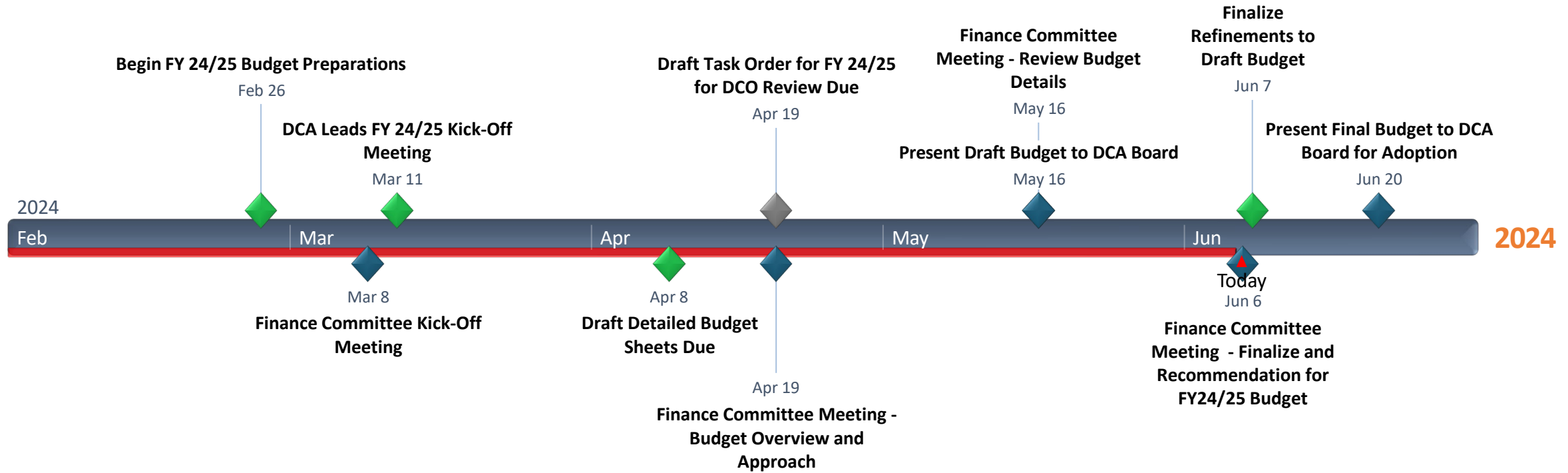
# Finance Committee Meeting

June 6, 2024 | Agenda Item 4a, Attachment 1

# Agenda

- 1. FY24/25 Budget Planning Timeline**
- 2. Proposed Final FY24/25 Scope and Budget**
- 3. Q & A**
- 4. Recommendation Request**

# FY24/25 Budget Planning Activities and Schedule



# Proposed Final FY24/25 Scope and Budget

# Current WBS

The Program Management team developed a programmatic **Work Breakdown Structure (WBS)** to organize all budgeted activities of the DCA for the Delta Conveyance Program. The WBS was developed for all phases of the program from initiation to program closeout. Work activities of the DCA at the highest level of the WBS are described below:

## Current Phases:

**Program Management Office** – Cross-organizational support functions throughout all phases of the program.

**Program Initiation** – Engineering work to support the environmental permitting phase, including evaluation of alternatives, improving definition of features, design criteria, contracts, and interfaces. This Phase ends when all major permits have been obtained and the program is positioned for implementation.

**Program Delivery** – Pre-Design data collection activities to support further study of a preferred project. This Phase would ultimately include final design and construction projects managed by the PMO.

PROGRAM MANAGEMENT OFFICE (PMO)	
<b>PMO-Executive Office</b>	
<b>EO-Management</b>	EO-Executive Office EO-Chief Engineer EO-DCA Board Meetings
<b>EO-General Counsel</b>	EO-General Counsel
<b>EO-Audit</b>	EO-Audit
<b>EO-Treasury</b>	EO-Treasury
<b>EO-Human Resources</b>	EO-Human Resources
<b>EO-Undefined Allowance</b>	EO-Undefined Allowance
<b>PMO-Community Engagement</b>	
<b>CE-Management</b>	CE-Management
<b>CE-Community Coordination</b>	CE-Community Support
<b>CE-Outreach</b>	CE-Community Meetings CE-Social Media
<b>PMO-Program Controls</b>	
<b>PCTRL-Management</b>	PCTRL-Management
<b>PCTRL-Risk Mgt</b>	PCTRL-Risk Mgt
<b>PCTRL-Cost Mgt</b>	PCTRL-Cost Mgt
<b>PCTRL-Schedule Mgt</b>	PCTRL-Schedule Mgt
<b>PCTRL-Docment Mgt</b>	PCTRL-Docment Mgt
<b>PCTRL-Cost Validation</b>	PCTRL-Cost Validation
<b>PCTRL-Cost Estimating</b>	PCTRL-Cost Estimating
<b>PCTRL-Program Governance</b>	PCTRL-Program Governance
<b>PCTRL-Asset Management Planning</b>	PCTRL-Asset Management Planning
<b>PMO-Administration</b>	
<b>AD-Management</b>	AD-Management
<b>AD-Facilities</b>	AD-Office Rent AD-Office Furniture AD-Office Supplies AD-Other Direct Costs AD-Office Utilities
<b>AD-Information Technology</b>	AD-IT Services AD-IT Software AD-IT Hardware
<b>PMO-Procurement</b>	
<b>PCA-Management</b>	PCA-Management

PROGRAM MANAGEMENT OFFICE (Cont.)	
<b>PCA-Procurement Management</b>	
PCA-Procurement Management	
<b>PCA-Contract Administration</b>	
PCA-Contract Administration	
<b>PMO-Property</b>	
<b>PY-Management</b>	PY-Management
<b>PY-Property Agents</b>	PY-Property Agents
<b>PY-Temporary Entrance Permits</b>	PY-Temporary Entrance Permits
<b>PY-Easements</b>	PY-Easements
<b>PY-Land Purchases</b>	PY-Land Purchases
<b>PY-Eminent Domain Support</b>	PY-Eminent Domain Support
<b>PY-Court Ordered Entry Deposit</b>	PY-Court Ordered Entry Deposit PY-Court Ordered Entry Credit
<b>PMO-Permitting Management</b>	
<b>PM-Management</b>	PM-Management
<b>PM-Environmental Planning</b>	PM-Environmental Planning
<b>PM-Permit Acquisition</b>	PM-Permit Acquisition
<b>PM-Permit Monitoring &amp; Compliance</b>	PM-Permit Monitoring & Compliance
<b>PM-Permitting Surveys Management</b>	PM-Cultural Survey Management PM-Biological Survey Management
<b>PMO-Health and Safety</b>	
<b>HS-Management</b>	HS-Management
<b>PMO-Quality Management</b>	
<b>QM-Management &amp; Auditing</b>	QM-Management & Auditing
<b>PMO-Sustainability</b>	
<b>ST-Management</b>	ST-Management
<b>PMO-Engineering Management</b>	
<b>EN-Management</b>	EN-Management
<b>EN-Project Design Reviews</b>	EN-Basis of Design Report Review EN-30% Design Review EN-60% Design Review EN-Bid Review EN-Value Engineering
<b>PMO-Geotechnical Management</b>	
<b>GT-Management</b>	GT-Management
<b>PMO-Surveying &amp; Mapping Management</b>	
<b>SM-Management &amp; Auditing</b>	SM Management & Auditing

PROGRAM INITIATION PHASE (PI)	
<b>PI-Engineering</b>	
<b>PIE-Management &amp; Administration</b>	
PIE-Management & Admin.	
<b>PIE-CEQA Engineering Support</b>	
PIE-CEQA Engineering Support	
<b>PIE-Facility Studies</b>	
PIE-Facility Studies	
<b>PIE-Shared Support Services</b>	
PIE-Shared Support Services	
<b>PIE-Project Definition Reports</b>	
PIE-Project Definition Reports	
<b>PIE-Permit Engineering Support</b>	
PIE-Permit Engineering Support	
<b>PI-Fieldwork</b>	
<b>PIF-Management</b>	
PIF-Geotechnical Work	
<b>PIF-Surveying</b>	
<b>Program Delivery Phase (PD)</b>	
<b>PD-Project Delivery</b>	
<b>PDPD-Management</b>	
PDPD-Management	
<b>PDPD-Project Design Procurement</b>	
PDPD-Design Procurement	
<b>PDPD-Project Geotechnical</b>	
PDPD-Geotechnical	
<b>PDPD-Project Surveying &amp; Mapping</b>	
PDPD-Surveying & Mapping	
<b>PDPD-Project Permit Monitoring &amp; Compliance</b>	
PDPD-Permit Monitoring & Compliance	
<b>PDPD-Permitting Surveys</b>	
PDPD-Cultural Surveys PDPD-Biological Surveys	



# Proposed Final FY 24/25 Budget Summary

- \$43.0M proposed FY24/25 budget compared to \$40.4M budget for FY23/24
- New tasks and phases being introduced for FY24/25
- Red line items indicate changes

CODE	Description	Approved FY23/24 Budget	Proposed Draft FY24/25 Budget (May 16th)	Proposed Final FY24/25 Budget
		\$ 40,442,554	\$ 43,000,200	\$ 43,000,200
10	PROGRAM MANAGEMENT OFFICE	\$ 16,685,519	\$ 19,727,300	\$ 19,727,300
100	PMO-Executive Office	\$ 5,382,983	\$ 4,736,700	\$ 4,939,700
110	PMO-Community Engagement	\$ 1,263,072	\$ 1,224,600	\$ 1,224,600
120	PMO-Program Controls	\$ 4,230,306	\$ 4,905,500	\$ 4,905,500
130	PMO-Administration	\$ 3,229,589	\$ 3,535,700	\$ 3,535,700
140	PMO-Procurement and Contract Administration	\$ 555,508	\$ 762,900	\$ 762,900
150	PMO-Property	\$ 570,364	\$ 1,231,300	\$ 1,028,300
160	PMO-Permitting Management	\$ 489,208	\$ 1,254,600	\$ 1,254,600
170	PMO-Health and Safety	\$ 488,585	\$ 431,600	\$ 431,600
180	PMO-Quality Management	\$ 391,560	\$ 698,600	\$ 698,600
190	PMO-Sustainability	\$ 84,344	\$ 501,500	\$ 501,500
210	PMO-Geotechnical Management		\$ 444,300	\$ 444,300
30	PROGRAM INITIATION	\$ 23,757,035	\$ 13,938,700	\$ 13,938,700
300	PI-Engineering	\$ 15,656,019	\$ 13,938,700	\$ 13,938,700
310	PI-Fieldwork	\$ 8,101,016	\$ -	\$ -
40	PROGRAM DELIVERY	\$ -	\$ 9,334,200	\$ 9,334,200
410	PDPD-Project Geotechnical		\$ 9,334,200	\$ 9,334,200

# Budget by Vendor (≥ \$250,000; 90% OF BUDGET)

Consultant / Vendor	FY 23/24 Budget	FY 24/25 Proposed Budget	Final FY 24/25 Proposed Budget	Services
Jacobs	\$ 13,103,348	\$ 16,750,079	\$ 16,402,500	Engineering
Parsons	\$ 8,593,353	\$ 9,521,105	\$ 9,528,700	Program Management
AECOM	\$ 7,152,550	\$ 9,973,450	\$ 9,334,200	Geotechnical Exploration
GV/Hi Park Tower	\$ 1,309,939	\$ 1,309,939	\$ 1,310,000	Office Lease
VMA	\$ 783,400	\$ 801,682	\$ 801,900	Communication/Outreach Services, Communications Manager
Bradner Consulting	\$ -	\$ 608,000	\$ 608,000	Executive Director
Baker Tilly	\$ 615,000	\$ -	\$ -	Executive Director
Metropolitan Water District	\$ 511,608	\$ 545,142	\$ 545,200	Treasury and Administrative
Best, Best & Krieger	\$ 525,000	\$ 497,162	\$ 497,200	General Counsel
Bender Rosenthal	\$ 305,000	\$ 407,892	\$ 553,000	Right of Way Services
Launch	\$ 360,284	\$ 371,864	\$ 371,900	Information Technology and Equipment

**Note: Final FY 24/25 Proposed Budget Values Rounded up to the Nearest \$100**



# Discussion or Questions?

- **Available materials:**
  - Updated FY24/25 Budget Summary and Detail
  - FY24/25 Budget Detail by Vendor

# Recommendation Request

- **Staff requests that the DCA Finance Committee recommend by motion that the Board of Directors adopt the proposed budget for FY 24/25**

# Questions?

CODE	Description	Approved FY23/24 Budget	Proposed Draft FY24/25 Budget (May 16th)	Proposed Final FY24/25 Budget
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40	PROGRAM DELIVERY	\$ -	\$ 9,334,200	\$ 9,334,200
410	PDPD-Project Geotechnical		\$ 9,334,200	\$ 9,334,200

CODE	Description	Approved FY23/24 Budget \$	Proposed Final FY24/25 Budget \$
		<b>\$ 40,442,554</b>	<b>\$ 43,000,200</b>
<b>10</b>	<b>PROGRAM MANAGEMENT OFFICE</b>	<b>\$ 16,685,519</b>	<b>\$ 19,727,300</b>
<b>100</b>	<b>PMO-Executive Office</b>	<b>\$ 5,382,983</b>	<b>\$ 4,939,700</b>
<b>1000</b>	<b>EO-Management</b>		
10001	EO-Executive Office	\$ 1,114,620	\$ 1,122,000
230035-0002	Bradner Consulting Task Order 2 - FY 24/25	\$ 615,000	\$ 608,000
	Executive Office	\$ 600,000	\$ 608,000
	ODC	\$ 15,000	\$ -
190009-0007	Parsons Task Order 7 - FY 24/25		
	Chief of Staff	\$ 491,520	\$ 502,000
230006-0000	Conference and Event Registration Fees		
	ACWA Conference Fees	\$ 6,600	\$ 10,000
230005-0000	ACWA		
	Annual Subscription	\$ 1,500	\$ 2,000
10002	EO-Chief Engineer	\$ 1,132,760	\$ 830,700
190009-0007	Parsons Task Order 7 - FY 24/25		
	Chief Engineer	\$ 1,132,760	\$ 830,700
10003	EO-DCA Board Meetings	\$ 40,000	\$ 22,000
240000-0000	Audio Visual FY 24/25		
	Board Meeting Support	\$ 28,000	\$ 16,000
190009-0007	Parsons Task Order 7 - FY 24/25		
	Board Meeting Supplies	\$ 12,000	\$ 6,000
<b>1005</b>	<b>EO-General Counsel</b>		
10050	EO-General Counsel	\$ 525,000	\$ 497,200
200003-0005	Best Best & Krieger Task Order 6 - FY 24/25		
	Legal Services	\$ 525,000	\$ 497,200
<b>1015</b>	<b>EO-Audit</b>		
10150	EO-Audit	\$ 18,000	\$ 18,000
200013-0011	Metropolitan Water Dist of S. Cal Task Order 11 - FY24/25		
	Annual Audit Services	\$ 18,000	\$ 18,000
<b>1020</b>	<b>EO-Treasury</b>		
10200	EO-Treasury	\$ 305,923	\$ 338,000
200013-0011	Metropolitan Water Dist of S. Cal Task Order 11 - FY24/25	\$ 268,608	\$ 292,600
	Treasury Services	\$ 227,808	\$ 251,800
	ODC	\$ 7,800	\$ 7,800
	BOFA Fees	\$ 24,000	\$ 24,000
	LOC Fees	\$ 9,000	\$ 9,000
210005-0003	Alliant Insurance Task Order 3 - FY24/25		
	General Liability/Addtional Insurance	\$ 37,315	\$ 45,400
<b>1025</b>	<b>EO-Human Resources</b>		
10250	EO-Human Resources	\$ 246,680	\$ 258,800
200013-0010	Metropolitan Water Dist of S. Cal Task Order 10 - FY 24/25		
	Human Resources Manager	\$ 190,680	\$ 200,000
190009-0007	Parsons Task Order 7 - FY 24/25		
	Internship Program	\$ 56,000	\$ 58,800
<b>1090</b>	<b>EO-Undefined Allowance</b>		
10900	EO-Undefined Allowance	\$ 2,000,000	\$ 1,853,000
UDA-10000	EO-Undefined Allowance	\$ 2,000,000	\$ 1,853,000

CODE	Description	Approved FY23/24 Budget \$	Proposed Final FY24/25 Budget \$
<b>110</b>	<b>PMO-Community Engagement</b>	<b>\$ 1,263,072</b>	<b>\$ 1,224,600</b>
<b>1100</b>	<b>CE-Management</b>		
11000	CE-Management	\$ 406,072	\$ 351,700
180006-0007	Jacobs Task Order 7 - FY 24/25		
	Community Engagement	\$ 152,672	\$ 91,700
190019-0006	VMA Communication Task Order 6 - FY 24/25		
	Communications Manager	\$ 253,400	\$ 260,000
<b>1110</b>	<b>CE-Community Coordination</b>		
11001	CE-Community Liaison	\$ 250,000	\$ 250,000
240010-0000	New Procurement		
	Firm TBD	\$ 250,000	\$ 250,000
<b>1115</b>	<b>CE-Outreach</b>		
11002	CE-Stakeholder Engagement	\$ 410,400	\$ 420,800
190019-0006	VMA Communication Task Order 6 - FY 24/25	\$ 349,000	\$ 355,400
	Communications Mangement	\$ 102,000	\$ 105,100
	Print/Digital Asset Design, Development, Production	\$ 231,000	\$ 197,800
	Strategic Planning and Stakeholder Engagement	\$ 16,000	\$ 16,500
	DCA Template Development	\$ -	\$ 36,000
190009-0007	Parsons Task Order 7 - FY 24/25		
	Outreach Supplies	\$ 20,400	\$ 20,400
230012-0000	New Procurement - Audio Visual Services		
	Firm TBD	\$ 5,000	\$ 5,000
240000-0000	Venue Rentals		
	TBD	\$ 36,000	\$ 40,000
11003	CE-Social Media	\$ 196,600	\$ 202,100
190019-0006	VMA Communication Task Order 6 - FY 24/25	\$ 181,000	\$ 186,500
	Social Media, Website Support	\$ 181,000	\$ 186,500
240005-0000	Keogh Multimedia		
	Website Support Services	\$ 15,600	\$ 15,600
<b>120</b>	<b>PMO-Program Controls</b>	<b>\$ 4,230,306</b>	<b>\$ 4,905,500</b>
<b>1200</b>	<b>PCTRL-Management</b>		
12000	PCTRL-Management	\$ 682,311	\$ 651,000
190009-0006	Parsons Task Order 7 - FY 24/25		
	Program Controls Management Staff	\$ 680,311	\$ 649,000
200014-0010	Dept of Water Resources FY 24/25		
	Invoice Processing Fees	\$ 2,000	\$ 2,000
<b>1205</b>	<b>PCTRL-Risk Mgt</b>		
12001	PCTRL-Risk Mgt	\$ -	\$ -
190009-0007	Parsons Task Order 7 - FY 24/25		
		\$ -	\$ -
<b>1210</b>	<b>PCTRL-Cost Mgt</b>		
12002	PCTRL-Cost Mgt	\$ 823,085	\$ 843,600
190009-0007	Parsons Task Order 7 - FY 24/25		
	Cost Manager and Support Staff	\$ 823,085	\$ 843,600
<b>1215</b>	<b>PCTRL-Schedule Mgt</b>		
12003	PCTRL-Schedule Mgt	\$ 1,367,850	\$ 1,688,800
190009-0007	Parsons Task Order 7 - FY 24/25		
	Scheduler	\$ 1,367,850	\$ 1,147,600

CODE	Description	Approved FY23/24 Budget \$	Proposed Final FY24/25 Budget \$
180006-0007	Jacobs Task Order 7 - FY 24/25		
	Schedule Management	\$ -	\$ 541,200
<b>1220</b>	<b>PCTRL-Document Mgt</b>		
12004	PCTRL-Document Mgt	\$ 436,560	\$ 481,400
190009-0007	Parsons Task Order 7 - FY 24/25		
	Document Control Manager	\$ 436,560	\$ 481,400
<b>1230</b>	<b>PCTRL-Program Governance</b>		
12006	PCTRL-Program Governance	\$ 920,500	\$ 911,300
190009-0007	Parsons Task Order 7 - FY 24/25		
	Program Governance Staff	\$ 920,500	\$ 911,300
<b>1240</b>	<b>PCTRL-Asset Management</b>		
12008	PCTRL-Asset Management	\$ -	\$ 329,400
190009-0007	Parsons Task Order 7 - FY 24/25		
	Asset Management	\$ -	\$ 329,400
<b>130</b>	<b>PMO-Administration</b>	\$ 3,229,589	\$ 3,535,700
<b>1300</b>	<b>AD-Management</b>		
13000	AD-Management	\$ 917,760	\$ 948,700
190009-0007	Parsons Task Order 7 - FY 24/25		
	Administrative Manager and Proj Admin	\$ 917,760	\$ 948,700
<b>1305</b>	<b>AD-Facilities</b>		
13001	AD-Office Rent	\$ 1,253,611	\$ 1,310,000
190011-0006	GV/HI Park Tower Owner, LLC - FY 24/25		
	Lease	\$ 1,253,611	\$ 1,310,000
13002	AD-Office Furniture	\$ 12,000	\$ 24,000
240000-0000	Office Furniture		
	Firm TBD	\$ 12,000	\$ 24,000
13003	AD-Office Supplies	\$ 29,000	\$ 34,200
190009-0007	Parsons Task Order 7 - FY 24/25		
	General Office Supplies	\$ 24,000	\$ 29,200
240000-0000	DCA Supplies and Collateral		
	DCA Supplies and Collateral	\$ 5,000	\$ 5,000
13005	AD-Office Utilities	\$ 125,850	\$ 128,000
220015-0001	Consolidated Communications, Inc. - FY 24/25		
	Primary Internet Service	\$ 36,000	\$ 36,000
220016-0003	AT&T - FY 24/25		
	Secondary Internet Service	\$ 24,000	\$ 24,000
240004-0000	OnPar Advisors (Zoom) FY 24/25		
	Videoconferencing Platform	\$ 61,971	\$ 62,000
240001-0001	Verizon Wireless FY 24/25		
	Monthly Service - Mobile Hot-Spots	\$ 3,879	\$ 6,000
<b>1310</b>	<b>AD-Information Technology</b>		
13006	AD-IT Services	\$ 502,319	\$ 664,300
190009-0007	Parsons Task Order 7 - FY 24/25		
	Systems and IT Staff	\$ 239,668	\$ 398,600
190014-0006	Launch Technologies Task Order 6 - FY 24/25		
	IT Services	\$ 239,600	\$ 230,600
230015-0002	Audio Visual Innovations Task Order 2 - FY 24/25		
	Audio Visual Services	\$ 23,051	\$ 35,100
13007	AD-IT Software	\$ 282,399	\$ 302,400
180005-0007	e-Builder, Inc. Task Order 7 - FY 24/25		
	PMIS	\$ 153,861	\$ 169,300
190014-0006	Launch Technologies Task Order 6 - FY 24/25		
	Software Subscriptions	\$ 51,684	\$ 54,900

CODE	Description	Approved FY23/24 Budget \$	Proposed Final FY24/25 Budget \$
190023-0006	JAMBO-Silvacom LTD - FY 24/25		
	Customer Realties Tool	\$ 37,714	\$ 37,800
240006-0000	Convergent FY 24/25		
	Brivo Badging	\$ 2,350	\$ 2,500
220029-0000	DocuSign		
	DocuSign Subscription	\$ -	\$ -
220008-0002	IRIS - Task Order 2 - FY 24/25		
	Risk Management Software	\$ 36,790	\$ 37,900
13008	AD-IT Hardware	\$ 106,650	\$ 124,100
190014-0006	Launch Technologies Task Order 6 - FY 24/25	\$ 69,000	\$ 86,400
	Hardware	\$ 42,000	\$ 70,000
	Data Warehouse	\$ 27,000	\$ 16,400
230009-0002	Caltronics Government Services FY 24/25		
	Office Copiers/Printers	\$ 12,000	\$ 37,700
230010-0001	230010-00 - RHRN Purchase Order FY 23/24		
	Finace for Office Copiers/Printers	\$ 25,650	\$ -
<b>140</b>	<b>PMO-Procurement and Contract Administration</b>	<b>\$ 555,508</b>	<b>\$ 762,900</b>
<b>1405</b>	<b>PCA-Management</b>		
14000	PCA-Management	\$ 555,508	\$ 762,900
190009-0007	Parsons Task Order 7 - FY 24/25		
	Procurement Manager	\$ 524,980	\$ 728,300
200013-0012	Metropolitan Water Dist of S. Cal Task Order 12 - FY 24/25		
	Contract Administrator	\$ 30,528	\$ 34,600
<b>150</b>	<b>PMO-Property</b>	<b>\$ 570,364</b>	<b>\$ 1,028,300</b>
<b>1500</b>	<b>PY-Management</b>		
15000	PY-Management	\$ 115,364	\$ -
180006-0007	Jacobs Task Order 7 - FY 24/25		
	Planner	\$ 115,364	\$ -
<b>1505</b>	<b>PY-Property Agents</b>		
15001	PY-Property Agents	\$ 355,000	\$ 501,200
180009-0007	Bender Rosenthal, Inc. Task Order 7 - FY 24/25		
	ROW Services	\$ 305,000	\$ 407,900
180008-0006	Hamner, Jewell & Associates Task Order 6 - FY 24/25		
	ROW Services	\$ 30,000	\$ 58,300
180010-0006	Associated Right of Way Serv, Inc. Task Order 6 - FY 24/25		
	ROW Services	\$ 20,000	\$ 35,000
<b>1510</b>	<b>PY-Temporary Entrance Permits</b>		
15002	PY-Temporary Entrance Permits	\$ 100,000	\$ 477,100
200014-0009	Dept of Water Resources FY 24/25		
	TEPs	\$ 100,000	\$ 50,000
180006-0007	Bender Rosenthal, Inc. Task Order 7 - FY 24/25		
	Property Manager	\$ -	\$ 145,100
180006-0007	Jacobs Task Order 7 - FY 24/25		
	Temporary Entrance Permits	\$ -	\$ 282,000
<b>1525</b>	<b>PY-Court Ordered Entry Deposit</b>		
15006	PY-Court Ordered Entry Deposits	\$ -	\$ 50,000
200014-0011	Dept of Water Resources FY 24/25		
	COE Deposits	\$ -	\$ 50,000
15007	PY-Court Ordered Entry Credits	\$ -	\$ -
200014-0011	Dept of Water Resources FY 24/25		



CODE	Description	Approved FY23/24 Budget \$	Proposed Final FY24/25 Budget \$
	COE Credits	\$ -	\$ -
<b>160</b>	<b>PMO-Permitting Management</b>	<b>\$ 489,208</b>	<b>\$ 1,254,600</b>
<b>1600</b>	<b>PM-Management</b>		
16000	PM-Management	\$ 489,208	\$ 534,700
180006-0007	Jacobs Task Order 7 - FY 24/25		
	Environmental Permitting Staff	\$ 339,208	\$ 384,700
220002-0003	GB Permit Engineer Inc Task Order 3 - FY 24/25		
	Environmental Permitting Staff	\$ 150,000	\$ 150,000
<b>16003</b>	<b>PM-Permit Monitoring &amp; Compliance</b>		
16000	PM-Permit Monitoring & Compliance	\$ -	\$ 719,900
180006-0007	Jacobs Task Order 7 - FY 24/25		
	Environmental Permitting Staff	\$ -	\$ 719,900
<b>170</b>	<b>PMO-Health and Safety</b>	<b>\$ 488,585</b>	<b>\$ 431,600</b>
<b>1700</b>	<b>HS-Management</b>		
17000	HS-Management	\$ 488,585	\$ 431,600
190009-0007	Parsons Task Order 7 - FY 24/25		
	Health and Safety Staff	\$ 488,585	\$ 431,600
<b>180</b>	<b>PMO-Quality Management</b>	<b>\$ 391,560</b>	<b>\$ 698,600</b>
<b>1800</b>	<b>QM-Management &amp; Auditing</b>		
18000	QM-Management & Auditing	\$ 391,560	\$ 698,600
190009-0007	Parsons Task Order 7 - FY 24/25		
	Quality Management Staff	\$ 391,560	\$ 698,600
<b>190</b>	<b>PMO-Sustainability</b>	<b>\$ 84,344</b>	<b>\$ 501,500</b>
<b>1900</b>	<b>ST-Management</b>		
19000	ST-Management	\$ 84,344	\$ 501,500
190009-0007	Parsons Task Order 7 - FY 24/25		
	Sustainability Management Staff	\$ 84,344	\$ 501,500
<b>210</b>	<b>PMO-Geotechnical Management</b>	<b>\$ -</b>	<b>\$ 444,300</b>
<b>2100</b>	<b>GT-Management</b>		
21000	GT-Management	\$ -	\$ 444,300
180006-0007	Jacobs Task Order 7 - FY 24/25		
	Geotech Management		\$ 444,300
<b>30</b>	<b>PROGRAM INITIATION</b>	<b>\$ 23,757,035</b>	<b>\$ 13,938,700</b>
<b>300</b>	<b>PI-Engineering</b>	<b>\$ 15,656,019</b>	<b>\$ 13,938,700</b>
<b>3000</b>	<b>PIE-Management &amp; Administration</b>		
30000	PIE-Management & Administration	\$ 1,019,495	\$ 1,141,900
180006-0007	Jacobs Task Order 7 - FY 24/25		
	Management and Administrative Staff	\$ 1,019,495	\$ 1,141,900
<b>3005</b>	<b>PIE-CEQA Engineering Support</b>		
30001	PIE-CEQA Engineering Support	\$ 941,432	\$ -
180006-0007	Jacobs Task Order 7 - FY 24/25		
	CEQA Support Staff	\$ 941,432	\$ -
<b>3010</b>	<b>PIE-Facility Studies</b>		
30002	PIE-Facility Studies	\$ 8,831,836	\$ 5,657,900
180006-0007	Jacobs Task Order 7 - FY 24/25		
	Facility Studies Staff	\$ 7,431,836	\$ 5,657,900
	Facility Studies Resources	\$ 1,400,000	\$ -
3011	<b>PIE-Project Definition Reports</b>		
30006	PIE-Project Definition Reports	\$ 4,863,256	\$ 6,937,300

CODE	Description	Approved FY23/24 Budget \$	Proposed Final FY24/25 Budget \$
180006-0007	Jacobs Task Order 7 - FY 24/25		
	Project Definition Staff	\$ 2,463,256	\$ 6,937,300
	Project Definition Resources	\$ 2,400,000	\$ -
3025	<b>PIE-Permit Engineering Support</b>		
30006	PIE-Permit Engineering Support Services	\$ -	\$ 201,600
180006-0007	Jacobs Task Order 7 - FY 24/25		
	Permit Engineering Support Services	\$ -	\$ 201,600
<b>310</b>	<b>PI-Fieldwork</b>	<b>\$ 8,101,016</b>	<b>\$ -</b>
<b>3100</b>	<b>PIF-Management</b>		
31000	PIF-Management	\$ 1,866,685	\$ -
180006-0007	Jacobs Task Order 7 - FY 24/25		
	Management and Support Staff	\$ 284,135	\$ -
210019-0003	Santa Clara Valley Water District		
	Field Work Management Services	\$ 230,000	\$ -
210018-0007	AECOM		
	Field Work Management Services	\$ 1,352,550	\$ -
<b>3105</b>	<b>PIF-Geotechnical Work</b>		
31001	PIF-Geotechnical Work	\$ 5,800,000	\$ -
210018-0008	AECOM		
	Field Work Geotechnical	\$ 5,800,000	\$ -
<b>3110</b>	<b>PIF-Surveying</b>		
31002	PIF-Surveying	\$ -	\$ -
180006-0007	Jacobs Task Order 7 - FY 24/25		
		\$ -	\$ -
<b>3115</b>	<b>PIF-Environmental Monitoring</b>		
31003	PIF-Environmental Monitoring & Surveying	\$ 434,331	\$ -
180006-0007	Jacobs Task Order 7 - FY 24/25		
	Environmental Monitoring and Surveying Staff	\$ 434,331	\$ -
<b>40</b>	<b>PROGRAM DELIVERY</b>	<b>\$ -</b>	<b>\$ 9,334,200</b>
<b>410</b>	<b>PD-Project Delivery</b>	<b>\$ -</b>	<b>\$ 9,334,200</b>
<b>4100</b>	<b>PDPD-Project Geotechnical</b>		
41001	PDPD-Geotechnical	\$ -	\$ 9,334,200
230014-02	EBMUD Task Order 2 - FY 24/25		
	Management and Support Staff	\$ -	\$ -
210018-0010	AECOM Task Order 10 - FY 24/25		
	Field Work Management	\$ -	\$ 3,779,900
	Field Work Geotechnical	\$ -	\$ 5,554,300

Note: Numbers are rounded up to the nearest hundred





10	PROGRAM MANAGEMENT OFFICE	\$19,727,300	\$2,463,800	\$9,528,700	\$0	\$1,310,000	\$801,900	\$608,000	\$545,200	\$497,200	\$553,000	\$371,900	\$45,400	\$5,000	\$24,000	\$40,000	\$35,000	\$24,000	\$35,100	\$37,700	\$36,000	\$2,500	\$0	\$102,000	\$169,300	\$150,000	\$58,300	\$37,900	\$37,800	\$15,600	\$21,000	\$250,000	\$62,000	\$0	\$1,853,000	\$6,000		
210019-0003	Santa Clara Valley Water District																																					
	Field Work Management Services	\$0																																			\$0	
210018-0007	AECOM Task Order 10 - FY 24/25																																					
	Field Work Management Services	\$0			\$0																																	
3105	PIF-Geotechnical Work																																					
31001	PIF-Geotechnical Work	\$0																																				
210018-0008	AECOM Task Order 10 - FY 24/25																																					
	Field Work Geotechnical	\$0			\$0																																	
3110	PIF-Surveying																																					
31002	PIF-Surveying	\$0																																				
180006-0007	Jacobs Task Order 7 - FY 24/25			\$0																																		
3115	PIF-Environmental Monitoring																																					
31003	PIF-Environmental Monitoring & Surveying	\$0																																				
180006-0007	Jacobs Task Order 7 - FY 24/25																																					
	Environmental Monitoring and Surveying Staff	\$0		\$0																																		
40	PROGRAM DELIVERY	\$9,334,200	\$0	\$0	\$9,334,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
410	PD-Project Delivery	\$9,334,200	\$0	\$0	\$9,334,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4100	PDPD-Project Geotechnical																																					
41001	PDPD-Geotechnical	\$9,334,200																																				
230014-02	EBMUD Task Order 2 - FY 24/25																																					
	Management and Support Staff	\$0																																				
210018-0010	AECOM Task Order 10 - FY 24/25																																					
	Field Work Management	\$3,779,900			\$3,779,900																																	
	Field Work Geotechnical	\$5,554,300			\$5,554,300																																	
	<b>Totals</b>	<b>\$43,000,200</b>	<b>\$16,402,500</b>	<b>\$9,528,700</b>	<b>\$9,334,200</b>	<b>\$1,310,000</b>	<b>\$801,900</b>	<b>\$608,000</b>	<b>\$545,200</b>	<b>\$497,200</b>	<b>\$553,000</b>	<b>\$371,900</b>	<b>\$45,400</b>	<b>\$5,000</b>	<b>\$24,000</b>	<b>\$40,000</b>	<b>\$35,000</b>	<b>\$24,000</b>	<b>\$35,100</b>	<b>\$37,700</b>	<b>\$36,000</b>	<b>\$2,500</b>	<b>\$0</b>	<b>\$102,000</b>	<b>\$169,300</b>	<b>\$150,000</b>	<b>\$58,300</b>	<b>\$37,900</b>	<b>\$37,800</b>	<b>\$15,600</b>	<b>\$21,000</b>	<b>\$250,000</b>	<b>\$62,000</b>	<b>\$0</b>	<b>\$1,853,000</b>	<b>\$6,000</b>		